



INDO-MIM Limited (formerly known as INDO-MIM Private Limited)

#45(P), KIADB Industrial Area, Hoskote, Bangalore 562 114. (CIN U28110KA1996PLC137499)

Phone: +91-080-22048800/ FAX: +91-080-27971624 / Website: www.indo-mim.com

CERTIFIED COPY OF THE RESOLUTION PASSED AT THE MEETING OF THE BOARD OF DIRECTORS OF INDO-MIM LIMITED HELD ON WEDNESDAY, 10TH SEPTEMBER, 2025, AT 45(P), KIADB INDUSTRIAL AREA, HOSKOTE, BANGALORE 562114 AT 6.30 PM IST.

RES NO. 05: APPROVAL OF FRESH ISSUE AND OFFER FOR SALE COMPONENT OF THE INITIAL PUBLIC OFFER OF EQUITY SHARES:

The Board was informed that the Company is proposing an initial public offering of its equity shares of face value of ₹1 (the "**Equity Shares**") which includes a fresh issue of Equity Shares (the "**Fresh Issue**") and an offer for sale of Equity Shares by certain existing shareholders, if applicable ("**Selling Shareholders**") ("**Offer for Sale**" and together with the Fresh Issue, the "**Offer**") and listing of the Equity Shares on one or more of the recognized stock exchanges in India, in accordance with the applicable laws, regulations, policies, rules, guidelines, notifications, circulars, directions, clarifications and orders, as may be applicable including, without limitation, the Securities Contracts (Regulation) Act, 1956, along with the rules notified thereunder, each as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, the Companies Act, 2013 along with the rules notified thereunder, as amended (collectively the "**Applicable Laws**") and in accordance with the memorandum of association and articles of association of the Company. The Company intends to undertake the Offer and list its Equity Shares on one or more of the recognized stock exchanges at an opportune time in consultation with the book running lead managers appointed for the Offer (the "**BRLM(s)**") and other advisors to be appointed for the Offer and subject to applicable regulatory and other approvals, to the extent necessary.

The Offer may also include a reservation of a certain number of Equity Shares for any category or categories of persons as permitted under the Applicable Laws or to provide a discount to the Offer price to eligible employees or any other class of investors, as permitted under Applicable Law.

In connection with the Offer, the Company is required, *inter alia*, to prepare various documents and execute various agreements, including without limitation, engagement letters, the registrar agreement, the depositories' agreements, the offer agreement amongst the Company, the BRLM(s) and the Selling Shareholder(s), the underwriting agreement, the ad agency agreement, the syndicate agreement, the monitoring agency agreement, the cash escrow and sponsor bank agreement and the share escrow agreement, each as applicable. Accordingly, it is proposed to authorise the Board and certain officers of the Company to negotiate, finalize and execute such documents and agreements as may be required and to do all such things, deeds and acts in this regard for and on behalf of the Company.

In furtherance of the abovementioned objective and after detailed discussion, the Board approved the following resolution:

For INDO-MIM Limited


Company Secretary





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"RESOLVED THAT subject to approval of the shareholders of the Company in a general meeting and pursuant to the provisions of Sections 23, 62(1)(c) and all other applicable provisions of the Companies Act, 2013, and the rules and regulations made thereunder (including any statutory modifications or re-enactment thereof, for the time being in force), including the Companies (Prospectus and Allotment of Securities) Rules, 2014, as amended, the Companies (Share Capital and Debentures) Rules, 2014, as amended (collectively the **"Companies Act"**), and in accordance with and subject to the provisions of the Securities Contracts (Regulation) Act, 1956, (**"SCRA"**) and the Securities Contracts (Regulation) Rules, 1957 (**"SCRR"**), each as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (the **"SEBI ICDR Regulations"**), the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (**"SEBI Listing Regulations"**), the Foreign Exchange Management Act, 1999, as amended, and the rules and regulations made thereunder, as amended, including the Foreign Exchange Management (Non-debt Instruments) Rules, 2019, (**"FEMA NDI Rules"**) and any other applicable rules, regulations, guidelines, clarifications, circulars and notifications issued by the Government of India (**"Gol"**), including the Department for Promotion of Industry and Internal Trade (**"DPIIT"**), the Securities and Exchange Board of India (**"SEBI"**), Reserve Bank of India (**"RBI"**) and any other applicable laws, rules and regulations, in India or outside India (including any amendment thereto or re-enactment thereof for the time being in force) (collectively, the **"Applicable Laws"**), and in accordance with the provisions of the memorandum of association (**"Memorandum of Association"**) and the articles of association (**"Articles of Association"**) of the Company and the uniform listing agreements to be entered into between the Company and the respective stock exchanges where the Equity Shares are proposed to be listed (the **"Stock Exchanges"**), and subject to any approvals, consents, permissions and sanctions as may be required from the Gol, the Registrar of Companies, Karnataka at Bangalore (**"RoC"**), the SEBI, RBI, DPIIT and all other appropriate statutory authorities and departments (collectively, the **"Regulatory Authorities"**) and subject to such governmental and regulatory conditions and modifications as may be prescribed, stipulated or imposed by any of them while granting such approvals, waivers, consents, permissions and sanctions and which may be agreed to by the board of directors of the Company (the **"Board"** which term shall include a duly authorised committee thereof for the time being exercising the powers conferred by the Board including the powers conferred by this resolution), the consent and approval of the Board be and is hereby accorded to create, issue, offer and/or allot equity shares of the Company having face value of ₹1 each (**"Equity Shares"**) up to an aggregate of ₹15000 million by way of a fresh issue of Equity Shares (the **"Fresh Issue"**) and an offer for sale of Equity Shares by certain existing and eligible shareholders of the Company (**"Selling Shareholders"**) (**"Offer for Sale"** and together with the Fresh Issue, the **"Offer"**), as may be communicated by such Selling Shareholders for cash either at par or premium (with an option to the Company to retain an over-subscription to the extent of 1% of the net Offer or such other extent as may be permitted under the Applicable Laws, for the purpose of rounding off to the nearest integer to make allotment while finalizing the basis of allotment in consultation with the designated stock exchange), at a price to be determined, by the Company in consultation with the BRLM(s), through the book building process in terms of the SEBI ICDR Regulations or otherwise in accordance with Applicable Laws, including any issue and allotment of Equity Shares to any person pursuant to any pre-IPO placement in terms of the SEBI ICDR Regulations, at such premium or discount per Equity Share as permitted





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under Applicable Laws and as may be fixed and determined by the Company in consultation with the BRLM(s) in accordance with the SEBI ICDR Regulations (the “**Offer Price**”), to any category of person or persons who are eligible investors as permitted under Applicable Laws, who may or may not be the shareholder(s) of the Company as the Board may decide in consultation with the BRLM(s) including anchor investors and qualified institutional buyers, if any, as defined under Regulations 2(1)(c) and 2(1)(ss) respectively of the SEBI ICDR Regulations, foreign / resident investors whether they are one or more of the members of the Company, eligible employees (through a reservation or otherwise), Hindu undivided families, foreign portfolio investors as defined under the Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2019, as amended, venture capital funds, alternative investment funds, non-resident Indians, state industrial development corporations, insurance companies, provident funds, pension funds, National Investment Fund, insurance funds set up by army, navy, or air force of the Union of India, insurance funds set up and managed by the Department of Posts, India, trusts/societies registered under the Societies Registration Act, 1860, as amended, development financial institutions, systemically important non-banking financial companies, Indian mutual funds, Indian public, bodies corporate, companies (private or public) or other entities (whether incorporated or not), authorities, and to such other persons including high net worth individuals, retail individual bidders or other entities, in one or more combinations thereof and/or any other category of investors as may be permitted to invest under Applicable Laws by way of the Offer (collectively, the “**Investors**”), in consultation with the BRLM(s) and/or underwriters and/or the stabilizing agent, pursuant to a green shoe option, if any, in accordance with the SEBI ICDR Regulations and/or other advisors or such persons appointed for the Offer and on such terms and conditions as may be finalised by the Board in consultation with the BRLM(s) through an offer document, prospectus and/or an offering memorandum, as required, including the decision to determine the category or categories of investors to whom the allotment/transfer shall be made to the exclusion of all other categories of investors and in such manner as the Board may in its discretion, deem fit, including in consultation with BRLM(s), underwriters and/or other advisors as may be appointed for the Offer on such terms as may be deemed appropriate by the Board as permissible under Applicable Law, and that the Board in consultation with the BRLM(s) may finalise all matters incidental thereto as it may in its absolute discretion think fit and proper in the best interest of the Company, without requiring any further approval of the members, and that all or any of the powers of the Company devolved pursuant to this resolution may be exercised by the Board or any duly constituted committee of the Board, including the (IPO Committee).”

“**RESOLVED FURTHER THAT** subject to the approval of the shareholders of the Company in a general meeting and in accordance with Applicable Laws, the Offer may include, without limitation, issuance and allotment of Equity Shares to a stabilising agent pursuant to a green shoe option, if any, in terms of the SEBI ICDR Regulations and reservation of a certain number of Equity Shares to be issued to such person or persons, who may or may not be the members of the Company and as the Board may at its discretion decide in consultation with the BRLM(s) and as may be permissible under Applicable Laws.”

“**RESOLVED FURTHER THAT** the Board may invite the existing shareholders of the Company to participate in the Offer by making an Offer for Sale in relation to such number of Equity Shares held by them, and which are eligible for the Offer for Sale in accordance with the



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SEBI ICDR Regulations, as the Board may determine in consultation with the BRLM(s) and the Selling Shareholders (to the extent applicable), subject to the consent of and approvals from SEBI, GoI, RBI, RoC, DPIIT and the Stock Exchanges, and/or such other approvals, permissions and sanctions of all other concerned Regulatory Authorities, if and to the extent necessary, and subject to such conditions and modifications as may be prescribed in granting such approvals, permissions and sanctions, at a price to be determined by the book building process in terms of the SEBI ICDR Regulations, for cash at such premium per share as may be fixed and determined by the Company in consultation with the BRLM(s), to such category of persons as may be permitted or in accordance with the SEBI ICDR Regulations or other Applicable Laws, as may be prevailing at that time and in such manner as may be determined by the Board in consultation with the BRLM(s) and/or underwriters and/or the stabilizing agent and/or other advisors or such persons appointed for the Offer."

"RESOLVED FURTHER THAT subject to the approval of shareholders of the Company, in accordance with the provisions of Sections 23, 42, 62(1)(c) and any other applicable provisions, if any, of the Companies Act, and subject to and in accordance with the Company's articles of association, the Board either by itself or through a duly authorised committee thereof, may on behalf of the Company, subject to such regulatory and/or corporate approvals that may be required, allot such number of Equity Shares or specified securities as may be decided by it, to certain investors prior to filing of the red herring prospectus with RoC ("**Pre-IPO Placement**") at such price as the Board may, in consultation with the BRLMs, underwriters, placement agent(s) and/or other advisor(s), determine in light of the then prevailing market conditions, and do all such other acts, deeds, matters and things as the Board may, from time to time, in its absolute discretion deem fit and including; or make available for allocation a portion of the Offer to eligible employees ("**Reservation**") or to provide a discount to the Offer Price to eligible employees ("**Discount**") to the extent permitted under Applicable Law; and to take any and all actions in connection with any Pre-IPO Placement, Reservation or Discount as the Board may think fit or proper in its absolute discretion, including, without limitation, to negotiate, finalize and execute any document or agreement, and any amendments, supplements, notices or corrigenda thereto; seek any consent or approval required or necessary; give directions or instructions and do all such acts, deeds, matters and things as the Board may, from time to time, in its absolute discretion, think necessary, appropriate, or desirable; and settle any question, difficulty, or doubt that may arise with regard to or in relation to the foregoing resolution. In the event of consummation of the Pre-IPO Placement, the size of the Fresh Issue component of the Offer would be reduced to the extent of Equity Shares issued and allotted under the Pre-IPO Placement."

"RESOLVED FURTHER THAT the Equity Shares so allotted or transferred pursuant to the Offer shall be listed on one or more recognized stock exchanges in India."

"RESOLVED FURTHER THAT the Equity Shares so allotted under the Fresh Issue (including any reservation) and transferred pursuant to the Offer for Sale (including pursuant to green shoe option) shall be subject to the Memorandum of Association and the Articles of Association of the Company, as applicable and shall rank *pari passu* in all respects with the existing Equity Shares of the Company including voting rights and rights in respect of dividend from the date of allotment."





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"RESOLVED FURTHER THAT for the purpose of giving effect to the above resolutions and any transfer and allotment of Equity Shares pursuant to the Offer, the Board, or any duly authorised committee thereof, in consultation with the BRLM(s), may determine the terms of the Offer including the class of investors to whom the Equity Shares are to be allotted or transferred, the number of Equity Shares to be allotted or transferred, Offer price, premium amount, discount (as allowed under Applicable Laws), listing on one or more stock exchanges in India as the Board in its absolute discretion deems fit and do all such acts, deeds, matters and things and to negotiate, finalize and execute such deeds, documents agreements and any amendment thereto, as it may, in its absolute discretion, deem necessary, proper or desirable including arrangements with BRLM(s), underwriters, escrow agents, legal advisors, etc., to approve incurring of expenditure and payment of fees, commissions, brokerage, remuneration and reimbursement of expenses in connection with the Offer and to settle or give instructions or directions for settling any questions, difficulties or doubts that may arise, in regard to the Offer, transfer and allotment of the Equity Shares, and utilization of the Offer proceeds, if applicable and such other activities as may be necessary in relation to the Offer and to accept and to give effect to such modifications, changes, variations, alterations, deletions and/or additions as regards the terms and conditions as it may, in its absolute discretion, deem fit and proper in the best interest of the Company and the Offer, and that all or any of the powers conferred on the Board pursuant to these resolutions may be exercised by the Board or such duly authorised committee thereof as the Board may constitute in its behalf."

"RESOLVED FURTHER THAT all monies received out of the Offer shall be transferred to a separate bank account opened for the purpose of Offer, referred to in Section 40(3) of the Companies Act, 2013, and application monies received pursuant to the Offer shall be refunded within such time, as specified by SEBI and in accordance with Applicable Laws, or the Company and/or the Selling Shareholders shall pay interest on failure thereof, as per Applicable Laws."

"RESOLVED FURTHER THAT subject to compliance with Applicable Laws such Equity Shares as are not subscribed and/or not transferred by way of the Offer, may be disposed of by the Board in consultation with the BRLM(s) to such persons and in such manner and on such terms as the Board in its absolute discretion thinks most beneficial to the Company including offering or placing them with banks/ financial institutions/ investment institutions/ mutual funds/ bodies corporate/ foreign portfolio investors / such other persons or otherwise."

"RESOLVED FURTHER THAT in connection with any of the foregoing resolutions, the members of the Board and such other persons as may be authorised by the Board, on behalf of the Company, be and are hereby severally or jointly authorised to execute and deliver any and all other documents, papers or instruments, issue and provide certificates and to do or cause to be done any and all acts or things as may be necessary, appropriate or advisable in order to carry out the purposes and intent of the foregoing resolutions for the Offer; and any such documents so executed and delivered or acts and things done or caused to be done shall be conclusive evidence of the authority of the Company in so doing and any document so executed and delivered or acts and things done or caused to be done prior to the date hereof are hereby ratified, confirmed and approved as the acts and deeds of the Company, as the case may be."





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"RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr, Whole Time Director & CEO, Mr. Parasuraman Balasubramanian, Vice President Finance & CFO, Mr. KR Shyam Ballal, GM-Finance, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, Asst. Company Secretary and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretary be and are hereby severally authorized to take all steps for giving effect to the aforesaid resolution, including filing of the necessary forms with the RoC and to do all such acts, deeds, matters and things as may be required to be done to give effect to the above resolution and to settle any question or difficulty that may arise with regard to the aforesaid purpose and which it may deem fit in the interest of the Company."

"RESOLVED FURTHER THAT any of the Directors, Chief Financial Officer, or Company Secretary of the Company is authorised to certify the true copy of the aforesaid resolutions which may be forwarded to any concerned authorities for necessary action."

Certified True Copy

For INDO-MIM Limited
For INDO-MIM Limited


Company Secretary
Santosh Kumar Dash

Company Secretary & Compliance Officer

M No. F11798





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CERTIFIED COPY OF THE RESOLUTION PASSED AT THE EXTRA-ORDINARY GENERAL MEETING OF MEMBERS OF INDO-MIM LIMITED BEARING NO. 02/2025-26 HELD ON THURSDAY, 18TH SEPTEMBER, 2025, AT THE REGISTERED OFFICE OF THE COMPANY AT 45(P), KIADB INDUSTRIAL AREA, HOSKOTE, BANGALORE 562114 AT 10.00 A.M. IST.

RES NO. 01: APPROVAL OF FRESH ISSUE COMPONENT OF THE INITIAL PUBLIC OFFER OF EQUITY SHARES:

Special Resolution:

"RESOLVED THAT pursuant to the provisions of Sections 23, 62(1)(c) and all other applicable provisions of the Companies Act, 2013, and the rules and regulations made thereunder (including any statutory modifications or re-enactment thereof, for the time being in force), including the Companies (Prospectus and Allotment of Securities) Rules, 2014, as amended, the Companies (Share Capital and Debentures) Rules, 2014, as amended (collectively the **"Companies Act"**), and in accordance with and subject to the provisions of the Securities Contracts (Regulation) Act, 1956, (**"SCRA"**) and the Securities Contracts (Regulation) Rules, 1957 (**"SCRR"**), each as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (the **"SEBI ICDR Regulations"**), the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (**"SEBI Listing Regulations"**), the Foreign Exchange Management Act, 1999, as amended and the rules and regulations made thereunder, as amended, including the Foreign Exchange Management (Non-debt Instruments) Rules, 2019, (**"FEMA NDI Rules"**) and any other applicable rules, regulations, guidelines, clarifications, circulars and notifications issued by the Government of India (**"GoI"**), including the Department for Promotion of Industry and Internal Trade (**"DPIIT"**), the Securities and Exchange Board of India (**"SEBI"**), Reserve Bank of India (**"RBI"**) and any other applicable laws, rules and regulations, in India or outside India (including any amendment thereto or re-enactment thereof for the time being in force) (collectively, the **"Applicable Laws"**), and in accordance with the provisions of the memorandum of association (**"Memorandum of Association"**) and the articles of association (**"Articles of Association"**) of the Company and the uniform listing agreements to be entered into between the Company and the respective stock exchanges where the Equity Shares are proposed to be listed (the **"Stock Exchanges"**), and subject to any approvals, consents, permissions and sanctions as may be required from the GoI, the Registrar of Companies, Karnataka at Bangalore (**"RoC"**), the SEBI, RBI, DPIIT and all other appropriate statutory authorities and departments (collectively, the **"Regulatory Authorities"**) and subject to such governmental and regulatory conditions and modifications as may be prescribed, stipulated or imposed by any of them while granting such approvals, waivers, consents, permissions and sanctions and which may be agreed to by the board of directors of the Company (the **"Board"** which term shall include a duly authorised committee thereof for the time being exercising the powers conferred by the Board including the powers conferred by this resolution), the consent and approval of the members of the Company be and is hereby accorded to create, issue, offer and/or allot equity shares of the Company having face value of ₹1 each (**"Equity Shares"**) up to an aggregate of ₹15000 million by way of a fresh issue of Equity Shares (the **"Fresh Issue"** and together with an offer for sale by certain existing shareholders of the Company the **"Offer"**) for cash either at par





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or premium (with an option to the Company to retain an over-subscription to the extent of 1% of the net Offer or such other extent as may be permitted under the Applicable Laws, for the purpose of rounding off to the nearest integer to make allotment while finalizing the basis of allotment in consultation with the designated stock exchange), at a price to be determined, by the Company, in consultation with the BRLM(s), through the book building process in terms of the SEBI ICDR Regulations or otherwise in accordance with Applicable Laws, including any issue and allotment of Equity Shares to any person pursuant to any pre-IPO placement in terms of the SEBI ICDR Regulations, at such premium or discount per Equity Share as permitted under Applicable Laws and as may be fixed and determined by the Company in consultation with the BRLM(s) in accordance with the SEBI ICDR Regulations (the “Offer Price”), to any category of person or persons who are eligible investors as permitted under Applicable Laws, who may or may not be the shareholder(s) of the Company as the Board may decide in consultation with the BRLM(s) including anchor investors and qualified institutional buyers, if any, as defined under Regulations 2(1)(c) and 2(1)(ss) respectively of the SEBI ICDR Regulations, foreign / resident investors whether they are one or more of the members of the Company, eligible employees (through a reservation or otherwise), Hindu undivided families, foreign portfolio investors as defined under the Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2019, as amended, venture capital funds, alternative investment funds, non-resident Indians, state industrial development corporations, insurance companies, provident funds, pension funds, National Investment Fund, insurance funds set up by army, navy, or air force of the Union of India, insurance funds set up and managed by the Department of Posts, India, trusts/societies registered under the Societies Registration Act, 1860, as amended, development financial institutions, systemically important non-banking financial companies, Indian mutual funds, Indian public, bodies corporate, companies (private or public) or other entities (whether incorporated or not), authorities, and to such other persons including high net worth individuals, retail individual bidders or other entities, in one or more combinations thereof and/or any other category of investors as may be permitted to invest under Applicable Laws by way of the Offer (collectively, the “Investors”), in consultation with the BRLM(s) and/or underwriters and/or the stabilizing agent, pursuant to a green shoe option, if any, in accordance with the SEBI ICDR Regulations and/or other advisors or such persons appointed for the Offer and on such terms and conditions as may be finalised by the Board in consultation with the BRLM(s) through an offer document, prospectus and/or an offering memorandum, as required, including the decision to determine the category or categories of investors to whom the allotment/transfer shall be made to the exclusion of all other categories of investors and in such manner as the Board may in its discretion, deem fit, including in consultation with BRLM(s), underwriters and/or other advisors as may be appointed for the Offer on such terms as may be deemed appropriate by the Board as permissible under Applicable Law, and that the Board in consultation with the BRLM(s) may finalise all matters incidental thereto as it may in its absolute discretion think fit and proper in the best interest of the Company, without requiring any further approval of the members, and that all or any of the powers of the Company devolved pursuant to this resolution may be exercised by the Board or any duly constituted committee of the Board, including the IPO Committee.”

For INDO-MIM Limited


Company Secretary





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"RESOLVED FURTHER THAT in accordance with Applicable Laws, the Offer may include, without limitation, issuance and allotment of Equity Shares to a stabilising agent pursuant to a green shoe option, if any, in terms of the SEBI ICDR Regulations and reservation of a certain number of Equity Shares to be issued to such person or persons, who may or may not be the members of the Company and as the Board may at its discretion decide in consultation with the BRLM(s) and as may be permissible under Applicable Laws."

"RESOLVED FURTHER THAT the Board may invite the existing shareholders of the Company to participate in the Offer by making an Offer for Sale in relation to such number of Equity Shares held by them, and which are eligible for the Offer for Sale in accordance with the SEBI ICDR Regulations, as the Board may determine in consultation with the BRLM(s) and the Selling Shareholders (to the extent applicable), subject to the consent of and approvals from SEBI, GoI, RBI, RoC, DPIIT and the Stock Exchanges, and/or such other approvals, permissions and sanctions of all other concerned Regulatory Authorities, if and to the extent necessary, and subject to such conditions and modifications as may be prescribed in granting such approvals, permissions and sanctions, at a price to be determined by the book building process in terms of the SEBI ICDR Regulations, for cash at such premium per share as may be fixed and determined by the Company in consultation with the BRLM(s), to such category of persons as may be permitted or in accordance with the SEBI ICDR Regulations or other Applicable Laws, as may be prevailing at that time and in such manner as may be determined by the Board in consultation with the BRLM(s) and/or underwriters and/or the stabilizing agent and/or other advisors or such persons appointed for the Offer."

"RESOLVED FURTHER THAT in accordance with the provisions of Sections 23, 42, 62(1)(c) and any other applicable provisions, if any, of the Companies Act, and subject to and in accordance with the Company's articles of association, the approval of the members of the Company is hereby accorded to the Board, either by itself or through a duly authorised committee thereof, on behalf of the Company, subject to such regulatory and/or corporate approvals that may be required, to allot such number of Equity Shares or specified securities as may be decided by it, to certain investors prior to filing of the red herring prospectus with RoC ("**Pre-IPO Placement**") at such price as the Board may, in consultation with the BRLMs, underwriters, placement agent(s) and/or other advisor(s), determine in light of the then prevailing market conditions, and do all such other acts, deeds, matters and things as the Board may, from time to time, in its absolute discretion deem fit and including; or make available for allocation a portion of the Offer to eligible employees ("**Reservation**") or to provide a discount to the Offer Price to eligible employees ("**Discount**") to the extent permitted under Applicable Law; and to take any and all actions in connection with any Pre-IPO Placement, Reservation or Discount as the Board may think fit or proper in its absolute discretion, including, without limitation, to negotiate, finalize and execute any document or agreement, and any amendments, supplements, notices or corrigenda thereto; seek any consent or approval required or necessary; give directions or instructions and do all such acts, deeds, matters and things as the Board may, from time to time, in its absolute discretion, think necessary, appropriate, or desirable; and settle any question, difficulty, or doubt that may arise with regard to or in relation to the foregoing resolution. In the event of consummation of the Pre-IPO Placement, the size of the Fresh Issue component of the Offer would be reduced to the extent of Equity Shares issued and allotted under the Pre-IPO Placement."





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"RESOLVED FURTHER THAT the Equity Shares so allotted or transferred pursuant to the Offer shall be listed on one or more recognized stock exchanges in India."

"RESOLVED FURTHER THAT the Equity Shares so allotted under the Fresh Issue (including any reservation) and transferred pursuant to the Offer for Sale (including pursuant to green shoe option) shall be subject to the Memorandum of Association and the Articles of Association of the Company, as applicable and shall rank *pari passu* in all respects with the existing Equity Shares of the Company including voting rights and rights in respect of dividend from the date of allotment."

"RESOLVED FURTHER THAT for the purpose of giving effect to the above resolutions and any transfer and allotment of Equity Shares pursuant to the Offer, the Board, or any duly authorised committee thereof, in consultation with the BRLM(s), may determine the terms of the Offer including the class of investors to whom the Equity Shares are to be allotted or transferred, the number of Equity Shares to be allotted or transferred, Offer price, premium amount, discount (as allowed under Applicable Laws), listing on one or more stock exchanges in India as the Board in its absolute discretion deems fit and do all such acts, deeds, matters and things and to negotiate, finalize and execute such deeds, documents agreements and any amendment thereto, as it may, in its absolute discretion, deem necessary, proper or desirable including arrangements with BRLM(s), underwriters, escrow agents, legal advisors, etc., to approve incurring of expenditure and payment of fees, commissions, brokerage, remuneration and reimbursement of expenses in connection with the Offer and to settle or give instructions or directions for settling any questions, difficulties or doubts that may arise, in regard to the Offer, transfer and allotment of the Equity Shares, and utilization of the Offer proceeds, if applicable and such other activities as may be necessary in relation to the Offer and to accept and to give effect to such modifications, changes, variations, alterations, deletions and/or additions as regards the terms and conditions as it may, in its absolute discretion, deem fit and proper in the best interest of the Company and the Offer, and that all or any of the powers conferred on the Board pursuant to these resolutions may be exercised by the Board or such duly authorised committee thereof as the Board may constitute in its behalf."

"RESOLVED FURTHER THAT all monies received out of the Offer shall be transferred to a separate bank account opened for the purpose of Offer, referred to in Section 40(3) of the Companies Act, 2013, and application monies received pursuant to the Offer shall be refunded within such time, as specified by SEBI and in accordance with Applicable Laws, or the Company and/or the Selling Shareholders shall pay interest on failure thereof, as per Applicable Laws."

"RESOLVED FURTHER THAT subject to compliance with Applicable Laws such Equity Shares as are not subscribed and/or not transferred by way of the Offer, may be disposed of by the Board in consultation with the BRLM(s) to such persons and in such manner and on such terms as the Board in its absolute discretion thinks most beneficial to the Company including offering or placing them with banks/ financial institutions/ investment institutions/ mutual funds/ bodies corporate/ foreign portfolio investors / such other persons or otherwise."

For INDO-MIM Limited


Company Secretary





INDO-MIM Limited (formerly known as INDO-MIM Private Limited)

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Phone: +91-080-22048800/ FAX: +91-080-27971624 / Website: www.indo-mim.com

"RESOLVED FURTHER THAT in connection with any of the foregoing resolutions, the members of the Board and such other persons as may be authorised by the Board, on behalf of the Company, be and are hereby severally or jointly authorised to execute and deliver any and all other documents, papers or instruments, issue and provide certificates and to do or cause to be done any and all acts or things as may be necessary, appropriate or advisable in order to carry out the purposes and intent of the foregoing resolutions for the Offer; and any such documents so executed and delivered or acts and things done or caused to be done shall be conclusive evidence of the authority of the Company in so doing and any document so executed and delivered or acts and things done or caused to be done prior to the date hereof are hereby ratified, confirmed and approved as the acts and deeds of the Company, as the case may be."

"RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr, Whole Time Director & CEO, Mr. Parasuraman Balasubramanian, Vice President -Finance & CFO, Mr. KR Shyam Ballal, GM-Finance, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretaries be and are hereby severally authorized to take all steps for giving effect to the aforesaid resolution, including filing of the necessary forms with the RoC and to do all such acts, deeds, matters and things as may be required to be done to give effect to the above resolution and to settle any question or difficulty that may arise with regard to the aforesaid purpose and which it may deem fit in the interest of the Company."

"RESOLVED FURTHER THAT any of the Directors, Chief Financial Officer, or Company Secretary of the Company is authorised to certify the true copy of the aforesaid resolutions which may be forwarded to any concerned authorities for necessary action."

Certified True Copy

For INDO-MIM Limited
For INDO-MIM Limited


Company Secretary

Santosh Kumar Dash
Company Secretary & Compliance Officer
M No. F11798





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NOTICE

NOTICE TO MEMBERS is hereby given that an EXTRA-ORDINARY GENERAL MEETING of the members of INDO-MIM Limited ("**Company**") bearing No. 02/2025-26 will be held on **Thursday, 18th September 2025, at 10:00 AM** through Video Conferencing ("**VC**") / Other Audio-Visual Means ("**OAVM**") deemed to be conducted at the Registered Office of the Company at No. 45(P), KIADB Industrial Area, Hoskote, Bangalore, Karnataka 562114 to transact the following businesses:

SPECIAL BUSINESS:

1. APPROVAL OF FRESH ISSUE COMPONENT OF THE INITIAL PUBLIC OFFER OF EQUITY SHARES:

To consider and if thought fit, to pass, with or without modification(s), the following resolution as **Special Resolution**:

"**RESOLVED THAT** pursuant to the provisions of Sections 23, 62(1)(c) and all other applicable provisions of the Companies Act, 2013, and the rules and regulations made thereunder (including any statutory modifications or re-enactment thereof, for the time being in force), including the Companies (Prospectus and Allotment of Securities) Rules, 2014, as amended, the Companies (Share Capital and Debentures) Rules, 2014, as amended (collectively the "**Companies Act**"), and in accordance with and subject to the provisions of the Securities Contracts (Regulation) Act, 1956, ("**SCRA**") and the Securities Contracts (Regulation) Rules, 1957 ("**SCRR**"), each as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (the "**SEBI ICDR Regulations**"), the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("**SEBI Listing Regulations**"), the Foreign Exchange Management Act, 1999, as amended and the rules and regulations made thereunder, as amended, including the Foreign Exchange Management (Non-debt Instruments) Rules, 2019, ("**FEMA NDI Rules**") and any other applicable rules, regulations, guidelines, clarifications, circulars and notifications issued by the Government of India ("**Gol**"), including the Department for Promotion of Industry and Internal Trade ("**DPIIT**"), the Securities and Exchange Board of India ("**SEBI**"), Reserve Bank of India ("**RBI**") and any other applicable laws, rules and regulations, in India or outside India (including any amendment thereto or re-enactment thereof for the time being in force) (collectively, the "**Applicable Laws**"), and in accordance with the provisions of the memorandum of association ("**Memorandum of Association**") and the articles of association ("**Articles of Association**") of the Company and the uniform listing agreements to be entered into between the Company and the respective stock exchanges where the Equity Shares are proposed to be listed (the "**Stock Exchanges**"), and subject to any approvals, consents, permissions and sanctions as may be required from the Gol, the Registrar of Companies, Karnataka at Bangalore ("**RoC**"), the SEBI, RBI, DPIIT and all other appropriate statutory authorities and departments (collectively, the "**Regulatory Authorities**") and subject to such governmental and regulatory conditions and modifications as may be prescribed, stipulated or imposed by any of them while granting such approvals, waivers, consents, permissions and sanctions and which may be agreed to by the board of directors of the Company (the "**Board**" which term shall include a duly authorised committee thereof for the time being exercising the powers conferred by the Board including the powers conferred by



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this resolution), the consent and approval of the members of the Company be and is hereby accorded to create, issue, offer and/or allot equity shares of the Company having face value of ₹1 each ("**Equity Shares**") up to an aggregate of ₹15000 million by way of a fresh issue of Equity Shares (the "**Fresh Issue**" and together with an offer for sale by certain existing shareholders of the Company the "**Offer**") for cash either at par or premium (with an option to the Company to retain an over-subscription to the extent of 1% of the net Offer or such other extent as may be permitted under the Applicable Laws, for the purpose of rounding off to the nearest integer to make allotment while finalizing the basis of allotment in consultation with the designated stock exchange), at a price to be determined, by the Company, in consultation with the BRLM(s), through the book building process in terms of the SEBI ICDR Regulations or otherwise in accordance with Applicable Laws, including any issue and allotment of Equity Shares to any person pursuant to any pre-IPO placement in terms of the SEBI ICDR Regulations, at such premium or discount per Equity Share as permitted under Applicable Laws and as may be fixed and determined by the Company in consultation with the BRLM(s) in accordance with the SEBI ICDR Regulations (the "**Offer Price**"), to any category of person or persons who are eligible investors as permitted under Applicable Laws, who may or may not be the shareholder(s) of the Company as the Board may decide in consultation with the BRLM(s) including anchor investors and qualified institutional buyers, if any, as defined under Regulations 2(1)(c) and 2(1)(ss) respectively of the SEBI ICDR Regulations, foreign / resident investors whether they are one or more of the members of the Company, eligible employees (through a reservation or otherwise), Hindu undivided families, foreign portfolio investors as defined under the Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2019, as amended, venture capital funds, alternative investment funds, non-resident Indians, state industrial development corporations, insurance companies, provident funds, pension funds, National Investment Fund, insurance funds set up by army, navy, or air force of the Union of India, insurance funds set up and managed by the Department of Posts, India, trusts/societies registered under the Societies Registration Act, 1860, as amended, development financial institutions, systemically important non-banking financial companies, Indian mutual funds, Indian public, bodies corporate, companies (private or public) or other entities (whether incorporated or not), authorities, and to such other persons including high net worth individuals, retail individual bidders or other entities, in one or more combinations thereof and/or any other category of investors as may be permitted to invest under Applicable Laws by way of the Offer (collectively, the "**Investors**"), in consultation with the BRLM(s) and/or underwriters and/or the stabilizing agent, pursuant to a green shoe option, if any, in accordance with the SEBI ICDR Regulations and/or other advisors or such persons appointed for the Offer and on such terms and conditions as may be finalised by the Board in consultation with the BRLM(s) through an offer document, prospectus and/or an offering memorandum, as required, including the decision to determine the category or categories of investors to whom the allotment/transfer shall be made to the exclusion of all other categories of investors and in such manner as the Board may in its discretion, deem fit, including in consultation with BRLM(s), underwriters and/or other advisors as may be appointed for the Offer on such terms as may be deemed appropriate by the Board as permissible under Applicable Law, and that the Board in consultation with the BRLM(s) may finalise all matters incidental thereto as it may in its absolute discretion think fit and proper in the best interest of the Company, without requiring any further approval of the members, and that all or any of the powers of the Company devolved pursuant to this resolution may be exercised by the Board or any duly constituted committee of the Board, including the IPO Committee."



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“RESOLVED FURTHER THAT in accordance with Applicable Laws, the Offer may include, without limitation, issuance and allotment of Equity Shares to a stabilising agent pursuant to a green shoe option, if any, in terms of the SEBI ICDR Regulations and reservation of a certain number of Equity Shares to be issued to such person or persons, who may or may not be the members of the Company and as the Board may at its discretion decide in consultation with the BRLM(s) and as may be permissible under Applicable Laws.”

“RESOLVED FURTHER THAT the Board may invite the existing shareholders of the Company to participate in the Offer by making an Offer for Sale in relation to such number of Equity Shares held by them, and which are eligible for the Offer for Sale in accordance with the SEBI ICDR Regulations, as the Board may determine in consultation with the BRLM(s) and the Selling Shareholders (to the extent applicable), subject to the consent of and approvals from SEBI, GoI, RBI, RoC, DPIIT and the Stock Exchanges, and/or such other approvals, permissions and sanctions of all other concerned Regulatory Authorities, if and to the extent necessary, and subject to such conditions and modifications as may be prescribed in granting such approvals, permissions and sanctions, at a price to be determined by the book building process in terms of the SEBI ICDR Regulations, for cash at such premium per share as may be fixed and determined by the Company in consultation with the BRLM(s), to such category of persons as may be permitted or in accordance with the SEBI ICDR Regulations or other Applicable Laws, as may be prevailing at that time and in such manner as may be determined by the Board in consultation with the BRLM(s) and/or underwriters and/or the stabilizing agent and/or other advisors or such persons appointed for the Offer.”

“RESOLVED FURTHER THAT in accordance with the provisions of Sections 23, 42, 62(1)(c) and any other applicable provisions, if any, of the Companies Act, and subject to and in accordance with the Company’s articles of association, the approval of the members of the Company is hereby accorded to the Board, either by itself or through a duly authorised committee thereof, on behalf of the Company, subject to such regulatory and/or corporate approvals that may be required, to allot such number of Equity Shares or specified securities as may be decided by it, to certain investors prior to filing of the red herring prospectus with RoC (**“Pre-IPO Placement”**) at such price as the Board may, in consultation with the BRLMs, underwriters, placement agent(s) and/or other advisor(s), determine in light of the then prevailing market conditions, and do all such other acts, deeds, matters and things as the Board may, from time to time, in its absolute discretion deem fit and including; or make available for allocation a portion of the Offer to eligible employees (**“Reservation”**) or to provide a discount to the Offer Price to eligible employees (**“Discount”**) to the extent permitted under Applicable Law; and to take any and all actions in connection with any Pre-IPO Placement, Reservation or Discount as the Board may think fit or proper in its absolute discretion, including, without limitation, to negotiate, finalize and execute any document or agreement, and any amendments, supplements, notices or corrigenda thereto; seek any consent or approval required or necessary; give directions or instructions and do all such acts, deeds, matters and things as the Board may, from time to time, in its absolute discretion, think necessary, appropriate, or desirable; and settle any question, difficulty, or doubt that may arise with regard to or in relation to the foregoing resolution. In the event of consummation of the Pre-IPO Placement, the size of the Fresh Issue component of the Offer would be reduced to the extent of Equity Shares issued and allotted under the Pre-IPO Placement.”



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“RESOLVED FURTHER THAT the Equity Shares so allotted or transferred pursuant to the Offer shall be listed on one or more recognized stock exchanges in India.”

“RESOLVED FURTHER THAT the Equity Shares so allotted under the Fresh Issue (including any reservation) and transferred pursuant to the Offer for Sale (including pursuant to green shoe option) shall be subject to the Memorandum of Association and the Articles of Association of the Company, as applicable and shall rank *pari passu* in all respects with the existing Equity Shares of the Company including voting rights and rights in respect of dividend from the date of allotment.”

“RESOLVED FURTHER THAT for the purpose of giving effect to the above resolutions and any transfer and allotment of Equity Shares pursuant to the Offer, the Board, or any duly authorised committee thereof, in consultation with the BRLM(s), may determine the terms of the Offer including the class of investors to whom the Equity Shares are to be allotted or transferred, the number of Equity Shares to be allotted or transferred, Offer price, premium amount, discount (as allowed under Applicable Laws), listing on one or more stock exchanges in India as the Board in its absolute discretion deems fit and do all such acts, deeds, matters and things and to negotiate, finalize and execute such deeds, documents agreements and any amendment thereto, as it may, in its absolute discretion, deem necessary, proper or desirable including arrangements with BRLM(s), underwriters, escrow agents, legal advisors, etc., to approve incurring of expenditure and payment of fees, commissions, brokerage, remuneration and reimbursement of expenses in connection with the Offer and to settle or give instructions or directions for settling any questions, difficulties or doubts that may arise, in regard to the Offer, transfer and allotment of the Equity Shares, and utilization of the Offer proceeds, if applicable and such other activities as may be necessary in relation to the Offer and to accept and to give effect to such modifications, changes, variations, alterations, deletions and/or additions as regards the terms and conditions as it may, in its absolute discretion, deem fit and proper in the best interest of the Company and the Offer, and that all or any of the powers conferred on the Board pursuant to these resolutions may be exercised by the Board or such duly authorised committee thereof as the Board may constitute in its behalf.”

“RESOLVED FURTHER THAT all monies received out of the Offer shall be transferred to a separate bank account opened for the purpose of Offer, referred to in Section 40(3) of the Companies Act, 2013, and application monies received pursuant to the Offer shall be refunded within such time, as specified by SEBI and in accordance with Applicable Laws, or the Company and/or the Selling Shareholders shall pay interest on failure thereof, as per Applicable Laws.”

“RESOLVED FURTHER THAT subject to compliance with Applicable Laws such Equity Shares as are not subscribed and/or not transferred by way of the Offer, may be disposed of by the Board in consultation with the BRLM(s) to such persons and in such manner and on such terms as the Board in its absolute discretion thinks most beneficial to the Company including offering or placing them with banks/ financial institutions/ investment institutions/ mutual funds/ bodies corporate/ foreign portfolio investors / such other persons or otherwise.”

“RESOLVED FURTHER THAT in connection with any of the foregoing resolutions, the members of the Board and such other persons as may be authorised by the Board, on behalf of the Company, be and are hereby severally or jointly authorised to execute and deliver any and all other documents, papers or instruments, issue and provide certificates and to do or cause to



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be done any and all acts or things as may be necessary, appropriate or advisable in order to carry out the purposes and intent of the foregoing resolutions for the Offer; and any such documents so executed and delivered or acts and things done or caused to be done shall be conclusive evidence of the authority of the Company in so doing and any document so executed and delivered or acts and things done or caused to be done prior to the date hereof are hereby ratified, confirmed and approved as the acts and deeds of the Company, as the case may be."

"RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr, Whole Time Director & CEO, Mr. Parasuraman Balasubramanian, Vice President - Finance & CFO, Mr. KR Shyam Ballal, GM-Finance, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretaries be and are hereby severally authorized to take all steps for giving effect to the aforesaid resolution, including filing of the necessary forms with the RoC and to do all such acts, deeds, matters and things as may be required to be done to give effect to the above resolution and to settle any question or difficulty that may arise with regard to the aforesaid purpose and which it may deem fit in the interest of the Company."

"RESOLVED FURTHER THAT any of the Directors, Chief Financial Officer, or Company Secretary of the Company is authorised to certify the true copy of the aforesaid resolutions which may be forwarded to any concerned authorities for necessary action."

2. APPROVAL FOR CONTINUATION OF OFFICE FOR MEERA SHANKAR AS NON-EXECUTIVE INDEPENDENT DIRECTOR OF THE COMPANY PURSUANT TO REGULATION 17(1A) OF THE SEBI LODR REGULATIONS, 2015:

To consider and if thought fit, to pass, with or without modification the following resolution as **Special Resolution**:

"RESOLVED THAT pursuant to Regulation 17(1A) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time ("**SEBI Listing Regulations**") and other applicable provisions, if any, of the Companies Act, 2013 and rules framed thereunder ("**Companies Act**") , the consent of the members of the Company be and is hereby accorded for Mrs. Meera Shankar (DIN: 06374957), Non-Executive Independent Director who will be attaining the age of 75 years during her present tenure, to continue in her position as Non-Executive Independent Director with effect from 30 March 2024 till the completion of her tenure, i.e., up to 29th March, 2027.

RESOLVED FURTHER THAT the terms of appointment including the tenure, remuneration, and sitting will remain unchanged.

RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & CEO, Mr. Raj Chivukula, Non-Independent Non-executive Director, Mr. Parasuraman Balasubramanian, Vice President Finance & CFO, Mr. KR Shyam Ballal, GM-Finance, Mr. Shankar Radhakantam Manchikanti, DGM-Finance, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretaries (hereinafter called "**Authorised Signatories**") of the



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Company, be and are hereby severally authorized to take all steps for giving effect to the aforesaid resolution, including making the necessary applications, filing forms and doing all such acts, deeds, and things as may be required or deemed necessary to implement this resolution.

RESOLVED FURTHER THAT, a copy of the above resolutions, certified to be true by any Director or Company Secretary or Asst. Company Secretary(ies), be forwarded to the concerned authorities for necessary action."

3. APPROVAL FOR CONTINUATION OF OFFICE FOR JAGADAMBA CHANDRASEKHAR AS NON-INDEPENDENT NON-EXECUTIVE DIRECTOR OF THE COMPANY PURSUANT TO REGULATION 17(1A) OF THE SEBI LODR REGULATIONS, 2015

To consider and if thought fit, to pass, with or without modification the following resolution as **Special Resolution**:

RESOLVED THAT pursuant to the provisions of Regulation 17(1A) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and other applicable provisions of the Companies Act, 2013 read with Rules made thereunder, including any amendment(s), statutory modification(s) or re-enactment(s) made thereof for the time being in force, the consent of the members of the Company be and is hereby accorded for the continuation of Mrs. Jagadamba Chandrasekhar (DIN: 01711450), as a Non-Independent Non-Executive Director of the Company with effect from September 30, 2004 post attaining the age of 75 years.

RESOLVED FURTHER THAT the terms of appointment including the tenure, remuneration, and sitting will remain unchanged.

RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & CEO, Mr. Raj Chivukula, Non-Independent Non-executive Director, Mr. Parasuraman Balasubramanian, Vice President - Finance & CFO, Mr. KR Shyam Ballal, GM-Finance, Mr. Shankar Radhakantam Manchikanti, DGM-Finance, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretaries (hereinafter called "Authorised Signatories") of the Company, be and are hereby severally authorized to take all steps for giving effect to the aforesaid resolution, including making the necessary applications, filing forms and doing all such acts, deeds, and things as may be required or deemed necessary to implement this resolution.

RESOLVED FURTHER THAT, a copy of the above resolutions, certified to be true by any Director or Company Secretary or Asst. Company Secretary(ies), be forwarded to the concerned authorities for necessary action."



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4. APPROVAL FOR INCREASE IN INVESTMENT LIMITS FOR NON-RESIDENT INDIAN OR OVERSEAS CITIZEN OF INDIA.

To consider and if thought fit, to pass, with or without modification the following resolution as **Special Resolution**:

“RESOLVED THAT subject to applicable provisions of Foreign Exchange Management Act, 1999, as amended (**“FEMA”**), and the Foreign Exchange Management (Non-debt Instruments) Rules, 2019, the Consolidated Foreign Direct Investment Policy notified by the Department for Promotion of Industry and Internal Trade, Ministry of Commerce and Industry, Government of India, dated October 15, 2020, the Companies Act, 2013 (including any statutory modification or re-enactment thereof for the time being in force), and the rules made thereunder, each as amended and all other applicable acts, rules, regulations, provisions and guidelines, circulars (including any statutory modifications or re-enactments thereof for the time being in force) and subject to notification to the Reserve Bank of India, and such other statutory/regulatory compliances and approvals as may be necessary, and subject to such conditions as may be prescribed by any of the said concerned authorities while granting such approvals, permissions or sanctions which may be agreed to by the board of directors (**“Board”**), the consent of the members of the Company is granted for the limit of investment by non-resident Indian (**“NRI”**) or overseas citizen of India (**“OCI”**) in the share capital of the Company, including, without limitation, on repatriation basis, on a recognised stock exchange in India, to be increased to 24 % (twenty four per cent) of the paid-up equity share capital of the Company, provided however, that the shareholding of each NRI or OCI shall not exceed 5% (five percent) of the total paid-up equity capital of the Company on a fully diluted basis, and the total holdings of all NRIs and OCIs put together shall not exceed 24 % (twenty four per cent) of the total paid-up equity capital on a fully diluted basis.

RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & CEO, Mr. Raj Chivukula, Non-Independent Non-executive Director, Mr. Parasuraman Balasubramanian, Vice President Finance & CFO, Mr. KR Shyam Ballal, GM-Finance, Mr. Shankar Radhakantam Manchikanti, DGM-Finance, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretaries (hereinafter called **“Authorised Signatories”**) of the Company, be and are hereby severally authorized to take all steps for giving effect to the aforesaid resolution, including making the necessary applications, filing forms and doing all such acts, deeds, and things as may be required or deemed necessary to implement this resolution.

RESOLVED FURTHER THAT, a copy of the above resolutions, certified to be true by any Director or Company Secretary or Asst. Company Secretary(ies), be forwarded to the concerned authorities for necessary action.”



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By Order of the Board,

For INDO-MIM Limited

Company Secretary

Santosh Kumar Dash

Company Secretary & Compliance Officer,
F11798



Date: September 12, 2025

Place: Bangalore



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NOTES:

1. This notice is called at shorter notice in accordance with provisions of Sec 101 of the Companies Act, 2013, subject to receipt of consent as required under section 101 of the Companies Act, 2013.
2. Ministry of Corporate Affairs ("**MCA**"), vide its General Circular No. 09/2024 dated 19th September 2024 read with other previous MCA General Circulars No. 09/2023 dated 25th September 2023, 10/2022 dated 28th December 2022, 02/2022 Dated 5th May 2022, No. 20/2020 dated 5th May 2020, No. 17/2021 dated 13th April 2021 and No. 14/2021 dated 8th April 2021 (collectively referred to as "**MCA Circulars**"), has permitted companies to hold their extra ordinary general meetings ("**EGM**") through video conference ("**VC**") or other audio visual means ("**OAVM**"). In compliance with the aforesaid MCA Circulars, applicable provisions of the Companies Act, 2013 ("**Companies Act, 2013**") and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**SEBI Listing Regulations**") as applicable, this EGM is being held through VC / OAVM. The proceedings of the EGM will be deemed to be conducted at the Registered Office of the Company at 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114, which shall be deemed venue of the EGM.
3. The notice of the EGM is also published in the website of the Company at www.indo-mim.com.
4. A member entitled to attend & vote, is entitled to appoint proxy to attend & vote on his/her behalf and proxy need not be a member of the company. Since the EGM is being held pursuant to MCA Circulars through VC / OAVM, physical attendance of members has been dispensed with. Accordingly, the facility for appointment of proxies by the members will not be available for the EGM and hence the proxy form and attendance slips are not annexed to this notice.
5. Corporate members intending to send their authorized representative(s) to attend the meeting are requested to send a certified copy of the board resolution / authorization letter authorizing their representative along with attested specimen signature to attend and vote on their behalf at the meeting through VC/OAVM. The said resolution /authorisation letter shall be sent to MUFG Intime at enotices@in.mpmms.mufg.com.
6. Pursuant to Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, which mandates facility for voting through electronic means is applicable to listed companies and other companies having minimum of 1,000 number of members, the Company is providing such facility to its members. For this purpose, the Company has engaged the services of MUFG Intime India Private Limited (formerly known as Link Intime India Private Limited) for facilitating remote e-voting and e-voting on the date of EGM.
7. In compliance with the aforesaid MCA Circulars, notice of the EGM is being sent only through electronic mode to those members whose email addresses are registered with the Company/Depositories, unless any member has requested for a physical copy of the same. The Company shall send the physical copy of notice of EGM to those members who request the same at cs@indo-mim.com mentioning their Folio No./DP ID and Client ID. Members may note that the EGM notice has been uploaded on the website of the Company: www.indo-mim.com and is also available on the website of MUFG Intime at <https://instavote.linkintime.co.in/>. Members can update their email id by sending a mail to cs@indo-mim.com.
8. Explanatory statement for proposed special business as per requirement of Sec 102 of the Companies Act 2013 is annexed hereunder. All documents referred to in the accompanying



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- notice and the explanatory statement shall be available for inspection electronically. Members seeking to inspect such documents can send an email to cs@indo-mim.com.
9. Members attending EGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under section 103 of the Companies Act, 2013.
 10. Voting rights of members shall be in proportion to their shares in the paid up equity share capital of the Company as on the **cut off date i.e. Sunday, 14th September 2025**. The remote e-voting period starts on **Monday, 15th September 2025 at 09:00 A.M. (IST) and ends on Wednesday, 17th September 2025 at 05:00 P.M. (IST)**.
 11. Members who have cast their vote by remote e-voting prior to the EGM may also attend / participate in the EGM through VC/ OAVM but shall not be entitled to cast their vote again at the meeting. The Company is providing a facility for voting, through electronic voting system (e-voting) at the meeting and members attending the meeting who have not already cast their vote by remote e-voting shall be able to exercise their right at the meeting.
 12. Since EGM is being held through VC/OAVM, the route map is not required and hence not annexed to this Notice.
 13. M/s. SNM & Associates, Practicing Company Secretaries, under the proprietorship of Mr. Surjya Narayan Mishra, Practicing Company Secretary with C. P. No. 4684, has been appointed as Scrutinizer to scrutinize the remote e-voting process and voting during EGM in fair and transparent manner.
 14. The scrutinizer shall immediately after the conclusion of voting at the general meeting, first count the votes cast during the meeting and thereafter unblock the votes cast through remote e-voting and make, not later than 48 hours of the conclusion of the EGM, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
 15. The results declared along with scrutinizer's report shall be placed on the Company's website www.indo-mim.com and on the website of RTA MUFG Intime at <https://instavote.linkintime.co.in/> immediately after the declaration of results by the Chairman or a person authorized by him in writing.
 16. The register of directors and key managerial personnel and their shareholding as maintained under Sec 170 of the Companies Act 2013 and the register of contracts or arrangements in which directors are interested as maintained under Sec 189 of the Companies Act 2013 will be available for inspection by members electronically.
 17. Any grievances pertaining to EGM, VC / OVAM including remote voting, e-voting etc can be sent to the attention of Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, INDO-MIM Limited, 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114, Ph: +918022048800, email cs@indo-mim.com.
 18. Members are requested to provide their consent to convene the EGM at shorter notice by sending a signed letter or consent over email from their registered email id to santosh.d@indo-mim.com or cs@indo-mim.com) prior to the proposed time of the EGM. The draft of suggested letter or e-mail is enclosed as Annexure A to this notice.

Encl: e-voting instruction.



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EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 AND RULES MADE THEREUNDER, IN RESPECT OF SPECIAL BUSINESSES

ITEM NO. 1 : APPROVAL OF FRESH ISSUE COMPONENT OF THE INITIAL PUBLIC OFFER OF EQUITY SHARES:

The Company intends to list its equity shares of face value of ₹ 1 each (the “**Equity Shares**”) on one or more stock exchanges to enable the shareholders to have a formal marketplace for dealing with the Company’s Equity Shares. For this purpose, the Company proposes to undertake an initial public offering of Equity Shares by way of a fresh issue of Equity Shares (the “**Fresh Issue**”) and an offer for sale of Equity Shares by certain existing shareholders (“**Selling Shareholders**”) (“**Offer for Sale**” and together with the Fresh Issue, the “**Offer**”). The Company intends to, at the discretion of the Board, undertake the Offer and list its Equity Shares at an opportune time in consultation with the book running lead managers (“**BRLMs**”) and other advisors and subject to applicable regulatory approvals and other approvals, to the extent necessary.

With respect to the Offer, the Company will be required to file a draft red herring prospectus (the “**DRHP**”) with the Securities and Exchange Board of India (the “**SEBI**”), BSE Limited (“**BSE**”) and the National Stock Exchange of India Limited (“**NSE**” together with BSE, the “**Stock Exchanges**”), and subsequently file a red herring prospectus (the “**RHP**”) with the Registrar of Companies, Karnataka at Bengaluru (“**RoC**”) and thereafter with SEBI, and the Stock Exchanges, and file a prospectus (“**Prospectus**”) with the RoC and thereafter with SEBI and the Stock Exchanges in respect of the Offer (Prospectus, together with the DRHP and the RHP, the “**Offer Documents**”), in accordance with the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (“**SEBI ICDR Regulations**”), the Companies Act, 2013, and the rules notified thereunder (including any statutory modification(s) or re-enactment thereof, for the time being in force) (collectively referred to as the “**Companies Act**”) and other applicable laws.

The Company proposes to create, offer, issue and allot and/or transfer such number of Equity Shares in the Offer aggregating up to such value as may be decided by the board of directors of the Company or such committee on such terms and at such price or prices and at such time as may be considered appropriate by the Company, in consultation with the BRLMs, to the various categories of permitted investors who may or may not be the shareholder(s) of the Company in the initial public offer by way of book building method under the SEBI ICDR Regulations and the Securities Contracts (Regulation) Rules, 1957. The Equity Shares, if any, allotted vide the Offer shall rank in all respects *pari passu* with the existing Equity Shares of the Company. The net proceeds of the Fresh Issue will be utilised by the Company for the purposes that shall be disclosed in the Offer Documents. The Board has the authority to modify the above objects on the basis of the requirements of the Company, in accordance with applicable laws.

The Equity Shares are proposed to be listed on BSE and NSE and the Company will be required to enter into listing agreements with each of the Stock Exchanges.

The Company will not make an offer of Equity Shares to any of the promoters, or members of the promoter group of the Company in the Offer. However, the directors (except for the directors who are promoters or who are part of the promoter group or are independent directors) or the key managerial personnel of the Company may apply for the Equity Shares in



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the various categories under the Offer in accordance with the SEBI ICDR Regulations, the Companies Act and any other Applicable Laws.

Other than through their participation in the Offer as mentioned above, none of the directors, key managerial personnel of the Company, senior management or the relatives of the aforementioned persons are interested in the said resolution, except to the extent of their shareholding in the Company.

Further, pursuant to the provisions of Sections 23, 42, 62(1)(c), and any other applicable provisions, if any, of the Companies Act and other Applicable Laws, and in accordance with the provisions of the memorandum of association and articles of association of the Company subject to such further corporate and other approvals as may be required, the Company proposes to complete a private placement or such other route as may be permitted under the applicable law at the discretion of the Board aggregating up to such amount as may be decided by the Board (or duly authorised committee thereof), to certain investors as permitted under Applicable Laws on or prior to the date of filing of the RHP with the RoC ("**Pre-IPO Placement**"), at such other price as decided by the Company, in consultation with the BRLMs, in light of the then prevailing market conditions in accordance with Applicable Laws. In the event of a Pre-IPO Placement, the size of the Offer would be reduced from the Fresh Issue portion to the extent of Equity Shares issued and allotted under the Pre-IPO Placement subject to the Offer satisfying the minimum offer size requirements under the SCRR and Applicable Laws."

In view of the above and in terms of Sections 23, 42, 62(1)(c) and other applicable provisions of the Companies Act, the approval of the members of the Company is required through a special resolution.

The Board recommends the resolutions in Item No. 1 of the accompanying Notice for your approval as special resolutions. Accordingly, approval of the members of the Company is sought to issue Equity Shares under Sections 23 42, 62(1)(c) and other applicable provisions of the Companies Act and the rules and regulations made thereunder, each as amended.

None of the directors (apart from promoter directors), of the Company or their relatives are interested in the said resolution.



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ITEM NO. 2: APPROVAL FOR CONTINUATION OF OFFICE FOR MEERA SHANKAR AS NON-EXECUTIVE INDEPENDENT DIRECTOR OF THE COMPANY PURSUANT TO REGULATION 17(1A) OF THE SEBI LODR REGULATIONS, 2015:

In terms of the Regulation 17(1A) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('**Listing Regulations**'), no listed Company shall appoint or continue the appointment of a Non-Executive Director, who has attained the age of 75 years, unless a special resolution is passed to that effect. Mrs. Meera Shankar is not disqualified for continuing as a Director in terms of Section 164 of the Companies Act, 2013 and she can continue as Non-Executive Independent Director post attaining the age of 75 years.

The board of directors of the Company ("**Board**") at its meeting held on September 10, 2025 has provided its approval and recommended to the members, the continuation of Mrs. Meera Shankar as Non-Executive Independent Director, post attaining the age of 75 years.

In compliance with the provisions of Section 17(1A) of the Listing Regulations, the resolution for the approval for continuation of Mrs. Meera Shankar as Non-Executive Independent Director post attaining the age of 75 years is being placed before the members for their approval.

Justification for Continuation of Mrs. Meera Shankar

Mrs. Meera Shankar (DIN: 06374957), is a Non-Executive Independent Director of the Company. She has been associated as a Director of the Company since March 30, 2024. She holds a master's degree in english from Agra University. She has also been associated with the Indian Foreign Services. She is also a director on the board of directors of JK Tyre & Industries Limited. Except Mrs. Meera Shankar (self), none of the Directors and/ or key managerial personnel of the Company and/ or their relatives, are concerned or interested, financially or otherwise, in the resolution set out at Item No. 2 of the Notice.



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ITEM NO. 3: APPROVAL FOR CONTINUATION OF OFFICE FOR JAGADAMBA CHANDRASEKHAR AS NON-INDEPENDENT NON-EXECUTIVE DIRECTOR OF THE COMPANY PURSUANT TO REGULATION 17(1A) OF THE SEBI LODR REGULATIONS, 2015

In terms of the Regulation 17(1A) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('**Listing Regulations**'), no listed Company shall appoint or continue the appointment of a Non-Executive Director, who has attained the age of 75 years, unless a special resolution is passed to that effect. Mrs. Jagadamba Chandrasekhar is not disqualified for continuing as a Director in terms of Section 164 of the Companies Act, 2013 and she can continue as Non-Independent Non-Executive Director post attaining the age of 75 years.

The board of directors of the Company ("**Board**") at its meeting held on September 10, 2025, has provided its approval and recommended to the members, the continuation of Mrs. Jagadamba Chandrasekhar as Non-Independent Non-Executive Director, post attaining the age of 75 years.

In Compliance with the provisions of Section 17(1A) of the Listing Regulations, the resolution for the approval for continuation of Mrs. Jagadamba Chandrasekhar as Non-Independent Non-Executive Director post attaining the age of 75 years is being placed before the members for their approval.

Justification for Continuation of Mrs. Jagadamba Chandrasekhar

Mrs. Jagadamba Chandrasekhar is a Non-Independent Non-Executive Director of the Company. She has been associated as a Director of the Company since September 30, 2004. She holds a degree of bachelor of medicine and bachelor of surgery from Bangalore University, a diploma in neonatal-perinatal medicine from the American Board of Pediatrics, a diploma of the American Board of Pediatrics from the American Board of Pediatrics, and a master's degree in business administration from Le Moyne College. She is also a physician and surgeon licensed by the Michigan Board of Medicine. She is also a director on the board of directors of Jagada Investments Ltd, Mauritius, and the material subsidiaries of the Company, Indo-MIM Inc., USA and Triax Industries, LLC, USA.

In view of her leadership, strategic inputs, governance acumen as well as functional guidance towards the growth of the Company, it is crucial for the Company to have her on the Board of the Company.

Except Mrs. Jagadamba Chandrasekhar (self), Mr. Krishna Chivukula (Spouse), Mr. Krishna Chivukula Jr (Son), and Mr. Raj Chivukula (Son), and to the extent of their shareholding, if any, in the Company, none of the Directors and/ or key managerial personnel of the Company and/ or their relatives, are concerned or interested, financially or otherwise, in this resolution of the Notice.



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ITEM NO. 4: APPROVAL FOR INCREASE IN INVESTMENT LIMITS FOR NON-RESIDENT INDIAN OR OVERSEAS CITIZEN OF INDIA.

In relation to the proposed Offer, the Company proposes to increase the aggregate limit of investment by non-resident Indians or overseas citizens of India in the Company to 24% (twenty-four per cent) of the paid-up equity share capital. This would allow non-resident Indians and overseas citizens of India to acquire to a greater extent to the equity shares proposed to be offered in the Offer and also allow effective post-listing trading in the Equity Shares by non-resident Indians and overseas citizens of India.

None of the directors, key managerial personnel, of the Company or the relatives of the aforementioned persons are interested in the said resolution.

The Board recommends the resolutions set out at Item No. 1 to 4 of the accompanying notice for your approval as a special resolution.



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Annexure-A

FORMAT OF CONSENT TO HOLD EGM AT SHORTER NOTICE

To,
The Company Secretary,
INDO-MIM Limited
#45(P), KIADB Industrial Area,
Hoskote, Bangalore 562 114.

Dear Sir,

Sub: Consent to hold extra-ordinary general meeting ("EGM") on 18th September 2025 at shorter notice.

With reference to your notice of EGM dated 12th September, 2025, I/we, a member of the Company, hereby give my/our consent to you, to hold the EGM at shorter notice on 18th September 2025 at 10:00 am (IST) .

Name	
Number of equity shares held by me in INDO-MIM as on date	

Date:

Classification: Public



InstaMeet VC Instructions

URL: <https://instameet.in.mpms.mufg.com>

Version V 1.6

INSTAMEET VC INSTRUCTIONS:

In terms of Ministry of Corporate Affairs (MCA) General Circular No. 09/2024 dated 19.09.2024, the Companies can conduct their AGMs/ EGMs on or before 30 September 2025 by means of Video Conference (VC) or other audio-visual means (OAVM).

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access InstaMeet facility.

Login method for shareholders to attend the General Meeting through InstaMeet:

- a) Visit URL: <https://instameet.in.mpms.mufg.com> & click on “Login”.
- b) Select the “Company Name” and register with your following details:
- c) Select Check Box - **Demat Account No.** / **Folio No.** / **PAN**
 - Shareholders holding shares in NSDL/ CDSL demat account shall select check box - Demat Account No. and enter the 16-digit demat account number.
 - Shareholders holding shares in physical form shall select check box – Folio No. and enter the Folio Number registered with the company.
 - Shareholders shall select check box – PAN and enter 10-digit Permanent Account Number (PAN). Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided by MUFG Intime, if applicable.
 - Mobile No: Mobile No. as updated with DP is displayed automatically. Shareholders who have not updated their Mobile No with the DP shall enter the mobile no.
 - Email ID: Email Id as updated with DP is displayed automatically. Shareholders who have not updated their Mobile No with the DP shall enter the mobile no.
- d) Click “Go to Meeting”
You are now registered for InstaMeet, and your attendance is marked for the meeting.

Instructions for shareholders to Speak during the General Meeting through InstaMeet:

- a) Shareholders who would like to speak during the meeting must register their request with the company.
- b) Shareholders will get confirmation on first cum first basis depending upon the provision made by the company.
- c) Shareholders will receive “speaking serial number” once they mark attendance for the meeting. Please remember speaking serial number and start your conversation with panellist by switching on video mode and audio of your device.
- d) Other shareholder who has not registered as “Speaker Shareholder” may still ask questions to the panellist via active chat-board during the meeting.

**Shareholders are requested to speak only when moderator of the meeting/ management will announce the name and serial number for speaking.*

Instructions for Shareholders to Vote during the General Meeting through InstaMeet:

Once the electronic voting is activated during the meeting, shareholders who have not exercised their vote through the remote e-voting can cast the vote as under:

- a) On the Shareholders VC page, click on the link for e-Voting “Cast your vote”
- b) Enter your 16-digit Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMEET
- c) Click on 'Submit'.

- d) After successful login, you will see “Resolution Description” and against the same the option “Favour/Against” for voting.
- e) Cast your vote by selecting appropriate option i.e. “Favour/Against” as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under ‘Favour/Against’.
- f) After selecting the appropriate option i.e. Favour/Against as desired and you have decided to vote, click on “Save”. A confirmation box will be displayed. If you wish to confirm your vote, click on “Confirm”, else to change your vote, click on “Back” and accordingly modify your vote. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

Note:

Shareholders/ Members, who will be present in the General Meeting through InstaMeet facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting facility during the meeting.

Shareholders/ Members who have voted through Remote e-Voting prior to the General Meeting will be eligible to attend/ participate in the General Meeting through InstaMeet. However, they will not be eligible to vote again during the meeting.

Shareholders/ Members are encouraged to join the Meeting through Tablets/ Laptops connected through broadband for better experience.

Shareholders/ Members are required to use Internet with a good speed (preferably 2 MBPS download stream) to avoid any disturbance during the meeting.

Please note that Shareholders/ Members connecting from Mobile Devices or Tablets or through Laptops connecting via Mobile Hotspot may experience Audio/Visual loss due to fluctuation in their network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.

Helpdesk:

Shareholders facing any technical issue in login may contact INSTAMEET helpdesk by sending a request at instameet@in.mpms.mufg.com or contact on: - Tel: 022 – 4918 6000 / 4918 6175.



Team InstaMeet
MUFG Intime India Private Limited
Formerly Link Intime India Private Limited

Classification: Public

Remote E-Voting Instructions

URL: <https://instavote.linkintime.co.in/>

Version V 1.8

InstaVOTE

REMOTE EVOTING INSTRUCTIONS:

In terms of SEBI circular no. SEBI/HO/CFD/PoD2/CIR/P/2023/120 dated July 11, 2023, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants.

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access remote e-Voting facility.

Login method for Individual shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode with NSDL

METHOD 1 - NSDL IDeAS facility

Shareholders registered for IDeAS facility:

- Visit URL: <https://eservices.nsdl.com> and click on "Beneficial Owner" icon under "IDeAS Login Section".
- Click on "Beneficial Owner" icon under "IDeAS Login Section".
- Post successful authentication, you will be able to see e-Voting services under Value added services section. Click on "Access to e-Voting" under e-Voting services.
- Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Shareholders not registered for IDeAS facility:

- To register, visit URL: <https://eservices.nsdl.com> and select "Register Online for IDeAS Portal" or click on <https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp>
- Enter 8-character DP ID, 8-digit Client ID, Mobile no, Verification code & click on "Submit".
- Enter the last 4 digits of your bank account / generate 'OTP'
- Post successful registration, user will be provided with Login ID and password. Follow steps given above in points (a-d).

Shareholders/ Members can also download NSDL Mobile App "NSDL Speeds" facility by scanning the QR code mentioned below for seamless voting experience.



METHOD 2 - NSDL e-voting website

- Visit URL: <https://www.evoting.nsdl.com>
- Click on the "Login" tab available under 'Shareholder/Member' section.
- Enter User ID (i.e., your 16-digit demat account no. held with NSDL), Password/OTP and a Verification Code as shown on the screen.
- Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services.
- Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 3 - NSDL OTP based login

- Visit URL: <https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp>
- Enter your 8 - character DP ID, 8 - digit Client Id, PAN, Verification code and generate OTP.
- Enter the OTP received on your registered email ID/ mobile number and click on login.
- Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services.
- Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Individual Shareholders registered with CDSL Easi/ Easiest facility

METHOD 1 - CDSL Easi/ Easiest facility:

Shareholders registered for Easi/ Easiest facility:

- Visit URL: <https://web.cdslindia.com/myeasitoken/Home/Login> or www.cdslindia.com & click on New System Myeasi Tab.

- b) Enter existing username, Password & click on “Login”.
- c) Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Shareholders not registered for Easi/ Easiest facility:

- a) To register, visit URL: <https://web.cdslindia.com/myeasitoken/Registration/EasiRegistration/> / <https://web.cdslindia.com/myeasitoken/Registration/EasiestRegistration>
- b) Proceed with updating the required fields for registration.
- c) Post successful registration, user will be provided username and password. Follow steps given above in points (a-c).

METHOD 2 - CDSL e-voting page

- a) Visit URL: <https://www.cdslindia.com>
- b) Go to e-voting tab.
- c) Enter 16-digit Demat Account Number (BO ID) and PAN No. and click on “Submit”.
- d) System will authenticate the user by sending OTP on registered Mobile and Email as recorded in Demat Account
- e) Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Individual Shareholders holding securities in demat mode with Depository Participant

Individual shareholders can also login using the login credentials of your demat account through your depository participant registered with NSDL / CDSL for e-voting facility.

- a) Login to DP website
- b) After Successful login, user shall navigate through “e-voting” option.
- c) Click on e-voting option, user will be redirected to NSDL / CDSL Depository website after successful authentication, wherein user can see e-voting feature.
- d) Post successful authentication, click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Login method for shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode.

Shareholders holding shares in physical mode / Non-Individual Shareholders holding securities in demat mode as on the cut-off date for e-voting may register and vote on InstaVote as under:

STEP 1: LOGIN / SIGNUP to InstaVote

Shareholders registered for INSTAVOTE facility:

- a) Visit URL: <https://instavote.linkintime.co.in> & click on “Login” under ‘SHARE HOLDER’ tab.
- b) Enter details as under:
 - 1. User ID: Enter User ID
 - 2. Password: Enter existing Password
 - 3. Enter Image Verification (CAPTCHA) Code
 - 4. Click “Submit”.(Home page of e-voting will open. Follow the process given under “Steps to cast vote for Resolutions”)

InstaVote USER ID	NSDL	User ID is 8 Character DP ID followed by 8 Digit Client ID (e.g. IN1234567) and 6 digit Client ID (e.g. 12345678)
	CDSL	User ID is 16 Digit Depository ID
	Shareholder in physical mode	User ID is Event No + Folio no. registered with the Company

Shareholders not registered for INSTAVOTE facility:

- a) Visit URL: <https://instavote.linkintime.co.in> & click on “Sign Up” under ‘SHARE HOLDER’ tab & register with details as under:

1. User ID: Enter User ID
2. PAN: Enter your 10-digit Permanent Account Number (PAN) (Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable).
3. DOB/DOI: Enter the Date of Birth (DOB) / Date of Incorporation (DOI) (As recorded with your DP/Company - in DD/MM/YYYY format)
4. Bank Account Number: Enter your Bank Account Number (last four digits), as recorded with your DP/Company.
 - o Shareholders holding shares in **NSDL form**, shall provide 'D' above
 - o Shareholders holding shares in **physical form** but have not recorded 'C' and 'D', shall provide their Folio number in 'D' above
5. Set the password of your choice.
(The password should contain minimum 8 characters, at least one special Character (!#\$%*), at least one numeral, at least one alphabet and at least one capital letter).
6. Enter Image Verification (CAPTCHA) Code.
7. Click "Submit" (You have now registered on InstaVote).
Post successful registration, click on "**Login**" under 'SHARE HOLDER' tab & follow steps given above in points (a-b).



STEP 2: Steps to cast vote for Resolutions through InstaVote

- A. Post successful authentication and redirection to InstaVote inbox page, you will be able to see the "Notification for e-voting".
- B. Select 'View' icon. E-voting page will appear.
- C. Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link).
- D. After selecting the desired option i.e. Favour / Against, click on 'Submit'.
- E. A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

NOTE: Shareholders may click on "Vote as per Proxy Advisor's Recommendation" option and view proxy advisor recommendations for each resolution before casting vote. "Vote as per Proxy Advisor's Recommendation" option provides access to expert insights during the e-Voting process. Shareholders may modify their vote before final submission.

Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently.

Guidelines for Institutional shareholders ("Custodian / Corporate Body/ Mutual Fund")

STEP 1 – Custodian / Corporate Body/ Mutual Fund Registration

- A. Visit URL: <https://instavote.linkintime.co.in>
- B. Click on "Sign Up" under "Custodian / Corporate Body/ Mutual Fund"
- C. Fill up your entity details and submit the form.
- D. A declaration form and organization ID is generated and sent to the Primary contact person email ID (which is filled at the time of sign up). The said form is to be signed by the Authorised Signatory, Director, Company Secretary of the entity & stamped and sent to insta.vote@linkintime.co.in.
- E. Thereafter, Login credentials (User ID; Organisation ID; Password) is sent to Primary contact person's email ID. (You have now registered on InstaVote)

STEP 2 – Investor Mapping

- A. Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- B. Click on "Investor Mapping" tab under the Menu Section
- C. Map the Investor with the following details:
 - 1) 'Investor ID' – Investor ID for NSDL demat account is 8 Character DP ID followed by 8 Digit Client ID i.e., IN00000012345678; Investor ID for CDSL demat account is 16 Digit Beneficiary ID.
 - 2) 'Investor's Name - Enter Investor's Name as updated with DP.
 - 3) 'Investor PAN' - Enter your 10-digit PAN.
 - 4) 'Power of Attorney' - Attach Board resolution or Power of Attorney.

NOTE: File Name for the Board resolution/ Power of Attorney shall be – DP ID and Client ID or 16 Digit Beneficiary ID.

Further, Custodians and Mutual Funds shall also upload specimen signatures.

- D. Click on Submit button. (The investor is now mapped with the Custodian / Corporate Body/ Mutual Fund Entity). The same can be viewed under the "Report Section".

STEP 3 – Steps to cast vote for Resolutions through InstaVote

The corporate shareholder can vote by two methods, during the remote e-voting period.

METHOD 1 - VOTES ENTRY

- Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- Click on "Votes Entry" tab under the Menu section.
- Enter the "Event No." for which you want to cast vote.
Event No. can be viewed on the home page of InstaVote under "On-going Events".
- Enter "16-digit Demat Account No."
- Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link). After selecting the desired option i.e. Favour / Against, click on 'Submit'.
- A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.
(Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

METHOD 2 - VOTES UPLOAD

- Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- After successful login, you will see "Notification for e-voting".
- Select "View" icon for "Company's Name / Event number".
- E-voting page will appear.
- Download sample vote file from "Download Sample Vote File" tab.
- Cast your vote by selecting your desired option 'Favour / Against' in the sample vote file and upload the same under "Upload Vote File" option.
- Click on 'Submit'. 'Data uploaded successfully' message will be displayed.
(Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

Helpdesk:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode facing any technical issue in login may contact INSTAVOTE helpdesk by sending a request at enotices@in.mpms.mufg.com or contact on:
- Tel: 022 – 4918 6000.

Individual Shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode may contact the respective helpdesk for any technical issues related to login through Depository i.e., NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending request at evoting@nsdl.co.in or call at: 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

Forgot Password:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both then the shareholder can use the "Forgot Password" option available on: <https://instavote.linkintime.co.in>

- Click on “**Login**” under ‘SHARE HOLDER’ tab.
- Click “**forgot password?**”
- Enter User ID, select Mode and Enter Image Verification code (CAPTCHA).
- Click on “SUBMIT”.

In case Custodian / Corporate Body/ Mutual Fund has forgotten the USER ID [Login ID] or Password or both then the shareholder can use the “Forgot Password” option available on: <https://instavote.linkintime.co.in>

- Click on ‘Login’ under “Custodian / Corporate Body/ Mutual Fund” tab
- Click “**forgot password?**”
- Enter User ID, Organization ID and Enter Image Verification code (CAPTCHA).
- Click on “SUBMIT”.

In case shareholders have a valid email address, Password will be sent to his / her registered e-mail address. Shareholders can set the password of his/her choice by providing information about the particulars of the Security Question and Answer, PAN, DOB/DOI etc. The password should contain a minimum of 8 characters, at least one special character (!#\$%&), at least one numeral, at least one alphabet and at least one capital letter.*

Individual Shareholders holding securities in demat mode with NSDL/ CDSL has forgotten the password:

Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both, then the Shareholders are advised to use Forget User ID and Forget Password option available at above mentioned depository/ depository participants website.

General Instructions - Shareholders

- ❖ It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- ❖ For shareholders/ members holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.
- ❖ During the voting period, shareholders/ members can login any number of time till they have voted on the resolution(s) for a particular “Event”.

InstaVOTE

Team InstaVote
MUFG Intime India Private Limited
Formerly Link Intime India Private Limited



INDO-MIM Limited (formerly known as INDO-MIM Private Limited)

#45(P), KIADB Industrial Area, Hoskote, Bangalore 562 114. (CIN U28110KA1996PLC137499)

Phone: +91-080-22048800/ FAX: +91-080-27971624 / Website: www.indo-mim.com

CERTIFIED COPY OF THE RESOLUTION PASSED AT THE MEETING OF THE BOARD OF DIRECTORS OF INDO-MIM LIMITED HELD ON FRIDAY, 26TH SEPTEMBER, 2025, AT 45(P), KIADB INDUSTRIAL AREA, HOSKOTE, BANGALORE 562114 AT 5.15 PM IST.

RES NO. 05: APPROVAL AND ADOPTION OF THE DRAFT RED HERRING PROSPECTUS:

The Chairman informed the board of directors of the Company ("**Board**") that pursuant to the resolution passed by the Board at their meeting held on September 10, 2025 the Company was authorised to undertake an initial public offer of its equity shares of face value of ₹1 each (the "**Equity Shares**") through a fresh issue of Equity Shares ("**Fresh Issue**") and an offer for sale of Equity Shares ("**Offer for Sale**") by certain shareholders of the Company (the "**Selling Shareholders**") (Offer for Sale together with Fresh Issue, the "**Offer**") and may include a pre-IPO placement to certain investors prior to the filing of the red herring prospectus with Securities Exchange Board of India ("**SEBI**") and any reservation to eligible employees or to provide a discount to the issue price to retail individual bidders or eligible employees. The Chairman placed before the Board the draft red herring prospectus of the Company in relation to the Offer, for their approval. The Board perused the matter, and the following resolution was moved and passed unanimously:

"RESOLVED THAT in furtherance of the resolution passed by the Board on September 10, 2025, and resolution passed by the shareholders of the Company on September 18, 2025, and subject to and in accordance with the provisions of applicable laws, including the Companies Act, 2013, and the rules and regulations made thereunder (including any statutory modifications or re-enactment thereof, for the time being in force), if any, the applicable provisions of the Securities and Exchange Board of India Act, 1992, as amended, the Securities Contracts (Regulation) Act, 1956 and the rules made thereunder, as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("**SEBI Regulations**"), and other regulations issued by the SEBI, the draft red herring prospectus (the "**DRHP**"), in respect of the initial public offer of Equity Shares of the Company through a Fresh Issue of Equity Shares aggregating up to ₹10,000.00 million and Offer for Sale of up to 129,674,393 Equity Shares by the Selling Shareholders, comprising of the Offer, at such price as may be determined in accordance with the book building process under the SEBI Regulations and as agreed to by the Company in consultation with the book running lead managers to the Offer, tabled at the meeting containing the requisite information as prescribed by applicable laws and regulations, subject to it being duly signed by the Directors, the Chief Financial Officer and the Selling Shareholders (or their duly authorized representative), the DRHP as provided to and placed before the Board be and is hereby approved for filing with the BSE Limited and the National Stock Exchange of India Limited (collectively referred to as the "**Stock Exchanges**") and the SEBI and such other authorities or persons as may be required."

RESOLVED FURTHER THAT the DRHP is hereby recommended for signing by each of the Directors of the Company, the Chief Financial Officer, and the Selling Shareholders (or their duly authorized representative) and each such person be and is hereby authorized to sign the declaration page of the DRHP for and on behalf of the Company and file the same with the SEBI for their





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observations and with the Stock Exchanges for obtaining their in-principle approval and for listing purposes and such other authorities or persons as may be required, issue such certificates and confirmations as may be required and undertake such other necessary steps to implement the above resolution.”

RESOLVED FURTHER THAT the IPO Committee, Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & Chief Executive Officer, Mr. Raj Chivukula, Non-Independent Non-executive Director, Mr. Parasuraman Balasubramanian, Vice President Finance & Chief Financial Officer, Mr. KR Shyam Ballal, GM-Finance, Mr. Shankar Radha Kantam Manchikanti, DGM-Finance, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, Asst. Company Secretary and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretary (hereinafter called “Authorised Signatories”) of the Company, be and are hereby severally authorised to make corrections or alterations, if any, and to finalise and date the DRHP for purposes of filing with SEBI, the Stock Exchanges and such other authorities or persons as may be required, issue such certificates and confirmations as may be required and do all acts, deeds, matters and undertake such other necessary steps to implement the above resolution.”

RESOLVED FURTHER THAT a copy of the above resolution, certified to be true by any director or the company secretary, be forwarded to the concerned authorities for necessary action.”

Certified True Copy

For INDO-MIM Limited

For INDO-MIM Limited


Company Secretary



Santosh Kumar Dash

Company Secretary & Compliance Officer

M No. F11798



INDO-MIM Limited (formerly known as INDO-MIM Private Limited)

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CERTIFIED COPY OF THE RESOLUTION PASSED AT THE MEETING OF BOARD OF DIRECTORS OF INDO-MIM LIMITED BEARING NO. 10/2025-26 HELD ON TUESDAY, 24TH FEBRUARY, 2026, AT 45(P), KIADB INDUSTRIAL AREA, HOSKOTE, BANGALORE 562114 AT 3.15 PM IST.

RES NO. 06: TAKING NOTE OF THE REVISED CONSENTS PROVIDED BY THE SELLING SHAREHOLDER FOR THEIR PARTICIPATION IN THE OFFER FOR SALE:

“**RESOLVED THAT**, in furtherance to the Board resolution of the Company dated September 26, 2025, the board of directors of the Company (“**Board**”) hereby takes on record the revised letter of consent from Green Meadows Investments Ltd, to offer the number of equity shares indicated therein, held by it for sale through the offer and that the Company has been authorised by the Selling Shareholder in terms of Section 28(3) of the Companies Act, 2013 to take all actions in respect of offer of sale for and on their behalf.”

Sr. No.	Selling Shareholders	Number of offered shares of face value of ₹1 each	Date of consent letter
1.	GREEN MEADOWS INVESTMENTS LTD	Up to 60,524,322	February 24, 2026

RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & Chief Executive Officer, Mr. Parasuraman Balasubramanian, Vice President-Finance & Chief Financial Officer, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, Asst. Company Secretary and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretary (hereinafter called “**Authorised Signatories**”) of the Company, be and are hereby jointly or severally authorised to file necessary forms with the Registrar of Companies, Karnataka at Bengaluru, and do all such acts, deeds, matters and things as may be required to be done to give effect to the above resolution.

RESOLVED FURTHER THAT any of the Directors and/or Company Secretary of the Company is authorised to certify the true copy of the aforesaid resolutions which may be forwarded to any concerned authorities for necessary action.”

Certified True Copy

For INDO-MIM Limited

For INDO-MIM Limited

Company Secretary

Santosh Kumar Dash

Company Secretary & Compliance Officer

M No. F11798



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CERTIFIED COPY OF THE RESOLUTION PASSED AT THE MEETING OF THE BOARD OF DIRECTORS OF INDO-MIM LIMITED HELD ON FRIDAY, 26TH SEPTEMBER, 2025, AT 45(P), KIADB INDUSTRIAL AREA, HOSKOTE, BANGALORE 562114 AT 5.15 PM IST.

RES NO. 01: TAKING ON RECORD THE SELLING SHAREHOLDERS PARTICIPATING IN THE OFFER FOR SALE:

The Board passed the following Resolutions:

“RESOLVED THAT the Board hereby takes on record that Green Meadows Investments Ltd, Indian Institute of Technology Madras, Anuradha Koduri and John Anthony Dexheimer, the existing shareholders of the Company have, vide their respective letters as dated below, consented to offer up to 120,507,693 Equity Shares, 2,307,700 Equity Shares, 5,459,000 Equity Shares, and 1,400,000 Equity Shares held by them respectively for sale through the Offer and that the Company has been authorised by the selling shareholders in terms of Section 28(3) of the Companies Act, 2013 to take all actions in respect of offer of sale for and on their behalf.

Name	Date of Letter	Corporate Authorizations	Equity Shares being offered
Green Meadows Investments Ltd	September 26, 2025	January 10, 2025	Up to 120,507,693
Indian Institute of Technology Madras	September 26, 2025	December 9, 2021	Up to 2,307,700
Anuradha Koduri	September 26, 2025	Not applicable	Up to 5,459,000
John Anthony Dexheimer	September 26, 2025	Not applicable	Up to 1,400,000

RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & Chief Executive Officer, Mr. Raj Chivukula, Non-Independent Non-executive Director, Mr. Parasuraman Balasubramanian, Vice President-Finance & Chief Financial Officer, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, Asst. Company Secretary and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretary (hereinafter called **“Authorised Signatories”**), be and are hereby jointly or severally authorized to file necessary forms with the Registrar of Companies, Karnataka at Bangalore, and do all such acts, deeds, matters and things as may be required to be done to give effect to the above resolution.

For INDO-MIM Limited


Company Secretary





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RESOLVED FURTHER THAT, a copy of the above resolution, certified to be true by any director or the Chief Financial Officer or the company secretary and compliance officer, be forwarded to concerned authorities for necessary actions.”

Certified True Copy

For INDO-MIM Limited

For INDO-MIM Limited


Company Secretary

Santosh Kumar Dash

Company Secretary & Compliance Officer

M No. F11798





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CERTIFIED COPY OF THE RESOLUTION PASSED AT THE MEETING OF BOARD OF DIRECTORS OF INDO-MIM LIMITED BEARING NO. 05/2026-2027 HELD ON FRIDAY, 17TH JULY, 2026, AT 45(P), KIADB INDUSTRIAL AREA, HOSKOTE, BANGALORE 562114 AT 8.30 AM IST.

RES NO. 2: APPROVAL AND ADOPTION OF THE RED HERRING PROSPECTUS AND ABRIDGED PROSPECTUS IN RELATION TO THE INITIAL PUBLIC OFFER BY THE COMPANY:

The Board was informed that the Company has, in response to the draft red herring prospectus dated September 26, 2025 filed by the Company with SEBI (the "DRHP"), received the final observation letter bearing reference no. HO/49/11/11(8)2026-CFD-RAC-DIL2 dated January 9, 2026 (the "Final Observation Letter") from SEBI which contained its observations and request for inclusion of further details in the red herring prospectus to be filed by the Company with the Registrar of Companies, Karnataka at Bengaluru ("Registrar of Companies"), the Stock Exchanges where the equity shares of the Company are proposed to be listed, SEBI or any other regulatory authorities. The updated draft of the DRHP after incorporating the necessary updates and changes and after providing such additional information in the document as advised by SEBI was filed with SEBI on July 13, 2026 and SEBI noted the changes and provided their approval on July 15, 2026.

The Board was requested to consider the red herring prospectus to be filed with the Registrar of Companies and the abridged prospectus with SEBI, placed before the Board meeting. The Board, after discussion, passed the following resolutions:

***RESOLVED THAT** in furtherance of the resolution of the Board dated July 11, 2026 approving the updated draft red herring prospectus, the 'in-principle' approvals both dated December 11, 2025 received from BSE Limited and National Stock Exchange of India Limited each ("Stock Exchanges"), approval from the Securities and Exchange Board of India ("SEBI") letter dated July 15, 2026 noting changes made to the draft red herring prospectus pursuant to the observations received from SEBI and the Stock Exchanges and updated in relation to business, operations, financial information, management and other developments, subject to and in accordance with the applicable provisions of the Companies Act, 2013, and the rules notified thereunder, as amended, and the applicable provisions of the Securities and Exchange Board of India Act, 1992, as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended, the Securities Contracts (Regulation) Act, 1956 (and applicable rules notified thereunder), and any other regulations issued by the Securities and Exchange Board of India ("SEBI"), and the enabling provisions of the memorandum of association and the articles of association of the Company, the red herring prospectus of the Company ("RHP") and the abridged prospectus, a copy of which are placed before this meeting and the information contained therein as per the requirements of Companies Act, 2013, as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("SEBI ICDR Regulations") and other applicable law, be and is hereby approved and taken on record in connection with the proposed initial public offering of equity shares of face value of ₹ 1 each of the Company comprising a fresh issue of Equity Shares aggregating up to ₹5,000.00 million and an offer for sale of up to 68,291,022 Equity Shares by Green Meadows Investments Ltd, Anuradha Koduri, and Indian Institute of Technology Madras (the "Selling Shareholders")

For INDO-MIM Limited

Regd Off: #45(P), KIADB Industrial Area, Hoskote, Bangalore 562 114

e-mail: cs@indo-mim.com

Company Secretary





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and such offer, the "Offer"), and filing with the Registrar of Companies, the Stock Exchanges, SEBI and such other authorities or persons as may be required under applicable laws.

RESOLVED FURTHER THAT the preliminary international wrap dated July 17, 2026 ("Preliminary International Wrap") which is placed before the Board in respect of the Offer, be and is hereby approved.

RESOLVED FURTHER THAT subject to and in accordance with the applicable provisions of the Companies Act, 2013, and the rules made thereunder, as amended, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities Contracts (Regulation) Rules, 1957, as amended, the applicable provisions of the Securities and Exchange Board of India Act, 1992, as amended, the SEBI ICDR Regulations and other applicable laws, approvals (if any) by authorities as may be necessary, Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & Chief Executive Officer, Mr. Parasuraman Balasubramanian, Vice President-Finance & Chief Financial Officer, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, Asst. Company Secretary and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretary (hereinafter called "**Authorised Signatories**") of the Company, be and are hereby severally authorised to make any further or subsequent alterations, additions, omissions, variations, amendments or corrections to the RHP and/or the Preliminary International Wrap, if any, and to finalise the RHP and the Preliminary International Wrap and approval be and is hereby granted for filing the RHP and the abridged prospectus, and any other related documents with the SEBI, the Registrar of Companies, the Stock Exchanges and with any other regulatory authority as may be necessary with respect to the initial public offering and undertake such other necessary steps to implement the above resolution.

RESOLVED FURTHER THAT the IPO Committee and Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & Chief Executive Officer, Mr. Parasuraman Balasubramanian, Vice President-Finance & Chief Financial Officer, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, Asst. Company Secretary and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretary (hereinafter called "**Authorised Signatories**") of the Company, be and are hereby authorised to make such further changes to the RHP as may be considered appropriate or necessary and finalise the RHP, consequent to which, each of the Directors of the Company and the Chief Financial Officer of the Company be and are hereby severally authorized to sign the RHP for and on behalf of the Company.

RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & Chief Executive Officer, Mr. Parasuraman Balasubramanian, Vice President-Finance & Chief Financial Officer, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, Asst. Company Secretary and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretary (hereinafter called "**Authorised Signatories**") of the Company, be and are hereby severally authorized to execute all such deeds, documents, agreements, forms, instruments and writings, and to do all such acts, deeds and things as may be required, necessary, expedient or incidental to give effect to the above resolutions, and to settle or give instructions and directions for settling any questions, difficulties or doubts that may arise in this regard and to give effect

For INDO-MIM Limited

Regd Off: #45(P), KIADB Industrial Area, Hoskote, Bangalore 562 114. 
e-mail: cs@indo-mim.com

Company Secretary





INDO-MIM Limited (formerly known as INDO-MIM Private Limited)

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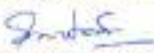
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to such modifications, changes, variations, alterations, deletions or additions as may be deemed fit and proper in the best interest of the Company in accordance with the applicable laws and regulations and in consultation with the legal counsels to the Offer and the book running lead managers appointed in this respect.

RESOLVED FURTHER THAT all monies received out of the Offer (as defined in the RHP) shall be transferred to a separate bank account maintained with the scheduled bank as per the provisions of the Companies Act, 2013.

RESOLVED FURTHER THAT duly certified copies of the above resolutions under the hands of any Director and/or Company Secretary and Compliance Officer be furnished to any government, statutory or regulatory authority as may be required from time to time."

Certified True Copy
For INDO-MIM Limited
For INDO-MIM Limited


Company Secretary



Santosh Kumar Dash
Company Secretary & Compliance Officer
M No. F11798



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CERTIFIED COPY OF THE RESOLUTION PASSED AT THE MEETING OF THE BOARD OF DIRECTORS OF INDO-MIM LIMITED HELD ON FRIDAY, 26TH SEPTEMBER, 2025, AT 45(P), KIADB INDUSTRIAL AREA, HOSKOTE, BANGALORE 562114 AT 5.15 PM IST.

RES NO. 01: TAKING ON RECORD THE SELLING SHAREHOLDERS PARTICIPATING IN THE OFFER FOR SALE:

The Board passed the following Resolutions:

“RESOLVED THAT the Board hereby takes on record that Green Meadows Investments Ltd, Indian Institute of Technology Madras, Anuradha Koduri and John Anthony Dexheimer, the existing shareholders of the Company have, vide their respective letters as dated below, consented to offer up to 120,507,693 Equity Shares, 2,307,700 Equity Shares, 5,459,000 Equity Shares, and 1,400,000 Equity Shares held by them respectively for sale through the Offer and that the Company has been authorised by the selling shareholders in terms of Section 28(3) of the Companies Act, 2013 to take all actions in respect of offer of sale for and on their behalf.

Name	Date of Letter	Corporate Authorizations	Equity Shares being offered
Green Meadows Investments Ltd	September 26, 2025	January 10, 2025	Up to 120,507,693
Indian Institute of Technology Madras	September 26, 2025	December 9, 2021	Up to 2,307,700
Anuradha Koduri	September 26, 2025	Not applicable	Up to 5,459,000
John Anthony Dexheimer	September 26, 2025	Not applicable	Up to 1,400,000

RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman & Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & Chief Executive Officer, Mr. Raj Chivukula, Non-Independent Non-executive Director, Mr. Parasuraman Balasubramanian, Vice President-Finance & Chief Financial Officer, Mr. Santosh Kumar Dash, Company Secretary & Compliance Officer, Mr. Krishna Sharma, Asst. Company Secretary and Mr. Kamalesh Nagaraj Prabhu, Asst. Company Secretary (hereinafter called “**Authorised Signatories**”), be and are hereby jointly or severally authorized to file necessary forms with the Registrar of Companies, Karnataka at Bangalore, and do all such acts, deeds, matters and things as may be required to be done to give effect to the above resolution.

For INDO-MIM Limited


Company Secretary





INDO-MIM Limited (formerly known as INDO-MIM Private Limited)

#45(P), KIADB Industrial Area, Hoskote, Bangalore 562 114. (CIN U28110KA1996PLC137499)

Phone: +91-080-22048800/ FAX: +91-080-27971624 / Website: www.indo-mim.com

RESOLVED FURTHER THAT, a copy of the above resolution, certified to be true by any director or the Chief Financial Officer or the company secretary and compliance officer, be forwarded to concerned authorities for necessary actions.”

Certified True Copy

For INDO-MIM Limited

For INDO-MIM Limited


Company Secretary



Santosh Kumar Dash

Company Secretary & Compliance Officer

M No. F11798

CONSENT FROM SELLING SHAREHOLDER

Date: September 26, 2025

To

HDFC Bank Limited
Investment Banking Group
Unit No. 701, 702 and 702-A
7th Floor, Tower 2 and 3
One International Centre
Senapati Bapat Marg
Prabhadevi, Mumbai – 400 013
Maharashtra, India

Axis Capital Limited
1st Floor, Axis House
P.B. Marg, Worli
Mumbai – 400 025
Maharashtra, India

ICICI Securities Limited
ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai – 400 025
Maharashtra, India

Kotak Mahindra Capital Company Limited
1st Floor, 27 BKC, Plot No. C – 27
"G" Block, Bandra Kurla Complex
Bandra (East),
Mumbai – 400 051
Maharashtra, India

SBI Capital Markets Limited
1501, 15th Floor, A & B Wing Parinee Crescenzo
G Block, Bandra Kurla Complex, Bandra East
Mumbai – 400 051
Maharashtra, India

(collectively, the "BRLMs")

and

The Board of Directors
INDO-MIM Limited
45(P), KIADB Industrial Area
Hoskote, Bengaluru - 562 114
Karnataka, India

Dear Madam(s) / Sir(s),

Re: Proposed initial public offering of equity shares of face value of Re. 1 each (the "Equity Shares") of INDO-MIM Limited (the "Company")

As of the date of this letter, we, Green Meadows Investments Ltd having our registered office at First Island Trust Company Ltd, Suite 308, St James Court, St Denis Street, Port Louis, Republic of Mauritius, hold 437,886,732 Equity Shares, representing 90.84% of the pre-Offer equity share capital of the Company on a fully diluted basis.

We have been informed by the Company of the proposed initial public offering of its Equity Shares, comprising of a fresh issue of Equity Shares by the Company and an offer for sale of Equity Shares by the selling shareholders (the "Offer for Sale", and together with the Fresh Issue, the "Offer"), through the book building process in accordance with the provisions of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("SEBI ICDR Regulations"), the Companies Act, 2013 and rules made thereunder and other applicable laws.

We hereby give our consent to the inclusion of up to 120,507,693 Equity Shares (the "Offered Shares") held by us in the Company through the Offer for Sale as part of the Offer, subject to the terms of the Offer, as mentioned in the draft red herring prospectus (the "DRHP"), the red herring prospectus (the "RHP"), the prospectus (the "Prospectus", and together with the DRHP and RHP, the "Offer Documents") and other agreements executed in relation to the Offer and the approval of the Securities and Exchange Board of India (the "SEBI") and of any other regulatory authority, if required. Pursuant to the Board Resolution dated 10/01/2025, we confirm that we have the authority to offer and sell the Offered Shares in the Offer and the authorisation is attached herewith as **Annexure A**.

We consent to the inclusion of our name as a corporate promoter selling shareholder in addition to other details as required under the SEBI ICDR Regulations and other applicable laws in the DRHP to be filed by the Company with the SEBI and any relevant stock exchange(s) where the Equity Shares are proposed to be listed ("Stock Exchanges"), the RHP and the Prospectus which the Company intends to file with the Registrar of Companies, Karnataka at Bengaluru ("RoC") and thereafter file with SEBI and the Stock Exchanges.

Except for Equity Shares that may be locked in as part of the minimum promoter's contribution for a period of 18 months from the date of allotment in the Offer, we hereby consent to lock-in our entire pre-Offer equity shareholding excluding the Offered Shares which are successfully sold or transferred in the Offer from the date of allotment and transfer in the Offer for a period of six months or for such other period as may be required under Regulation 17 of the SEBI ICDR Regulations, except as may be permitted under the SEBI ICDR Regulations.

We confirm that we will immediately communicate any changes in writing in the above information to you until the date when the Equity Shares commence trading on the relevant stock exchanges. In the absence of any such communication from us, the BRLMs and the legal advisors to each of the Company and the BRLMs can assume that there is no change to the above information.

We also authorise the Company to deliver a copy of this letter of consent to the RoC, pursuant to Section 26 of the Companies Act, 2013, and the rules and regulations thereunder, each as amended, the Stock Exchanges and any other regulatory authority as may be required.

We further consent to the inclusion of this letter as a part of "Material Contracts and Documents for Inspection" in connection with this Offer, which will be available for public for inspection from date of the filing of the RHP until the Bid / Offer Closing Date.

Green Meadows Investments Ltd
Suite 308, St James Court, St Denis Street, Port Louis, Mauritius

This certificate may also be relied upon by the Company, the BRLMs and the legal advisors to each of the Company and the BRLMs in respect of the Offer. We hereby consent to this certificate being included for the records to be maintained by the Book Running Lead Managers in connection with the Offer.

The terms capitalized but not defined herein shall have the meaning ascribed to them in the Offer Documents.

Yours faithfully,

For and on behalf of Green Meadows Investments Ltd



Authorised Signatory

Name: Dineshwaree Varsha Ramphul

Designation: Director

CC:

Trilegal

7th Floor, Marksquare
61, St. Marks Road
Bangalore – 560 001
Karnataka, India

Khaitan & Co

3rd floor, Embassy Quest
45/1 Magrath Road
Bengaluru – 560 025
Karnataka, India

Hogan Lovells Lee & Lee

50 Collyer Quay
#10-01 OUE Bayfront
Singapore – 049 321

GREEN MEADOWS INVESTMENTS LTD

Minutes of Proceedings of Board Meeting of Green Meadows Investments Ltd (hereinafter referred to as "the Company"), held at its Registered Office, St. James Court, Suite 308, St. Denis Street, Port Louis, Mauritius on 10 January 2025 at 4.30 P.M.

Present: Mr. Denis Tze Sek Sum, *Chairman*
Mrs. Dineshwaree Varsha Ramphul, *Director*
Mr. Krishna Chivukula, *Director (By telephone)*

In attendance: First Island Trust Company Ltd, *Corporate Secretary*
Represented by Mr. Rajneesh Mungra

Mr. Mahendra Mayaram, *Chief Financial Officer*

1. Opening & Quorum

All members present confirmed that they had received the Notice and Agenda of the Meeting.

The Secretary informed the Board that a quorum was present.

The Chairman accordingly declared the Meeting regularly constituted to proceed with business of the day.

2. Directors' declarations of interests

Each of the directors present confirmed that they had no interest which may affect the matters to be discussed at the meeting.

3. Initial Public Offer of Equity Shares

The Chairman recalled that the Company holds 437,886,732 equity shares representing 90.84% of the issued share capital in INDO-MIM LIMITED ('INDO-MIM'), a public company incorporated in India.

The Chairman informed the Board that INDO-MIM is evaluating various options for raising additional capital in order to sustain its operations and expansion strategy.

In this respect, INDO-MIM is proposing to list its equity shares on the Indian Stock Exchanges by way of an Initial Public Offering of its equity shares ("IPO"). The IPO will include an offer for sale of its equity shares by certain existing shareholders and fresh issue of equity shares by INDO-MIM.

Pursuant to the above, the Company has received a notice from INDO-MIM, inviting the Company to participate in the Offer for Sale as a selling shareholder. A copy of the notice dated 06 January 2025 was tabled before the Board for consideration.

It was noted that shareholders interested to participate in the Offer for Sale will need to acknowledge and unconditionally accept all terms and conditions set out in the letter with respect to the shares proposed to be offered by them and confirm that they comply with all eligibility conditions as provided under the relevant SEBI regulations and the Companies Act.

In addition, the interested shareholders will need to communicate their intention to participate in the Offer for Sale to INDO-MIM on or before 5 P.M Indian Standard Time on 21 January 2025 and provide their details and the number of equity shares proposed to be sold in the Offer for Sale.

The Board deliberated on the above and after due discussion among the Board Members, it was **RESOLVED THAT:**

1. The Company do communicate to INDO-MIM, its intention to participate in the Offer for Sale, on or before 5 P.M Indian Standard Time on 21 January 2025.
2. The Company do hereby offer up to 120,507,693 equity shares ("the Offered Shares") held in INDO-MIM for sale, pursuant to the Offer for sale.
3. The Company do hereby acknowledge and unconditionally accept the terms and conditions set out in the offer letter dated 06 January 2025 with respect to the Offered Shares and confirm that it complies with all the eligibility conditions as provided under the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations 2018 ("SEBI ICDR Regulations") and the Companies Act 2013 ("Companies Act").
4. For the purpose of giving effect to the offer for sale of equity shares that the Company holds in INDO-MIM for cash as part of the Offer, the Company hereby appoints and authorises Mr. Denis Tze Sek Sum (Chairman/Director), Mrs. Dineshwaree Varsha Ramphul (Director) and Mr. Krishna Chivukula (Director) as authorised signatories, individually to take the following steps:
 - (a) Approve the actual number of equity shares of INDO-MIM to be sold by the Company in the offer for sale as part of the Offer and to approve any modifications, variations and alterations thereto;
 - (b) Approve the appointment and entry into arrangements with the Book Running Head Managers (BRLMs), underwriters to the Offer, syndicate members to the Offer, brokers to the Offer, escrow collection, bankers to the Offer, registrars, accountants, legal advisors and any other agencies/intermediaries or persons;

(c) Sign and execute the offer agreement, syndicate agreement, escrow agreements, underwriting agreement, the draft red herring prospectus, the red herring prospectus and the prospectus and any other document required in relation to the offer for sale of equity shares of INDO-MIM held by the Company, in each case in such form as approved by the Company;

(d) Approve the timing and all the terms and conditions of the transfer of the equity shares of INDO-MIM by the Company and to accept any amendments, modifications, variations or alterations thereto; and

(e) Delegate any of the authorities set out herein and do all such acts, deeds, matters and things as they may, in their absolute discretion, deem necessary or desirable for such purpose, including without limitation, allocation and transfer of the equity shares of INDO-MIM by the Company as permissible in accordance with the relevant rules.

5. Anyone of the directors be hereby duly authorised, for and on behalf of the Company, to execute, sign, deliver, do and person all such other documents, instruments, acts, deeds, matters and things in relation to the aforesaid offer for sale as fully and effectually in all respects as could be done by law and as may be required for this purpose.
6. The Corporate Secretary be hereby duly authorised for and on behalf of the Company, to undertake all relevant matters to give effect to the above-mentioned resolutions.

4. Closure of Meeting

There being no further business to transact, the Chairman thanked all those present for the Meeting and declared the Meeting closed at 5.15 P.M.



.....
Mr. Denis Tze Sek Sum
Chairman

CONSENT FROM SELLING SHAREHOLDER

Date: September 26, 2025

To

HDFC Bank Limited

Investment Banking Group
Unit No. 701, 702 and 702-A
7th Floor, Tower 2 and 3
One International Centre
Senapati Bapat Marg
Prabhadevi, Mumbai – 400 013
Maharashtra, India

Axis Capital Limited

1st Floor, Axis House
P.B. Marg, Worli
Mumbai – 400 025
Maharashtra, India

ICICI Securities Limited

ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai – 400 025
Maharashtra, India

Kotak Mahindra Capital Company Limited

1st Floor, 27 BKC, Plot No. C – 27
"G" Block, Bandra Kurla Complex
Bandra (East),
Mumbai – 400 051
Maharashtra, India

SBI Capital Markets Limited

1501, 15th Floor, A & B Wing Parinee Crescenzo
G Block, Bandra Kurla Complex, Bandra East
Mumbai – 400 051
Maharashtra, India

(collectively, the "BRLMs")

and

The Board of Directors

INDO-MIM Limited

45(P), KIADB Industrial Area
Hoskote, Bengaluru - 562 114
Karnataka, India

Dear Madam(s) / Sir(s),

Re: Proposed initial public offering of equity shares of face value of Re. 1 each (the "Equity Shares") of INDO-MIM Limited (the "Company")

As of the date of this letter, I, Anuradha Koduri, hold 54,59,000 Equity Shares, representing 1.13 % of the pre-Offer equity share capital of the Company on a fully diluted basis.

I have been informed by the Company of the proposed initial public offering of its Equity Shares, comprising of a fresh issue of Equity Shares by the Company ("Fresh Issue") and an offer for sale of Equity Shares by the selling shareholders (the "Offer for Sale", and together with the Fresh Issue, the "Offer"), through the book building process in accordance with the provisions of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("SEBI ICDR Regulations"), the Companies Act, 2013 and rules made thereunder and other applicable laws.

I hereby give my consent to the inclusion of up to 54,59,000 Equity Shares (the "Offered Shares") held by me in the Company through the Offer for Sale as part of the Offer, subject to the terms of the Offer, as mentioned in the draft red herring prospectus (the "DRHP"), the red herring prospectus (the "RHP"), the prospectus (the "Prospectus", and together with the DRHP and RHP, the "Offer Documents") and other agreements executed in relation to the Offer and the approval of the Securities and Exchange Board of India (the "SEBI") and of any other regulatory authority, if required.

I consent to the inclusion of my name as an individual promoter group selling shareholder in addition to other details as required under the SEBI ICDR Regulations and other applicable laws in the DRHP to be filed by the Company with the SEBI and any relevant stock exchange(s) where the Equity Shares are proposed to be listed ("Stock Exchanges"), the RHP and the Prospectus which the Company intends to file with the Registrar of Companies, Karnataka at Bengaluru ("RoC") and thereafter file with SEBI and the Stock Exchanges.

I hereby consent to lock-in my entire pre-Offer equity shareholding excluding the Offered Shares which are successfully sold or transferred in the Offer from the date of allotment and transfer in the Offer for a period of six months or for such other period as may be required under Regulation 17 of the SEBI ICDR Regulations, except as may be permitted under the SEBI ICDR Regulations.

I confirm that I will immediately communicate any changes in writing in the above information to you until the date when the Equity Shares commence trading on the relevant stock exchanges. In the absence of any such communication from me, the BRLMs and the legal advisors to each of the Company and the BRLMs can assume that there is no change to the above information.

I also authorise the Company to deliver a copy of this letter of consent to the RoC, pursuant to Section 26 of the Companies Act, 2013, and the rules and regulations thereunder, each as amended, the Stock Exchanges and any other regulatory authority as may be required.

This letter can also be uploaded on the repository portal of the stock exchanges/ SEBI as required pursuant to the SEBI circular dated December 5, 2024 and the subsequent requirements of the Stock Exchanges/ SEBI, as applicable.

We further consent to the inclusion of this letter as a part of "Material Contracts and Documents for Inspection" in connection with this Offer, which will be available for public for inspection from date of the filing of the RHP until the Bid / Offer Closing Date.

Anuradha Koduri

This certificate may also be relied upon by the Company, the BRLMs and the legal advisors to each of the Company and the BRLMs in respect of the Offer. We hereby consent to this certificate being included for the records to be maintained by the Book Running Lead Managers in connection with the Offer.

The terms capitalized but not defined herein, shall have the meaning ascribed to them in the Offer Documents.

Yours faithfully,

Koduri Anuradha

Name: Anuradha Koduri

CC:

Trilegal

7th Floor, Marksquare
61, St. Marks Road
Bangalore – 560 001
Karnataka, India

Khaitan & Co

3rd floor, Embassy Quest
45/1 Magrath Road
Bengaluru – 560 025
Karnataka, India

Hogan Lovells Lee & Lee

50 Collyer Quay
#10-01 OUE Bayfront
Singapore – 049 321

CONSENT FROM SELLING SHAREHOLDER

Date: September 26, 2025

To

HDFC Bank Limited

Investment Banking Group
Unit No. 701, 702 and 702-A
7th Floor, Tower 2 and 3
One International Centre
Senapati Bapat Marg
Prabhadevi, Mumbai – 400 013
Maharashtra, India

Axis Capital Limited

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Kotak Mahindra Capital Company Limited

1st Floor, 27 BKC, Plot No. C – 27
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SBI Capital Markets Limited

1501, 15th Floor, A & B Wing Parinee Crescenzo
G Block, Bandra Kurla Complex, Bandra East
Mumbai – 400 051
Maharashtra, India

(collectively, the "BRLMs")

and

The Board of Directors

INDO-MIM Limited

45(P), KIADB Industrial Area
Hoskote, Bengaluru - 562 114
Karnataka, India

INDIAN INSTITUTE OF TECHNOLOGY MADRAS

Dear Madam(s) / Sir(s),

Re: Proposed initial public offering of equity shares of face value of Re. 1 each (the "Equity Shares") of INDO-MIM Limited (the "Company")

As of the date of this letter, we, **Indian Institute of Technology Madras**, having our registered office at IIT P.O, **Chennai – 600036**, hold **4,615,385** Equity Shares, representing 0.96% of the pre-Offer equity share capital of the Company on a fully diluted basis.

We have been informed by the Company of the proposed initial public offering of its Equity Shares, comprising of a fresh issue of Equity Shares by the Company and an offer for sale of Equity Shares by the selling shareholders (the "**Offer for Sale**", and together with the Fresh Issue, the "**Offer**"), through the book building process in accordance with the provisions of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("**SEBI ICDR Regulations**"), the Companies Act, 2013 and rules made thereunder and other applicable laws.

We hereby give our consent to the inclusion of up to **2,307,700** Equity Shares (the "**Offered Shares**") held by us in the Company through the Offer for Sale as part of the Offer, subject to the terms of the Offer, as mentioned in the draft red herring prospectus (the "**DRHP**"), the red herring prospectus (the "**RHP**"), the prospectus (the "**Prospectus**", and together with the DRHP and RHP, the "**Offer Documents**") and other agreements executed in relation to the Offer and the approval of the Securities and Exchange Board of India (the "**SEBI**") and of any other regulatory authority, if required. Pursuant to the Board Resolution dated 9/12/2021, we confirm that we have the authority to offer and sell the Offered Shares in the Offer and the authorisation is attached herewith as **Annexure A**.

We consent to the inclusion of our name as other selling shareholder in addition to other details as required under the SEBI ICDR Regulations and other applicable laws in the DRHP to be filed by the Company with the SEBI and any relevant stock exchange(s) where the Equity Shares are proposed to be listed ("**Stock Exchanges**"), the RHP and the Prospectus which the Company intends to file with the Registrar of Companies, Karnataka at Bengaluru ("**RoC**") and thereafter file with SEBI and the Stock Exchanges.

We hereby consent to lock-in our entire pre-Offer equity shareholding excluding the Offered Shares which are successfully sold or transferred in the Offer from the date of allotment and transfer in the Offer for a period of six months or for such other period as may be required under Regulation 17 of the SEBI ICDR Regulations, except as may be permitted under the SEBI ICDR Regulations.

We confirm that we will immediately communicate any changes in writing in the above information to you until the date when the Equity Shares commence trading on the relevant stock exchanges. In the absence of any such communication from us, the BRLMs and the legal advisors to each of the Company and the BRLMs can assume that there is no change to the above information.

We also authorise the Company to deliver a copy of this letter of consent to the RoC, pursuant to Section 26 of the Companies Act, 2013, and the rules and regulations thereunder, each as amended, the Stock Exchanges and any other regulatory authority as may be required.

We further consent to the inclusion of this letter as a part of "Material Contracts and Documents for Inspection" in connection with this Offer, which will be available for public for inspection from date of the filing of the RHP until the Bid / Offer Closing Date.

INDIAN INSTITUTE OF TECHNOLOGY MADRAS

This certificate may also be relied upon by the Company, the BRLMs and the legal advisors to each of the Company and the BRLMs in respect of the Offer. We hereby consent to this certificate being included for the records to be maintained by the Book Running Lead Managers in connection with the Offer.

The terms capitalized but not defined herein shall have the meaning ascribed to them in the Offer Documents.

Yours faithfully,

For and on behalf of INDIAN INSTITUTE OF TECHNOLOGY MADRAS



Authorised Signatory

Name: Prof. Veezhinathan Kamakoti

Designation: Director

निदेशक / Director

भारतीय प्रौद्योगिकी संस्थान मद्रास
Indian Institute of Technology Madras

CC:

Trilegal

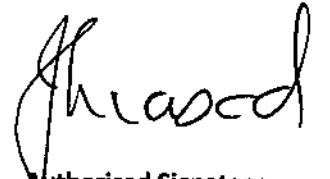
7th Floor, Marksquare
61, St. Marks Road
Bangalore – 560 001
Karnataka, India

Khaitan & Co

3rd floor, Embassy Quest
45/1 Magrath Road
Bengaluru – 560 025
Karnataka, India

Hogan Lovells Lee & Lee

50 Collyer Quay
#10-01 OUE Bayfront
Singapore – 049 321



Authorised Signatory

Name: Dr Jane Prasad

Designation: Registrar

कुलसचिव / Registrar

भारतीय प्रौद्योगिकी संस्थान मद्रास
Indian Institute of Technology Madras
चेन्नई/Chennai – 600 036



भारतीय प्रौद्योगिकी संस्थान मद्रास चेन्नै 600 036

INDIAN INSTITUTE OF TECHNOLOGY MADRAS CHENNAI - 600036

Telephone: [044] 22578243/55 Email: drfa@iitm.ac.in



CERTIFIED TRUE COPY OF THE RESOLUTION PASSED IN THE MEETING OF BOARD OF DIRECTORS OF M/S INDIAN INSTITUTE OF TECHNOLOGY MADRAS HAVING ITS REGISTERED OFFICE AT CHENNAI-600036 HELD ON 09.12.2021 (THURSDAY) AT 2.00 PM

RESOLVED THAT any two signatories may jointly, and are hereby authorized, to subscribe, sell, purchase, transfer, endorse, negotiate, exercise put option and / or otherwise deal in Government/State Securities, Bonds, NCDs, Securities (including Equity Shares) of Public and or Private sector of Financial Institutions; Companies or Banks and also Units of Mutual Funds, Infrastructure Investment Trusts, Real Estate Investment Trusts Alternate Investment Funds, Securities and Investment avenues as approved in the Investment Policy Statement from time to time or by the Investment/Finance Committee or any other applicable authority/body.

RESOLVED FURTHER THAT any two of the following signatories are jointly authorized to honor instructions, oral / written or electronic, any declaration or the letter of indemnity and or execute any bond of indemnity or agreement, open and operate Demat/Trading/CSGL/Mutual Fund Folio accounts and execute necessary documentation, deeds, undertakings etc., appoint, instruct, terminate Investment Advisers, appoint, instruct, terminate Discretionary PMS/Non-Discretionary PMS Managers and to sign/negotiate any agreement thereof or any other instruction given on behalf of the Institute:

Sr. No.	Name	Designation
1	Prof. V Kamakoti	Director
2	Dr. Jane Prasad	Registrar
3	Mr. R Muralidharan	Deputy Registrar (F&A)

For INDIAN INSTITUTE OF TECHNOLOGY MADRAS

Authorized Signatories

कुलसचिव / Registrar

भारतीय प्रौद्योगिकी संस्थान मद्रास
Indian Institute of Technology Madras
चेन्नई/Chennai 600 036

निदेशक / Director

भारतीय प्रौद्योगिकी संस्थान मद्रास
Indian Institute of Technology Madras



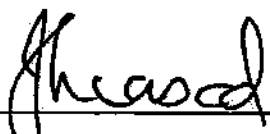
भारतीय प्रौद्योगिकी संस्थान मद्रास चेन्नै 600 036
INDIAN INSTITUTE OF TECHNOLOGY MADRAS CHENNAI - 600036
Telephone: [044] 22578243/55 Email: drfa@iitm.ac.in



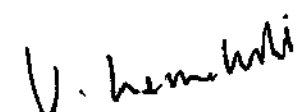
List of Authorized Signatories

Sr. No.	Name	PAN No.	Date of Birth
1	Prof. V Kamakoti	AFWPK3004M	21.07.1968
2	Dr. Jane Prasad	AGCPP7631E	12.11.1966
3	Mr. R Muralidharan	AIWPM8059R	24.07.1965

For M/s. INDIAN INSTITUTE OF TECHNOLOGY MADRAS


Authorized Signatories

कुलसचिव / Registrar
भारतीय प्रौद्योगिकी संस्थान मद्रास
Indian Institute of Technology Madras
चेन्नई/Chennai - 600 036


निदेशक / Director
भारतीय प्रौद्योगिकी संस्थान मद्रास
Indian Institute of Technology Madras

Green Meadows Investments Ltd
Suite 308, St James Court, St Denis Street, Port Louis, Mauritius

CONSENT FROM SELLING SHAREHOLDER

Date: February 24, 2026

To

HDFC Bank Limited

Investment Banking Group
Unit No. 701, 702 and 702-A
7th Floor, Tower 2 and 3
One International Centre
Senapati Bapat Marg
Prabhadevi, Mumbai – 400 013
Maharashtra, India

Axis Capital Limited

1st Floor, Axis House
P.B. Marg, Worli
Mumbai – 400 025
Maharashtra, India

ICICI Securities Limited

ICICI Venture House
Appasaheb Marathe Marg
Prabhadevi
Mumbai – 400 025
Maharashtra, India

Kotak Mahindra Capital Company Limited

1st Floor, 27 BKC, Plot No. C – 27
“G” Block, Bandra Kurla Complex
Bandra (East)
Mumbai – 400051
Maharashtra, India

SBI Capital Markets Limited

1501, 15th Floor, A & B Wing Parinee Crescenzo
G Block, Bandra Kurla Complex, Bandra East
Mumbai – 400 051
Maharashtra, India

(collectively, the “BRLMs”)

and

The Board of Directors

INDO-MIM Limited

45(P), KIADB Industrial Area
Hoskote, Bengaluru - 562 114
Karnataka, India

Green Meadows Investments Ltd
Suite 308, St James Court, St Denis Street, Port Louis, Mauritius

Dear Madam(s) / Sir(s),

Re: Proposed initial public offering of equity shares of face value of Re. 1 each (the "Equity Shares") of INDO-MIM Limited (the "Company")

As of the date of this letter, we, Green Meadows Investments Ltd having our registered office at First Island Trust Company Ltd, Suite 308, St James Court, St Denis Street, Port Louis, Republic of Mauritius, hold 437,886,732 Equity Shares, representing 90.44% of the pre-Offer equity share capital of the Company on a fully diluted basis.

We have been informed by the Company of the proposed initial public offering of its Equity Shares, comprising of a fresh issue of Equity Shares by the Company and an offer for sale of Equity Shares by the selling shareholders (the "**Offer for Sale**", and together with the Fresh Issue, the "**Offer**"), through the book building process in accordance with the provisions of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("**SEBI ICDR Regulations**"), the Companies Act, 2013 and rules made thereunder and other applicable laws.

In supersession of our letter issued on September 26, 2025, we hereby give our consent to the inclusion of up to 60,524,322 Equity Shares (the "**Offered Shares**") held by us in the Company through the Offer for Sale as part of the Offer, subject to the terms of the Offer, as mentioned in the red herring prospectus (the "**RHP**"), the prospectus (the "**Prospectus**", and together with the RHP, the "**Offer Documents**") and other agreements executed in relation to the Offer and the approval of the Securities and Exchange Board of India (the "**SEBI**") and of any other regulatory authority, if required. Pursuant to the Board Resolution dated 10/01/2025, we confirm that we have the authority to offer and sell the Offered Shares in the Offer and the authorisation is attached herewith as **Annexure A**.

We consent to the inclusion of our name as a corporate promoter selling shareholder in addition to other details as required under the SEBI ICDR Regulations and other applicable laws in the RHP and the Prospectus which the Company intends to file with the Registrar of Companies, Karnataka at Bengaluru ("**RoC**") and thereafter file with SEBI and any relevant stock exchange(s) where the Equity Shares are proposed to be listed ("**Stock Exchanges**").

Except for Equity Shares that may be locked in as part of the minimum promoter's contribution for such period as may be required under the SEBI ICDR Regulations, from the date of allotment in the Offer, we hereby consent to lock-in our entire pre-Offer equity shareholding excluding the Offered Shares which are successfully sold or transferred in the Offer from the date of allotment and transfer in the Offer for such period as may be required under Regulation 17 of the SEBI ICDR Regulations, except as may be permitted under the SEBI ICDR Regulations.

We confirm that we will immediately communicate any changes in writing in the above information to you until the date when the Equity Shares commence trading on the relevant stock exchanges. In the absence of any such communication from us, the BRLMs and the legal advisors to each of the Company and the BRLMs can assume that there is no change to the above information.

We also authorise the Company to deliver a copy of this letter of consent to the RoC, pursuant to Section 26 of the Companies Act, 2013, and the rules and regulations thereunder, each as amended, the Stock Exchanges and any other regulatory authority as may be required.

We further consent to the inclusion of this letter as a part of "**Material Contracts and Documents for Inspection**" in connection with this Offer, which will be available for public for inspection from date of the filing of the RHP until the Bid / Offer Closing Date.

This letter may also be relied upon by the Company, the BRLMs and the legal advisors to each of the Company and the BRLMs in respect of the Offer. We hereby consent to this letter being included for the records to be maintained by the Book Running Lead Managers in connection with the Offer.

This letter can also be uploaded on the repository portal of the stock exchanges/ SEBI as required pursuant to the SEBI circular dated December 5, 2024 and the subsequent requirements of the Stock Exchanges/ SEBI, as applicable.

Green Meadows Investments Ltd
Suite 308, St James Court, St Denis Street, Port Louis, Mauritius

All capitalised terms not defined herein would have the same meaning as attributed to them in the Offer Documents.

Yours faithfully,
For Green Meadows Investments Ltd



Authorised Signatory

Name: Dineshwaree Varsha Ramphul

Designation: Director

CC:

Trilegal

7th Floor, Marksquare
61, St. Marks Road
Bangalore – 560 001
Karnataka, India

Khaitan & Co

3rd floor, Embassy Quest
45/1 Magrath Road
Bengaluru – 560 025
Karnataka, India

Hogan Lovells Lee & Lee

50 Collyer Quay
#10-01 OUE Bayfront
Singapore – 049 321

GREEN MEADOWS INVESTMENTS LTD

Minutes of Proceedings of Board Meeting of Green Meadows Investments Ltd (hereinafter referred to as “the Company”), held at its Registered Office, St. James Court, Suite 308, St. Denis Street, Port Louis, Mauritius on 10 January 2025 at 4.30 P.M.

Present: Mr. Denis Tze Sek Sum, *Chairman*
Mrs. Dineshwaree Varsha Ramphul, *Director*
Mr. Krishna Chivukula, *Director (By telephone)*

In attendance: First Island Trust Company Ltd, *Corporate Secretary*
Represented by Mr. Rajneesh Mungra

Mr. Mahendra Mayaram, *Chief Financial Officer*

1. Opening & Quorum

All members present confirmed that they had received the Notice and Agenda of the Meeting.

The Secretary informed the Board that a quorum was present.

The Chairman accordingly declared the Meeting regularly constituted to proceed with business of the day.

2. Directors’ declarations of interests

Each of the directors present confirmed that they had no interest which may affect the matters to be discussed at the meeting.

3. Initial Public Offer of Equity Shares

The Chairman recalled that the Company holds 437,886,732 equity shares representing 90.84% of the issued share capital in INDO-MIM LIMITED (‘INDO-MIM’), a public company incorporated in India.

The Chairman informed the Board that INDO-MIM is evaluating various options for raising additional capital in order to sustain its operations and expansion strategy.

In this respect, INDO-MIM is proposing to list its equity shares on the Indian Stock Exchanges by way of an Initial Public Offering of its equity shares (“IPO”). The IPO will include an offer for sale of its equity shares by certain existing shareholders and fresh issue of equity shares by INDO-MIM.

Pursuant to the above, the Company has received a notice from INDO-MIM, inviting the Company to participate in the Offer for Sale as a selling shareholder. A copy of the notice dated 06 January 2025 was tabled before the Board for consideration.

It was noted that shareholders interested to participate in the Offer for Sale will need to acknowledge and unconditionally accept all terms and conditions set out in the letter with respect to the shares proposed to be offered by them and confirm that they comply with all eligibility conditions as provided under the relevant SEBI regulations and the Companies Act.

In addition, the interested shareholders will need to communicate their intention to participate in the Offer for Sale to INDO-MIM on or before 5 P.M Indian Standard Time on 21 January 2025 and provide their details and the number of equity shares proposed to be sold in the Offer for Sale.

The Board deliberated on the above and after due discussion among the Board Members, it was **RESOLVED THAT:**

1. The Company do communicate to INDO-MIM, its intention to participate in the Offer for Sale, on or before 5 P.M Indian Standard Time on 21 January 2025.
2. The Company do hereby offer up to 120,507,693 equity shares (“the Offered Shares”) held in INDO-MIM for sale, pursuant to the Offer for sale.
3. The Company do hereby acknowledge and unconditionally accept the terms and conditions set out in the offer letter dated 06 January 2025 with respect to the Offered Shares and confirm that it complies with all the eligibility conditions as provided under the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations 2018 (“SEBI ICDR Regulations”) and the Companies Act 2013 (“Companies Act”).
4. For the purpose of giving effect to the offer for sale of equity shares that the Company holds in INDO-MIM for cash as part of the Offer, the Company hereby appoints and authorises Mr. Denis Tze Sek Sum (Chairman/Director), Mrs. Dineshwaree Varsha Ramphul (Director) and Mr. Krishna Chivukula (Director) as authorised signatories, individually to take the following steps:
 - (a) Approve the actual number of equity shares of INDO-MIM to be sold by the Company in the offer for sale as part of the Offer and to approve any modifications, variations and alterations thereto;
 - (b) Approve the appointment and entry into arrangements with the Book Running Head Managers (BRLMs), underwriters to the Offer, syndicate members to the Offer, brokers to the Offer, escrow collection, bankers to the Offer, registrars, accountants, legal advisors and any other agencies/intermediaries or persons;

(c) Sign and execute the offer agreement, syndicate agreement, escrow agreements, underwriting agreement, the draft red herring prospectus, the red herring prospectus and the prospectus and any other document required in relation to the offer for sale of equity shares of INDO-MIM held by the Company, in each case in such form as approved by the Company;

(d) Approve the timing and all the terms and conditions of the transfer of the equity shares of INDO-MIM by the Company and to accept any amendments, modifications, variations or alterations thereto; and

(e) Delegate any of the authorities set out herein and do all such acts, deeds, matters and things as they may, in their absolute discretion, deem necessary or desirable for such purpose, including without limitation, allocation and transfer of the equity shares of INDO-MIM by the Company as permissible in accordance with the relevant rules.

5. Anyone of the directors be hereby duly authorised, for and on behalf of the Company, to execute, sign, deliver, do and person all such other documents, instruments, acts, deeds, matters and things in relation to the aforesaid offer for sale as fully and effectually in all respects as could be done by law and as may be required for this purpose.
6. The Corporate Secretary be hereby duly authorised for and on behalf of the Company, to undertake all relevant matters to give effect to the above-mentioned resolutions.

4. Closure of Meeting

There being no further business to transact, the Chairman thanked all those present for the Meeting and declared the Meeting closed at 5.15 P.M.



.....
Mr. Denis Tze Sek Sum
Chairman

27TH ANNUAL REPORT FY 2022-23

INDO-MIM PRIVATE LIMITED



INDO-MIM[®]
COMPLEXITY SIMPLIFIED



TRIAX[™]
INDUSTRIES, LLC

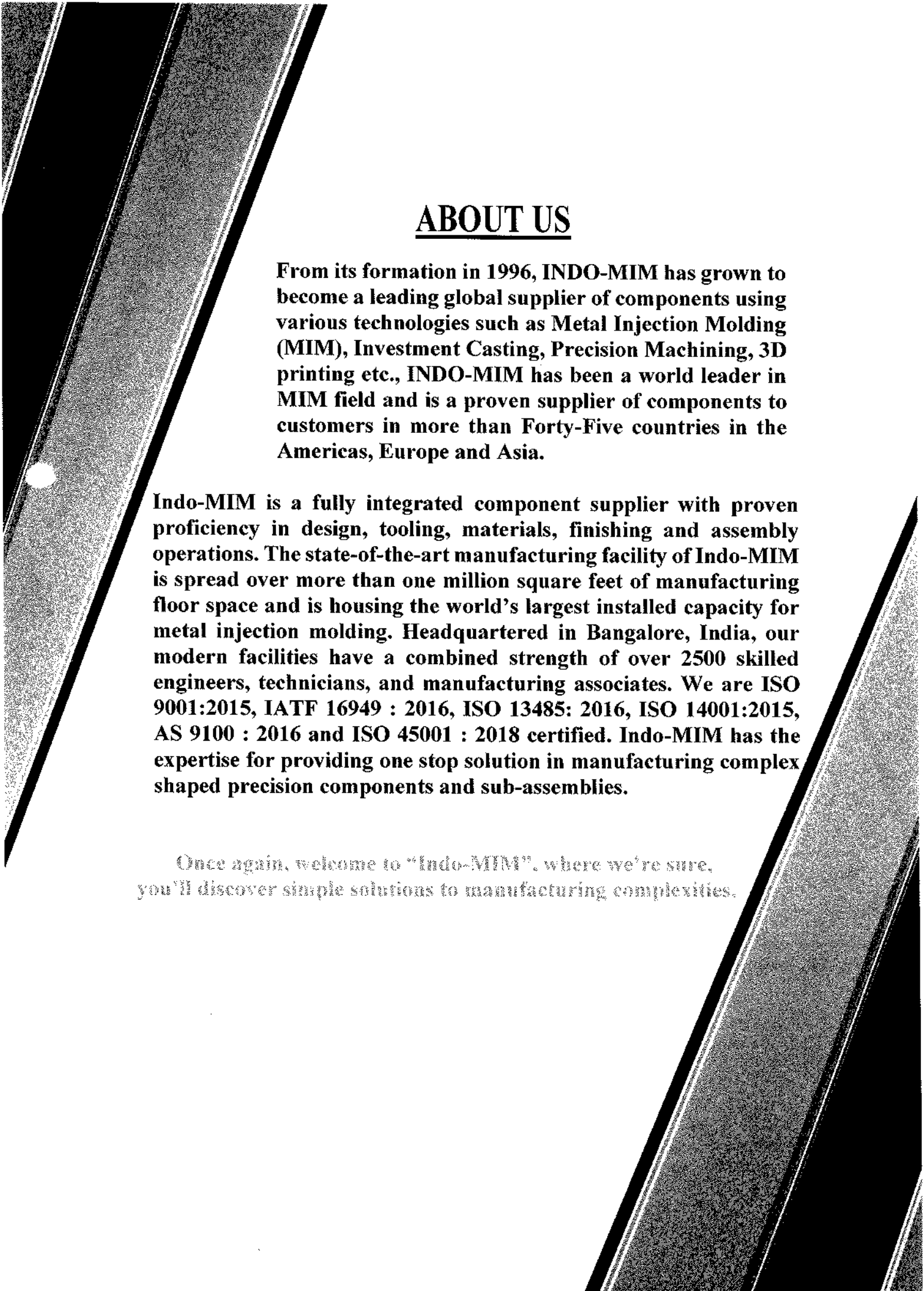


www.indo-mim.com

Reg. Office: 45(P), KIADB Industrial
Area, Hoskote, Bangalore, India 562114

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ABOUT US

From its formation in 1996, INDO-MIM has grown to become a leading global supplier of components using various technologies such as Metal Injection Molding (MIM), Investment Casting, Precision Machining, 3D printing etc., INDO-MIM has been a world leader in MIM field and is a proven supplier of components to customers in more than Forty-Five countries in the Americas, Europe and Asia.

Indo-MIM is a fully integrated component supplier with proven proficiency in design, tooling, materials, finishing and assembly operations. The state-of-the-art manufacturing facility of Indo-MIM is spread over more than one million square feet of manufacturing floor space and is housing the world's largest installed capacity for metal injection molding. Headquartered in Bangalore, India, our modern facilities have a combined strength of over 2500 skilled engineers, technicians, and manufacturing associates. We are ISO 9001:2015, IATF 16949 : 2016, ISO 13485: 2016, ISO 14001:2015, AS 9100 : 2016 and ISO 45001 : 2018 certified. Indo-MIM has the expertise for providing one stop solution in manufacturing complex shaped precision components and sub-assemblies.

Once again, welcome to "Indo-MIM". where we're sure, you'll discover simple solutions to manufacturing complexities.

INDO-MIMTM

COMPLEXITY SIMPLIFIED



INDO-MIM VISION

To be the World's Leading Producer of Highly engineered
Products and systems by exceeding our customers' expectation
Of Quality, Delivery, Cost and Service.

CORPORATE INFORMATION

Board of Directors

Mr. Krishna Chivukula, Chairman
Mrs. Jagadamba Chandrasekhar, Director
Mr. Krishna Chivukula Jr., Director
Mr. Raj Chivukula, Director

Company Secretary

Mr. Santosh Dash

Statutory Auditor

P Murali & Co
Chartered Accountants (Regn. No. 007257S)
6-3-655/2/3, somajiguda,
Hyderabad 500082, Telangana, India

Bankers

Axis Bank Limited
Export-Import Bank of India Limited
Federal Bank Limited
HDFC Bank Limited
IDBI Bank Limited
IDFC First Bank Limited
Kotak Mahindra Bank Limited
State Bank of India

WE OPERATE FROM

Registered Office & Plant

No. 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114

Other Major Plants

**#No. 43,44,45(P), KIADB Industrial Area, Doddaballapur, Bengaluru
561203,**

#No. 62-B (Part I & II), APIIC Industrial Park, Chittoor, Tirupathi, AP

Plants of 100% Subsidiary Companies (WOS)

INDO-MIM INC

3902 SW 36 St. Suite 101 San Antonio, TX, USA 78226

TRIAX Industries LLC

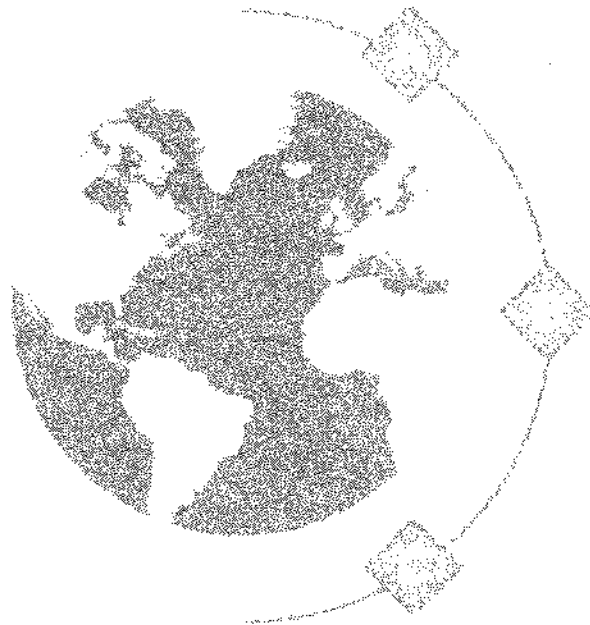
6519 W Allison Rd, Chandler, AZ, USA 85226

Conway Marsh Garrett Technologies Ltd

**Unit I1 Thompson Drive Base Business Park,
Rendlesham, Woodbridge, Suffolk, IP12 2TZ,
England**

(Acquired in June 2023)

INTERNATIONAL PRESENCE



- (A) **USA Sales office: INDO-MIM Inc. 115 Floral Vale Blvd, Yardley, PA 19067**
- (B) **Europe Sales office: Oskar – Lapp Str.70565 S tuttgart-Germany**
- (C) **China Sales office: 3F-T4 Hongqiao Lihpao Plaza, 36 Shenbin Road,Minhang District, Shanghai, China.**

We also have sales representatives in various countries who work with us on sales commission basis.

DIRECTORS' REPORT

Dear Members

Your directors have pleasure in presenting this 27th Annual Report of INDO-MIM Private Limited ("Company") together with Audited Financial Statements for the financial year ended 31st March 2023.

The Performance of the Company in 2022-23 is as follows-

*** FINANCIAL PERFORMANCE**

(Rupees in Lakhs)			
Particulars	2022-23	2021-22	% Change
Gross Revenue	233,679.79	207,199.45	12.78%
Profit Before Interest, Depreciation and Taxes	73,424.11	76,243.55	-3.69%
Interest	5,069.12	3,978.76	27.40%
Depreciation	12,536.06	10,252.94	22.27%
Profit / (Loss) Before Taxes (PBT)	55,819.23	62,011.85	-9.99%
Provision / Reversal of Provision for Tax	14,241.66	14,206.70	0.24%
Profit / (Loss) After Taxes (PAT)	41,577.57	47,805.15	-13.03%
Earnings Per Share (Basic and Diluted)	43.32	49.81	-13.03%
PBT/Sales %	23.89%	29.93%	-6.04%
PAT/ Sales %	17.79%	23.07%	-5.28%

(Previous year's figures are rounded up to nearest two decimals and are regrouped wherever necessary).

*** OPERATIONS & OUTLOOK**

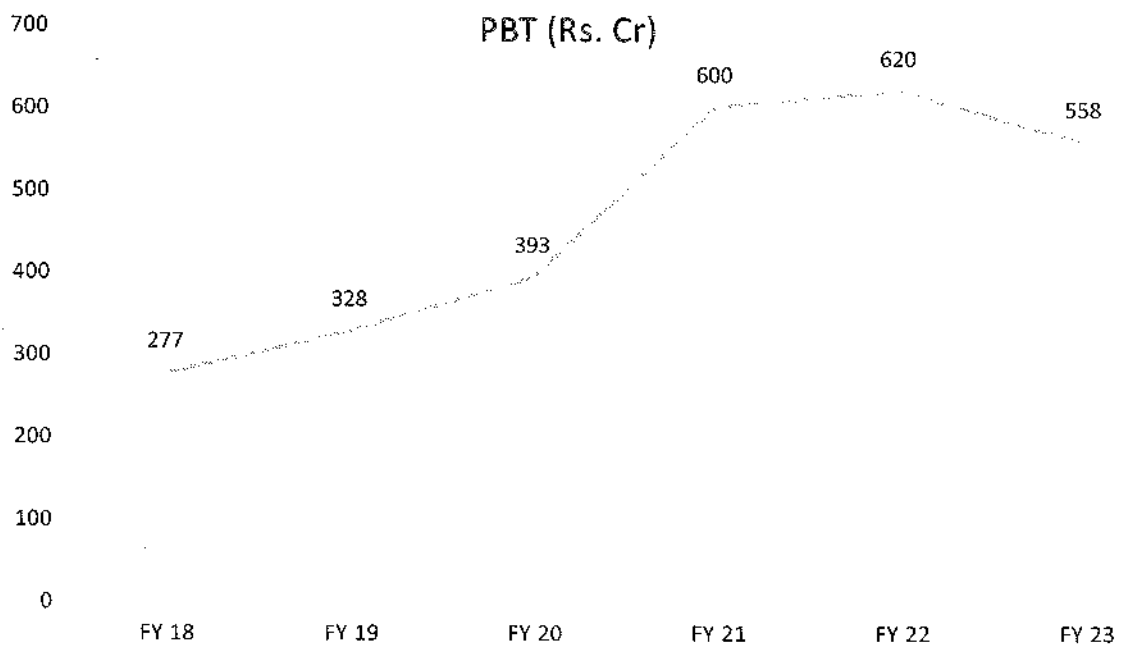
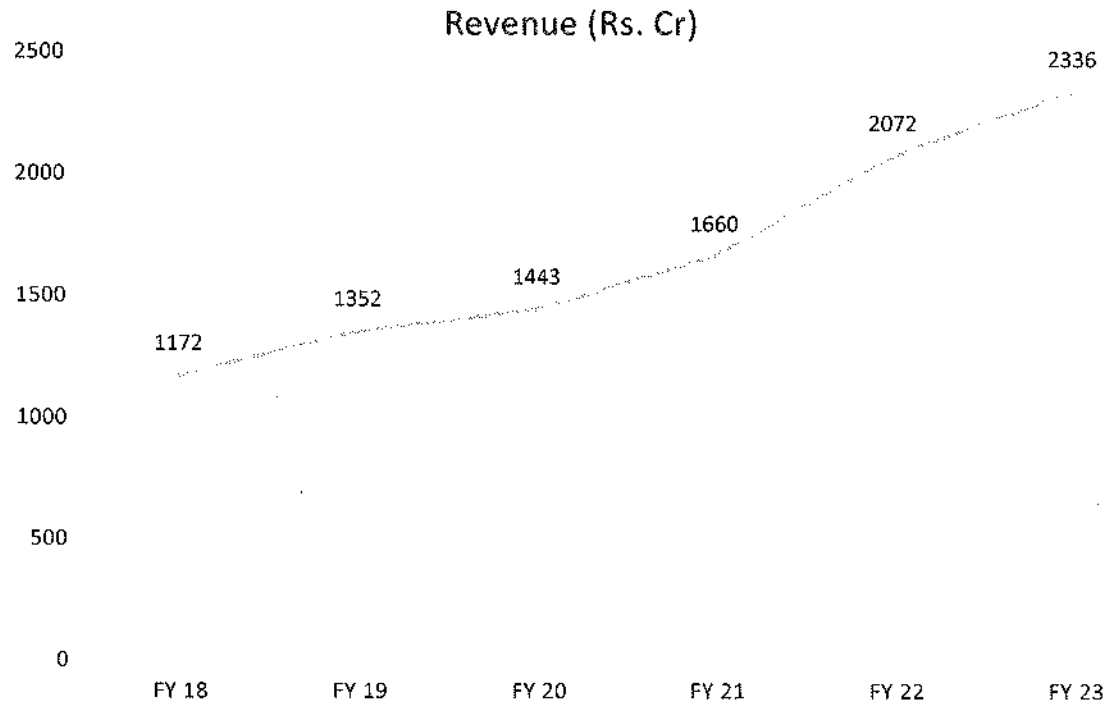
- The topline grew by 12.78% in FY 23 over FY 22.
- The PBT went down by 9.99% in FY 23 over FY 22.
- The PAT went down by 13.03% in FY 23 over FY 22.
- PBT % to sales went down to 23.89% in FY 23 Vs 29.93% in FY 22 mainly on account of increase in costs caused by geo-political tensions between Russia and Ukraine. Our Raw material suppliers in Germany suffered huge increases in energy prices because of which the Raw material cost went up. Most of the consumable prices also went up due to the same reason and hence over all we ended up with a lesser profitability than the previous year.

- PAT % to sales went down to 17.79% in FY 23 Vs 23.07% in FY 22 as the expenses were higher than the previous year.
- We expect the situation to moderate during FY 24 as there has been a partial reversal of the cost increases during FY 24.

❖ **TERM LOAN POSITION AS ON 31-3-2023**

Bank Name	Sanctioned Amount – Rs Lakhs	Drawn Amount – Rs Lakhs	Amount outstanding as on 31-3-2023 – Rs Lakhs
IDFC First Bank Limited	5,000.00	-	500.00
IDFC First Bank Limited	4,500.00	-	2,925.00
IDFC First Bank Limited	5,000.00	2,455.00	4,532.80
Kotak Mahindra Bank limited	2,300.00	-	0.00
Kotak Mahindra Bank limited	4,500.00	900.82	2,702.47
Kotak Mahindra Bank limited	15,000.00	6,963.54	9,064.90
The Federal Bank Limited	5,000.00	-	2,903.41
The Federal Bank Limited	15,000.00	1,056.61	6,334.04
HDFC Bank Limited	10,000.00	-	4,500.00
HDFC Bank Limited	5,000.00	-	0.00
HDFC Bank Limited	6,800.00	-	1,416.37
HDFC Bank Limited	10,800.00	2,010.86	8,221.89
HDFC Bank Limited	20,000.00	1,336.00	4,447.80
HDFC Bank Limited	10,000.00	1,557.00	1,557.00
Axis Bank Limited	500.00	-	500.00
Axis Bank Limited	4,500.00	-	2,475.00
Axis Bank Limited	10,000.00	1,423.00	4,028.00
IDBI Bank Limited	4,600.00	3,600.00	4,140.00
EXIM Bank Limited	5,964.98	-	1,491.24
EXIM Bank Limited	7,200.00	4,750.83	4,750.83
Total	151,664.98	26,053.67	66,490.77

• **PERFORMANCE DURING PRECEEDING FINANCIAL YEARS**
(STANDALONE BASIS): -



• **CAPITAL STRUCTURE:**

- Capital structure of the company remained unchanged during the year.

(Amounts in INR)

At the beginning – 01-04-2022				At the end– 31-03-2023		
	Number of Shares	Face Value	Amount	Number of Shares	Face Value	Amount
Authorized	12,00,00,000	05	60,00,00,000	12,00,00,000	05	60,00,00,000
Issued, Subscribed and Paid-Up Capital	9,59,78,056	05	47,98,90,280	9,59,78,056	05	47,98,90,280

• **Change in Promoters Shareholding:**

The Board of Directors at its meeting held on 03-08-2022 has approved transfer by way of gift of 11,22,024 number of Equity Shares with face value of Rs. 5/- each by Mr. Krishna Chivukula to his wife Mrs. Jagadamba Chandrasekhar. Consequent upon this transfer, there is a change in Promoter's Shareholding as under:

	As on 31-03-2022		As on 31-03-2023	
Name of Promoters	No of Shares	% of Holding to the total	No of Share	% of Holding to the total as on 31-3-2023
Krishna Chivukula	22,44,048	2.34%	11,22,024	1.17%
Krishna Chivukula Jr.	0	0	0	0
Jagadamba Chandrasekhar	0	0	11,22,024	1.17%
Green Meadows Investments Ltd	8,71,49,248	90.80%	8,71,49,248	90.80%
Total Promoters	8,93,93,296	93.14%	8,93,93,296	93.14%
Total Others	65,84,760	6.86%	65,84,760	6.86%
Grand Total	95,978,056	100%	95,978,056	100%

• **SECRETARIAL STANDARDS**

The Company has followed the applicable Secretarial Standards, i.e., SS-1 and SS-2, relating to 'Meetings of the Board of Directors' and 'General Meetings', respectively.

• **TRANSFER TO RESERVES:**

During year under Report, the Company has not transferred any amount to Reserves Account as there is no mandatory requirement in this regard.

• **DIVIDEND:**

The Board has declared and paid 1st interim dividend of Rs. 4.00 per share (400% on Face Value of Re. 1.00 per share (post subdivision of face value of equity shares from Rs. 5.00 per share from Re. 1.00 per share in the month of May 2023)) for the financial year ended March 31, 2023, in the month of July, 2023 and has not recommended any final dividend for consideration and approval of Members of the Company. Thus, the interim dividend of Rs 4.00 per share (400% on the Face Value of Re. 1.00 per share) shall be deemed and confirmed as the final dividend for FY 23 during the Annual General Meeting.

• **STATUTORY AUDITORS:**

P. Murali & Co Chartered Accountants (Firm Registration No.007257S) were appointed as Statutory auditor of the company in the 26th Annual General Meeting held on 30th September 2022 for a period of Five years.

The Auditors' Report does not contain any qualification, reservation, adverse remark, or disclaimer. The Notes on financial statement referred to in the Auditors' Report are self-explanatory and do not call for any further comments.

• **COST RECORD AND AUDIT:**

Pursuant to provisions of Section 148 of the Companies Act, 2013 read with Rules made thereunder, the Company is maintaining adequate cost records for the products covered in such Rules. But the Company is not required to have Cost Audit in terms of exemption granted by such Rule due to having more than 75% export turnover. The Company has not voluntarily appointed any Cost Auditor during financial year ended March 31, 2023. However, the company has a qualified Cost Accountant running the costing function in the company.

• **SECRETARIAL AUDIT:**

Pursuant to provisions of Section 204 of the Companies Act, 2013 read with Rules made thereunder, the board has appointed Mr. S.N. Mishra proprietor of M/s. SNM & Associates, Practicing Company Secretary, Bangalore with Certificate of Practice No. 4684 as its secretarial auditor to undertake the secretarial audit for FY 23 of the company. Report of

Secretarial Audit and management clarification on reservation, or disclaimer as contained in the Report forms part of this Report.

✳ **AUDIT COMMITTEE:**

Requirement to have Audit Committee under Section 177 read with Rule 6 of the Companies (Meetings of Board and its Powers) Rules, 2014 is not applicable to the Company. Hence, the Board of Directors has not formed any Audit Committee.

✳ **INTERNAL AUDITORS**

The Company has appointed Mr. Bipin Kumar Jha, Chartered Accountant by profession, as Internal Auditor of the Company pursuant to provisions of Section 138 of the Companies Act, 2013. He continues to hold the office during FY 23. The Company also has additionally appointed M/s. Kayess Square Consultants Private Limited as Internal Audit Service Provider for the year 2022-23.

✳ **ESTABLISHMENT OF VIGIL MECHANISM:**

The Company has established Vigil Mechanism in accordance with the requirement of Section 177(9) of the Companies Act 2013 read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014. Copy of Vigil Mechanism Policy is available in company website at <https://www.indo-mim.com> under investor column.

The number of complaints received during FY 23 is NIL.

✳ **DISCLOSURE UNDER SEC 134(3):**

Pursuant to Section 134(3) of the Companies Act, 2013, read with Rule 8 of the Companies (Accounts) Rule, 2014, the Board hereby state as under –

✳ **ANNUAL RETURN U/S 92(3):**

Annual Return is available in company website <https://www.indo-mim.com>.

✳ **NUMBER OF MEETINGS OF THE BOARD:**

During FY 2022-23, six numbers of Board Meetings were held. Attendance of Directors on each such meeting is as under:

Name of the Director	Board Meetings held during FY 22-23						Total
	05-04-22	03-08-22	01-09-22	12-09-22	15-12-22	16-2-23	
Mr. Krishna Chivukula	-	√	√	√	-	√	4

Mrs. Jagadamba Chandrasekhar	√	√	√	√	√	√	6
Mr. Krishna Chivukula Jr.	√	-	-	-	√	√	3
Mr. Raj Chivukula	√	√	-	√	-	√	4

❖ **DIRECTOR'S RESPONSIBILITY STATEMENTS:**

Pursuant to Section 134(5) of the Companies Act 2013, the Directors confirm that:

- In the preparation of the annual accounts, applicable Accounting Standards have been followed along with proper explanation relating to material departures.
- They have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent to give a true and fair view of the state of affairs of the company at the end of the financial year (FY 23) and of the profit and loss of the company for that period.
- They have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities.
- They have prepared the annual accounts on a going concern basis.
- They have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

❖ **INDEPENDENT DIRECTOR DECLARATION U/S 149(6):**

Provisions of Section 149 relating to requirement of Independent Directors are not applicable to the Company. Hence, the Company has neither appointed any independent director in the Board nor has placed Independent Director's declaration in Board Report.

❖ **POLICY OF DIRECTORS' APPOINTMENT AND REMUNERATION U/S 178:**

Provisions of Section 178 relating to constitution of Nomination and Remuneration Committee, Stakeholders Relationship Committee is not applicable to the Company, nor the Company has voluntarily formed any such Committee. Hence, disclosure under this section is not applicable for the Company.

• **EXPLANATIONS ON QUALIFICATION, RESERVATION, ADVERSE REMARK OR DISCLAIMER MADE BY STATUTORY / SECRETARIAL AUDITOR:**

The Statutory Auditor has not made any Qualification, Reservation, Adverse Remark or Disclaimer in its Audit Report.

There are few Remarks in the Secretarial Audit report and Management explanation on those remarks is as under:

Remarks of Secretarial Auditor	Management response
The Board of Directors of the Company is duly constituted and is in compliance with Section 149 of the Companies Act, 2013 read with Rule 3 of the Companies (Appointment & Qualification of Directors) Rules, 2014. However, during the period under review the Company is not in compliance with the requirement of at least one resident Indian Director as required under Section 149(3) of Companies Act, 2013.	At present, the Company has 4 Directors and all of them are Citizens of USA. 1 of the 4 directors who also acts as the CEO of the company is normally in India except when he has to travel for business exigency. Company is in the process of broad basing its board as a part of its listing process and hence would be compliant with this requirement during FY 24.
The Company is not in compliance with the provisions of the Rights of Persons with Disabilities Act, 2016.	The company has a policy for equal opportunities and the same is published in the premises of the company. Most jobs in the company being technical in nature and are not amenable for being done by differently abled. Since the company has not appointed any differently abled person it has not filed a NIL return under the Act. Going forward (FY 24 onwards) the company will file the necessary return under the Act. Further, going forward we will also critically evaluate and identify the jobs which can be done by differently abled persons in the company.

• **PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS U/S 186:**

Particulars of Loans, Guarantees and Investments are as disclosed in Financial Statements of the Company for the Year ended 31.03.2023.

❖ **PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES U/S 188(1) IN PRESCRIBED FORM AOC-2:**

The details of contracts/arrangements with Related Parties in AOC 2 are enclosed as Annexure.

❖ **MATERIAL CHANGES AND COMMITMENTS OCCURRED BETWEEN END OF FINANCIAL YEAR AND DATE OF THIS REPORT:**

➤ **SUBDIVISION OF FACE VALUE OF EQUITY SHARES:**

The Board of Directors at its meeting held on 08th May 2023 has approved Subdivision of face value of the Equity shares of the company from Rs. 5/- each to Equity shares of Re. 1/- each. Although this sub-division of face value of the Equity Shares doesn't impact the aggregate value of Authorized, Issued, Subscribed and Paid-up capital, the number of shares got increased by 5 times. Capital structure of the Company post sub-division of face value of equity shares is as under:

	Before sub-division			After sub-division		
	No of Equity shares	Face Value per Equity share	Amount (Rs)	No of Equity shares	Face Value per Equity share	Amount (Rs)
Authorized Share Capital	12,00,00,000	5	60,00,00,000	60,00,00,000	1	60,00,00,000
Issued, Subscribed and Paid-up Share Capital	9,59,78,056	5	47,98,90,280	47,98,90,280	1	47,98,90,280

➤ **Issue of further Shares on Private Placement:**

The Board at its meeting held on 7th June 2023 has allotted 21,40,492 number of Equity Shares of Re. 1/- each at an issue price of Rs. 496/- per each Equity Shares to Green Meadows Investments Ltd, Mauritius on Private Placement basis. The Capital structure of the Company post allotment of Shares is revised as under.

As at 31-3-2023				After Subdivision (dated 8-5-2023) but before allotment of Shares			After allotment of shares (dated 7-6-2023)		
	Number of Shares	Face Value	Amount	Number of Shares	Face Value	Amount	Number of Shares	Face Value	Amount
Authorized	12,00,00,000	5	60,00,00,000	60,00,00,000	1	60,00,00,000	60,00,00,000	1	60,00,00,000
Issued, Subscribed and Paid- Up Capital	9,59,78,056	5	47,98,90,280	47,98,90,280	1	47,98,90,280	48,20,30,772	1	48,20,30,772

➤ **ACQUISITION OF CONWAY MARSH GARRETT TECHNOLOGIES LIMITED (“CMG”):**

In order to expand the business geographically, INDO-MIM has acquired 100% stake in an existing Metal Injection Molding Company named Conway Marsh Garrett Technologies Limited, UK pursuant to Share Purchase Agreement executed in the month of June 2023.

➤ **DETAILS OF SUBSIDIARIES AND ASSOCIATES:**

Post acquisition of CMG, UK, the Company has three wholly owned subsidiaries namely (1) INDO-MIM INC, USA (2) TRIAX Industries LLC, USA and (3) Conway Marsh Garrett Technologies Limited, UK. There are no non-operating subsidiaries company as on date. INDO-MIM MÉXICO, S. DE R. L. DE C. V. continues to be our associate company through 49% ownership stake by our subsidiary INDO-MIM INC.

➤ **CHANGE IN PROMOTER SHAREHOLDING:**

Mr. Krishna Chivukula, Mr. Krishna Chivukula Jr, Jagadamba Chandrasekhar and Green Meadows Investments Limited are our Promoters. Promoters Shareholding in the Company as on 1-4-2022, 31-3-2023 and 1-9-2023 is as under:

Name of Promoter	% holding as on		
	01-04-2022 (FV Rs. 5/-)	31-03-2023 (FV Rs. 5/-)	01-09-2023 (FV Re. 1/-)
Krishna Chivukula	22,44,048	11,22,024	56,10,120
Jagadamba Chandrasekhar	0	11,22,024	56,10,120
Krishna Chivukula Jr	0	0	0
Green Meadows Investments Limited	8,71,49,248	8,71,49,248	43,78,86,732
Total	8,93,93,296	8,93,93,296	44,91,06,972

✱ **CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNING AND OUTGO:**

(A) Conservation of energy-

(i) the steps taken or impact on conservation of energy;

The company continues its focus on energy conservation in all its operations. The effort is twofold – Adoption of more efficient production process and switching to latest energy efficient options. On both these fronts, we have done commendable work during FY 23 as detailed below:

IC Plant

1. 109 KL of RO wastewater from water jet blasting machine was recycled and used for cooling tower in FY 23.
2. Power consumption reduction in Autoclave by cycle time reduction from 15 minutes to 10 minutes.
3. Power consumption reduction of melting furnace during sintering by implementation of sintering automation.
4. Power consumption reduction by interlocking the chip conveyors and coolant pumps of 6 HAAS machines with machine controls.
5. Reduction of energy consumption of hydraulic power packs by replacement of old conventional hydraulic power packs with intermittent and compact hydraulic power packs for 30 CNC machines and interlocking their operation with machine operation.
6. Reduction of LPG consumption by adding magnetic resonators to the furnace LPG lines in 3 preheat furnaces.
7. Installation of Air flow meters to all the air compressors to monitor the efficiency of the air compressors, identifying the leakage points and arresting them. Installation of foot operated valves for the inspection air gauges to reduce the air consumption. Usage of energy efficient air guns for cleaning. Implement solvent cleaning to reduce the usage of compressed air consumption to reduce the air compressor power consumption.
8. Improving the power factor and reducing the power loss in melting by installing 900 KVAR capacitor panel.

MIM Plant

9. We switched over from LPG to PNG as fuel for SQF furnace. This reduced the CO exhaust from 4% from 1% with this switch over. We also switched quench media from oil to Nitrogen which reduced power consumption by 40% apart from being eco-friendly.
10. In our canteen also we switched over from LPG to PNG which also gave us similar benefits.

11. Almost all lights in office place is replaced with LED lights with auto-motion sensors and thereby reducing the energy consumption.
12. We introduced VFD cooling tower fans which helped us in reducing power consumption by 30%.

(ii) the steps taken by the company for utilising alternate sources of energy;

The company is environmentally conscious and hence continues to increase the percentage of renewable energy consumption year-on-year. Since the company does not have its own renewable energy generation, it purchases renewable energy from third party sources. The result of our efforts on this front in FY 23 is indicated here below:

SI NO	Particulars	HSK		DBP		Tirupati		Total	
		FY 23	FY 22	FY 23	FY 22	FY 23	FY 22	FY 23	FY 22
1	Total energy Consumption in KWH (In Lakhs)	96.65	127	586.37	552.88	152.12	136.17	835.14	816.05
2	Energy procured from Green Source (Solar, Wind & Hydro) in KWH (In Lakhs)	70.8	114.1	519.55	474.42	0	0	590.35	588.52
3	% of Green Energy to total energy Consumed (Solar, Wind & Hydro power)	73.25	89.84	88.60	85.81	0.00	0.00	70.69	72.12

(iii) the capital investment on energy conservation equipment:

We have not made any specific investment for the sake of energy conservation. However, we have adopted new and improved methods and have also replaced old energy inefficient equipment with better energy efficient equipment as this is a part of our continuous improvement projects. However, we have not quantified the investments made separately as these investments we made mainly to derive better efficiency in the process which incidentally resulted in energy conservation also.

(B) Technology absorption-

(i) the efforts made towards technology absorption;

(ii) the benefits derived like product improvement, cost reduction, product development or import substitution:

The company is a technical solution provider to its customers and hence has to continuously evolve on the technology front to offer better and better solution to the customers.

All our efforts on this front are geared towards offering better products to our customer and optimal cost. Hence our focus here is either to help in development of new product or to reduce the cost thereby make the product more affordable to the customers as detailed below:

S. No	Technology Absorbed Details	Benefits derived
1.	Laser Engraving on MIM Parts	Cost Reduction, Lead Time and transport cost reduction and reduction in rejections.
2.	3 D Printing • SLM - Selective Laser Melt • BJ- Binder Jet Printing • LM - Lithographic Metal Manufacturing	Faster new product development by eliminating the need for Mold, Development of Complicated components which can't be manufactured by other technologies.
3	Vision System for inspection	Elimination of 30% of hard gauges for inspection which will reach 85% level in FY 25. This will eliminate part specific gauges and increase the speed of inspection by way of automation.
4	Development of MIM Materials used in SCR- Selective catalytic Reduction application in Diesel Cars	HAYNES 25, a Cobalt Based Super alloy and another NIMONIC 80A, a Nickel based super alloy are used in Automotive industry for better performance.
5	Faster Mold development and manufacture	Developed a standardized design that would help manufacture a complete MIM Mould in 1 day. This will help the company deliver a fully finished component in 7 days from the date of order based on customer's need.

(iii) in case of imported technology (imported during the last three years reckoned from the beginning of the financial year)- **Not Applicable as no new technology was imported during the year.**

(a) the details of technology imported; **NA**

(b) the year of import; **NA**

(c) whether the technology been fully absorbed; **NA**

(d) if not fully absorbed, areas where absorption has not taken place, and the reasons thereof; and **NA**

(iv) the expenditure incurred on Research and Development.

Revenue Expenditure – Rs 165.87 Lakhs (Salary cost of R & D Staff).

(C) Foreign exchange earnings and Outgo-

The Foreign Exchange earned in terms of actual inflows during the year and the Foreign Exchange outgo during the year in terms of actual outflows.

- Foreign Exchange Earnings : Rs. 189,947.08/- Lakhs
- Foreign Exchange Outflow : Rs. 64,522.84/- Lakhs

❖ **RISK MANAGEMENT POLICY**

The Board of Directors has developed and implemented Risk Management Policy for the Company.

❖ **OTHER DISCLOSURES**

Details of frauds reported by auditors under Sec 143(12): NIL

❖ **DISCLOSURE UNDER COMPANIES (SHARE CAP AND DEBENTURE) RULES, 2014:**

A) ISSUE OF EQUITY SHARES WITH DIFFERENTIAL VOTING RIGHTS:

During year under report, the Company has not issued any Equity Shares with Differential Voting Rights, hence disclosure as required under Rule 4(4) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable. The company does not have any shares with differential voting rights on its books as at the end of the year under review also.

B) ISSUE OF SWEAT EQUITY SHARES:

During year under report, the Company has not issued any Sweat Equity Shares, hence disclosure as required under Rule 8(13) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable.

C) ISSUE OF EMPLOYEE STOCK OPTIONS (ESOP):

During year under report, the Company has not Granted any option or issued any Shares under Employee Stock Option Scheme, hence disclosure as required under Rule 12(9) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable.

D) PROVISION FOR PURCHASE OF ITS OWN SHARES:

During year under report, the Company has not made any provision for purchase of its own shares by Employees or by Trustees for the benefit of Employees. Hence disclosure as required under Rule 16(4) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable.

* **DISCLOSURE UNDER COMPANIES (ACCOUNTS) RULES, 2014:**

A) CHANGE IN THE NATURE OF BUSINESS:

There is no change in the nature of Business during year under Report. The Company is keeping itself updated with changes in technology. At present, the Company has extended its presence in Metal Injection Molding (MIM), Ceramic Injection Molding (CIM), Investment Casting, Precision Machining, Powder Manufacturing, 3D printing and trading. The company desires to venture into other allied and ancillary technologies in the days to come, either organically or by inorganic acquisition of other companies.

B) DETAILS OF DIRECTORS OR KEY MANAGERIAL PERSONNEL APPOINTED / RESIGNED:

During year under report there was no change in the Directors and or Key Managerial Personnel by way of appointment / Retirement / Resignation / removal. Also, no directors of the Company are liable to retire by rotation at the ensuing Annual General Meeting as per Articles of Association.

C) COMPANIES WHICH HAVE BECOME/ CEASED TO BE SUBSIDIARIES, JOINT VENTURES OR ASSOCIATE COMPANIES DURING THE YEAR

During the year under report, the Company has not acquired / formed any subsidiary, associate or Joint Venture company nor there are any subsidiary, associate or Joint Venture company which are ceased to be so during the year. As on 31-03-2023, there are two operating wholly owned subsidiaries of the company, i.e. INDO-MIM INC, TRIAX Industries LLC, both are located in USA. After closure of financial year but before the date of this report, the Company has acquired 100% stake of Conway Marsh Garrett Technologies Limited, UK thereby making it the 3rd wholly owned subsidiary of the company.

The company continues to have one operating Associate company i.e., INDO-MIM MEXICO, S. de R.L. de C.V. located in Mexico. The Company is compliant with the rules of maximum

layer of subsidiaries as per the provisions of the Companies Act, 2013 read with Rules made thereunder.

* **PERFORMANCE OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES DURING THE YEAR AND THEIR CONTRIBUTION TO THE OVERALL PERFORMANCE OF THE COMPANY**

During the year ended March 31, 2023, the financial performance of operating Subsidiaries is as under and further mentioned in AOC-1 as annexure to this report:

(INR Lakhs)		
Name of subsidiary	Turnover	Profit / (loss) before Tax
INDO-MIM INC	30,900.85	7,638.65
TRIAX Industries LLC	14,569.35	(526.96)

* **DETAILS OF DEPOSITS COVERED UNDER CHAPTER V OF THE ACT:**

The Company has not accepted/ renewed any deposits, covered under Chapter V of the Act, during FY 23. There are no outstanding deposits payable by the Company as on 31/03/2023. Deposits transactions during the year is as under.

- (a) Accepted during the year: **NIL**
- (b) Remained unpaid or unclaimed as at the end of the year: **NIL**
- (c) Default in repayment of deposits or interest thereon during the year: **NIL**
- (d) Details of deposits which are not in compliance with the Chapter V of the Act: **NIL**

* **DETAILS OF ORDERS PASSED BY REGULATORS, COURTS, TRIBUNALS, IMPACTING GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE.**

No Orders passed by Regulators, Courts, Tribunals etc. during the year FY 23 which will impact the Going Concern Status and future operation of the Company.

* **ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR)**

Annual Report on Corporate Social Responsibility (CSR) is placed in Annexure-1 to this report.

* **INTERNAL FINANCIAL CONTROL**

The Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and operating effectively.

* **COMPLIANCE OF SEXUAL HARASSMENT ACT, 2013**

The Company has complied with provisions relating to the constitution of Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The Company has formed Internal Complaint Committee under Sexual Harassment of Women at workplace (Prevention, Prohibition and Redressal) Act, 2013 and no complaints was received during the financial year 2023.

* **OTHER DISCLOSURES**

(a) There are no proceedings initiated/pending against your Company under the Insolvency and Bankruptcy Code, 2016 which materially impact the business of the Company.

(b) There were no instances where your Company required the valuation for one time settlement or while taking the loan from the Banks or Financial institutions.

* **DISCLOSURE UNDER COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL), RULES, 2014:**

PARTICULARS OF EMPLOYEES:

Details of Top Ten Employees in terms of remuneration drawn and details of Employees who, during FY 2023, drew remuneration of not less than Rs. 1 crore 2 lakhs per year or Rs. 8 Lakhs 50 thousand per month as required to be disclosed under Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is kept as Annexure and forms part of the report.

* **CORPORATE GOVERNANCE:**

The Corporate governance points are not applicable to the Company as we are a closely held Private company. However, we have decided to adopt the principles and practices of good Corporate Governance to the extent feasible. A detailed report on Corporate Governance forms part of this Report.

* **ACKNOWLEDGEMENTS**

The Board expresses its gratitude and appreciation to Employees, Customers, Suppliers, Financial Institutions, Insurance Companies, Banks, other Business Associates, Promoters and Shareholders of the Company for their continued support.

Date: 01-09-2023

Place: Florida, USA

For and on behalf of the Board of Directors



KRISHNA CHIVUKULA
Director
(DIN 01625119)



KRISHNA CHIVUKULA JR.
Director
(DIN 02483835)

ANNUAL REPORT ON CSR ACTIVITIES

ANNEXURE-1

For the Financial Year ended on 31-03-2023

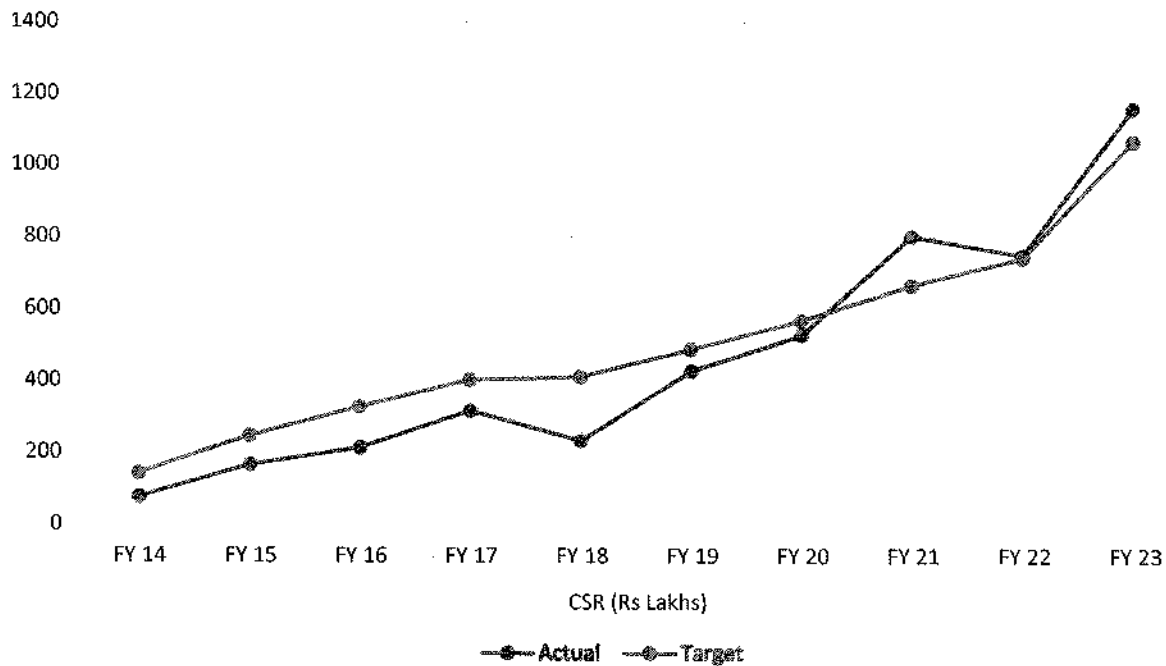
Pursuant to Section 135 of the Companies Act, 2013 read with Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and Rule 9 of the Companies (Accounts) Rules, 2014, the Board state as under :-

CSR Spend Summary		Rupees Lakhs			
Sl. No.	Particular	FY 23	FY 22	FY 21	FY 20
1	Average net profit of the company as per section 135(5) of 3 preceding Financial Years	53,801.88	44,069.38	33,287.95	28402.31
2	Two percent of average net profit of the company as per section 135(5)	1076.04	881.39	665.76	568.05
3	Amount available for set off	7.34	138.95	-	-
4	Net amount to be spent for the Financial Year (2-3)	1068.70	742.44	665.76	568.05
5	Total amount spent for the Financial Year	1162.34	749.78	804.71	526.36
6	Amount available for set off in succeeding financial years (5-4)	93.64	7.34	138.95	-
7	Unspent CSR amount transferred to Fund specified in Schedule VII	-	-	-	-

1) BRIEF OUTLINE ON CSR POLICY OF THE COMPANY -

The Company's CSR Policy is in adherence to the provisions of Section 135 of the Act read with rules framed thereunder and provides for carrying out CSR activities in the area of Education, Healthcare including preventive healthcare, Rural Development, etc. either directly by the Company or through 'Non-Profit Organizations'.

CSR Contribution: Target VS Actual



2) COMPOSITION OF CSR COMMITTEE -

Sl. No.	Name of Director	Designation/Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Mr. Krishna Chivukula	Member/Chairman	6	4
2.	Mr. Krishna Chivukula Jr.	Member	6	3
3.	Mrs. Jagadamba Chandrasekhar	Member	6	6

3) The Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company and web-link for the same: <http://www.indo-mim.com>.

4) The details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014: Not applicable as the CSR obligation of the company is below an average of Rupees Ten Crores in the 3 immediately preceding financial years.

5) Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year:

Sl. No.	Financial Year	Rupees Lakhs	
		Amount available for set-off	Amount required to be setoff for the financial year, (in Rs)
1	2021-22	7.34	7.34

6) Average net profit of the company as per section 135(5): Rs. 53,801.88 Lakhs

7) (a) Two percent of average net profit of the company as per section 135(5): Rs. 1076.04 Lakhs

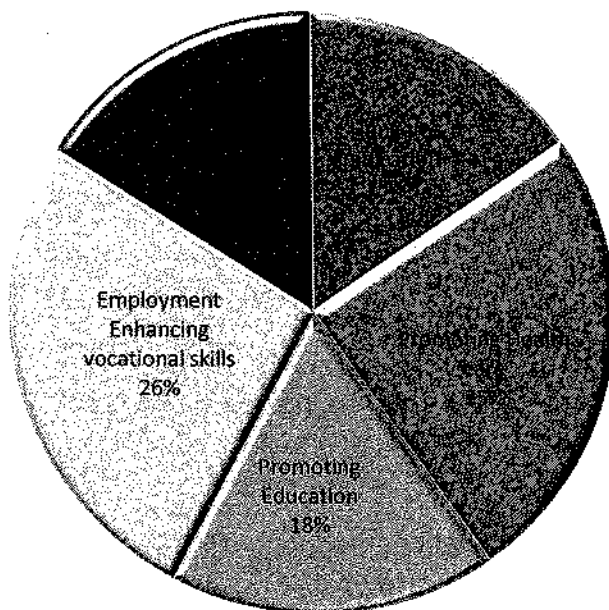
(b) Surplus arising out of the CSR projects or programs or activities of the previous financial years: NA

(c) Amount required to be set off for the financial year: 7.34 Lakhs

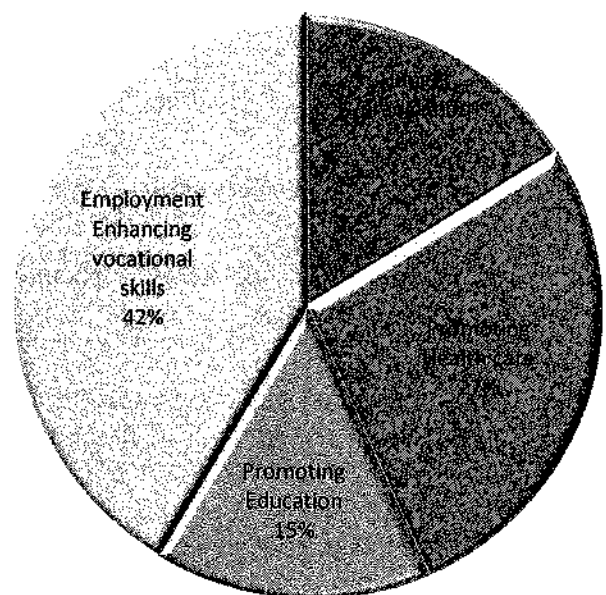
(d) Total CSR obligation for the financial year (7a+7b-7c): Rs. 1068.70 Lakhs

Sector wise spending

FY 23



FY 22



8) (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year (in Rs.)	Amount Unspent (in Rs.)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
1162.34 Lakhs	141.42	27/04/2023	NA	NA	NA

(b) Details of CSR amount spent against **ongoing projects** for the financial year: NA

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
Sl. No.	Name of the Project.	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/No).	Location of the project.	Project duration.	Amount Allocated for the project (in Rs.).	Amount spent in the current financial Year (in Rs.).	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs.).	Mode of Implementation	Mode of Implementation - Through Implementing Agency
				State	District				Direct (Yes/No).	Name of the Agency
1.	Navajeevan Solar Power Plant	-	Yes	Andhra Pradesh	Tirupati	22.00	18.50	3.50	No	CSR00003621
2.	Sevalaya	-	Yes	Tamil Nadu	Alwarpet	35.92	10.00	25.92	No	CSR00000863

3	DIA	-	Yes	Karnataka	Mysore	-	94.00	10.00	84.00	No	CSR00004758
4	Sri Satya sai Loka seva Trust	-	yes	Karnataka	Kolar	-	28.00	-	28.00	No	Direct Spend
TOTAL							179.92	38.50	141.42		

(c) Details of CSR amount spent against **other than ongoing projects** for the financial year:

(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in schedule VII to the Act.	(4) Local area (Yes/No).	(5) Location of the project		(6) Amount spent (In Lakhs Rs.)	(7) Mode of Implementation Direct (Yes/No)	(8) Mode of implementation - Through implementing agency	
				State	District			Name	CSR Registration No.
1	Mid-Day Meals to Children of Govt. Schools	Promoting education	Yes	Karnataka	Bangalore	55.00	No	SSSSS Trust	CSR00010220
2	Support to Children of HIV patients	Promoting Preventive Healthcare	Yes	Karnataka	Bangalore	60.00	No	Asha Foundation	CSR00004465
3	Support to Poor Patients	Promoting Healthcare	Yes	Karnataka	Bangalore	36.00	No	Baptist Hospital	CSR00005121
4	Educational & Hostel support to children of Poor & Tribal families	Promoting education	No	Karnataka	Chamaraja nagar	46.20	No	Deenabandhu Trust	CSR00002654

5	Vocational training program	Promoting education	Yes	Karnataka	Bangalore	16.63	No	Vishranthi Trust	CSR00006482
6	Empowerment of women against cancer	Promoting Healthcare	Yes	Karnataka	Bangalore	20.00	No	Poornasudh a cancer foundation	CSR00010655
7	Healthy meals distribution to children	Promoting Healthcare	Yes	Karnataka	Bangalore	99.00	No	The Akshaya Patra Foundation	CSR00000286
8	Eye surgeries of needy patients	Promoting Healthcare	Yes	Karnataka	Bangalore	99.00	No	Sri Kanchi Kamakoti Medical Trust (Sankara Eye Foundation)	CSR00003159
9	Treatment for Kidney diseases	Promoting Healthcare	Yes	Karnataka	Bangalore	20.00	No	Bangalore Kidney foundation	CSR00001302
10	Treatment for Heart Diseases	Promoting Healthcare	Yes	Karnataka	Bangalore	10.50	Yes	Needy Heart Foundation	Direct Spend
11	Help the students from economically weaker section	Promoting Education	Yes	Karnataka	Chikkamagaluru	2.50	No	JCBM College, Sringeri	CSR00030805
12	Help the families of martyrs	Socio economic welfare.	No	-	-	99.00	Yes	Bharat ke veer corpus fund	Direct Spend
13	Miscellaneous direct contribution by the company	Promoting healthcare and education	Yes	Karnataka	Bangalore	159.59	Yes	-	Direct Spend

14	Apprenticeship CSR	Promoting Education	Yes	Karnataka	Bangalore	259.00	Yes	-	Direct Spend
TOTAL						982.42			

- (d) Amount spent in Administrative Overheads: NA
- (e) Amount spent on Impact Assessment, if applicable: NA
- (f) Total amount spent for the Financial Year (8b+8c+8d+8e): Rs. 1162.34 Lakhs
- (g) Excess amount for set off, if any: Rs. 93.64 Lakhs

Sl. No.	Particular	Amount (in Rs Lakhs)
(i)	Two percent of average net profit of the company as per section 135(5)	1076.04
(ii)	Total amount spent for the Financial Year (including set-off of previous year (FY 22) amounting to Rs 7.34 Lakhs)	1169.68
(iii)	Excess amount spent for the financial year [(ii)-(i)]	93.64
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	-
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	93.64

9) (a) Details of Unspent CSR amount for the preceding three financial years:

S. No	Preceding Financial Year.	Amount transferred to Unspent CSR Account under <u>section 135 (6)</u> (in Rs.)	Amount spent in the reporting Financial Year (in Rs.).	Amount transferred to any fund specified under Schedule VII as per <u>section 135(6)</u> , if any.			Amount remaining to be spent in succeeding financial years. (in Rs.)
				Name of the fund	Amount	Date of transfer	
1.	2021-22	-	-	-	-	-	-

2.	2020-21	-	-	-	-	-	-
3.	2019-20	-	-	-	-	-	-

(b) Details of CSR amount spent in the financial year for **ongoing projects** of the preceding financial year(s): NIL.

10) In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year: Enclosed as Annexure.

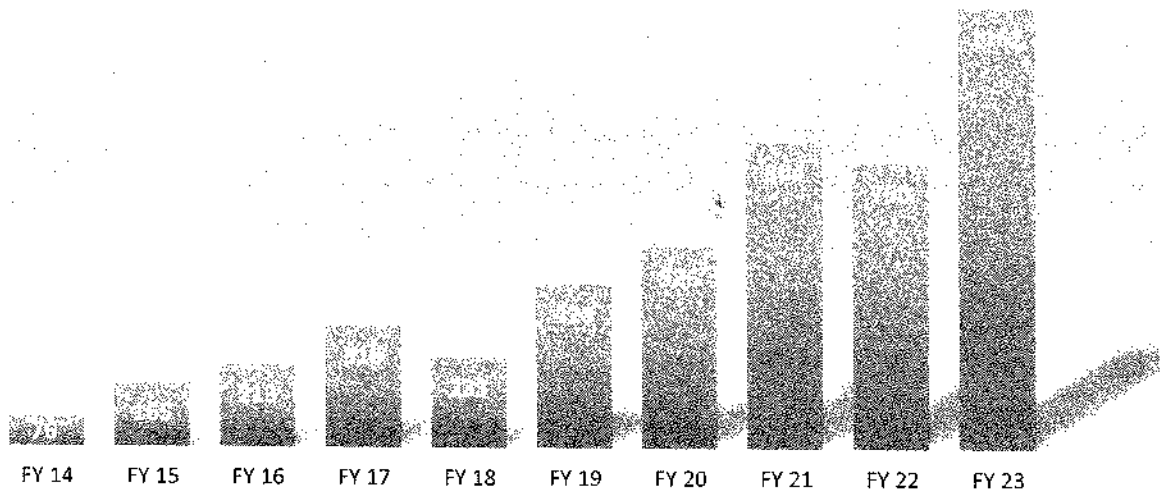
- (a) Date of creation or acquisition of the capital asset(s)
- (b) Amount of CSR spent for creation or acquisition of capital asset
- (c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc.
- (d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset)

11) Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5): NA

CSR HISTORY OF THE COMPANY DURING LAST 10 YEARS:

The Company has started its CSR program well before the same became mandatory as per the provisions of Companies Act, 2013. Company's cumulative contribution towards CSR activities during last 10 years is Rs. 4,673.65 Lakhs.

CSR Spent History (Rs Lakhs)



Date: 01-09-2023
Place: Florida, USA

For and on behalf of the CSR Committee




KRISHNA CHIVUKULA
 Chairman, CSR Committee




KRISHNA CHIVUKULA JR.
 Member, CSR Committee

CORPORATE GOVERNANCE REPORT

1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE:

We believe, good and sound Corporate Governance is essential for economic growth of the Company and also to protect interest of the stakeholders. Since the company is a private company the corporate governance standard as prescribed for listed Companies are not applicable to us. However, the Company has adopted the governance standards to the extent feasible.

2. BOARD OF DIRECTORS:

2.1 COMPOSITION OF THE BOARD -

As on 31st March, 2023, the Board consists of following Directors -

Sl.	Name of Director	Category, Designation
1	Mr. Krishna Chivukula	Promoter Chairman
2	Mrs. Jagadamba Chandrasekhar	Promoter Director
3	Mr. Krishna Chivukula Jr.	Promoter Director
4	Mr. Raj Chivukula	Director

There are no independent directors in the board of the company during the year under review as the same is not mandatory for the private company.

2.2 BRIEF RESUME OF DIRECTORS UNDER APPOINTMENT -

As per Articles of Association of the Company read with Sec 152 of the Companies Act 2013, none of the Directors are liable to retire by rotation and hence there is no reappointment of any of the directors. No new Director is proposed to be appointed in the ensuing Annual General Meeting.

3. ANNUAL GENERAL MEETINGS :

The details as to the timings, date and venue of the last three Annual General Meetings (AGM) of the Company held are, as under:

Financial Year	2021-22	2020-21	2019-20
AGM No., Date & Time	26 th AGM Date: 30.09.2022 Time: 10:00 AM	25 th AGM Date: 30.11.2021 Time: 10:00 AM	24 th AGM Date: 30.10.2020 Time: 10:00 AM
Venue	Registered Office of the Company at 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114		

4. **POSTAL BALLOT**

During FY 23, the Company has not passed any resolution by Postal Ballot in accordance with Section 110 of the Companies Act, 2013 read with Rule 22 of the Companies (Management and Administration) Rules, 2014.

4.1 **DETAILS OF SHAREHOLDERS' COMPLAINTS RECEIVED AND RESOLVED**

No of complaints received from the shareholders during FY 23 – Nil.

Shareholders are hereby requested to send their grievances / complaints / queries / suggestions to the attention of Company Secretary either by physical letter or by e-mail to cs@indo-mim.com.

5. **DISCLOSURE OF ACCOUNTING TREATMENT:**

The Company has followed all the applicable mandatory Accounting Standards prescribed under the Companies Act, 2013 in the preparation of its annual Financial Statements.

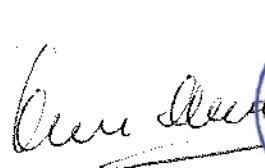
6. **MEANS OF COMMUNICATION:**

The Annual Report is sent to each shareholder and other stakeholders entitled to copy of Annual report at their registered address. Any person not in receipt of copy of the Annual Report can send their request over e-mail to cs@indo-mim.com.

Date: 01-09-2023

Place: Florida, USA

For and on behalf of the Board of Directors



KRISHNA CHIVUKULA
Director
(DIN 01625119)



KRISHNA CHIVUKULA JR.
Director
(DIN 02483835)

MANAGEMENT DISCUSSION AND **ANALYSIS REPORT**

*** INTRODUCTION:**

The Company was formed in 1996 and is the largest producer of Metal Injection Molded (MIM) Parts all over the World. At present, the Company is operating its MIM manufacturing operations from Bengaluru, Karnataka and Investment Casting manufacturing operations from Tirupati, Andhra Pradesh.

The Company's wholly owned subsidiary M/s INDO-MIM INC is running a MIM manufacturing unit in San Antonio, Texas. USA. It also formed a step-down Associate Company M/s INDO-MIM Mexico in which 49% of ownership is held by INDO-MIM INC to take care of post manufacturing secondary operations.

The company has acquired M/s TRIAX Industries LLC, USA during FY 21 which is involved in the business of integrated casting and machining.

The company also acquired M/s Conway Marsh Garrett Technologies Limited, UK in the month of June, 2023 which is involved in the business of manufacture of components using MIM technology.

*** AN OVERVIEW OF INDIAN & WORLD ECONOMY:**

- The FY 23 was the year of decent growth for the company even though many companies all over the world faced great challenges . The topline of the company grew up by 12.78% in FY 23 over the previous year.
- However, PBT of the company went down by 6.04% in FY 23 Vs the previous year. The reduction in profitability of the company is mainly on account of cost increases in Raw materials and consumables during the year under review.
- The cost increase was mainly on account of the geo-political tensions between Russia and Ukraine as our RM suppliers based out of Europe suffered severe cost pressures on account of increasing energy prices which was passed on to us.
- The logistics cost increases were on account of shortage of containers caused by Covid-19 slow down as well as energy price increases all over the world due to Russia-Ukraine Conflict.
- Because of the increase in these costs, the PBT % went down to 23.89% in FY 23 Vs 29.93% in FY 22.
- PAT % went down to 17.79% in FY 23 Vs 23.07% in FY 22.
- The cost increases that we suffered in FY 23 are likely to ease out partially during FY 24 and hence, we expect the profitability to improve marginally in FY 24.

* **RESEARCH AND DEVELOPMENT:**

The company's focus on R & D is focused on material development and process development with specific focus on process improvement, cost reduction, Supplier diversification, supplier substitutions, and absorption of new technologies.

* **RISK MANAGEMENT:**

This is an area in which the company has been taking conscious steps to mitigate the impact of risks. The company has identified the risks in the following areas and has put up a risk mitigation system commensurate with the risk:

- **Credit Risk** - The Company has put up a very effective credit control policy and the same is being implemented very rigorously. The receivables are reviewed twice in a month (once in each fortnight) and this has helped us identify accounts which would come under stress ahead of time. This helps us to initiate corrective action well before it is too late. Since we happen to be a sole supplier to our customers in most cases and since we have been working with our customers for years now, we have been able to impress upon the customers the importance of honoring the commitments from either side. Continued follow-up on regular basis ensures that the payments happen with minimal delay.
- **Currency Risk** - Very significant portion of our revenue comes from exports and hence managing the currency risk is a very important requirement of our business. All the raw materials, most capital goods and spares that we use are imported from outside the country and hence the company has a natural hedge for the export receivables in the form of import payables. Hence, the company uses plain forwards to cover up to about 50% of its net currency exposure based on the current market realities in the currency market. During FY 23 our coverage was less than 50% as we expected Rupee to depreciate further, and our expectation came true. Being a USD surplus company, we stand to gain when Rupee depreciates.
- **Raw Material Price Risk** - The Company imports all its Raw materials. There are two risks associated with the imported Raw Materials. The first is currency risk which is covered by the currency risk management. The next is the price risk. During the year under review the company suffered a significant increase in the RM prices as the suppliers to the company were adversely affected by cost increases on their side. The long-term agreements that we had with our suppliers became useless as most suppliers wanted to invoke the force majeure clause to stop the supply if we don't agree for the increased price. The average RM price per KG went up significantly during the year under review. Hence, we believe that there would be no further increase in cost during FY 24.
- **Natural Calamities Risk** - The Company has insured the machinery, stock as well as the premises against the fire and other natural calamities. The Company has also covered the stock in transit by way marine insurance policy. The coverage is considered adequate considering the risk potential. It may be pertinent to note that the facilities of the company are not located in the identified natural calamity zone.

- **Business continuity Risk - IT**—The Company runs on its information technology systems. A failure or non-availability of the IT systems will significantly affect the performance of the Company and hence this is a major risk which the company has to cover. The company has put up a policy and practice of daily on-site back-up of all its data at a defined time of the day and the said back up information is stored in the premises of the company. While this practice will cover the data corruption risk it does not cover the risk associated with the systems not being accessible due to whatever reasons. The company has put up an offsite back-up server which will ensure that the company can continue to use its information systems seamlessly even when the primary data storage of the company becomes unavailable due to any reason.
- The availability of the IT systems could also be affected due to hacking by outside unlawful players. While the company has put up sufficient security and fire wall to protect its systems, the company is also in the process of negotiating a cyber-risk insurance policy for the company which will take care of an unfortunate eventuality of a possible breach of the security systems of the company. The company expects to have this insurance cover shortly.

❖ **STRENGTHS, WEAKNESS, OPPORTUNITIES & THREATS:**

- **Strength:** The strength of the Company is its speed of delivery of high-quality solutions to the customers. In all our production departments we work to minimize the waiting time of a customer so that a Purchase Order from a customer is serviced swiftly without any delay. High Speed coupled with Superior Quality is a very big differentiator in the marketplace. We submit our quote against an RFQ even before a competitor would ask for a clarification on the drawings. This speed of delivery acts as a catalyst for the business growth and helps us maintain our leadership position in the industry. To help us achieve this we create capacity ahead of time and maintain sufficient spare capacity to address the surge orders if any from the customer.
- **Weakness:** The Company's business is mostly foreign currency denominated and hence, the company's financials are exposed to the currency risk. The company has a natural hedge in the form of Raw material imports and capital goods imports. Most of the customers do prefer a simple contract direct in the foreign exchange. The company normally covers its net foreign exchange exposure up to about 50% by way of plain forward contracts based on its reading of the market from time to time. The balance of the net exposure is left open to the possible business swings as the Company is surplus in USD (\$). During FY 23 the level of coverage was lower than 50% as we felt the Rupee would depreciate during the year. There are a few occasions the company does look at options and other structures too. But prudence and conservatism are the base line of all the actions of the company on this front.
- **Opportunities:** The stress of the Indian government to improve the manufacturing companies with an eye to create a manufacturing hub for the entire world provides an excellent growth opportunity for the company. We believe that the continued slow growth of the world economy would push many western customers to look for cost effective solutions from all over the world which provides an opportunity for the company to grow.

The company's focus on being in the market at place where the customer wants has helped the company get into Investment casting, Machining and 3D printing. This approach of the

company too will help it open new doors of market which are normally not available for an exclusive MIM manufacturer.

- **Threat:** The cheaper imports from China into the world market has not been a big threat to the MIM business till now as MIM products are highly technology intensive. However, this position is expected to change shortly as the China has been slowing down and hence, they would do all that is required to get the market share including dropping down the prices to a lower level. This can bring about significant cost pressures on the Company. Even within India we already have a few competitors. Hence, we are all the time working on productivity improvement measures which will not only reduce the cost but will also help the company build an effective price barrier by passing on a portion of the benefits of the lower cost to the customers. The size of the company also gives the economies of scale to the company which the newer companies will find it difficult to match. This should help us meet the challenge from the present as well as the potential competition both within as well as outside the country effectively.

* **HUMAN RESOURCES MANAGEMENT & DEVELOPMENT:**

The company recognizes that irrespective of the superiority of the technology and market position of the company, it is capability of its manpower which makes a critical difference in the marketplace. Since the company is working on a technology which is relatively new for India there is no readymade source of trained manpower in the country. Hence, there is a need to recruit freshers in each area of operation of the company and train them to handle various functions. Further to keep the employees current and up to date on various aspects of the technology the company spends lot of resources in training the employees on continuous basis so that the employees of the company are able to deliver solutions which are way beyond any other competitor can do.

Apart from the training, all the HR policies of the company continues to be in favor of the employees of the company so that the employees build a sense of belongingness to the company.

The company continues to enjoy a very moderate labor turnover over years including the year under review. We will continue to focus on this aspect of our business in years to come too as we feel this is the only way to sustain and improve the customer service.

Date: 01-09-2023

Place: Florida, USA

For and on behalf of the Board of Directors



KRISHNA CHIVUKULA
Director
(DIN 01625119)



KRISHNA CHIVUKULA JR.
Director
(DIN 02483835)

SUBSIDIARIES/ASSOCIATE COMPANIES/JOINT VENTURES

Form AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures:

As on 31-3-2023

Part "A": Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in Rs. Lakh)

Sl. No.	1	2
Name of the Subsidiary	INDO-MIM INC	TRIAX Industries LLC
Reporting period for the subsidiary	Apr - Mar	Apr – Mar
Reporting currency and Exchange rate	Reporting Currency : USD Exchange rate: Closing INR 82.2169 Average INR 81.94	Reporting Currency : USD Exchange rate: Closing INR 82.2169 Average INR 81.94
Share capital	27,131.58	11,839.23
Reserves & surplus	30,576.32	3555.84
Total assets	76,493.49	22,091.38
Total Liabilities	4,624.00	3,657.53
Investments	0	0
Turnover	30,900.85	14,569.35
Profit/ (Loss) before taxation	7,638.65	(526.96)
Provision for taxation	1568.39	0
Profit/ (Loss) after taxation	6,070.26	(526.96)
Proposed Dividend	0	0
% of Shareholding	100%	100%

Notes:

1. Above figures are in INR Rs. Lakhs.
2. Names of subsidiaries which have been liquidated or sold during the year: NIL.

For INDO-MIM Pvt Ltd.



Krishna Chivukula
Director (DIN 01625119)



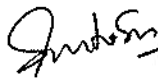
For INDO-MIM Pvt Ltd.



Krishna Chivukula Jr.
Director (DIN 02483835)



For INDO-MIM Pvt Ltd.



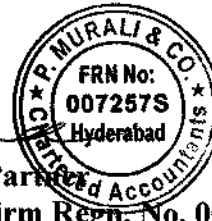
Santosh Dash
Company Secretary (F11798)



For P Murali & Co, Chartered Accountants



A Krishna Rao, Partner
M. No. 020085, Firm Regn. No. 007257S



Part "B": Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and
Joint Ventures

Name of Associates/ Joint Venture	INDO-MIM Mexico S. De R. L. De C. V.
Latest audited Balance Sheet Date	31/03/2023
Shares of Associate/Joint Ventures held by the company on the year end:	
a) No of Shares	-
b) Amount of Investment in Associates/Joint Venture	-
c) Extend of Holding %	Investment through Wholly Owned Subsidiary (INDO MIM INC, USA) = 49%
Description of how there is significant influence	The Company enjoys significant influence over the Associate Company as per Bye Laws of the Associate Company.
Reason why the associate/joint venture is not consolidated	Accounts are consolidated.
Net-worth attributable to Shareholding as per latest audited Balance Sheet, (negative)	USD (2,279,643.00)
Profit / (Loss) for the year	USD (6,28,565.99)
i. Considered in Consolidation	USD (6,28,565.99)
ii. Not Considered in Consolidation	Nil

Note:

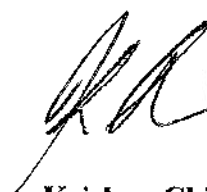
- Names of associates / JV which are yet to commence operations: NIL
- Names of associates / JV which have been liquidated or sold during the year: NIL

For INDO-MIM Pvt Ltd.



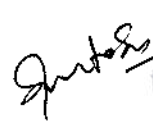
Krishna Chivukula
 Director (DIN 01625119)

For INDO-MIM Pvt Ltd.



Krishna Chivukula Jr.
 Director (DIN 02483835)

For INDO-MIM Pvt Ltd.



Santosh Dash
 Company Secretary (F11798)

For P Murali & Co, Chartered Accountants



A Krishna Rao, Partner
 M. No. 020085, Firm Regn. No. 007257S

RELATED PARTY TRANSACTIONS

Form AOC-2

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms length transactions under third proviso thereto

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

1. Details of contracts or arrangements or transactions not at arm's length basis: **N.A.**
 - (a) Name(s) of the related party and nature of relationship
 - (b) Nature of contracts/arrangements/transactions
 - (c) Duration of the contracts/arrangements/transactions
 - (d) Salient terms of the contracts or arrangements or transactions including the value, if any
 - (e) Justification for entering into such contracts or arrangements or transactions
 - (f) date(s) of approval by the Board:
 - (g) Amount paid as advances, if any:
 - (h) Date on which the special resolution was passed in general meeting as required under first proviso to section 188

2. Details of material contracts or arrangement or transactions at arm's length basis:

(A)

Particulars	Details
(a) Name(s) of the related party and nature of relationship	INDO-MIM Inc, Wholly Owned Subsidiary Company
(b) Nature of contracts/arrangements/transactions	Sale of Goods and Services
(c) Duration of the contracts/arrangements/transactions	April 1, 2022 to March 31, 2023 (throughout the year)
(d) Salient terms of the contracts or arrangements or transactions including the value, if any:	Sale Transaction amount during the financial year 2022-23 Rs. 1,864.42 lakhs.
(e) Date(s) of approval by the Board, if any:	April 5, 2022
(f) Amount paid as advances, if any:	NIL

(B)

Particulars	Details
(a) Name(s) of the related party and nature of relationship	INDO-MIM Inc, Wholly Owned Subsidiary Company
(b) Nature of contracts/arrangements/transactions	Sales Commission
(c) Duration of the contracts/arrangements/transactions	April 1, 2022 to March 31, 2023 (throughout the year)
(d) Salient terms of the contracts or arrangements or transactions including the value, if any:	Sales Commission as per terms of the Agreement. Sales commission transaction amount during the financial year 2022-23 Rs. 9,100.96 lakhs.
(e) Date(s) of approval by the Board, if any:	April 5, 2022
(f) Amount paid as advances, if any:	NIL

(C)

Particulars	Details
(a) Name(s) of the related party and nature of relationship	TRIAX Industries LLC, Wholly Owned Subsidiary Company
(b) Nature of contracts/arrangements/transactions	Sales & Purchase of goods
(c) Duration of the contracts/arrangements/transactions	April 1, 2022 to March 31, 2023 (throughout the year)
(d) Salient terms of the contracts or arrangements or transactions including the value, if any:	Sale and purchase Transactions during the financial year 2022-23 amounts to Rs. 27.12 lakhs and Rs. 26.66 Lakhs respectively.
(e) Date(s) of approval by the Board, if any:	April 5, 2022
(f) Amount paid as advances, if any:	NIL

For INDO-MIM Pvt. Ltd.



Krishna Chivukula Jr.
 Director (DIN 02483835)

For INDO-MIM Pvt. Ltd.



Krishna Chivukula
 Director (DIN 01625119)

NOTICE OF 27TH AGM

NOTICE

NOTICE is hereby given that the **27th Annual General Meeting** of Members of INDO-MIM Pvt. Ltd. will be held on Saturday, 30th September 2023 at 10.00 AM at the Registered Office of the Company at No: 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114, to consider and transact the following businesses:

I. ORDINARY BUSINESS

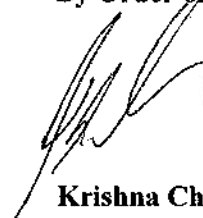
1. To consider and adopt the audited Standalone and Consolidated Financial Statements of the Company for the financial year ended on March 31, 2023 together with the Reports of Directors and Auditors thereon.
2. To confirm the interim dividend paid before the date of Annual General Meeting as the final dividend for the financial year ended March 31, 2023.

II. SPECIAL BUSINESS

NIL

Place: Florida, USA
Date: 01-09-2023

By Order of the Board



Krishna Chivukula Jr.
Director

NOTES:

- 1) A member entitled to attend & vote, is entitled to appoint proxy to attend & vote on his/her behalf and proxy need not be a member of the company.
- 2) The instrument of Proxy, to be effective, should be duly filled, signed and deposited at the Registered Office of the Company at least 48 hours before the commencement of meeting.
- 3) A person can act as a Proxy on behalf of maximum of fifty (50) members and holding in the aggregate not more than 10% of the total share capital of the Company carrying voting rights. A Member holding more than 10% of the total share capital of the Company carrying voting rights may appoint a single person as Proxy and such person shall not act as Proxy for any other Member. A Proxy form for the AGM is enclosed.
- 4) Section 91 of the Companies Act, 2013, being optional, the Register of Member & Share Transfer Books is not closed for the purpose of Meeting and for declaration of Dividend.
- 5) Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, which mandates facility for voting through electronic means is applicable to listed companies and other companies having minimum of 1000 number of shareholders. This being not applicable to us, the Company is not providing such facility to its members.
- 6) No Special Business is proposed to be passed at the meeting. So, no explanatory statement as per requirement of Sec 102 of the Companies Act 2013 is annexed.
- 7) As per Article 32 of the Articles of Association of the Company read with Sec 152 of the Companies Act 2013, no director is liable to retire by rotation.
- 8) Board has declared and paid first Interim dividend of Rs. 4.00 per share during FY 2022-23. Board has not recommended any Final Dividend for FY 2022-23 for consideration and approval of shareholders.

- 9) Members wishing to seek any clarification on Annual Accounts, Directors Report, Auditors Report etc. are requested to send request letter at the Company's registered office address or can e-mail their requirements to cs@indo-mim.com at any early date to facilitate compilation and dissemination of the same at the AGM.
- 10) Members are requested to intimate to company in case of change in their mailing address, email address, contact number or bank account details.
- 11) Pursuant provisions of Section 124, 125 and other applicable provisions of the Companies Act, 2013 read with the IEPF Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, any dividend unpaid or unclaimed for seven years from the date of transfer to Unpaid Dividend Account, shall be transferred to the Investor Education and Protection Fund (IEPF) established by Central Government. Hence, all members are requested to claim their dividends who have not claimed so far. During FY 2022-23, the company has transferred unpaid and unclaimed dividend of **Rs. NIL** to IEPF. Similarly, pursuant to Sec 124(6) of the Companies Act, 2013 read with IEPF Rules, 2016, all shares, in respect of which dividend has remain unpaid or unclaimed for 7 consecutive years, are required to be transferred to the Demat Account of IEPF. The Company has transferred **NIL** number of shares to IEPF during financial year 2022-23.
- 12) Pursuant provisions of Section 72 of the Companies Act, 2013, Shareholders may file their nomination in the prescribed Form SH-13.
- 13) Members are requested to bring their copy of the Annual Report to the Annual General Meeting. Members/Proxies/Representatives are requested to bring the attendance slip enclosed to the annual report / notice for attending the meeting.
- 14) Corporate members intending to send their authorized representative(s) to attend the meeting are requested to send a certified copy of the Board Resolution authorizing their representative to attend and vote on their behalf at the meeting.
- 15) During the period beginning 24 hours before the time fixed for the commencement of the meeting and ending with the conclusion of the meeting, a member, by giving 3 days advance notice to the company, is entitled to inspect proxies lodged with the company.
- 16) The Register of Directors and Key Managerial Personnel and their Shareholding as maintained under Sec 170 of the Companies Act 2013 and the Register of Contracts or Arrangements in which Directors are interested as maintained under Sec 189 of the Companies Act 2013 will be available for inspection by members at the AGM.

Expl. Statement for Special Business (Sec 102) –

NIL

PROXY FORM

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies
(Management and Administration) Rules, 2014]

CIN: U28110KA1996PTC137499, Name of the Company: **INDO-MIM Pvt. Ltd.**
 Registered Office: **45(P), KIADB Industrial Area, Hoskote, Bangalore 562114.**

Name of Members		
Registered Address		
e-mail id		
Folio No/Client Id		DP Id -

I/We, being the member (s) of _____ shares of the above-named company, hereby appoint -

1	Name -	Address -
	e-mail -	Signature - or failing him/ her
2	Name -	Address -
	e-mail -	Signature - or failing him / her
3	Name -	Address -
	e-mail -	Signature -

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 27th Annual General Meeting of INDO-MIM Pvt. Ltd. to be held on 30th September 2023 at 10:00 AM at the Registered Office of the Company and at any adjournment thereof in respect of such resolutions as are indicated below:

Sl.	Resolution
Ordinary Business:	
1	To consider and adopt the audited Standalone and Consolidated Financial Statements of the Company for the financial year ended on March 31, 2023 together with the Reports of Directors and Auditors thereon.
2	To confirm the interim dividend paid before the date of Annual General Meeting as the final dividend for the financial year ended March 31, 2023.
Special Business:	
	NIL

Signed this..... day of..... 2023.

Signature of shareholder(s)- _____
 Signature of Proxy holder(s)- _____

Affix Re. 1/- Stamp

ATTENDANCE SLIP**(To be handed over at the entrance of the meeting hall)****CIN: U28110KA1996PTC137499,****Name of the Company: INDO-MIM Pvt. Ltd.****Registered Office: 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114.**

Name of Members/Proxy		
No. of Shares held		
e-mail id		
Folio No/Client Id		DP Id -

I hereby record my presence at the 27th Annual General Meeting of the Company at 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114 on 30th September 2023 at 10.00 AM.

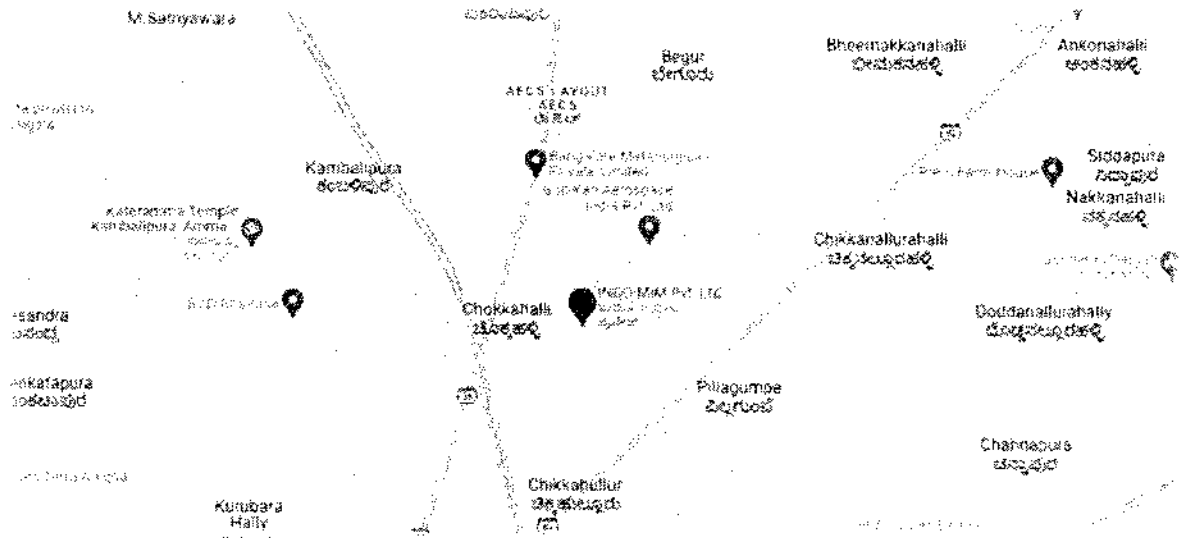
Signature of the Member(s) / Proxy

Notes:

1. Members are requested to bring their copies of Annual Report at the AGM.
2. Please strike off whichever portion is not applicable.

Route Map to the Venue of the meeting

Venue: 45(P) KIADB Industrial Area, Hoskote, Bangalore
Karnataka India , 562114
Landmark: KIADB Industrial Area



Details relating to the asset created through CSR spent in the financial year
Asset-wise details

S. No.	Name of project	Date of creation of the capital asset	Amount of CSR spent for creation of capital asset (in INR Lakhs)	Name of the entity/ beneficiary under whose name such capital asset is registered	Location of the capital asset
1	Solar power plant	01-05-2023	22.00	Navajeevan Blind Relief Centre	Navajeevan Blind Relief Centre , 2-21 Navajeevan Eye Hospital, Tiruchanur, Tirupati, AP 517503
2	Digital Mammography Machine	28-05-2023	20.00	Pooransudha Cancer Foudation	Poorna Sudha Cancer Foundation, No. 15/2, 1st Floor, State Bank Road, Off. ST Marks Rd. 560001 Bangalore, Karnataka, IN
3	Primary school classroom requirement	10-07-2023	35.92	Sevalaya	Sevalaya's Primary School Building Block, Kasuva Village, Pakkam Post, Thiruninravur, Tiruvallur District
4	School bus for orphanage students	20-08-2023	28.00	Sri Satya Sai Loka Seva Trust	Sathya Sai Vihar, Bantwal Taluk, Dakshina Kannada-574 235, KA, India



P. MURALI & CO.,

CHARTERED ACCOUNTANTS
6-3-655/2/3, SOMAJIGUDA,
HYDERABAD - 500 082. INDIA

Tel. : (91-40) 2332 6666, 2331 2554
2339 3967, 2332 1470
FAX : (91-40) 2339 2474
E-mail : pmurali.co@gmail.com
info@pmurali.com
Website : www.p murali.com

INDEPENDENT AUDITOR'S REPORT

To the Members of

M/s INDO-MIM PRIVATE LIMITED

Report on the Audit of Standalone Ind AS Financial Statements

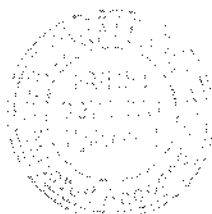
Opinion

We have audited the accompanying Standalone Ind AS Financial Statements of M/s INDO-MIM PRIVATE LIMITED ("the company"), which comprise the Balance Sheet as at 31st March, 2023, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended and a summary of significant accounting policies and other explanatory information (hereinafter referred to as the "standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2023 and its profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing ("SA"s) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.





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Management's Responsibilities for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

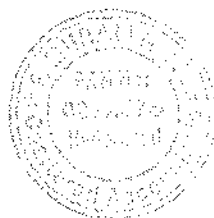
The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

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- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.





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We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matters

The comparative financial information of the Company as at and for the year ended 31st March, 2022 prepared in accordance with IND AS included in the IND AS financial statements has been audited by the predecessor auditor. The report of the predecessor auditor on such comparative financial information dated 01-09-2022 expressed an unmodified opinion

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in "Annexure A", a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143(3) of the Act, based on our audit we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act, as amended.
 - e) On the basis of the written representations received from the directors as on





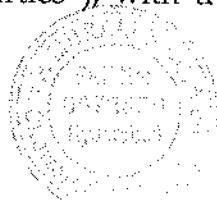
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March 31, 2023 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2023 from being appointed as a director in terms of Section 164(2) of the Act.

- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given tous:
- i. The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements.
 - ii. The Company does not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. The Management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - v. The Management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in





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writing or otherwise, that the Company shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Parties or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- vi. Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations in sub-clause (i) and (ii) of Rule 11(e), as provided under (iv) and (v) above contain any material misstatement.
- vii. As stated in Note 10 to the standalone financial statements, the interim dividend declared and paid by the Company during the year is in compliance with Section 123 of the Act.

For P. Murali & co,
Chartered Accountants
FRN: 007257S


A. Krishna Rao
Partner

Membership No. 020085

UDIN No. 23020085BGQYJC8119



Place: Hyderabad

Date: 01-09-2023



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ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of **INDO-MIM PRIVATE LIMITED** of even date)

i. In respect of the Company's Property, Plant and Equipment and Intangible Assets:

(a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.

(B) The Company does not have intangible assets.

(b) According to the information and explanations given to us and on the basis of our examination of records, the Company has a regular program of physical verification of Property Plant & Equipment and right-of-use assets (leased assets) in a phased periodic manner, which in our opinion is reasonable having regard to the size of the company and nature of its assets. No material physical discrepancies were noticed on such physical verification.

(c) According to the information and explanations given to us and on the basis of our examination of records of the Company, we report that, the title in respect of immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee), disclosed in the financial statements included under Property, Plant and Equipment are held in the name of the Company as at the balance sheet date.

(d) According to the information and explanations given to us and on the basis of our examination of records, the company has not revalued its Property, Plant and Equipment.

(e) According to the information and explanations given to us and on the basis of our examination of records of the company, no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988.

ii. (a) As informed to us and in our opinion, the inventories have been physically verified during the year by the management at reasonable intervals and as explained to us there were no material discrepancies noticed on verification between the physical stocks and the book records.





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(b)The company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets. The quarterly returns or statements filed by the company with such banks or financial institutions are in agreement with the books of account of the company.

iii. (a) As per the information and explanation given to us and in our opinion,during the year, the Company has not provided any guarantee or security or granted any loans or advances in nature of loans, secured or unsecured to companies, firms, limited liability partnerships or any other entity.

(b) As per the information and explanations provided to us and on the basis of our examination of records, the company has made investments and the terms and conditions thereof, prima facie, are not prejudicial to the interest of the company. The Company has not provided any guarantee or security or granted any advances in the nature of loan during the year.

(c)As per the information and explanation given to us and in our opinion, during the year, the Company has not granted loans and advances in the nature of loans to companies, firms, limited liability partnerships or any other parties.

iv. According to the information and explanations given to us and on the basis of our examination of records of the Company, in respect of investments made and loans, guarantees and security given by the Company, in our opinion the provisions of Section 185 and 186 of the Companies Act, 2013 ("the Act") have been complied with.

v. The Company has not accepted any deposits during the year from the public within the meaning of the provisions of section 73 of "the Act" and hence directives issued by the reserve bank of India and the provisions of section 73 to 76 or any other relevant provisions of "the Act" the Rules framed there under are not applicable to the Company at present.

vi. We have broadly verified the books of accounts and records maintained by the company in respect of products where, pursuant to the rules made by the central government of India, the maintenance of cost records has been specified under the sub-section(1) of section 148 of Companies Act, 2013 and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained.We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.



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vii. According to the information and explanations given to us, in respect of statutory dues:

- (a) The Company has generally been regular in depositing undisputed statutory dues, including Provident Fund, Employees' State Insurance, Income Tax, Goods and Service Tax, Customs Duty and other material statutory dues applicable to it with the appropriate authorities.
- (b) There were no undisputed amounts payable in respect of statutory dues in arrears as at March 31, 2023 for a period of more than six months from the date they became payable.
- (c) According to the information and explanations given to us and based on the records of the company examined by us, there are no Statutory dues which have not been deposited as at March 31, 2023 on account of any dispute except as given below in respect of the following:

Name of the Statute	Disputed demand (Rs. In lakhs)	Period to which the amount relates	Forum where dispute is pending
Central Excise	43.31	2011-12	CESTAT
Central Excise	138.96	2014-15	CESTAT
Central Excise	88.89	2015-19	CESTAT
Customs	43.45	2010-100	ADC Customs
Service Tax	49.92	2002-03 to 2009-10	CESTAT & Commissioner of Appeals
Service Tax	7.49	2009-10	CESTAT
Service Tax	27.65	2012-13	Original adjudicating authority
Service Tax	1,404.04	2011-12 to 2014-15	CESTAT
Service Tax	61.32	2015-16	Original adjudicating authority
Service Tax	50.98	2016-17	Commissioner's Appeal
Service Tax	141.87	May 2014 to Sep 2015	CESTAT
Service Tax	216.74	Oct 2015 to Mar 2017	CESTAT
Service Tax	31.41	Mar 2015 to June 2017	CESTAT
Service Tax	1,237.97	2019-2020	CCT
Service Tax	258.05	2019-2020	CCT
Indirect Tax(VAT)	29.9	2012-13	Original adjudicating authority
GST	148.36	2017-2020	DRI
GST	35.82	2022-2023	Original adjudicating authority
GST	30.79	2022-2023	Original adjudicating authority
GST	1.58	2022-2023	Original adjudicating authority



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GST	1.1	2022-2023	Original adjudicating authority
Income Tax	1,130.31	2020-2021	CIT (Appeals)
Income Tax	759	2019-2020	CIT (Appeals)

- viii. According to the information and explanations given to us and on the basis of our examination of the records of the company, the company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year.
- ix. (a) Based on our audit procedures and according to the information and explanations given to us, the company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.
- (b) According to the information and explanations given to us and on the basis of our examination of records, the company has not been declared wilful defaulter by any bank or financial institution or other lender.
- (c) In our opinion and according to the information and explanations given to us, the company has utilized the money obtained by way of term loans during the year for the purposes for which they were obtained.
- (d) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) According to the information and explanations given to us and on examination of the financial statements, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiary companies.
- (f) According to the information and explanations given to us and procedures performed by us, we report that the company has not raised any loans during the year on the pledge of securities held in its subsidiary companies.
- x. (a) The Company has not raised any moneys by way of initial public offer or further public offer (including debt instruments) during the year.
- (b) The company has not made any preferential allotment or private placement of shares or fully or partly paid convertible debentures during the year.





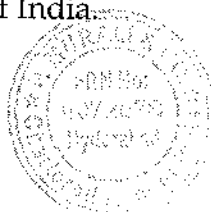
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- xi. (a) Based on examination of books and records of the Company and according to the information and explanations given to us, no material fraud by the Company or on the Company has been noticed or reported during the year.
- (b) According to the information and explanations given to us, no report under sub-section (12) of section 143 of the Companies Act has been filed in form ADT- 4 as prescribed under rule 13 of the companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.
- (c) As represented to us by the management, there are no whistle blower complaints received by the company during the year.
- xii. The Company is not a Nidhi Company.
- xiii. Being a private limited company, section 177 of the Act is not applicable. The Company has entered into transactions in compliance with the provisions of section 188 of the Act with related parties. The details of such related party transactions have been disclosed in the financial statements as required under Indian Accounting standard (Ind AS) 24, related party disclosures specified under section 133 of the Act, read with relevant rules issued there under.
- xiv. (a) In our opinion and based on our examination, the company has an adequate internal audit system commensurate with the size and nature of its business.
- (b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- xv. According to the information and explanations given to us, in our opinion, during the year the Company has not entered into any non-cash transactions with its directors or persons connected to its directors and hence provisions of section 192 of the Companies Act 2013 are not applicable to the Company.
- xvi. (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934.
- (b) The Company has not conducted any Non-Banking Financial or Housing Finance activities as per the Reserve Bank of India Act, 1934.
- (c) The Company is not a Core Investment Company as defined in the regulations made by the Reserve Bank of India.

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(d) The Company is not part of any group (as per the provisions of the Core Investment Companies (Reserve Bank) Directions, 2016 as amended).

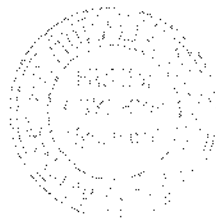
- xvii. The company has not incurred cash losses during the current year and in the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the company during the year.
- xix. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, based on our knowledge of the Board of Directors' and management plans, we are of the opinion that no material uncertainty exists as on the date of the audit report and company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.
- xx. In our opinion and according to the information and explanations given to us, there is no unspent amount under sub-section (5) of section 135 of the Act pursuant to any project.

For P. Murali & co,
Chartered Accountants
FRN: 007257S

A. Krishna Rao
Partner

Membership No. 020085

UDIN No. 23020085B60YJC8119



Place: Hyderabad

Date: 01-09-2023



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ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of **INDO-MIM PRIVATE LIMITED** of even date)

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (the "Act")

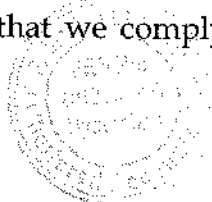
We have audited the internal financial controls over financial reporting of INDO-MIM PRIVATE LIMITED (the "Company") as of March 31, 2023 in conjunction with our audit of the Standalone Ind AS Financial Statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Management of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and





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perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over

See





P. MURALI & CO.,
CHARTERED ACCOUNTANTS
6-3-655/2/3, SOMAJIGUDA,
HYDERABAD - 500 082. INDIA

Tel. : (91-40) 2332 6666, 2331 2554
2339 3967, 2332 1470
FAX : (91-40) 2339 2474
E-mail : pmurali.co@gmail.com
info@pmurali.com
Website : www.pmurali.com

financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2023, based on the criteria for internal financial control over financial reporting established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For P. Murali & co,
Chartered Accountants
FRN: 007257S

A. Krishna Rao
Partner

Membership No. 020085

UDIN No. 23020085BGQYJC8119



Place: Hyderabad

Date: 01-09-2023

INDO-MIM PRIVATE LIMITED Factory & Registered office: No.45(P), KIADB Industrial Area, Hosakote, Bengaluru - 562 114			
Balance sheet as at 31st March 2023			
(Amounts in INR Lakhs, unless otherwise stated)			
Particulars	Note No	As at 31 March 2023	As at 31 March 2022
ASSETS			
1 Non-current assets			
Property, plant and equipment	1(a)	90,205.92	80,481.61
Right of use asset	2(a)	5,799.02	3,838.92
Capital work-in-progress	1(a)	4,899.06	1,454.79
Financial Assets			
- Investments	3	43,400.00	34,577.65
- Other financial assets	4	1,402.89	1,045.70
Other non-current assets	9(a)	23,062.38	24,722.83
Total non-current assets		168,769.27	146,121.50
2 Current assets			
Inventories	5	49,395.86	42,273.46
Financial assets			
- Trade receivables	6	37,507.28	31,636.00
- Cash and cash equivalents	7	14,365.30	4,523.37
- Bank balances other than above	8	36.31	1,078.91
Other current assets	9(b)	4,348.58	4,945.17
Total current assets		105,653.34	84,456.90
TOTAL ASSETS		274,422.61	230,578.40
EQUITY AND LIABILITIES			
1 Equity			
Equity Share capital	10	4,798.90	4,798.90
Other equity		160,405.03	133,594.87
Total Equity		165,203.93	138,393.78
2 Non-current liabilities			
Financial liabilities			
- Borrowings	11	49,992.19	41,477.70
- Lease liabilities	2(b)	2,040.50	2,330.51
Provisions	12(a)	599.88	474.34
Deferred Tax liabilities (Net)	13	2,295.17	1,511.29
Total non-current liabilities		54,927.74	45,793.84
3 Current liabilities			
Financial liabilities			
- Borrowings	14	30,427.50	25,522.94
- Lease liabilities	2(b)	810.75	372.54
- Trade Payables			
> Dues to micro and small enterprises	15	1,747.34	1,640.08
> Dues to others		17,670.51	14,354.00
Other current liabilities	16(a)	460.59	354.72
Provisions	12(b)	3,174.25	3,529.30
Current Tax Liabilities (Net)	16(b)	-	617.22
Total current liabilities		54,290.94	46,390.79
TOTAL EQUITY AND LIABILITIES		274,422.61	230,578.40
Summary of Significant Accounting Policies	24		

The accompanying notes are an integral part of the Financial Statements
As per our report of even date annexed

For P Murali & Co
Chartered Accountants

A Krishna Rao
Partner
M.No. 020085, Firm Regn. No. 007257S
Place: Hyderabad, India
Date: 01 Sept 2023



For INDO-MIM Private Limited

Krishna Chivukula
Director
DIN: 01625119
Place: Florida, USA

Krishna Chivukula Jr
Director
DIN: 02483835

Santosh Dash
Company Secretary, F11798



INDO-MIM PRIVATE LIMITED

Factory & Registered office: No.45(P), KLADE Industrial Area, Hoskote, Bengaluru - 562 114

Statement of Profit and Loss for the year ending 31st March 2023

(Amounts in INR Lakhs, unless otherwise stated)

Particulars	Note No	For the Year ended March 2023	For the Year ended March 2022
Revenue from operations	17	231,738.74	205,475.20
Other income	18	1,941.05	1,724.25
Total revenue		233,679.79	207,199.45
Expenses			
Cost of materials consumed	19	33,104.63	31,757.23
Changes in inventories of finished goods, work in progress and stock-in-trade	20	2,103.41	(5,728.74)
Employee benefit expenses	21	36,238.15	25,851.14
Finance cost	22	5,069.12	3,978.76
Depreciation and amortisation expense	1(b)	12,536.06	10,252.94
Other expenses	23	88,809.19	79,076.27
Total expenses		177,860.56	145,187.60
Profit/ (loss) before exceptional items and tax		55,819.23	62,011.85
Exceptional items		-	-
Profit/ (loss) before tax		55,819.23	62,011.85
Tax expense			
- Current Tax		14,345.30	15,687.37
- Deferred Tax		(103.64)	(1,480.67)
Profit/ (loss) for the period from continuing operations		41,577.57	47,805.15
Profit/ (loss) from discontinued operations		-	-
Tax expense of discontinued operations		-	-
Profit/ (loss) from discontinuing operations (after tax)		-	-
Profit/ (loss) for the period		41,577.57	47,805.15
Other comprehensive income			
A (i) Items that will not be reclassified to profit or loss		(820.75)	49.25
(ii) Income tax relating to items that will not be reclassified to profit or loss		206.57	(12.40)
B (i) Items that will be reclassified to profit or loss		-	-
(ii) Income tax relating to items that will be reclassified to profit or loss		-	-
Total comprehensive income for the period		40,963.39	47,842.00
<i>(Profit/ loss + other comprehensive income)</i>			
Earnings per equity share (for continuing operations)			
a) Basic		43.32	49.81
b) Diluted		43.32	49.81

Summary of Significant Accounting Policies

The accompanying notes are an integral part of the Financial Statements

As per our report of even date annexed

For P Murali & Co

Chartered Accountants

A Krishna Rao
Partner

M.No. 020085, Firm Regn No. 007257S

Place: Hyderabad, India

Date: 01 Sept 2023



For INDO-MIM Private Limited

Krishna Chivukula
Director

DIN: 01625119

Place: Florida, USA

Krishna Chivukula Jr.
Director

DIN: 02483835

Santosh Dash
Company Secretary, F11798

INDO-MIM PRIVATE LIMITED
CASH FLOW STATEMENT FOR THE YEAR ENDED ON 31ST MARCH 2023

Particulars	For the period ended 31.03.2023	For the Year ended on 31.03.2022
A Cash Flow from Operating activities :		
Net Profit after Interest & Depreciation but before Tax	55,819.23	62,011.85
Depreciation & Amortisation	12,536.06	10,252.94
Interest paid	5,069.12	3,978.76
Interest received	(67.15)	(194.68)
Operating Profit before working capital changes	73,357.26	76,048.87
Adjustments for :		
Trade and Other Payables	3,423.77	4,527.70
Inventories	(7,122.40)	(10,271.32)
Trade receivables	(5,871.29)	(492.11)
Loan and advances	2,257.03	(9,952.58)
Others	(2,665.78)	374.70
Cash generated from operations	63,378.59	60,235.26
Add: Income Tax paid	(15,041.05)	(17,429.35)
Miscellaneous Expenditure		
Net Cash flow from Operating activities (before & after extraordinary items) " A "	48,337.54	42,805.91
B Net Cash from Investing activities :		
(Purchase) / Sale of fixed assets	(25,276.85)	(24,890.19)
(Purchase) / Sale of Investments	(8,822.35)	(3,258.21)
Interest received	67.15	194.68
Sale of Fixed Assets	249.12	1,949.57
Net cash flow from Investing activities " B "	(33,782.93)	(26,004.15)
C Cash Flow from Financing activities		
Bank borrowings & Unsecured Loan	13,419.06	8,245.77
Dividend and Dividend Distribution Tax Paid	(13,062.61)	(21,902.19)
Interest paid	(5,069.12)	(3,978.76)
Net Cash flow from Financing activities " C "	(4,712.68)	(17,635.18)
D Net (Decrease) / Increase in Cash and Cash Equivalents (A + B + C)	9,841.93	(833.42)
Cash and Cash Equivalents at the beginning	4,523.37	5,356.79
Cash and Cash Equivalents at the end	14,365.30	4,523.37

For P Murali & Co
Chartered Accountants

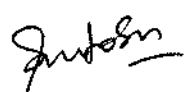
For INDO-MIM Private Limited



A Krishna Rao
Partner
M.No. 020085, Firm Regn. No. 007257S
Place: Hyderabad, India
Date: 01 Sept 2023


Krishna Chivukula
Director
DIN: 01625119
Place: Florida, USA


Krishna Chivukula Jr
Director
DIN: 02483835


Santosh Dash
Company Secretary, F11798



INDO-MIM PRIVATE LIMITED **Statement of changes in equity for the year ended March 31, 2023**

(Amounts in INR Lakhs, unless otherwise stated)

a. Equity Share Capital		Note No.	No of Shares	Amount
Paid up Equity Share capital				
As at April 01, 2021			95,978,656	4,798.80
Changes in equity share capital		10		
As at April 01, 2022			95,978,656	4,798.90
Changes in equity share capital				
As at March 31, 2023			95,978,056	4,798.96

b. Other Equity:	Reserves and surplus			Other Comprehensive Income	Total
	Securities Premium Reserve	General Reserve	Retained earnings		
Balance as at April 01, 2021	74.94	2,091.79	106,503.44	(838.00)	128,835.47
Profit for the year			47,895.13		69,794.90
Others			(252.31)		(2,535.26)
Dividend paid			(21,902.19)		(21,902.19)
Bonus shares / (Forfeiture of Bonus shares)				49.25	49.25
Reversals/unwind of debt and benefits plan				49.25	33,376.51
Total comprehensive income for the year	-	-	35,640.73	798.75	1,61,232.08
Balance as at March 31, 2022	74.94	2,091.79	134,144.17	(798.75)	1,61,232.08
Balance as at April 01, 2022	74.94	2,091.79	132,144.17	(788.75)	1,61,252.08
Profit for the year			41,577.57		47,120.88
Others			(1,216.41)		1,536.52
Dividend paid			(13,062.61)		(13,062.61)
Bonus shares / (Forfeiture of Bonus shares)				(614.18)	(614.18)
Reversals/unwind of debt and benefits plan				(415.65)	34,990.88
Total comprehensive income for the year			27,298.54	(1,094.40)	196,312.97
Balance as at March 31, 2023	74.94	2,091.79	159,442.71	(1,304.40)	196,312.97

The accompanying notes are an integral part of the Financial Statements

For P Murali & Co, Chartered Accountants

For INDO-MIM Private Limited


A Krishna Rao
Partner
M.No. 020085, Firm Regn. No. 00725/5
Place: Hyderabad, India
Date: 01 Sept 2023




Krishna Chivukula
Director
DIN: 01625119
Place: Florida, USA


Krishna Chivukula Jr
Director
DIN: 02483835


Santosh Dash
Company Secretary, F11798



INDO-MIM PRIVATE LIMITED

Notes to the Standalone Financial statements
(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO. 1(a) : PROPERTY, PLANT & EQUIPMENT

Sl. No.	Particulars	Gross Block			Depreciation/Amortization				Total Depreciation as on 31.03.2023	Net Block as on 31.03.2023	Net Block as on 31.03.2022
		As on 01.04.2022	Additions during the year	Sale/Deletions during the year	As on 31.03.2023	Dep. As on 01.04.2022	Dep. For the year 2022/2023	Impairment/ Loss /Reversal			
1	LAND	2,593.11	-	-	2,593.11	-	-	-	-	2,593.11	2,593.11
2	BUILDING	17,206.77	852.63	-	18,059.40	3,857.16	573.82	(26.24)	4,430.98	13,628.42	13,349.61
3	PLANT & MACHINERY	1,08,483.08	16,141.44	(103.58)	1,24,520.94	30,829.65	9,265.00	(27.80)	60,068.41	64,452.55	57,653.45
4	ELECTRICAL EQUIPMENT	8,315.40	1,348.06	-	9,663.46	4,964.92	704.40	(26.27)	5,641.53	4,021.93	3,350.48
5	OFFICE EQUIPMENT	1,333.39	141.76	(0.27)	1,475.15	1,216.06	95.58	(201.93)	1,285.36	189.79	117.34
6	COMPUTERS	4,287.13	544.89	-	4,831.74	3,295.62	1,067.23	-	4,160.93	670.82	991.51
7	FURNITURE	4,398.59	340.60	-	4,739.19	2,621.72	374.99	(49.76)	2,996.71	1,742.48	1,776.87
8	VEHICLES	1,057.05	245.78	(72.82)	1,230.01	658.62	109.43	-	718.29	511.72	398.42
9	ROADS	203.62	-	-	203.62	25.22	0.71	-	25.93	177.69	178.40
10	PLANT & MACHINERY IN PROGRESS	72.45	2,217.42	(72.45)	2,217.42	-	-	-	-	2,217.42	72.45
	ST-B-TOTAL (A)	1,47,950.59	21,832.58	(249.13)	1,69,534.05	67,468.98	12,191.15	(332.00)	79,328.13	90,205.92	80,481.61
1	CAPITAL WIP	1,454.79	3,444.27	-	4,899.06	-	-	-	-	4,899.06	1,454.79
	ST-B-TOTAL (B)	1,454.79	3,444.27	-	4,899.06	-	-	-	-	4,899.06	1,454.79
	TOTAL (A+B)	1,49,405.38	25,276.85	(249.13)	1,74,433.11	67,468.98	12,191.15	(332.00)	79,328.13	95,104.98	81,936.40
	Previous Year	1,26,464.76	24,890.19	(1,949.57)	1,49,405.38	58,091.09	9,730.55	(352.66)	67,468.98	81,936.40	68,373.67

Capital work-in-progress ageing schedule for the year ended March 31, 2023 is as follows:

C/WIP	Amount in C/WIP for a period of			Total
	< 1 year	1-2 years	> 2 years	
Projects in progress	3,444.27	1,454.79	-	4,899.06
Projects temporarily suspended	-	-	-	-

Capital work-in-progress ageing schedule for the year ended March 31, 2022 is as follows:

C/WIP	Amount in C/WIP for a period of			Total
	< 1 year	1-2 years	> 2 years	
Projects in progress	1,454.79	-	-	1,454.79
Projects temporarily suspended	-	-	-	-

NOTE NO. 1(b) : DEPRECIATION AND AMORTISATION EXPENSE

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
(a) Depreciation of property, plant and equipment	11,935.24	9,730.55
(b) Amortisation	600.82	522.39
Total	12,536.06	10,252.94



INDO-MIM PRIVATE LIMITED

Notes to the Standalone Financial statements
(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO 2(a): RIGHT OF USE ASSET

Following are the changes in the carrying value of right of use assets for the year ended March 31, 2023:

Particulars	Category of ROU asset			Total
	Land	Buildings	Computers	
Balance as at April 1, 2022	1,327.98	2,510.93	-	3,838.92
Additions	1,959.40	601.52	-	2,560.92
Deletion	-	-	-	-
Depreciation	(30.04)	(570.77)	-	(600.82)
Balance as at March 31, 2023	3,257.34	2,541.68	-	5,799.02

Following are the changes in the carrying value of right of use assets for the year ended March 31, 2022:

Particulars	Category of ROU asset			Total
	Land	Buildings	Computers	
Balance as at April 1, 2021	-	2,014.78	-	2,014.78
Additions	1,341.53	1,707.73	-	3,049.27
Deletion	-	(780.51)	-	(780.51)
Depreciation	(13.55)	(431.07)	-	(444.62)
Balance as at March 31, 2022	1,327.98	2,510.93	-	3,838.92

Following are the changes in the carrying value of right of use assets for the year ended March 31, 2021:

Particulars	Category of ROU asset			Total
	Land	Buildings	Computers	
Balance as at April 1, 2020	-	819.58	-	819.58
Additions	-	1,691.34	-	1,691.34
Deletion	-	-	-	-
Depreciation	-	(496.14)	-	(496.14)
Balance as at March 31, 2021	-	2,014.78	-	2,014.78

NOTE NO 2(b): LEASE LIABILITIES

The following is the break-up of current and non-current lease liabilities as at March 31, 2023 and March 31, 2022:

Particulars	As at	
	March 31, 2023	March 31, 2022
Current lease liabilities	810.75	372.51
Non-current lease liabilities	2,040.50	2,330.51
Total Lease Liabilities	2,851.25	2,703.06

The movement in lease liabilities during the year ended March 31, 2023 and March 31, 2022 is as follows :

Particulars	As at	
	March 31, 2023	March 31, 2022
Balance at the beginning	2,703.06	2,000.43
Additions	2,560.92	1,714.21
Finance cost accrued during the period	283.01	206.76
Deletions	-	(702.75)
Payment of lease liabilities	(2,695.73)	(515.59)
Balance at the end	2,851.25	2,703.06

NOTE NO 3: INVESTMENTS

Particulars	As at	
	March 31, 2023	March 31, 2022
Non-current investments		
Investment in equity instruments (Unquoted)		
-In Subsidiaries (at cost unless stated otherwise)		
Triax Industries, LLC, USA		
274,000 (March 31, 2022 : 164,500) units, fully paid	21,042.20	12,219.85
Indo-MIM, Inc, USA		
330,000 (March 31, 2022 : 330,000) Equity Shares of 100 USD each, fully paid	21,647.55	21,647.55
-In Others (at cost unless stated otherwise):		
Avaada Kn Solar Private Limited		
71,02,550 (March 31, 2022 : 71,02,550) Equity Shares of Rs.10/- each, fully paid	710.26	710.26
Total non-current investments	43,400.00	34,577.65
Aggregate amount of unquoted investments	43,400.00	34,577.65
Aggregate amount of impairment in value of investment	-	-



INDO-MIM PRIVATE LIMITED

Notes to the Standalone Financial statements
(Amounts in INR Lakhs, unless otherwise stated)
NOTE NO 4: OTHER FINANCIAL ASSETS

Particulars	As at	
	March 31, 2023	March 31, 2022
Non- Current		
Security Deposits	1,402.89	1,045.70
Total non-current other financial assets	1,402.89	1,045.70

NOTE NO 5: INVENTORIES

Particulars	As at	
	March 31, 2023	March 31, 2022
Inventories -		
a) Raw materials (Valued at Cost)	21,050.56	12,682.98
Sub Total	21,050.56	12,682.98
b) Work - in - progress (Valued at Cost)	22,827.90	24,147.28
Sub Total	22,827.90	24,147.28
c) Finished goods (Valued at Cost)	4,258.77	5,042.80
Sub Total	4,258.77	5,042.80
d) Stores and spares	1,258.64	400.40
Sub Total	1,258.64	400.40
Total Inventories	49,395.86	42,273.46

NOTE NO 6: TRADE RECEIVABLES

Particulars	As at	
	March 31, 2023	March 31, 2022
Trade Receivables considered good - Secured	37,507.28	31,636.00
Less: Allowance for expected credit loss	-	-
Trade Receivables considered good - Secured	37,507.28	31,636.00
Trade Receivables considered good - Unsecured;		
Less: Allowance for expected credit loss	-	-
Trade Receivables considered good - Unsecured;	-	-
Trade Receivables which have significant increase in Credit Risk;		
Less: Allowance for expected credit loss	-	-
Trade Receivables which have significant increase in Credit Risk	-	-
Trade Receivables - credit impaired		
Less: Allowance for credit impairment	-	-
Trade Receivables - credit impaired	-	-
Total Trade Receivables	37,507.28	31,636.00

Trade receivables ageing schedule for the year ended as on March 31, 2023

Particulars	Outstanding for following periods from due date of payment						
	Not due for payment	Less than 6 months	6 months - 1 year	1-2 Years	2-3 years	More than 3 years	Total
Undisputed							
Considered good	-	36,503.07	1,004.21	-	-	-	37,507.28
Which have significant increase in credit risk	-	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-	-
Disputed							
Considered good	-	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-	-
Less: Allowance for credit loss	-	-	-	-	-	-	-
Total Trade Receivables	-	36,503.07	1,004.21	-	-	-	37,507.28

Trade receivables ageing schedule for the year ended as on March 31, 2022

Particulars	Outstanding for following periods from due date of payment						
	Not due for payment	Less than 6 months	6 months - 1 year	1-2 Years	2-3 years	More than 3 years	Total
Undisputed							
Considered good	-	30,631.79	1,004.21	-	-	-	31,636.00
Which have significant increase in credit risk	-	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-	-
Disputed							
Considered good	-	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-	-
Less: Allowance for credit loss	-	-	-	-	-	-	-
Total Trade Receivables	-	30,631.79	1,004.21	-	-	-	31,636.00



INDO-MIM PRIVATE LIMITED

Notes to the Standalone Financial statements
(Amounts in INR Lakhs, unless otherwise stated)
NOTE NO 7: CASH AND CASH EQUIVALENTS

Particulars	As at	
	March 31, 2023	March 31, 2022
Balances with Banks		
- in current accounts	14,352.88	4,513.67
Cash on hand	12.42	9.70
Total Cash and cash equivalents	14,365.30	4,523.37

NOTE NO 8: OTHER BANK BALANCES

Particulars	As at	
	March 31, 2023	March 31, 2022
On Margin Money Deposit Accounts	36.31	31.31
Term deposits with banks with a original maturity of more than twelve months	-	1,047.60
Total Other Bank Balances	36.31	1,078.91

NOTE NO 9: OTHER ASSETS

Particulars	As at	
	March 31, 2023	March 31, 2022
a) Other non-current assets		
Secured and considered good		
- Centvat & VAT	-	152.03
- GST	20,061.42	20,182.09
Unsecured and considered good		
- Income Tax	600.32	341.00
- Capital Advances	190.36	
- Other Advances	2,167.82	3,303.10
- Plan Asset Value	42.46	744.61
Total non-current other assets	23,062.38	24,722.83
b) Other current assets		
Capital Advance	4,090.68	4,715.14
Deferred Rent	125.97	112.61
OPS Expenditure	131.94	117.42
Total current other assets	4,348.58	4,945.17

NOTE NO 10: EQUITY SHARE CAPITAL

Particulars	As at	
	March 31, 2023	March 31, 2022
Equity Share Capital		
(a) Authorised		
12,00,00,000 Equity shares of Rs.5/- each	6,000.00	6,000.00
(b) Issued		
95978056 (Previous Year 95978056) Equity Shares of Rs.5/-	4,798.90	4,798.90
(c) Subscribed & Fully Paid Up		
95978056 (Previous Year 95978056) Equity Shares of Rs.5/-	4,798.90	4,798.90
(d) Subscribed & not fully paid up	-	-
(e) Par value per share Rs. 5/-	-	-
Total Equity Share Capital	4798.90	4798.90
Details of shareholder holding more than 5% shares of the company:	% of Share Holding	% of Share Holding
Equity Shares of Rs.5/- each held By Green Meadows Investments Ltd, Mannings (March 31, 2023 : 8,71,49,248, March 31, 2022 : 8,71,49,248)	90.8%	90.8%

Disclosure of Shareholding of Promoters - As at March 31, 2023

Promoter name	No. of shares	% of Share Holding	% Change during the year
Green Meadows Investments Ltd	87,149,248	90.80%	0.00%
Krishna Chivukula	1,122,024	1.17%	-50.00%
Krishna Chivukula Jr.	-	0.00%	0.00%



INDO-MIM PRIVATE LIMITED

Notes to the Standalone Financial statements
(Amounts in INR Lakhs, unless otherwise stated)

Disclosure of Shareholding of Promoters - As at March 31, 2022

Promoter name	No. of shares	% of Share Holding	% Change during the year
Green Meadows Investments Ltd	87,149,248	90.80%	0.00%
Krishna Chivukula	2,244,848	2.34%	0.00%
Krishna Chivukula Jr.	-	0.00%	0.00%

The amount of per share dividend recognized as distribution to equity shareholders in accordance with Companies Act 2013 is as follows:

Particulars	Year ended March 31,	
	2023	2022
Interim Dividend for fiscal 2023		
Final dividend for fiscal 2022		
Interim Dividend for fiscal 2022	13,062.61	12,429.16
Final dividend for fiscal 2021		
Interim Dividend for fiscal 2021		9473.03

(i) The Board of Directors has accorded for the declaration and payment of 1st Interim dividend ₹ 12.95, per equity share for the year ended March 31, 2022. This resulted in payout of ₹12,429.16 lakhs.

(ii) The Board of Directors have declared an 2nd interim dividend on 12 September 2022 of ₹13.61 per equity share for the year ended March 31, 2022. This resulted in payout of ₹ 13,062.61 lakhs during the financial year 2022-23

The reconciliation of the number of shares outstanding and the amount of share capital as at March 31, 2023 and March 31, 2022 is set out below:

Particulars	As at March 31, 2023		As at March 31, 2022	
	Number of shares	Amount (Rs Lakhs)	Number of shares	Amount (Rs Lakhs)
As at the beginning of the period	95,978,056	4,798.90	95,978,056	4,798.90
Add: Bonus Shares & Stock Split	-	-	-	-
Less: Shares bought back	-	-	-	-
As at the end of the period	95,978,056	4,798.90	95,978,056	4,798.90

NOTE NO 11: NON-CURRENT BORROWINGS

Particulars	As at	
	March 31, 2023	March 31, 2022
Secured		
(i) From banks - Term loans	66,490.77	57,866.10
- Restatement value of Secured Loans	2,402.28	319.64
- Less: Current maturities of long term debt	(18,900.86)	(16,708.04)
(Secured by first Charge on the movable fixed Assets of the company on Pari-passu Basis)		
Terms of Repayment		
During 2023-24 - Rs. 28,050/- Lakhs		
During 2024-25 - Rs. 27,995/- Lakhs		
During 2025-26 - Rs. 25,594/- Lakhs		
During 2026-27 - Rs. 21,938/- Lakhs		
During 2027-28 - Rs. 11,537/- Lakhs		
During 2027-28 - Rs. 1,440/- Lakhs		
Total Non-Current Borrowings	49,992.19	41,477.70

NOTE NO 12: PROVISIONS

Particulars	As at	
	March 31, 2023	March 31, 2022
(a) Non-current		
Provisions for employee benefits		
- Provision for Leave Encashment	599.88	474.34
Total Non-Current provisions	599.88	474.34
(b) Current		
Provision for employee benefits	9.16	10.84
Others - Provident Fund Payable	102.21	121.21
- Provision for Expenses	3,062.88	3,397.26
Total Current Provisions	3,174.25	3,529.30

NOTE NO 13: DEFERRED TAX ASSET/LIABILITY

Particulars	As at	
	March 31, 2023	March 31, 2022
Opening DTA/DTL	1,511.29	2,991.96
Debit/Credit to P & L	783.88	(1,480.67)
Closing DTA/DTL	2,295.17	1,511.29



INDO-MIM PRIVATE LIMITED

Notes to the Standalone Financial statements
(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO 14: CURRENT BORROWINGS

Particulars	As at	
	March 31, 2023	March 31, 2022
Loans repayable on demand		
(i) from banks		
Cash credit - Kotak Mahindra Bank	3,989.23	3,569.68
Cash credit - State Bank of India	1,240.88	(398.76)
Cash credit - IDBI Bank Limited	1,250.05	824.87
Cash credit - HDFC Bank Limited	1,101.11	912.26
Cash credit - Axis Bank Limited	1,213.57	1,751.61
Cash credit - IDFC Bank Limited	2,761.79	2,155.23
Current maturities of long term debt	18,900.86	16,708.04
Total Current Borrowings	30,427.50	25,522.94

Notes:
Working Capital facilities including Cash Credits facilities as taken from all the banks are secured by way of first charge on the Current Assets of the Company on pari passu basis.

NOTE NO 15: TRADE PAYABLES

Particulars	As at	
	March 31, 2023	March 31, 2022
Outstanding dues of micro enterprises and small enterprises	1,747.34	1,640.08
Outstanding dues of creditors other than micro enterprises and small enterprises	17,670.51	14,354.00
Total Trade Payables	19,417.85	15,994.08

Trade payables ageing schedule for the year ended as on March 31, 2023

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	1,747.34	-	-	-	1,747.34
(ii) Others	-	17,670.51	-	-	-	17,670.51
(iii) Disputed dues — MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-

Trade payables ageing schedule for the year ended as on March 31, 2022

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	1,640.08	-	-	-	1,640.08
(ii) Others	-	14,354.00	-	-	-	14,354.00
(iii) Disputed dues — MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-

Payables to Micro, Small & Medium Enterprises	As at March 31, 2023	As at March 31, 2022
Principal amount remaining unpaid as at year-end	1,747.34	1,640.08
Interest due thereon as at year-end	-	-
Interest paid by the Company in terms of Section 16 of Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of payment made to the suppliers beyond the appointed day during the year	-	-
Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Act	-	-
Interest accrued and remaining unpaid as at year-end	-	-
Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprises for the purpose of disallowance as a deductible expenditure under Section 23 of the Act	-	-

NOTE NO 16 (a): OTHER CURRENT LIABILITIES

Particulars	As at	
	March 31, 2023	March 31, 2022
TDS Payable	460.59	354.72
Total Other Current Liabilities	460.59	354.72

NOTE NO 16 (b): CURRENT TAX LIABILITIES

Particulars	As at	
	March 31, 2023	March 31, 2022
Income Tax Provision (Net)	-	617.22
Total Current Tax Liabilities	-	617.22



INDO-MIM PRIVATE LIMITED

Notes to the Standalone Financial statements

(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO. 17 : REVENUE FROM OPERATIONS

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
Revenue from operations in respect of non-finance company (a) Sale of Products	2,31,738.74	2,05,475.20
Total Revenue from Operations	2,31,738.74	2,05,475.20

NOTE NO. 18 : OTHER INCOME

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
(a) Interest income	67.15	194.68
(b) Other non-operating income (net of expenses directly attributed to such income)	1,873.90	1,529.57
Total Other Income	1,941.05	1,724.25

NOTE NO. 19 : COST OF MATERIALS CONSUMED

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
Material A (Metal Powders)	33,104.63	31,757.23
Total Cost Of Materials Consumed	33,104.63	31,757.23

NOTE NO. 20 : CHANGE IN INVENTORIES & WIP.

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
Finished Goods		
Finished goods at the beginning of the period	5,042.80	3,071.92
Less : Finished goods at the end of the period	4,258.77	5,042.80
Sub Total (A)	784.03	(1,970.87)
Work in Process		
Stock in Site at the beginning of the year	24,147.28	20,389.42
Less : Stock in Site at the end of the year	22,827.90	24,147.28
Sub Total (B)	1,319.38	(3,757.87)
(Increase) / Decrease in Inventories (A+B)	2,103.41	(5,728.74)

NOTE NO. 21 : EMPLOYEE BENEFIT EXPENSES

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
(a) Salaries & Wages	30,257.74	20,866.10
(b) Contribution to Provident & Other Funds	1,734.13	1,447.17
(c) Expenses on employee stock option scheme (ESOP) and Employee Stock Purchase Plan (ESPP)		
(c) Staff Welfare Expenses	4,246.28	3,537.87
Total Employee Benefit Expenses	36,238.15	25,851.14



INDO-MIM PRIVATE LIMITED**Notes to the Standalone Financial statements**

(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO. 22 : FINANCE COST

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
(a) Interest Expenses :		
- Interest on Cash Credit	756.32	657.94
- Interest on Car Loan	19.30	18.57
- Loan processing Charges & Bank Charges	210.54	591.08
(b) Other Borrowing costs	3,799.95	2,504.41
(c) Interest unwind -lease liability	283.01	206.76
(d) Applicable net gain/loss on foreign currency translations & transactions	-	0.00
Total Finance Cost	5,069.12	3,978.76

NOTE NO. 23 : OTHER EXPENSES

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
I) Other Operating Expenses		
(a) Consumption of Stores & Spares	34,000.29	28,559.53
(b) Power & Fuel	6,916.21	6,272.53
(c) Outside Processing	13,261.11	11,808.81
(d) Rent	334.33	280.90
(e) Repairs & Maintenance	5,341.47	5,143.24
(f) Casual Labor Expenditure	2,227.61	2,434.34
(g) Freight for Outside Processing	616.53	727.13
(h) Testing/Inspection & Certification Charges	74.72	55.86
(i) Insurance	288.55	288.55
Sub-total (I)	63,060.82	55,570.87
II) Administrative Expenses		
(a) Professional Consultancy fee	2,549.50	2,641.90
(b) Office Maintenance	952.17	862.54
(c) Security Charges	837.96	601.82
(d) Rates & Taxes (excluding Income Tax)	947.10	329.63
(e) Telephone, Postage and Others	94.18	109.29
(f) Vehicle Maintenance	11.59	61.59
(g) Printing & Stationery Expenses	249.58	205.48
(h) Conveyance	46.48	11.47
(i) Audit Fees		
(i) For Statutory Audit	10.00	5.00
(ii) For Taxation Matters	4.00	4.00
(iii) For Other Services	4.00	4.00
(j) Donation	761.92	439.79
(k) Water Charges(Factory)	123.20	184.88
(l) Others	69.62	73.13
Sub-total (II)	6,661.30	5,534.52
III) Selling and distribution expenditure		
(a) Travelling & Marketing Expenditure	12,870.80	12,190.33
(b) Freight for Finished Goods	6,216.28	5,780.55
Sub-total (III)	19,087.07	17,970.89
Total Other Expenses (I+II+III)	88,809.19	79,076.27





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INDEPENDENT AUDITOR'S REPORT

To the Members of

M/s INDO-MIM PRIVATE LIMITED

Report on the Audit of Consolidated Ind AS Financial Statements

Opinion

We have audited the accompanying Consolidated Ind AS Financial Statements of M/s INDO-MIM PRIVATE LIMITED("the Holding Company"), its subsidiaries (the holding company and its subsidiaries together referred to as the "the Group") which comprise the Consolidated Balance Sheet as at 31 March, 2023, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year then ended and a summary of significant accounting policies and other explanatory information (hereinafter referred to as the "consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2023 and its consolidated profit, consolidated total comprehensive income, consolidated changes in equity and its consolidated cash flows for the year ended on that date.

The Consolidated Financial Statements includes the following entity:

1. TRIAX INDUSTRIES LLC., USA - Wholly Owned Subsidiary
2. INDO MIM INC., USA - (Includes its associate Indo MIM Mexico S.De R.L.De C V, Mexico) - Wholly Owned Subsidiary

Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing ("SA"s) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.





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We are independent of "the Group" in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

Management's Responsibilities for the Consolidated Ind AS Financial Statements

The Holding Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation and presentation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated changes in equity and consolidated cash flows of "the Group" in accordance with the Ind AS and other accounting principles generally accepted in India. The respective Board of Directors of the companies included in "the Group" are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of "the Group" and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Boards of Directors of the companies included in "the Group" are responsible for assessing the ability of the respective entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Boards of Directors either intend to liquidate their respective entities or to cease operations, or have no realistic alternative but to do so.

The respective Board of Directors of the companies included in "the Group" are also responsible for overseeing the financial reporting process of "the Group".





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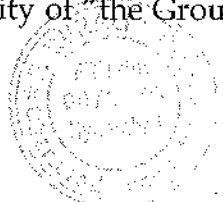
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Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the holding company incorporated in India have adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of "the Group" to continue as a going concern. If





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we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause "the Group" to cease to continue as a going concern.

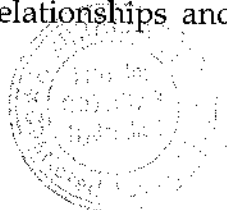
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities within "the Group" to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the Consolidated Financial Statements of which we are the independent auditors. For the other entities included in the Consolidated Financial Statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be

See





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thought to bear on our independence, and where applicable, related safeguards.

Other Matters

We did not audit the financial statements/financial information of two foreign subsidiaries whose financial statements/financial information (before elimination) reflect total assets of Rs. 76,493.49 lakhs and Rs. 22,091.38 lakhs as at 31st March, 2023, total revenue of Rs. 40,607.98 lakhs and Rs. 14,570.37 lakhs for the year ended on that date for the year ended on that date, as considered in the Consolidated Financial Statements.

The financial statements/financial information of one foreign subsidiary has been audited by other auditors whose report has been furnished to us by the management and our opinion on the Consolidated Financial Statements, in so far as it relates to the amounts and disclosures included in respect of this foreign subsidiary, and our report in terms of sub-sections (3) and (11) of section 143 of the Act, in so far it relates to the aforesaid subsidiary, is based solely on the report of the other auditor.

The financial statements/financial information of the other foreign subsidiary are unaudited has been furnished to us by the management and our opinion on the Consolidated Financial Statements, in so far as it relates to the amounts and disclosures included in respect of this foreign subsidiary, and our report in terms of sub-sections (3) and (11) of section 143 of the Act, in so far it relates to the aforesaid subsidiary, is based solely on the information furnished to us by the management.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit we report that:

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
- b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books.
- c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and

See





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Loss including Other Comprehensive Income, Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.

- d) In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act, as amended.
- e) On the basis of the written representations received from the directors as on March 31, 2023 taken on record by the Board of Directors of the Holding Company, none of the directors of the Holding Company incorporated in India are disqualified as on March 31, 2023 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting and the operating effectiveness of such controls, refer to our separate report in "Annexure A".
- g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of "the Group".
 - ii. "The Group" does not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company.
 - iv. The management of the holding company has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the holding company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or

nee





P. MURALI & CO.,

CHARTERED ACCOUNTANTS
6-3-655/2/3, SOMAJIGUDA,
HYDERABAD - 500 082. INDIA

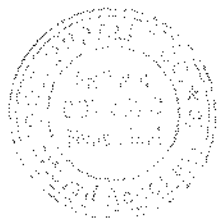
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indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the holding company or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- v. The management of the holding company has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been received by the holding company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the holding company shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Parties or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- vi. Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations in sub-clause (i) and (ii) of Rule 11(e), as provided under (iv) and (v) above contain any material misstatement.
- vii. As stated in Note 10 to the consolidated financial statements, the interim dividend declared and paid by the Holding Company during the year is in compliance with Section 123 of the Act.

For P. Murali & co,
Chartered Accountants
FRN: 007257S


A. Krishna Rao
Partner



Membership No. 020085

UDIN No. 23020085BGQYJP6282

Place: Hyderabad

Date: 01-09-2023



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ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of *INDO-MIM PRIVATE LIMITED* of even date)

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (the "Act")

In conjunction with our audit of the consolidated financial statements of the Holding Company as of and for the year ended March 31, 2023, we have audited the internal financial controls over financial reporting of **M/s INDO-MIM PRIVATE LIMITED** ("the Holding Company") only as the two subsidiaries included in the Group are incorporated outside India.

Management's Responsibility for Internal Financial Controls

The Board of Directors of the Holding Company are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI") and the Standards on Auditing, prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the

See





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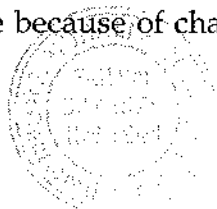
Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Company.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of





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compliance with the policies or procedures may deteriorate.

Opinion

In our opinion and to the best of our information and according to the explanations given to us "the Holding Company" has maintained, in all material respects, an adequate internal financial controls system over financial reporting with reference to these Consolidated Financial Statements and such internal financial controls over financial reporting were operating effectively as at March 31, 2023, based on the criteria for internal financial control over financial reporting established by "the Holding Company" considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For P. Murali & co,
Chartered Accountants
FRN: 007257S

A. Krishna Rao
Partner

Membership No. 020085

UDIN No. 23020085BGQYTD6282



Place: Hyderabad

Date: 01-09-2023

INDO-MIM PRIVATE LIMITED Factory & Registered office: No.45(P), KIADB Industrial Area, Hoskote, Bengaluru - 562 114 Consolidated Balance sheet as at 31st March 2023 (Amounts in INR Lakhs, unless otherwise stated)			
Particulars	Note No	As at 31 March 2023	As at 31 March 2022
ASSETS			
1 Non-current assets			
Property, plant and equipment	1(a)	120,860.48	111,050.54
Goodwill		5,394.72	5,394.72
Right of use asset	2(a)	16,701.70	3,838.92
Capital work-in-progress	1(a)	22,110.29	1,454.79
Financial Assets		-	-
- Investments	3	710.25	710.25
- Other financial assets	4	1,480.60	1,090.21
Other non-current assets	9(a)	23,968.60	26,874.92
Total non-current assets		191,226.66	150,414.35
2 Current assets			
Inventories	5	58,670.79	47,784.35
Financial assets		-	-
- Trade receivables	6	44,251.26	39,648.53
- Cash and cash equivalents	7	33,019.21	21,047.97
- Bank balances other than above	8	36.31	1,078.91
Other current assets	9(b)	4,584.87	6,448.06
Total current assets		140,562.43	116,007.82
TOTAL ASSETS		331,789.09	266,422.17
EQUITY AND LIABILITIES			
1 Equity			
Equity Share capital	10	4,798.90	4,798.90
Other equity		196,212.98	161,232.07
Total Equity		201,011.88	166,030.98
2 Non-current liabilities			
Financial liabilities			
- Borrowings	11	49,992.19	41,477.70
- Lease liabilities	2(b)	16,803.13	2,330.51
Provisions	12(a)	599.88	474.34
Deferred Tax liabilities (Net)	13	4,732.90	1,511.29
Total non-current liabilities		72,128.10	45,793.84
3 Current liabilities			
Financial liabilities			
- Borrowings	14	30,427.50	25,523.94
- Lease liabilities	2(b)	810.75	372.54
- Trade Payables		-	-
> Dues to micro and small enterprises	15	1,747.34	1,640.08
> Dues to others		19,366.10	16,793.42
Other current liabilities	16(a)	1,150.48	1,521.03
Provisions	12(b)	5,023.61	5,087.22
Current Tax Liabilities (Net)	16(b)	123.33	3,660.13
Total current liabilities		58,649.11	54,597.36
TOTAL EQUITY AND LIABILITIES		331,789.09	266,422.17
Summary of Significant Accounting Policies	24		

The accompanying notes are an integral part of the Financial Statements

As per our report of even date annexed

For P Murali & Co

Chartered Accountants

A Krishna Rao
Partner

M.No. 020085, Firm Regd.

Place: Hyderabad, India

Date: 01 Sept 2023



For Indo-MIM Private Limited

Krishna Chivukula
Director
DIN: 01625119
Place: Florida, USA

Krishna Chivukula Jr
Director
DIN: 02483835

Santosh Dash
Company Secretary, F11798



INDO-MIM PRIVATE LIMITED

Factory & Registered office: No.45(P), KIADB Industrial Area, Hosakote, Bengaluru - 562 114

Consolidated Statement of Profit and Loss for the Year ended 31st March 2023

(Amounts in INR Lakhs, unless otherwise stated)

Particulars	Note No	For the Year ended 31 March 2023	For the Year ended 31 March 2022
Revenue from operations	17	275,290.74	250,301.84
Other income	18	2,548.23	1,427.12
Total revenue		277,838.97	251,728.96
Expenses			
Cost of materials consumed	19	40,017.96	36,267.73
Changes in inventories of finished goods, work in progress and stock-in-trade	20	(131.99)	(6,425.97)
Employee benefit expenses	21	47,304.35	32,398.74
Finance cost	22	6,038.97	4,006.66
Depreciation and amortisation expense	1(b)	14,986.91	12,250.95
Other expenses	23	106,691.84	96,305.63
Total expenses		214,908.04	174,803.73
Profit/ (loss) before exceptional items and tax		62,930.92	76,925.23
Exceptional items		-	-
Profit/ (loss) before tax		62,930.92	76,925.23
Tax expense			
- Current Tax		15,965.04	18,621.10
- Deferred Tax		(155.00)	(1,480.67)
Profit/ (loss) for the period from continuing operations		47,120.88	59,784.80
Profit/ (loss) from discontinued operations		-	-
Tax expense of discontinued operations		-	-
Profit/ (loss) from discounting operations (after tax)		-	-
Profit/ (loss) for the period		47,120.88	59,784.80
Other comprehensive income			
A (i) Items that will not be reclassified to profit or loss		(820.75)	49.25
(ii) Income tax relating to items that will not be reclassified to profit or loss		206.57	(12.40)
B (i) Items that will be reclassified to profit or loss		-	-
(ii) Income tax relating to items that will be reclassified to profit or loss		-	-
Total comprehensive income for the period		46,506.70	59,821.65
<i>(Profit/ loss + other comprehensive income)</i>			
Earnings per equity share (for continuing operations)			
a) Basic		49.10	62.29
b) Diluted		49.10	62.29
Summary of Significant Accounting Policies	24		

The accompanying notes are an integral part of the Financial Statements

As per our report of even date annexed

For P Murali & Co

Chartered Accountants

A Krishna Rao
Partner
M.No. 020085, Firm No. AC No. 007257S
Place: Hyderabad, India
Date: 01 Sept 2023



For Indo-MIM Private Limited

Krishna Chivukula
Director
DIN: 01625119
Place: Florida, USA

Krishna Chivukula Jr
Director
DIN: 02483835

Santosh Dash
Company Secretary, F11798

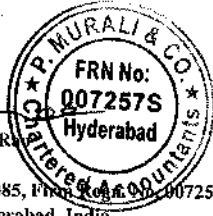


INDO-MIM PRIVATE LIMITED
CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED ON 31ST MARCH 2023

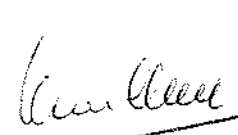
	Particulars	For the Year ended on 31.03.2023	For the Year ended on 31.03.2022
A	Cash Flow from Operating activities :		
	Net Profit after Interest & Depreciation but before Tax	62,930.92	76,925.23
	Depreciation	14,986.91	12,250.94
	Interest paid	6,038.97	4,006.66
	Interest received	(138.50)	(194.68)
	(Profit)/Loss on Sale of Fixed Assets		26.37
	Operating Profit before working capital changes	83,818.30	93,014.52
	Adjustments for :		
	Trade and Other Payables	2,679.94	4,645.11
	Inventories	(10,886.44)	(12,550.82)
	Trade receivables	(4,602.72)	(3,273.47)
	Loan and advances & Others	8,084.60	(10,600.13)
	Cash generated from operations	79,093.67	71,235.22
	Add: Income Tax paid	(15,041.07)	(20,992.29)
	Miscellaneous Expenditure		
	Net Cash flow from Operating activities (before & after extraordinary items) " A "	64,052.60	50,242.93
B	Net Cash from Investing activities :		
	(Purchase) / Sale of fixed assets	(46,915.28)	(32,217.92)
	Interest received	138.50	194.68
	Sale of Fixed Assets	377.94	2,164.64
	Net cash flow from Investing activities " B "	(46,398.84)	(29,858.60)
C	Cash Flow from Financing activities		
	Bank borrowings & Unsecured Loan	13,419.06	8,245.77
	Dividend and Dividend Distribution Tax Paid	(13,062.61)	(21,902.19)
	Interest paid	(6,038.97)	(4,006.66)
	Net Cash flow from Financing activities " C "	(5,682.53)	(17,663.08)
D	Net (Decrease) / Increase in Cash and Cash Equivalents (A + B + C)	11,971.24	2,721.25
	Cash and Cash Equivalents at the beginning	21,047.97	18,326.72
	Cash and Cash Equivalents at the end	33,019.21	21,047.97

For P Murali & Co
Chartered Accountants

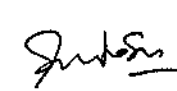

A Krishna Rao
Partner
M.No. 020085, Firm No. 007257S
Place: Hyderabad, India
Date: 01 Sept 2023



For Indo-MIM Private Limited


Krishna Chivukula
Director
DIN: 01625119
Place: Florida, USA


Krishna Chivukula Jr
Director
DIN: 02483835


Santosh Dash
Company Secretary, F11798



INDO-MIM PRIVATE LIMITED
Statement of changes in equity for the year ended March 31, 2023

(Amounts in INR Lakhs, unless otherwise stated)

a. Equity Share Capital

Paid up Equity Share capital	Note No.	No of Shares	Amount
As at April 01, 2020		95,978,056	4,798.90
Changes in equity share capital	10	-	-
As at March 31, 2021		95,978,056	4,798.90
Changes in equity share capital		-	-
As at March 31, 2022		95,978,056	4,798.90
Changes in equity share capital		-	-
As at March 31, 2023		95,978,056	4,798.90

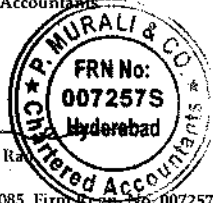
b. Other Equity

	Reserves and surplus			Other Comprehensive Income	Total
	Securities Premium Reserve	General reserve	Retained earnings		
Balance as at April 01, 2020	74.94	2,091.79	97,825.88	(1,759.09)	98,233.52
Profit for the year			44,032.83		44,032.83
Others			(258.49)		(258.49)
Dividend paid			(31,497.60)		(31,497.60)
Bonus shares / (Forfeiture of Bonus shares)			(3,599.18)		(3,599.18)
Remeasurements of defined benefits plan				921.09	921.09
Total comprehensive income for the year	-	-	8,677.56	921.09	9,598.65
Balance as at March 31, 2021	74.94	2,091.79	106,503.44	(838.00)	107,832.16
Balance as at April 01, 2021	74.94	2,091.79	106,503.44	(838.00)	107,832.16
Profit for the year			47,805.15		47,805.15
Others			(189.49)		(189.49)
Dividend paid			(21,902.19)		(21,902.19)
Bonus shares / (Forfeiture of Bonus shares)			-		-
Remeasurements of defined benefits plan				49.25	49.25
Total comprehensive income for the year	-	-	25,713.47	49.25	25,762.72
Balance as at March 31, 2022	74.94	2,091.79	132,216.90	(788.75)	133,594.87
Balance as at March 31, 2022	74.94	2,091.79	132,216.90	(788.75)	133,594.87
Balance as at April 01, 2022	74.94	2,091.79	132,216.90	(788.75)	133,594.87
Profit for the year			41,577.57		41,577.57
Others			(1,289.14)	198.53	(1,090.61)
Dividend paid			(13,062.61)		(13,062.61)
Bonus shares / (Forfeiture of Bonus shares)			-		-
Remeasurements of defined benefits plan				(614.18)	(614.18)
Total comprehensive income for the year	-	-	27,225.82	(415.65)	26,810.17
Balance as at March 31, 2023	74.94	2,091.79	159,442.72	(1,204.40)	160,405.03

The accompanying notes are an integral part of the Financial Statements

For P Murali & Co
Chartered Accountants


A Krishna Rao
Partner
M.No. 020085, Firm Regn No: 007257S
Place: Hyderabad, India
Date: 01 Sept 2023



For INDO-MIM Private Limited


Krishna Chivukula
Director
DIN: 01625119
Place: Florida, USA


Krishna Chivukula Jr
Director
DIN: 02483835


Santosh Dash
Company Secretary, F11798



INDO MIM PRIVATE LIMITED
NOTE NO.1: CONSOLIDATED FIXED ASSET SCHEDULE

Sl. No.	Particulars	Gross Block				Depreciation/Amortization			Net Block as on 31.03.2023	Net Block as on 31.03.2022
		As on 01.04.2022	Additions during the year	Additions through Business acquisitions	Sale/Deletions during the year	As on 31.03.2023	Dep. As on 01.04.2022	Dep. For the year 2022-23	Total Depreciation as on 31.03.2023	
1	LAND	2,887.13	-	-	-	2,887.13	-	-	-	2,887.13
2	BUILDING	27,073.05	1,527.02	-	-	28,600.07	4,986.69	937.29	5,923.99	22,676.08
3	PLANT & MACHINERY	128,100.09	19,615.04	-	(304.85)	147,410.29	56,303.59	11,076.24	67,206.91	80,203.38
4	ELECTRICAL EQUIPMENT	8,400.08	1,348.06	-	-	9,748.14	4,972.20	710.69	5,655.09	4,093.05
5	OFFICE EQUIPMENT	1,337.38	141.76	-	-	1,479.14	1,219.73	96.49	1,289.35	189.79
6	COMPUTERS	4,916.35	632.48	-	(0.27)	5,548.55	3,645.47	1,218.28	4,661.83	1,270.88
7	FURNITURE	4,879.89	340.60	-	-	5,220.49	2,763.29	431.35	3,194.64	2,025.85
8	VEHICLES	1,070.71	245.78	-	(72.82)	1,243.68	558.62	109.43	718.39	525.39
9	ROADS	203.62	-	-	-	203.62	25.22	0.71	25.93	177.69
10	CAPITAL WIP	5,545.48	16,289.50	-	-	22,110.29	-	-	-	22,110.29
11	Leasehold Improvements & Others	53.38	184.97	-	-	238.35	-	-	-	5,545.48
12	PLANT & MACHINERY RE	1,983.12	2,937.05	-	3,377.78	8,297.96	(629.79)	-	1,349.91	53.38
	TOTAL	186,450.38	43,262.27	-	3,275.07	232,987.72	73,945.04	14,580.48	90,016.95	142,970.76
	Previous Year	156,397.11	32,217.92	-	(2,164.64)	186,450.38	64,313.86	11,728.56	73,945.04	112,505.33
	Amortisation - Finance Cost of Leased Assets									
	Total Charge off in P&L									(0.00)
										92,081.25



INDO-MIM PRIVATE LIMITED
Notes to the Consolidated Financial statements
(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO. (a) : PROPERTY, PLANT & EQUIPMENT

Sl. No.	Particulars	Gross Block			Depreciation/Amortisation			Impairment/ Loss /Reversal	Total Depreciation as on 31.03.2023	Net Block as on 31.03.2023	Net Block as on 31.03.2022
		As on 01.04.2022	Additions during the year	Sale/Deletions during the year	As on 31.03.2023	Dep. As on 01.04.2022	Dep. For the year 2022-23				
1	LAND	2,887.13	-	-	2,887.13	-	-	-	-	2,887.13	2,887.13
2	BUILDING	27,073.05	1,527.02	-	28,600.07	4,986.69	937.29	-	5,923.99	22,676.08	22,086.35
3	PLANT & MACHINERY	128,100.09	19,615.04	(304.85)	147,410.29	56,303.59	11,076.24	(172.92)	67,206.91	80,203.38	71,796.50
4	ELECTRICAL EQUIPMENT	8,400.08	1,348.06	-	9,748.14	4,972.20	710.69	(27.80)	5,655.09	4,093.05	3,427.88
5	OFFICE EQUIPMENT	1,337.38	141.76	-	1,479.14	1,219.73	96.49	(26.87)	1,289.35	189.79	117.65
6	COMPUTERS	4,916.35	632.43	(0.27)	5,548.51	3,643.47	1,218.28	(20.93)	4,661.83	886.72	1,270.88
7	FURNITURE	4,879.89	340.60	-	5,220.49	2,763.29	431.35	-	3,194.64	2,025.85	2,116.59
8	VEHICLES	1,070.71	245.78	(72.82)	1,243.68	653.62	189.43	(49.76)	718.29	525.39	412.09
9	ROADS	203.62	-	-	203.62	25.22	0.71	-	25.93	177.59	178.40
10	PLANT & MACHINERY RE	1,983.12	2,937.05	3,377.78	8,297.96	(629.79)	-	1,970.70	1,340.91	6,957.05	2,612.91
11	Lease Hold Improvements	53.38	184.97	-	238.35	-	-	-	-	238.35	53.38
12	CAPITAL WIP	4,090.79	13,845.22	275.22	17,211.23	-	-	-	-	17,211.23	4,090.79
	SUB-TOTAL (A)	184,995.60	39,818.00	3,275.07	228,088.66	73,045.04	14,580.48	1,491.43	90,016.95	138,071.70	111,030.55
1	CAPITAL WIP	1,454.79	3,444.27	-	4,899.06	-	-	-	-	4,899.06	1,454.79
	SUB-TOTAL (B)	1,454.79	3,444.27	-	4,899.06	-	-	-	-	4,899.06	1,454.79
	TOTAL (A+B)	186,450.38	43,262.27	3,275.07	232,987.72	73,045.04	14,580.48	1,491.43	90,016.95	142,970.76	112,505.34
	Previous Year	156,397.11	32,217.92	(2,164.64)	186,450.38	64,313.86	11,728.56	(2,097.37)	73,945.04	112,505.33	92,083.25

Capital work-in-progress ageing schedule for the year ended March 31, 2023 is as follows:

	Amount in CWIP for a period of				Total
	<1 year	1-2 years	2-3 years	>3 years	
CWIP	-	-	-	-	17,744.29
Projects in progress	17,744.29	-	-	-	-
Projects temporarily suspended	-	-	-	-	-

Capital work-in-progress ageing schedule for the year ended March 31, 2022 is as follows:

	Amount in CWIP for a period of				Total
	<1 year	1-2 years	2-3 years	>3 years	
CWIP	5,545.58	-	-	-	5,545.58
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-

NOTE NO. (b) : DEPRECIATION AND AMORTISATION EXPENSE

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
(a) Depreciation of property, plant and equipment	14,324.58	11,728.56
(b) Amortisation	662.33	522.39
Total	14,986.91	12,250.95



INDO-MIM PRIVATE LIMITED
Notes to the Consolidated Financial statements
(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO 2(a): RIGHT OF USE ASSET

Following are the changes in the carrying value of right of use assets for the year ended March 31, 2023:

Particulars	Category of ROU asset			
	Land	Buildings	Vehicles	Total
Balance as at April 1, 2022	1,327.98	2,510.93	-	3,838.92
Additions	9,827.79	658.95	-	10,486.74
Deletions	2,976.87	-	-	2,976.87
Deletions/Depreciation	(30.04)	(570.77)	-	(600.82)
Balance as at March 31, 2023	14,102.60	2,599.11	-	16,701.71

Following are the changes in the carrying value of right of use assets for the year ended March 31, 2022:

Particulars	Category of ROU asset			
	Land	Buildings	Computers	Total
Balance as at April 1, 2021	-	2,014.78	-	2,014.78
Additions	1,341.53	1,707.73	-	3,049.27
Deletion	-	(780.51)	-	(780.51)
Depreciation	(13.55)	(431.07)	-	(444.62)
Balance as at March 31, 2022	1,327.98	2,510.93	-	3,838.92

NOTE NO 2(b): LEASE LIABILITIES

The following is the break-up of current and non-current lease liabilities as at March 31, 2023 and March 31, 2022:

Particulars	As at	
	31 March 2023	March 31, 2022
Current lease liabilities	810.75	372.54
Non-current lease liabilities	16,803.13	2,330.51
Total Lease Liabilities	17,613.89	2,703.06

The movement in lease liabilities during the year ended March 31, 2023 and March 31, 2022 is as follows:

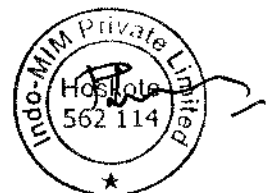
Particulars	As at	
	31 March 2023	March 31, 2022
Balance at the beginning	2,703.06	2,000.43
Additions	17,323.55	1,714.21
Finance cost accrued during the period	283.01	206.76
Deletions	-	(702.75)
Payment of lease liabilities	(2,695.73)	(515.59)
Balance at the end	17,613.89	2,703.06

NOTE NO 3: INVESTMENTS

Particulars	As at	
	31 March 2023	March 31, 2022
Non-current investments	-	-
- In Others (at cost unless stated otherwise):	-	-
Avaada Kn Solar Private Limited	-	-
71,02,550 (March 31, 2022 : 71,02,550, March 31, 2021 : Nil) Equity Shares of Rs. 10/- each, fully paid	710.26	710.26
Total non-current investments	710.26	710.26
Aggregate amount of unquoted investments	710.26	710.26
Aggregate amount of impairment in value of investment	-	-

NOTE NO 4: OTHER FINANCIAL ASSETS

Particulars	As at	
	31 March, 2023	March 31, 2022
Non-Current	-	-
Security Deposits	1,480.60	1,090.21
Total non-current other financial assets	1,480.60	1,090.21



NOTE NO 5: INVENTORIES

Particulars	As at	
	31 March 2023	March 31, 2022
Inventories :		
a) Raw materials (Valued at Cost)	25,442.65	15,546.44
Sub Total	25,442.65	15,546.44
b) Work - in - progress (Valued at Cost)	27,465.16	26,638.61
Sub Total	27,465.16	26,638.61
c) Finished goods (Valued at Cost)	4,504.34	5,198.90
Sub Total	4,504.34	5,198.90
d) Stores and spares	1,258.64	400.40
Sub Total	1,258.64	400.40
Total Inventories	58,670.79	47,784.35

NOTE NO 6: TRADE RECEIVABLES

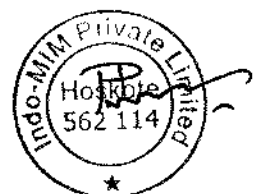
Particulars	As at	
	31 March 2023	March 31, 2022
Trade Receivables considered good - Secured	44,251.26	39,648.53
Less: Allowance for expected credit loss		
Trade Receivables considered good - Secured	44,251.26	39,648.53
Trade Receivables considered good - Unsecured;		
Less: Allowance for expected credit loss		
Trade Receivables considered good - Unsecured;		
Trade Receivables which have significant increase in Credit Risk;		
Less: Allowance for expected credit loss		
Trade Receivables which have significant increase in Credit Risk		
Trade Receivables - credit impaired		
Less: Allowance for credit impairment		
Trade Receivables - credit impaired		
Total Trade Receivables	44,251.26	39,648.53

Trade receivables ageing schedule for the year ended as on March 31, 2023

Particulars	As at		Total
	2-3 years	More than 3 years	
Undisputed			
Considered good			44,251.26
Which have significant increase in credit risk			-
Credit impaired			-
Disputed			
Considered good			-
Which have significant increase in credit risk			-
Credit impaired			-
Less: Allowance for credit loss			-
Total Trade Receivables			44,251.26

Trade receivables ageing schedule for the year ended as on March 31, 2022

Particulars	As at		Total
	2-3 years	More than 3 years	
Undisputed			
Considered good			39,648.53
Which have significant increase in credit risk			-
Credit impaired			-
Disputed			
Considered good			-
Which have significant increase in credit risk			-
Credit impaired			-
Less: Allowance for credit loss			-
Total Trade Receivables			39,648.53



NOTE NO 7: CASH AND CASH EQUIVALENTS

Particulars	As at	
	31 March, 2023	March 31, 2022
Balances with Banks		
- in current accounts	33,006.78	21,038.27
Cash on hand:	12.42	9.70
Total Cash and cash equivalents	33,019.21	21,047.97

NOTE NO 8: OTHER BANK BALANCES

Particulars	As at	
	31 March, 2023	March 31, 2022
On Margin Money Deposit Accounts	36.31	31.31
Term deposits with banks with a original maturity of more than twelve months	-	1,047.60
Total Other Bank Balances	36.31	1,078.91

NOTE NO 9: OTHER ASSETS

Particulars	As at	
	31 March, 2023	March 31, 2022
a) Other non-current assets		
Secured and considered good		
- Cenvat & VAT	-	152.03
- GST	20,061.42	20,182.09
Unsecured and considered good		
- Income Tax	600.32	341.00
- Capital Advances	190.36	-
- Other Advances	3,074.04	5,455.19
- Plan Asset Value	42.46	744.61
Total non-current other assets	23,968.60	26,874.92
b) Other current assets		
Capital Advance	4,090.68	6,045.68
Others	236.29	172.35
Deferred Rent	125.97	112.61
OFS Expenditure	131.94	117.42
Total current other assets	4,584.87	6,448.06

NOTE NO 10: EQUITY SHARE CAPITAL

Particulars	As at	
	31 March, 2023	March 31, 2022
Equity Share Capital		
(a) Authorised		
12,00,00,000 Equity shares of Rs.5/- each	6,000.00	6,000.00
(b) Issued		
95978056 (Previous Year 95978056) Equity Shares of Rs.5/- each	4,798.90	4,798.90
(c) Subscribed & Fully Paid Up		
95978056 (Previous Year 95978056) Equity Shares of Rs.5/- each	4,798.90	4,798.90
(d) Subscribed & not fully paid up	-	-
(e) Par value per share Rs. 5	-	-
Total Equity Share Capital	4,798.90	4,798.90
Details of shareholder holding more than 5% shares of the company:	% of Share Holding	% of Share Holding
Equity Shares of Rs.5/- each Held By Green Meadows Investments Limited, Mauritius (March 31, 2022 : 8,71,49,248, March 31, 2021 : 8,71,49,248)	90.8%	90.8%



Disclosure of Shareholding of Promoters - As at March 31, 2023

Promoter name
Green Meadows Investments Limited
Krishna Chivukula
Krishna Chivukula Jr.

Disclosure of Shareholding of Promoters - As at March 31, 2022

Promoter name
Green Meadows Investments Limited
Krishna Chivukula
Krishna Chivukula Jr.

The amount of per share dividend recognized as distribution to equity shareholders in accordance with Companies Act 2013 is as follows:

Particulars	Year ended March 31,	
	2023	2022
Interim Dividend for fiscal 2023		
Final dividend for fiscal 2022		
Interim Dividend for fiscal 2022	13,062.61	12,429.16
Final dividend for fiscal 2021		
Interim Dividend for fiscal 2021		9,473.03

(i) The Board of Directors has accorded for the declaration and payment of 1st Interim dividend ₹ 12.95 per equity share for the year ended March 31, 2022. This resulted in payout of ₹ 12,429.16 lakhs.

(ii) The Board of Directors have declared an 2nd interim dividend on 12 September 2022 of ₹ 13.61 per equity share for the year ended March 31, 2022. This resulted in payout of ₹ 13,062.61 lakhs during the financial year 2022-23

The reconciliation of the number of shares outstanding and the amount of share capital as at March 31, 2023 and March 31, 2022 is set out below:

Particulars	As at March 31, 2023		As at March 31, 2022	
	Number of shares	Amount (Rs Lakhs)	Number of shares	Amount (Rs Lakhs)
As at the beginning of the period	-	-	95,978,056	4,798.90
Add: Bonus Shares & Stock Split	-	-	-	-
Less: Shares bought back	-	-	-	-
As at the end of the period	-	-	95,978,056	4,798.90

NOTE NO 11: NON-CURRENT BORROWINGS

Particulars	As at	
	31 March, 2023	March 31, 2022
Secured		
(1) From banks - Term loans	66,490.77	57,866.10
- Restatement value of Secured Loans	2,402.28	319.64
- Less: Current maturities of long term debt	(18,900.86)	(16,708.04)
(Secured by first Charge on the movable fixed Assets of the company on Paripassu Basis.)		
Terms of Repayment		
During 2023-24 - Rs. 28,050/- Lakhs		
During 2024-25 - Rs. 27,995/- Lakhs		
During 2025-26 - Rs. 25,594/- Lakhs		
During 2026-27 - Rs. 21,938/- Lakhs		
During 2027-28 - Rs. 11,577/- Lakhs		
During 2027-28 - Rs. 1,440/- Lakhs		
Total Non-Current Borrowings	49,992.19	41,477.70

NOTE NO 12: PROVISIONS

Particulars	As at	
	March 31, 2023	March 31, 2022
(a) Non-current		
Provisions for employee benefits		
- Provision for Leave Encashment	599.88	474.34
Total Non-Current provisions	599.88	474.34
(b) Current		
Provision for employee benefits	137.57	10.84
Others - Provident Fund Payable	102.21	121.21
- Provision for Expenses	4,793.82	4,955.17
Total Current Provisions	5,033.61	5,087.22



NOTE NO 13: DEFERRED TAX ASSET/LIABILITY

Particulars	As at	
	31 March 2023	March 31, 2022
Opening DTA/DTL	1,511.29	2,991.96
Debit/Credit to P & L	3,221.61	(1,480.67)
Closing DTA/DTL	4,732.90	1,511.29

NOTE NO 14: CURRENT BORROWINGS

Particulars	As at	
	31 March 2023	March 31, 2022
Loans repayable on demand		
(i) from banks		
Cash credit - Kotak Mahindra Bank	3,959.23	3,569.68
Cash credit - State Bank of India	1,240.88	(398.76)
Cash credit - IDBI Bank Limited	1,250.05	824.87
Cash credit - HDFC Bank Limited	1,101.11	912.26
Cash credit - Axis Bank Limited	1,213.57	1,751.61
Cash credit - IDFC Bank Limited	2,761.79	2,155.23
Current maturities of long term debt	18,900.86	16,708.04
Total Current Borrowings	30,427.50	25,522.94

Notes:

Working Capital facilities including Cash Credits facilities as taken from all the banks are secured by way of first charge on the Current Assets of the Company on pari passu basis.

NOTE NO 15: TRADE PAYABLES

Particulars	As at	
	31 March 2023	March 31, 2022
Outstanding dues of micro enterprises and small enterprises	1,747.34	1,640.08
Outstanding dues of creditors other than micro enterprises and small enterprise	19,366.10	16,793.42
Total Trade Payables	21,113.44	18,433.50

Trade payables ageing schedule for the year ended as on March 31, 2023 and March 31, 2022:

Particulars	31/03/2023	
	More than 3 years	Total
(i) MSME	-	1,747.34
(ii) Others	-	19,366.10
(iii) Disputed dues — MSME	-	-
(iv) Disputed dues - Others	-	-

Particulars	31/03/2022	
	More than 3 years	Total
(i) MSME	-	1,640.08
(ii) Others	-	16,793.42
(iii) Disputed dues — MSME	-	-
(iv) Disputed dues - Others	-	-



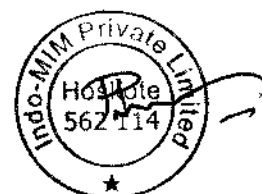
Payables to Micro, Small & Medium Enterprises	As at March 31, 2023	As at March 31, 2022
Principal amount remaining unpaid as at year-end	1,747.34	1,640.08
Interest due thereon as at year-end	-	-
Interest paid by the Company in terms of Section 16 of Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of payment made to the suppliers beyond the appointed day during the year	-	-
Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Act	-	-
Interest accrued and remaining unpaid as at year-end	-	-
Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprises for the purpose of disallowance as a deductible expenditure under Section 23 of the Act	-	-

NOTE NO 16 (a): OTHER CURRENT LIABILITIES

Particulars	As at	
	31 March 2023	March 31, 2022
TDS Payable	460.59	354.72
Unearned Revenue	689.89	1,166.32
	-	-
Total Other Current Liabilities	1,150.48	1,521.03

NOTE NO 16 (b): CURRENT TAX LIABILITIES

Particulars	As at	
	31 March 2023	March 31, 2022
Tax Provision	123.33	3,660.13
	-	-
Total Current Tax Liabilities	123.33	3,660.13



INDO MIM PRIVATE LIMITED

Notes to the Consolidated Financial statements

(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO. 17 : REVENUE FROM OPERATIONS

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
Revenue from operations in respect of non-finance company (a) Sale of Products	2,75,290.74	2,50,301.84
Total Revenue from Operations	2,75,290.74	2,50,301.84

NOTE NO. 18 : OTHER INCOME

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
(a) Interest income	138.50	194.68
(b) Other non-operating income (net of expenses directly attributed to such income)	2,409.73	1,232.44
Total Other Income	2,548.23	1,427.12

NOTE NO. 19 : COST OF MATERIALS CONSUMED

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
Material A (Metal Powders)	40,017.96	36,267.73
Total Cost Of Material Consumed	40,017.96	36,267.73

NOTE NO. 20 : CHANGE IN INVENTORIES & WIP.

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
Finished Goods		
Finished goods at the beginning of the period	5,198.90	3,135.40
Less : Finished goods at the end of the period	4,504.34	5,198.90
Sub Total (A)	694.56	(2,063.50)
Work in Process		
Stock in Site at the beginning of the year	26,638.61	22,276.14
Less : Stock in Site at the end of the year	27,465.16	26,638.61
Sub Total (B)	(826.55)	(4,362.47)
(Increase) / Decrease in Inventories (A+B)	(131.99)	(6,425.97)

NOTE NO. 21 : EMPLOYEE BENEFIT EXPENSES

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
(a) Salaries & Wages	40,148.01	27,332.96
(b) Contribution to Provident & Other Funds	1,734.13	1,447.17
(c) Expenses on employee stock option scheme (ESOP) and Employee Stock Purchase Plan (ESPP)	-	-
(c) Staff Welfare Expenses	5,422.21	3,618.61
Total Employee Benefit Expenses	47,304.35	32,398.74



INDO MIM PRIVATE LIMITED**INDO MIM PRIVATE LIMITED**

Notes to the Consolidated Financial statements

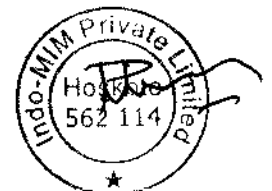
(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO. 22 : FINANCE COST

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
(a) Interest Expenses :		
- Interest on Cash Credit	657.94	657.94
- Interest on Car Loan	19.30	18.57
- Loan processing Charges & Bank Charges	267.24	618.98
(b) Other Borrowing costs	4,811.47	2,504.41
(c) Interest unwind -lease liability	283.01	206.76
(d) Applicable net gain/loss on foreign currency translations & transactions	0.00	0.00
Total Finance Cost	6,038.97	4,006.66

NOTE NO. 23 : OTHER EXPENSES

Particulars	Year Ended 31.03.2023	Year Ended 31.03.2022
I) Other Operating Expenses		
(a) Consumption of Stores & Spares	36,320.33	34,011.46
(b) Power & Fuel	8,439.10	6,919.92
(c) Outside Processing	16,175.79	13,166.46
(d) Rent	1,202.36	1,088.85
(e) Repairs & Maintenance	6,677.13	5,815.70
(f) Casual Labor Expenditure	9,994.38	10,847.78
(g) Freight for Outside Processing	1,166.29	3,635.05
(h) Testing/Inspection & Certification Charges	349.06	55.86
(i) Insurance	805.96	709.07
Sub-total (I)	81,130.41	76,250.15
II) Administrative Expenses		
(a) Professional Consultancy fee	3,421.48	3,402.23
(b) Office Maintenance	1,820.00	1,791.81
(c) Security Charges	1,070.79	803.94
(d) Rates & Taxes (excluding Income Tax)	1,306.58	859.80
(e) Telephone, Postage and Others	210.73	136.94
(f) Vehicle Maintenance	82.77	67.97
(g) Printing & Stationery Expenses	249.58	207.38
(h) Conveyance	46.48	11.47
(i) Audit Fees	-	-
(i) For Statutory Audit	10.00	5.00
(ii) For Taxation Matters	4.00	4.00
(iii) For Other Services	4.00	4.00
(j) Donation	762.71	439.79
(k) Water Charges(Factory)	123.20	184.88
(l) Others	590.06	676.99
Sub-total (II)	9,702.39	8,596.21
III) Selling and distribution expenditure		
(a) Travelling & Marketing Expenditure	7,537.23	5,678.71
(b) Freight for Finished Goods	8,321.82	5,780.55
Sub-total (III)	15,859.05	11,459.27
Total Other Expenses (I+II+III)	1,06,691.84	96,305.63



NOTES ON ACCOUNTS:

Note No. 24 – Significant Accounting Policies:

a. Statement of compliance

The financial statements are prepared using accrual basis of accounting and historical cost convention except for certain material items that have been measured at fair value as required by the relevant Ind AS. The figures in the financial statements are mentioned in Indian Rupees ('INR') and all values are specified in lakhs with two decimal places, except otherwise indicated.

b. Use of estimates and judgments

The preparation of the financial statements requires that the Management to make estimates, assumptions and judgments that affect the reported amounts of assets and liabilities, disclosure of contingent liabilities as at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. The recognition, measurement, classification and disclosure of an item or information in the financial statements is made relying on these estimates. The estimates and judgments used in the preparation of the financial statements are continuously evaluated by the Management and are based on historical experience and various other assumptions and factors that the Management believes to be reasonable under the existing circumstances. Actual results could differ from those estimates. Any revision to accounting estimates is recognized prospectively in current and future periods.

c. Property, plant and equipment

The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates and inclusive of any duties and other taxes (other than those subsequently recoverable from the tax authorities). Expenditure incurred after the property, plant and equipment have been put into operation such as repairs and maintenance, are charged to Statement of Profit and Loss in the period in which the costs are incurred. Property, plant and equipment except freehold land are stated in the balance sheet at cost less accumulated depreciation. Freehold land is stated at historical cost.

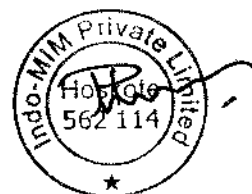
d. Depreciation / Amortization

Depreciation is recognised so as to write off the cost of assets (other than freehold land and properties under construction) less their residual values over their useful lives, using the straight-line method. Depreciation is recognized on a straight-line basis over their estimated useful lives. The estimated useful life and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Depreciation on tangible assets is provided as per the provisions of Schedule II of the Companies Act, 2013 based on useful life as notified by Regulatory Authorities considering residual value as 5%. Estimated useful life of the assets are as follows:

Building	30 years
Plant & Machinery	15 years
Furniture & Fittings	10 years
Office Equipment	5 years
Vehicles	8 years
Computers & Software	03 years
Electrical Installations	10 years

In case of additions during the year, depreciation is provided for the full year and no depreciation is provided in the year of sale/disposal. Extra Shift depreciation for Plant & Machinery is calculated as per Schedule II of the Companies Act as below:

- Double Shift – 50% of the Depreciation claimed as per Single Shift and
- Triple Shift – 100% of the Depreciation claimed as per Single Shift.



e. Impairment of tangible assets

At the end of each reporting period, the Company reviews the carrying amounts of its property, plant and equipments (tangible assets) to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). An impairment loss is recognised immediately in Statement of Profit and Loss. When an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in Statement of Profit and Loss.

f. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are recognised in Statement of Profit and Loss in the period in which they are incurred. The Company determines the amount of borrowing costs eligible for capitalization as the actual borrowing costs incurred on that borrowing during the period less any interest income earned on temporary investment of specific borrowings pending their expenditure on qualifying assets, to the extent that an entity borrows funds specifically for the purpose of obtaining a qualifying asset. In case if the Company borrows generally and uses the funds for obtaining a qualifying asset, borrowing costs eligible for capitalisation are determined by applying a capitalisation rate to the expenditures on that asset. The Company suspends capitalisation of borrowing costs during extended periods in which it suspends active development of a qualifying asset.

g. Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks and on hand and demand deposits with an original maturity of three months or less and highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value net of outstanding cash credit as they are considered an integral part of the Company's cash management.

h. Inventories

Cost of inventories includes cost of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Inventories of stores, spare parts, fuel and loose tools are stated at the lower of cost on FIFO basis and net realizable value. Closing Stock of finished goods in saleable condition and work in process are valued at weighted average cost. Net realizable value represents the estimated selling price for inventories in the ordinary course of business less all estimated costs of completion and estimated costs necessary to make the sale.

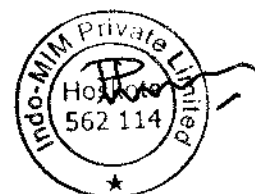
i. Revenue recognition

i) Sale of Goods

Revenue is recognised when substantial risks and rewards of ownership is transferred to the buyer under the terms of the contract and to the extent that it is probable that economic benefit will flow to the Company and that the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable as adjusted with discount, rebates, price reductions and incentives given to Customers.

ii) Dividend and interest income

Dividend income from investments is recognised as and when the shareholder's right to receive payment has been established and it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income from a financial



asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income on bank deposits is recognized on **accrual basis** whereas interest income on interest free security deposits given to lessor on terms of long-term lease agreement is recognised as income and corresponding amortized rent expenses as per the requirement of Ind AS 109.

j. Foreign currency transactions and foreign operations

The functional currency of the Company and its subsidiaries is determined on the basis of the primary economic environment in which it operates. The functional currency of the Company is Indian National Rupee (INR). In preparing the financial statements the Company, transactions in currencies other than the entity's functional currency are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at the reporting date and non-monetary items are carried at their fair value. Differences in book value and retranslated carrying value on monetary and non-monetary items are recognised in Statement of Profit and Loss in the period in which they arise. The amount that has been charged to Statement of Profit and Loss account on account of value difference on monetary and non-monetary items for the financial year ended March 31, 2022, and March 31, 2023, amounts to Rs. 189.97/- Lakhs and Rs. 56.94/- Lakhs respectively.

k. Employee benefits

The Company has following post-employment plans:

a) Defined benefit plans

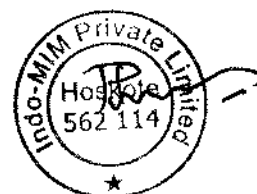
(i) Gratuity

The Company provides for gratuity for employees as per the Payment of Gratuity Act, 1972. The gratuity plan is a funded plan administered at present by Birla Sun-life Insurance Company Limited. The liability or asset in respect of defined benefit gratuity plan is recognised in the balance sheet at the present value of defined benefit obligations at the end of the reporting period less fair value of plan assets. The defined benefit obligation and value of planned assets is calculated annually by actuaries through actuarial valuation using the projected unit credit method and the Company recognizes the changes in the defined benefit obligation as an expense in the statement of profit and loss. Service costs comprising of current service costs, past-service costs, gains and losses on curtailment and non-routine settlements, net interest expense or income is recognised as an expense in the statement of profit and loss. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and fair value of plan assets. This cost is included in employee benefit expenses in the statement of the profit & loss. Re-measurement comprising of actuarial gains and losses are recognised in the period in which they occur and directly recognised in other comprehensive income. Re-measurements are not reclassified to Statement of Profit and Loss in subsequent periods. Ind AS 19 requires the exercise of judgment in relation to various assumptions including future pay rises, inflation and discount rates and employee and pensioner demographics. The Company determines the assumptions in conjunction with its actuaries and believes these assumptions to be in line with best practice, but the application of different assumptions could have a significant effect on the amounts reflected in the income statement, other comprehensive income and balance sheet. There may be also interdependency between some of the assumptions.

Changes in the present value of the defined benefit obligation is given in Annexure.

(ii) Leave Encashment

Paid annual leave is considered as a short-term employee benefit. In order to facilitate the employees to have a cover for a paid leave requirement in future, the company permits the



employees to accumulate leave up to 45 days. Any leave balance in excess of 45 days is paid as leave encashment to the employees every year. The company calculates the value of the no of days of leave to the credit of the employee on the reporting date and provides for the same in the accounts. The company has not created a separate fund for this purpose.

b) Defined contribution plans

Under defined contribution plans, the Company pays pre-defined amounts to separate funds and does not have any legal or informal obligation to pay additional sums other than such pre-defined contribution. The Company's payments to the defined contribution plans are recognised as expenses on accrual basis.

(i) Provident Fund

Contributions towards Employees Provident Fund are made to the Employees Provident Fund Scheme in accordance with the statutory provisions at the rate of 12% of employee's basic salary. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

(ii) Superannuation Fund

The Company contributes 15% of the basic pay subject to a maximum of Rs. 150,000/- p.a. in respect of those employees who opted for it. The Superannuation Fund is administered by trustees and managed by Birla Sun-life Insurance Company Limited. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

(iii) National Pension Scheme

The Company contributes 10% of the basic pay in respect of those employees who opted for it. The Company contributes the amount payable in respect of a month in the following month. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

c) Short-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

l. Share-based payment arrangements:

The company does not have any share based payment to report on the reporting date. Professional payment linked to the share valuation have been valued as per the agreement and provided for in the books on the reporting date.

m. Taxation

Tax expense comprises of current and deferred tax. Current income tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income Tax Act, 1961. Current tax includes taxes to be paid on the profit earned during the year and for the prior periods. Deferred income taxes are provided based on the balance sheet approach considering the temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax is measured based on the tax rates and the tax laws enacted or substantively enacted at the balance sheet date. Deferred tax assets are recognised only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised. In situations where the company has unabsorbed depreciation or carry forward tax losses, all deferred tax assets are recognised only if it is probable that they can be utilised against future taxable profits. The carrying amount of deferred tax assets are reviewed at each balance sheet date. The company write-off the carrying amount of a deferred tax asset to the extent that it is no longer probable that sufficient future taxable income will be available against which deferred tax asset can be realised. Any such



write-off is reversed to the extent that it becomes reasonably certain that sufficient future taxable income will be available.

n. Earnings per share

Basic earnings per share are calculated by dividing the profit for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. For the purpose of calculating diluted earnings per share, the profit for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares. The Company has no outstanding instruments which are convertible into Equity in later date. So basic and diluted Earnings per Share remain same.

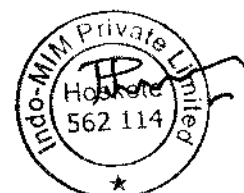
Particulars	2022-23	2021-22
Net Profit after Tax (Rupees in Lakhs)	41,577.57	47,805.13
Weighted Average Number of Equity Shares	9,59,78,056	9,59,78,056
Basic/diluted Earnings per Share (Rupees)	43.32	49.81
Nominal Value per Share (Rupees)	05.00	05.00

o. Quantitative particulars as per Companies Act, 2013

Finished Goods	YE 31-03-2023		YE 31-03-2022	
	Quantity Nos.	Value Rs.	Quantity Nos.	Value Rs.
Sales	2,196.89	231,652.91	2,015.58	205,475.18
Manufactured	2,199.60	NA	2,002.33	NA

Work in Process	31-03-2023		31-03-2022	
	Quantity Nos.	Value Rs.	Quantity Nos.	Value Rs.
Opening Balance	836.08	24,147.28	868.43	20,389.42
Closing Balance	876.30	22,827.90	836.08	24,147.28

Raw Materials	31-03-2023		31-03-2022	
	Quantity MTs	Value Rs.	Quantity MTs	Value Rs.
Opening Balance	2,240.54	12,682.98	1,573.63	8,235.68
Closing Balance	3,163.86	21,050.56	2,240.54	12,682.98



(In Lakhs)

Raw Materials	31-03-2023		31-03-2022	
	Quantity MTs	Value Rs.	Quantity MTs	Value Rs.
Purchases	7,209.81	40,006.12	7,798.32	34,103.98
Consumption	6,286.48	31,638.54	7,131.41	29,656.68

Power	31-03-2023	31-03-2022
Diesel Consumed Liters	365,110	217,318
Own Electricity Generated K. Watts	1,082,120	647,404
Outside Electricity Purchased K. Watts	81,965,491	80,173,948
Total Electricity Consumed K. Watts	83,047,611	80,821,352

p. Expenditure/Remittance in Foreign Currency :

(Rs. in Lakhs)

Particulars	2022-23	2021-22
Raw Material & Consumables	29,826.66	24,380.42
Branch offices	1,245.37	1,047.83
Capital Goods	12,172.06	13,057.89
Marketing & Other	10,925.42	11,158.03
ECB/FCTL Remittances	1,548.34	1,406.02
Investments in Subsidiary	8,790.48	2,547.96
OFS (Offer For Sale) outflow	14.52	-

q. Earnings in Foreign Exchange as reported by the Company to Government of India and as certified by Management.

(Rs. in Lakhs)

Particular	2022-23	2021-22
Foreign exchange Inflow	1,89,947.08	1,84,664.36

r. Provisions and Contingent liabilities

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, and it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When some or all of the economic benefits required to settle a provision are expected



to be recovered from a third party, a receivable is recognised as asset if it is virtually certain that reimbursement will be received, and the amount of the receivable can be measured reliably.

Contingent liabilities is disclosed where there is a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity; or b) a present obligation that arises from past events but is not recognized because: i) it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or ii) the amount of the obligation cannot be measured with sufficient reliability. Such liabilities are disclosed in the notes but are not recognised in the books.

s. List of Contingent liabilities as on the reporting date are as follows:

(Rs. In Lakhs)		
Particulars	2022-23	2021-22
Bank Guarantees / LCs -- A	3,379.74	5,759.35
Disputed Tax Liabilities:		
Central Excise	270.96	271.16
Service Tax	1,991.94	2,350.05
Customs duty	-	136.49
GST	217.68	699.13
Income Tax	1,889.45	1,889.31
Total Disputed Tax Liability -- B	4,369.53	5,346.14
Total Contingent Liabilities -- A+B	7,749.27	11,105.49

The company has obtained the BGs /LCs with sufficient margin as prescribed by the banks and is confident of meeting the commitments on these on the due date during the course of the business and hence has not provided for the same in the books of accounts. The company has not made any provision in the books for the disputed tax liabilities as appeal have been preferred in respect of them and the company is confident that its views will be upheld in the appeal process. The Company has also provided a Corporate Guarantee to Port Authority of San Antonio (Lessor) in connection with long term lease taken by its USA wholly owned subsidiary Indo-MIM INC.

t. Financial instruments

Measurement and Recognition

Financial assets and financial liabilities are recognised when Company becomes a party to the contractual provisions of the instruments. Financial assets and financial liabilities are initially measured at fair value and on amortised cost basis subsequently. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in Statement of Profit and Loss. Financial assets other than trade receivables are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets are carried at fair value through profit or loss are initially recognised at fair value, and transaction costs



are expensed in the Statement of Profit and Loss. Subsequent measurement financial assets, other than equity instruments, are subsequently measured at amortised cost, fair value through other comprehensive income or fair value through profit or loss on the basis of both: (a) the entity's business model for managing the financial assets and (b) the contractual cash flow characteristics of the financial asset.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition. Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at Fair Value through Profit and Loss (FVTPL). Interest income is recognised in Statement of Profit and Loss and is included in the "Other income" line item. Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on re-measurement recognised in Statement of Profit and Loss. The net gain or loss recognised in Statement of Profit and Loss incorporates any dividend or interest earned on the financial asset and is included in the 'Other income' line item.

Impairment of financial assets

The Company recognises a loss allowance for Expected Credit Losses (ECL) on financial assets that are measured at amortised cost and at FVOCI. The credit loss is difference between all contractual cash flows that are due to an entity in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original effective interest rate. This is assessed on an individual or collective basis after considering all reasonable and supportable including that which is forward looking. The Company's trade receivables or contract revenue receivables do not contain significant financing component and loss allowance on trade receivables is measured at an amount equal to lifetime expected losses i.e., expected cash shortfall, being simplified approach for recognition of impairment loss allowance. Under simplified approach, the Company does not track changes in credit risk. Rather it recognizes impairment loss allowance based on the lifetime ECL at each reporting date right from its initial recognition. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed. For financial assets other than trade receivables, the Company recognises 12-months expected credit losses for all originated or acquired financial assets if at the reporting date the credit risk of the financial asset has not increased significantly since its initial recognition. The expected credit losses are measured as lifetime expected credit losses if the credit risk on financial asset increases significantly since its initial recognition. If, in a subsequent period, credit quality of the instrument improves such that there is no longer significant increase in credit risks since initial recognition, then the Company reverts to recognizing impairment loss allowance based on 12 months ECL. The impairment losses and reversals are recognised in Statement of Profit and Loss. For equity instruments and financial assets measured at FVTPL, there is no requirement for impairment testing.

De-recognition of financial assets

The Company de-recognizes a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognize the financial asset and also recognizes a collateralized borrowing for the proceeds received. On de-recognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration



received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in Statement of Profit and Loss if such gain or loss would have otherwise been recognised in Statement of Profit and Loss on disposal of that financial asset. On de-recognition of a financial asset other than in its entirety (e.g. when the Company retains an option to repurchase part of a transferred asset), the Company allocates the previous carrying amount of the financial asset between the part it continues to recognise under continuing involvement, and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognised and the sum of the consideration received for the part no longer recognised and any cumulative gain or loss allocated to it that had been recognised in other comprehensive income is recognised in Statement of Profit and Loss if such gain or loss would have otherwise been recognised in Statement of Profit and Loss on disposal of that financial asset. A cumulative gain or loss that had been recognised in other comprehensive income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts.

u. Financial liabilities and equity instruments

Classification as debt or equity

Debt and equity instruments issued by a Company entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by a Company entity are recognised at the proceeds received, net of direct issue costs. Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in Statement of Profit and Loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

Financial liabilities

All Financial liabilities are measured at amortized cost using effective interest method or fair value through profit and loss. However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, financial guarantee contracts issued by the Company, and commitments issued by the Company to provide a loan at below-market interest rate are measured in accordance with the specific accounting policies set out below.

Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is either contingent consideration recognised by the Company as an acquirer in a business combination to which Ind AS 103 applies or is held for trading or it is designated as at FVTPL. A financial liability is classified as held for trading if: it has been incurred principally for the purpose of repurchasing it in the near term; or on initial recognition it is part of a portfolio of identified financial instruments that the Company manages together and has a recent actual pattern of short-term profit-taking; or it is a derivative that is not designated and effective as a hedging instrument. A financial liability other than a financial liability held for trading or contingent consideration recognised by the Company as an acquirer in a business combination to which Ind AS 103 applies, may be designated as at FVTPL upon initial recognition if: such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; the financial liability forms part of a Company of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Company's documented risk management or investment strategy, and information about the Companying is provided internally on that basis; or it forms part of a contract containing one or more embedded derivatives, and Ind AS 109 permits



the entire combined contract to be designated as at FVTPL in accordance with Ind AS 109 Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on re-measurement recognised in Statement of Profit and Loss. The net gain or loss recognised in Statement of Profit and Loss incorporates any interest paid on the financial liability and is included in the 'Other income' line item. However, for non-held-for-trading financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss, in which case these effects of changes in credit risk are recognised in Statement of Profit and Loss. The remaining amount of change in the fair value of liability is always recognised in Statement of Profit and Loss. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are reflected immediately in retained earnings and are not subsequently reclassified to Statement of Profit and Loss. Gains or losses on financial guarantee contracts and loan commitments issued by the Company that are designated by the Company as at fair value through profit or loss are recognised in Statement of Profit and Loss.

Financial liabilities subsequently measured at amortised cost

Financial liabilities that are not held-for-trading and are not designated as at FVTPL are measured at amortised cost at the end of subsequent accounting periods. The carrying amounts of financial liabilities that are subsequently measured at amortised cost are determined based on the effective interest method. Interest expense that is not capitalised as part of costs of an asset is included in the 'Finance costs' line item. The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

De-recognition of financial liabilities

The Company derecognizes financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired. An exchange with a lender of debt instruments with substantially different terms is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, a substantial modification of the terms of an existing financial liability (whether or not attributable to the financial difficulty of the debtor) is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in Statement of Profit and Loss.

v. Derivative financial instruments

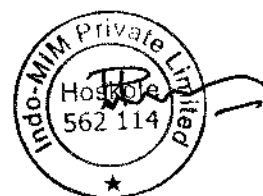
The Company uses derivative financial instruments, such as forward foreign exchange contracts, to hedge its foreign currency risks. Resulting profit or loss on such contracts are recognized on the due date. The value of the open position of the derivative instruments are as on the reporting date is arrived and mark to market losses if any are provided for in the Statement of Profit and Loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

Fair value measurement

The Company measures financial instruments, such as, derivatives at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability



in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either: i) In the principal market for the asset or liability, or ii) In the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, recognized the use of relevant observable inputs and recognized the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are recognized¹¹ within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole: Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

w. Reclassification of financial assets and liabilities:

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. If the Company reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in the business model. The Company does not restate any previously recognized gains, losses (including impairment gains or losses) or interest.

x. Leases

The Company's lease asset classes primarily consist of leases for buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset (ii) the Company has substantially all the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a right-of-use (ROU) asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases) and low value leases. For these short-term and low-value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements include the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.



ROU assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. ROU assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e., the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of these leases. Lease liabilities are remeasured with a corresponding adjustment to the related ROU asset if the Company changes its assessment of whether it will exercise an extension or a termination option.

Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

➤ **The Company as a lessor:**

Leases for which the Company is a lessor is classified as a finance or operating lease. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases. When the Company is an intermediate lessor, it accounts for its interests in the head lease and the sublease separately. The sublease is classified as a finance or operating lease by reference to the ROU asset arising from the head lease. For operating leases, rental income is recognized on a straight-line basis over the term of the relevant lease.

➤ **The changes in the carrying value of ROU assets over the period of last three years since transition.**

Class of Lease Assets: Land & Building

(Rs. in Lakhs)			
Particulars	March 31st, 2023	March 31st, 2022	March 31st, 2021
Opening	3,838.92	2014.78	819.58
Additions	2,560.92	3,049.27	1,691.34
Amortization	600.92	444.62	496.14
Deletion	-	780.51	-
Closing	5,799.02	3,838.92	2,014.78

The aggregate depreciation expense on ROU assets is included under depreciation and amortization expense in the Statement of Profit and Loss.

➤ **The movement of leased liabilities over the period of last three years since transition.**

(Rs. in Lakhs)			
Particulars	March 31st, 2023	March 31st, 2022	March 31st, 2022
Land & Building			
Balance at the beginning of the period	2,703.06	2,000.43	867.80
Additions	2,560.92	1,714.21	1,691.34



Payment of lease liabilities	(2,695.73)	(515.59)	(760.39)
Finance cost accrued during the period	283.01	206.76	201.67
Deletion	-	(702.75)	-
Balance at the end of the period	2,851.25	2,703.06	2,000.43

The Company does not face a significant liquidity risk regarding its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

Rental expense recorded for short-term leases was Rs.2,695.73/- Lakhs for the year ended March 31, 2023, and 'Rs. 515.59 /- Lakhs & 'Rs. 760.39 /- Lakhs for the period ended March 31, 2022 & period ended March 31, 2021, respectively.

y. Accounting judgments and key sources of estimation

In the course of applying the policies outlined in all notes as above, the Company is required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future period, if the revision affects current and future periods.

z. Details of Corporate Social Responsibility (CSR) Expenditure:

Annual Report on Corporate Social Activities undertaken by the Company during the financial year ended March 31, 2022, is given in the Annual Report.

aa. Disclosure under Micro, Small and Medium Enterprises Development Act:

The company complies with the provisions of MSME Act, 2006 and pays its MSME vendors within permitted maximum credit period (i.e., 45 days from the date of acceptance).

bb. Remuneration to Auditors:

Particulars	(Rs. in Lakhs)	
	2022-23	2021-22
Audit Fee	10.00	5.00
Tax Matters	4.00	4.00
Other Matters	4.00	4.00

cc. Capital management & Risk Management Strategies:

i) Capital management

The Company being in a capital-intensive industry, maintains a strong credit rating and healthy capital ratios and establish a capital structure that would maximize the return to stakeholders through optimum mix of debt and equity. The Company's capital requirement is mainly to fund its capacity expansion, and strategic acquisitions. The principal source of funding of the Company has been, borrowings from banks duly supplemented by internal accruals. The Company closely monitors judicious allocation of resources amongst competing capital expansion projects and strategic acquisitions, to capture market opportunities at minimum risk. The Company monitors its capital, using gearing ratio.

ii) financial risk management

The Company's Corporate Treasury function provides services to the business, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Company. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The Company seeks to minimize



the effects of these risks by using derivative financial instruments to hedge risk exposures, to the extent felt necessary. . The use of financial derivatives is governed by the Company's policies approved by the Board of Directors, which provide written principles on foreign exchange risk management, the use of financial derivatives, and the investment of excess liquidity. Compliance with policies and exposure limits is reviewed by the internal auditors on a continuous basis. The Company does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

iii) foreign currency risk management

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. Exchange rate exposures are managed within approved policy parameters utilizing forward foreign exchange contracts and currency options. The carrying amounts of the Company's foreign currency denominated sundry debtor and sundry creditor at the end of the reporting period is as under:

	Euro	USD	GBP	JPY	SGD
Sundry Debtor	80,98,682	3,54,26,441	-	-	-
Sundry Creditor	40,29,581	67,14,583	93,550	-	3,99,750

The Forward exchange contracts entered into by the Company and outstanding are as under:

Derivative position - Profit / (Loss) (Rs. Lakhs)			
Year of Maturity	USD	Euro	Total
2023-2024	(80.71)	-	(80.71)
Total Profit / (Loss)	(80.71)	-	(80.71)

iv) Interest rate risk management

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's long-term debt obligations with floating interest rates. There is no quantification of the risk associated such interest rate variations. The total secured loans of the company as at March 31, 2023, amounts to Rs. 66,490.10/- lakhs. If the rate of interest were to go up / down by 1%, the impact on the bottom line of the company will be to the tune of Rs. 38/- lakhs.

v) Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The company has a strong credit control policy which is used actively which helps the company mitigate the losses on account of the credit risk.

vi) Foreign Currency Risk Sensitivity

The company is a forex surplus company and hence any depreciation of INR in comparison to the transaction rate will have a positive impact on the profits of the company.

dd. Related Party Disclosures:

Details of Related Party transactions is as given in Annexure.

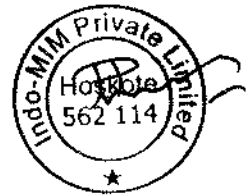
ee. Bank deposits statement

In view of the availability of online access for various financial assets and financial liabilities there is no need to obtain a separate balance confirmation. The company has a copy of the downloaded version of the closing balances of all the material assets and liabilities duly certified the management and the same has been verified by the Internal Auditor.



ff. Operating segments

The Director Mr. Krishna Chivukula Jr. of the Company has been identified as the Chief Operating Decision Maker (CODM) as defined by Ind AS 108, Operating Segments. The CODM evaluates the Company's performance and allocates resources based on an analysis of various performance indicators, however the Company is primarily engaged in only one segment viz., "Manufacturing of Engineering Components". Hence the Company does not have any reportable Segments as per Indian Accounting Standard 108 "Operating Segments".



gg. Additional Regulatory Information

- i. The title deeds, comprising all the immovable properties of land and buildings which are freehold, are held in the name of the Company as at the balance sheet date.
- ii. The Company has not revalued its Property, Plant and Equipment (including Right-of-Use Asset) since the Company has adopted cost model as its accounting policy to an entire class of Property, Plant and Equipment in accordance with Ind AS 16.
- iii. The Company has not granted any loan or advance in the nature of loan to promoters, directors, KMPs and other related parties that are repayable on demand or without specifying any terms or period of repayment.
- iv. There are no proceedings initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- v. The Company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets and the quarterly returns or statements filed by the company with such banks or financial institutions are in agreement with the books of account of the Company.
- vi. The Company is not declared as willful defaulter by any bank or financial Institution or other lenders.
- vii. The Company did not have any transactions with Companies struck off under Section 248 of Companies Act, 2013 or Section 560 of Companies Act, 1956 considering the information available with the Company.
- viii. There are no charges or satisfactions yet to be registered with ROC beyond the statutory period by the Company.

ix. Key Financial Ratios

Particulars	Numerator (Rs in Lakhs)	Denominator (Rs in Lakhs)	March, 2023	March, 2022	Variance	Reason
Current Ratio – Current Asset/Current Liabilities	105,654	34,579	3.06	2.87	6.62%	NA
Debt-Equity Ratio – Debt/Equity	68,893	165,204	0.42	0.42	0%	NA
Debt Service Coverage Ratio- PBT/Interest	55,819	5,069	11.01	15.59	-29.38%	*



Debt Service Coverage Ratio- PBT/ (Interest +Instalment)	55,819	22498.11	2.48	3.74	-33.69%	*
Return on Equity Ratio- PAT/Equity	41,578	1,65,204	0.25	0.35	-28.57%	*
Inventory Turnover Ratio- Turnover/Inventory	231,739	49,396	4.69	4.86	-3.50%	NA
Trade Receivables Turnover Ratio- Turnover/Debtors	231,739	37,507	6.18	6.50	-4.92%	NA
Trade Payables Turnover Ratio - Turnover/Creditors	231,739	19,418	11.93	12.85	-7.16%	NA
Net Capital Turnover Ratio-Turnover/Equity fund	231,739	165,204	1.40	1.49	-6.04%	NA
Net Profit Ratio- PAT/Turnover	41,578	231,739	0.18	0.23	-21.74%	NA
Return on Capital employed-PBT+Int/Cap Employed	60,888	234,097	0.26	0.34	-23.53%	NA
Return on Investment- PAT/Shareholder Fund	41,578	165,204	0.25	0.35	-28.57%	*

* Increased spend on Manpower Cost due to higher wage revision resulting in higher operating costs as also the Lower Sales to Defense segment has resulted in lesser PBT & PAT, which in turn has led to a variance of more than 25% in DSCR, ROE, & ROI

- x. There are no Scheme of Arrangements approved by the Competent Authority in terms of sections 230 to 237 of the Companies Act, 2013 during the year.
- xi. To the best of the company's knowledge and belief, other than as disclosed in the notes to accounts, the company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- xii. To the best of the company's knowledge and belief, other than as disclosed in the notes to accounts, the company has also not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall (i) directly or indirectly lend or invest



in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- xiii. The Company does not have any transactions which are not recorded in the books of accounts that has been surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 during the year.
- xiv. The Company did not trade or invest in crypto currency or virtual currency during the financial year.
- hh. Previous years' figures are restated/regrouped/rearranged wherever necessary in order to conform to the current years' grouping and classifications.
- ii. Figures have been rounded off to lakhs and decimals thereof.



INDO-NIM PRIVATE LIMITED
RELATED PARTY TRANSACTIONS - ANNEXURE TO NOTES ON ACCOUNTS - FY 23 (Amount in Rs. Lakhs)

Particulars	Total 2022-23	Total Related Party 22-23	Total Non Related Party 22-23	Associates		Subsidiaries		KMP		Directors and Relatives		Entities controlled by Directors &		Employee Benefit Trust	
				FY 23	FY 22	FY 23	FY 22	FY 23	FY 22	FY 23	FY 22	FY 23	FY 22	FY 23	FY 22
Profit & Loss Account															
Items:															
Revenue from Operations	235,739	1,892	229,847			1,891.5	392								
Other Income	1,941	-	1,941			1,891.5	909								
Total Revenue	233,580	1,892	231,788			26.7	13								
Materials Consumed	33,105	27	33,078												
Changes in Inventory/WIP/FG	2,103	-	2,103					25	19	7,601	1,460		451	317	
Employee Benefit Exp	36,238	8,077	28,161												
Other Operating Exp	63,061	-	63,061									72			
Administrative Exp	6,661	-	6,661												
Finance Cost	5,059	-	5,059												
Dep & Amortisation Exp	12,336	-	12,336												
Other Expenses	19,087	9,101	9,986												
Total Expenses	177,861	17,204	160,656	0											
Balance Sheet Items															
Outstanding as at 31:															
March:															
a) Long term Loans and Advances (Dr)	23,020	-	23,020												
b) Long term Loans/Adv (Cr)	68,893	-	68,893												
c) Guarantees given	-	-	-												
d) Trade/Other receivable-Dr	37,507	163	37,345			163									
e) Trade/Other payable (Cr)	19,418	-	19,418												
f) Investments	43,400	8,822	34,578			8,822									
g) Fixed Assets Purchased	25,277	-	25,277												
h) Fixed Assets Sold	249	-	249												

Directors, their relatives	
Krishna Chivukula, Director	
Krishna Chivukula JR, Director	
Jagadamba Chandrasekhar, Director	
Raj Chivukula, Director	

Associates	
Indo-NIM Mexico	
Subsidiaries	
Indo-NIM INC	
TRIAX Industries LLC	

Amount in Rs. Lakhs	
FY 2022-2023	Total
1) Investment in TRIAX Industries LLC	8,822.4
2) Sales to Indo-NIM INC	1,891.5
3) Sales to TRIAX Industries LLC	27.1
4) Sales Commission to Indo-NIM INC	9,101.0
5) Purchases from TRIAX Industries LLC	26.7
Total	19,841.5



28TH ANNUAL REPORT 2023-2024

INDO-MIM LIMITED

2024



INDO-MIM[®]
COMPLEXITY SIMPLIFIED



TRIAX[™]
INDUSTRIES, LLC



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www.indo-mim.com

Reg. Office:
45(P), KIADB Industrial
Area,
Hoskote, Bangalore,
India 562114

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ABOUT US

From its formation in 1996, INDO-MIM has grown to become a leading global supplier of components using various technologies such as Metal Injection Molding (MIM), Investment Casting, Precision Machining, 3D printing etc., INDO-MIM has been a world leader in MIM field and is a proven supplier of components to customers in more than Forty-Five countries in the Americas, Europe and Asia.

INDO-MIM is a fully integrated component supplier with proven proficiency in design, tooling, materials, finishing and assembly operations. The state-of-the-art manufacturing facility of Indo-MIM is spread over more than one million square feet of manufacturing floor space and is housing the world's largest installed capacity for metal injection molding. Headquartered in Bangalore, India, our modern facilities have a combined strength of over 2500 skilled engineers, technicians, and manufacturing associates. We are ISO 9001:2015, IATF 16949 : 2016, ISO 13485: 2016, ISO 14001:2015, AS 9100 : 2016 and ISO 45001 : 2018 certified. INDO-MIM has the expertise for providing one stop solution in manufacturing complex shaped precision components and sub-assemblies.

Once again, welcome to "INDO-MIM", where we're sure,
you'll discover simple solutions to manufacturing complexities.



INDO-MIM[®]
COMPLEXITY SIMPLIFIED

INDO-MIM[®]
COMPLEXITY SIMPLIFIED



INDO-MIM VISION

**To be the World's Leading Producer of Highly engineered
Products and systems by exceeding our customers' expectation
Of Quality, Delivery, Cost and Service.**

CORPORATE INFORMATION

Board of Directors

Mr. Krishna Chivukula, Chairman and Managing Director
Mrs. Jagadamba Chandrasekhar, Non-executive Director
Mr. Raj Chivukula, Non-executive Director
Mr. Krishna Chivukula Jr., CEO and Whole Time Director
Mrs. Meera Shankar, Independent Director
Mrs. Rajni Anil Mishra, Independent Director
Mrs. Sujitha Karnad, Independent Director

Chief Financial Officer

Mr. Parasuraman Balasubramanian

Company Secretary

Mr. Santosh Dash

Statutory Auditor

P Murali & Co

Chartered Accountants (Regn. No. 007257S)

**6-3-655/2/3, somajiguda,
Hyderabad 500082, Telangana, India**

Bankers

Axis Bank Limited
Export-Import Bank of India Limited
Federal Bank Limited
HDFC Bank Limited
IDBI Bank Limited
IDFC First Bank Limited
Kotak Mahindra Bank Limited
State Bank of India

WE OPERATE FROM

Registered Office & Plant

No. 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114

Other Major Plants

**#No. 43,44,45(P), KIADB Industrial Area, Doddaballapur, Bengaluru
561203,**

#No. 62-B (Part I & II), APIIC Industrial Park, Chittoor, Tirupathi, AP

Plants of 100% Subsidiary Companies (WOS)

INDO-MIM INC

3902 SW 36 St. Suite 101 San Antonio, TX, USA 78226

TRIAX Industries LLC

6519 W Allison Rd, Chandler, AZ, USA 85226

**Conway Marsh Garrett Technologies Ltd
Unit 11 Thompson Drive Base Business Park,
Rendlesham, Woodbridge, Suffolk, IP12 2TZ,
England
(Acquired in June 2023)**

INTERNATIONAL PRESENCE



- (A) USA Sales office: INDO-MIM Inc. 115 Floral Vale Blvd, Yardley, PA 19067**
- (B) Europe Sales office: Oskar – Lapp Str.70565 S tuttgart-Germany**
- (C) China Sales office: 3F-T4 Hongqiao Lihpao Plaza, 36 Shenbin Road,Minhang District, Shanghai, China.**

We also have sales representatives in various Countries who work with us on sales commission basis.

DIRECTORS' REPORT

Dear Members

Your Directors have pleasure in presenting this 28th Annual Report of INDO-MIM Limited (formerly known as INDO-MIM Private Limited) ("Company") together with Audited Financial Statements for the financial year ended 31st March 2024.

The Performance of the Company in 2023-24 on standalone basis is as follows-

• FINANCIAL PERFORMANCE

Particulars	(In Rupees Lakhs)		
	For the Year ended March 2024	For the Year ended March 2023	% Change
Gross Revenue	243,932.23	233,679.79	4.39%
Profit Before Interest, Depreciation and Taxes	72,805.47	73,424.41	-0.84%
Interest	8,313.46	5,069.12	64.00%
Depreciation	13,444.81	12,536.06	7.25%
Profit / (Loss) Before Taxes (PBT)	51,047.21	55,819.23	-8.55%
Provision / Reversal of Provision for Tax	15,310.59	14,241.66	7.51%
Profit / (Loss) After Taxes (PAT)	35,736.62	41,577.57	-14.05%
Weighted average no. of Shares	48,16,37,860	479,890,280	*(Note 1)
Earnings Per Share (Basic and Diluted)	7.42	8.66	-14.43%
PBT/Sales %	20.93%	23.89%	-2.96%
PAT/ Sales %	14.65%	17.79%	-3.14%

(Previous year's figures are rounded up to nearest two decimals and are regrouped wherever necessary).

* (Note 1: Number of outstanding Equity shares as on March 31, 2023, was 9,59,78,056 with face value of Rs. 5/- each. Face value of Equity shares became Re.1/- during FY 24 and therefore, for the purpose of comparable EPS calculation, the number of shares as on March 31, 2024, is taken as 479,890,280 with face value of Re. 1/-.)

• OPERATIONS & OUTLOOK

- The topline grew by 4.39% in FY 24 over FY 23.
- The PBT went down by 8.55% in FY 24 over FY 23.
- The PAT went down by 14.05% in FY 24 over FY 23.
- PBT % to sales went down to 20.93% in FY 24 Vs 23.89% in FY 23.

- The employee cost increase and finance cost increase were not compensated by the increase in sales and contribution margin and hence there was a reduction in the profitability of the company.
- PAT % to sales went down to 14.65% in FY 24 Vs 17.79% in FY 23
- We expect the profitability to improve in FY 25 as the turnover is expected to increase more than proportionately Vs the costs.

• **TERM LOAN POSITION AS ON 31-3-2024 (in Rs Lakhs)**

Bank Name	Sanctioned	Drawn	Outstanding
IDFC First Bank Ltd	4,500.00	4,500.00	2,025.00
IDFC First Bank Ltd	5,000.00	5,000.00	3,532.80
IDFC First Bank Ltd	7,500.00	4,651.00	4,651.00
Kotak Mahindra Bank Ltd	4,500.00	4,064.39	1,801.65
Kotak Mahindra Bank Ltd	15,000.00	15,000.00	11,299.22
Kotak Mahindra Bank Ltd	15,000.00	5,000.00	5,000.00
Federal Bank Ltd	5,000.00	4,744.82	1,863.96
Federal Bank Ltd	15,000.00	11,395.09	7,928.64
HDFC Bank Ltd	10,000.00	10,000.00	2,500.00
HDFC Bank Ltd	6,800.00	6,798.59	283.27
HDFC Bank Ltd	10,800.00	10,784.43	6,029.39
HDFC Bank Ltd	20,000.00	19,915.00	16,339.78
HDFC Bank Ltd	10,000.00	2,454.00	2,376.15
Axis Bank Ltd	4,500.00	4,500.00	1,575.00
Axis Bank Ltd	10,000.00	9,999.00	6,499.00
IDBI Bank Ltd	4,600.00	4,600.00	3,220.00
EXIM Bank Ltd	USD 9 Million	3,964.98	298.25
EXIM Bank Ltd	7,200.00	4,750.83	4,750.83
Total	-	-	81,973.94

• **PERFORMANCE DURING PRECEEDING FINANCIAL YEARS
(STANDALONE BASIS): -**



• **CAPITAL STRUCTURE CHANGES DURING FY 24**

1. SUBDIVISION OF FACE VALUE OF EQUITY SHARES:

The Board of Directors at its meeting held on 08th May 2023 has approved Subdivision of face value of the Equity shares of the company from Rs. 5/- each to Equity shares of Re. 1/- each. Although this sub-division of face value of the Equity Shares doesn't impact the aggregate value of Authorized, Issued, Subscribed and Paid-up capital, only the number of shares got increased by 5 times,

2. ISSUE OF FURTHER EQUITY SHARES ON PRIVATE PLACEMENT:

The Board at its meeting held on 7th June 2023 has allotted 21,40,492 number of Equity Shares of Re. 1/- each at an issue price of Rs. 496/- per each Equity Shares to Green Meadows Investments Ltd, Mauritius on Private Placement basis. The Capital structure of the Company post above allotment is revised as under.



• **CAPITAL STRUCTURE:**

➤ **Authorised Share Capital Changes in FY 24**

S No	Particulars	Date	Face Value/ Share	No. of Shares	Value Rs
1	Opening Balance	Apr 1, 2023	Rs. 5/-	12,00,00,000	60,00,00,000
2	Subdivision of Shares	May 8, 2023	Re. 1/-	60,00,00,000	60,00,00,000
3	Closing Balance	Mar 31, 2024	Re. 1/-	60,00,00,000	60,00,00,000

➤ **Issued and Subscribed Share Capital Changes in FY 24**

S No	Particulars	Date	Face Value/ Share	No of Shares	Value Rs
1	Opening Balance	Apr 1, 2023	Rs. 5/-	9,59,78,056	47,98,90,280
2	Subdivision of Shares	May 8, 2023	Re. 1/-	47,98,90,280	47,98,90,280
3	Further Allotment to GMI	June 7, 2023	Re. 1/-	21,40,492	21,40,492
4	Closing Balance	Mar 31, 2024	Re. 1/-	48,20,30,772	48,20,30,772

• **CHANGE IN PROMOTERS' SHAREHOLDING:**

The Board of Directors at its meeting held on 01-02-2024 has approved transfer by way of gift of 46,15,385 number of Equity Shares with face value of Re. 1/- each by promoter Mr. Krishna Chivukula to Indian Institute of Technology, Madras. Consequent upon this transfer, there is a change in Promoter's Shareholding as under:

	As on 31-03-2023		As on 31-03-2024	
Name of Promoters	No of Shares of Rs. 5/- each	% of Holding to the total	No of Share of Re. 1/- each	% of Holding to the total
Krishna Chivukula	11,22,024	1.17%	9,94,735	0.21%
Krishna	0	0	0	0



Chivukula Jr.				
Jagadamba Chandrasekhar	11,22,024	1.17%	56,10,120	1.16%
Raj Chivukula	0	0	0	0
Green Meadows Investments Ltd	8,71,49,248	90.80%	43,78,86,732	90.84%
Total Promoters	8,93,93,296	93.14%	44,44,91,587	92.21%
Total Others	65,84,760	6.86%	3,75,39,185	7.79 %
Grand Total	95,978,056	100%	48,20,30,772	100%

• CONVERSION OF PRIVATE LIMITED TO PUBLIC LIMITED

During the year, we successfully converted the status of our company from Private to Public as a part of our IPO preparation and the same was formalized with the issuance of a new Certificate of Incorporation by the Ministry of Corporate Affairs effective from 12-01-2024.

➤ ACQUISITION OF CONWAY MARSH GARRETT TECHNOLOGIES LIMITED ("CMG"):

To expand the business geographically, INDO-MIM has acquired 100% stake in an existing Metal Injection Molding Company named Conway Marsh Garrett Technologies Limited, UK pursuant to Share Purchase Agreement executed in the month of June 2023.

• DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNELS APPOINTED / RESIGNED:

Post Conversion of the company from Private to Public, following changes are carried out in the Board and KMP structure.

Sl. No.	Name	Designation	Appointment/ Reappointment Date	Date of Change in Designation
1	Krishna Chivukula DIN : 01625119	Chairman and Managing Director	-	30/03/2024
2	Jagadamba Chandrasekhar DIN : 01711450	Non-executive Director	30/03/2024 (regularization date)	-
3	Raj Chivukula DIN : 02484081	Non-executive Director	30/03/2024 (regularization date)	-
4	Krishna Chivukula Jr.	CEO And Whole	-	30/03/2024

	DIN : 02483835	Time Director		
5	Meera Shankar DIN: 06374957	Additional Director	30/03/2024	27/04/2024
6	Rajni Anil Mishra DIN: 08386001	Additional Director	30/03/2024	27/04/2024
7	Sujitha Karnad DIN: 07787485	Additional Director	30/03/2024	27/04/2024
8	P Balasubramanian	CFO	30/03/2024	-
9	Santosh Dash	Company Secretary	Continuing	Continuing

• SECRETARIAL STANDARDS

The Company has followed all applicable mandatory Secretarial Standards. Non-mandatory standards are being followed on best effort basis as a matter of best practice.

• TRANSFER TO RESERVES:

During year under Report, the Company has not transferred any amount to Reserves Account as there is no mandatory requirement in this regard.

• DIVIDEND:

For FY 24, the Board has declared and paid 1st interim dividend of Rs. 3.75 per share (375% on Face Value of Re. 1.00 per share). The Board has not recommended any final dividend for FY 24 for consideration and approval of the Members of the Company. Thus, the interim dividend of Rs 3.75 per share (375% on the Face Value of Re. 1.00 per share) as already paid to shareholders shall be deemed and confirmed as the final dividend for FY 24.

• STATUTORY AUDITORS:

P. Murali & Co Chartered Accountants (Firm Registration No.007257S) were appointed as Statutory auditor of the company in the 26th Annual General Meeting held on 30th September 2022 to hold office from the conclusion of 26th Annual General Meeting till the conclusion of 31st Annual General Meeting of the Company.

The Auditors' Report does not contain any qualification, reservation and adverse remarks. The Notes on financial statement referred to in the Auditors' Report are self-explanatory and do not call for any further comments.

• COST RECORD AND AUDIT:

Pursuant to provisions of Section 148 of the Companies Act, 2013 read with Rules made thereunder, the Company is maintaining adequate cost records for the products covered in such Rules. But the Company is not required to have Cost Audit in terms of exemption granted by such Rule due to having more than 75% export turnover. The Company has not voluntarily appointed any Cost Auditor during financial year ended March 31, 2024. The company has a qualified Cost Accountant running the costing function in the company.

• **SECRETARIAL AUDIT:**

Pursuant to provisions of Section 204 of the Companies Act, 2013 read with Rules made thereunder, the board has appointed M/s. SNM & Associates, Practicing Company Secretary, Bangalore with Certificate of Practice No. 4684 as its secretarial auditor to undertake the secretarial audit for FY 24 of the company. Report of Secretarial Audit and management clarification on qualification, reservation and adverse remarks, wherever applicable forms part of this Report.

• **CONSTITUTION OF THE AUDIT COMMITTEE:**

In compliance with Section 177 and other applicable provisions of the Companies Act, 2013, read with rules made thereunder, the Board has approved the constitution of the "Audit Committee" at its meeting held on March 30, 2024.

Composition of Audit Committee:

Name	Position in the Committee	Designation
Mrs. Sujitha Karnad	Chairperson	Independent Director
Mr. Krishna Chivukula	Member	Chairman & MD – Executive
Mr. Krishna Chivukula Jr.	Member	WTD & CEO – Executive
Mrs. Rajni Anil Mishra	Member	Independent Director
Mrs. Meera Shankar	Member	Independent Director

• **CONSTITUTION OF THE NOMINATION AND REMUNERATION COMMITTEE:**

In compliance with Section 178 and other applicable provisions, if any, of the Companies Act, 2013, read with Rules made thereunder, the Board has approved the constitution of the "Nomination and Remuneration Committee" at its meeting held on March 30, 2024.

Composition Nomination and remuneration Committee:

Name	Position on the Committee	Designation
Mrs. Sujitha Karnad	Chairperson	Independent Director
Mrs. Rajni Anil Mishra	Member	Independent Director
Mrs. Meera Shankar	Member	Independent Director

• **CONSTITUTION OF THE STAKEHOLDERS RELATIONSHIP COMMITTEE:**

In compliance with Section 178 and other applicable provisions, if any, of the Companies Act, 2013, read with Rules made thereunder, the Board has approved the constitution of the "Stakeholders Relationship Committee" at its meeting held on March 30, 2024.

Composition of Stakeholders Relationship Committee:

Name	Position in the Committee	Designation
Mrs. Meera Shankar	Chairperson	Independent Director
Mr. Krishna Chivukula	Member	Chairman & MD – Executive
Mr. Krishna Chivukula Jr.	Member	WTD & CEO – Executive
Mrs. Rajni Anil Mishra	Member	Independent Director

• CONSTITUTION OF THE RISK MANAGEMENT COMMITTEE:

In compliance with Regulation 21 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, the Board has approved the constitution of the “the Risk Management Committee” at its meeting held on March 30, 2024.

Composition of Risk Management Committee:

Name	Position in the Committee	Designation
Mrs. Rajni Anil Mishra	Chairperson	Independent Director
Mr. Krishna Chivukula	Member	Chairman & MD – Executive
Mr. Krishna Chivukula Jr.	Member	WTD & CEO – Executive
Mrs. Sujitha Karnad	Member	Independent Director

• CONSTITUTION OF THE INITIAL PUBLIC OFFER (“IPO”) COMMITTEE:

For the purpose of giving effect to the proposed initial public offering of equity shares of the Company through an offer for sale and or fresh issue of Equity Shares (“IPO”), and listing of the Equity Shares on one or more of the stock exchanges, a committee of the Board and Senior Executives of the Company named the “IPO Committee” was formed by the Board at its meeting held on March 30, 2024 with following members:

Name	Position in the Committee	Designation
Mr. Krishna Chivukula	Member	Chairman & MD – Executive
Mr. Krishna Chivukula Jr.	Member	WTD & CEO – Executive
Mr. P. Balasubramanian	Member	CFO
Mr. K R Shyam Ballal	Member	GM - Finance
Mr. Santosh Kumar Dash	Member	Company Secretary

• INTERNAL AUDITORS

The Company has appointed Mr. Bipin Kumar Jha, Chartered Accountant by profession, as Internal Auditor of the Company pursuant to provisions of Section 138 of the Companies Act, 2013. He continues to hold the office during FY 24. The Company also has additionally appointed M/s. Kayess Square Consultants Private Limited as Internal Audit Service Provider for the year 2023-24.

• **ESTABLISHMENT OF VIGIL MECHANISM:**

The Company has established Vigil Mechanism in accordance with the requirement of Section 177(9) of the Companies Act 2013 read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014. Copy of Vigil Mechanism Policy is available in company website at <https://www.indo-mim.com> under investor column.

The number of complaints received during FY 24 is NIL.

• **DISCLOSURE UNDER SEC 134(3):**

Pursuant to Section 134(3) of the Companies Act, 2013, read with Rule 8 of the Companies (Accounts) Rule, 2014, the Board hereby state as under –

• **ANNUAL RETURN U/S 92(3):**

Annual Return is available in company website <https://www.indo-mim.com>.

• **DETAILS OF BOARD AND COMMITTEE MEETINGS:**

The details of Board and Committee Meetings as held during FY 24 is as under:

Name of the Director	Board Meetings held during FY 24									Total
	11/04/2023	07/06/2023	26/06/2023	11/07/2023	03/08/2023	01/09/2023	07/11/2023	01/02/2024	30/03/2024	
Mr. Krishna Chivukula	√	√	√	√	√	√	√	-	√	8
Mrs. Jagadamba Chandrasekhar	√	√	√	√	√	√	√	√	√	9
Mr. Krishna Chivukula Jr.	√	-	-	√	√	-	-	√	-	4
Mr. Raj Chivukula	√	√	√	√	√	√	√	-	√	8

CSR Committee Meetings held during FY 24						
Name of the Member	11/04/ 2023	11/07/ 2023	07/11/ 2023	01/02/ 2024	30/03/ 2024	Total
Mr. Krishna Chivukula	√	√	√	-	√	4
Mrs. Jagadamba Chandrasekhar	√	√	√	√	√	5
Mr. Krishna Chivukula Jr.	√	√	-	√	-	3



- **DIRECTOR'S RESPONSIBILITY STATEMENTS:**

Pursuant to Section 134(5) of the Companies Act 2013, the Directors confirm that:

- a) In the preparation of the annual accounts, applicable Accounting Standards have been followed along with proper explanation relating to material departures.
- b) They have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period.
- c) They have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities.
- d) They have prepared the annual accounts on a going concern basis.
- e) They have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

- **MANAGEMENT DISCUSSION AND ANALYSIS REPORT**

A detailed report on Management discussion and Analysis forms part of this Report as Annexure - 3.

- **INDEPENDENT DIRECTOR DECLARATION U/S 149(6):**

As on 31-3-2024, the Company has three independent directors in its Board. The Company has received necessary declaration from all Independent Director pursuant to Section 149 of the Companies Act, 2013.

- **POLICY OF DIRECTORS' APPOINTMENT AND REMUNERATION U/S 178:**

The Nomination and Remuneration Committee ("NRC") was formed on March 30, 2024 and the Company is in the process of formulating the policy as required under Section 178(4) of the Companies Act, 2013.

• **EXPLANATIONS ON QUALIFICATION, RESERVATION, ADVERSE REMARK OR DISCLAIMER MADE BY STATUTORY / SECRETARIAL AUDITOR:**

Observations of Auditor	Management response
During the period under review until March 30, 2024 the Company is not in compliance with the requirement of at least one resident Director as required under Section 149(3) of Companies Act, 2013.	The Company has appointed Independent Directors who are resident Indians on March 30, 2024 and therefore we are complying the requirement of Resident Directors from March 30, 2024 onwards.
The Annual Performance Report for the wholly owned subsidiary Indo-MIM Inc for the period ended March 31, 2023 is not yet filed by the Company.	The Annual Performance Report for the year ended March 31, 2023 for Indo-MIM Inc was filed by us on 28 Dec 2023 based on the Consolidated accounts of Indo-MIM Inc. This was the practice followed by us in earlier years and the same were accepted by AD bank too. However, the same was rejected by the AD bank this time with a note that it needs to be re-filed based on standalone accounts of Indo-MIM Inc. We have received the standalone accounts from the Auditor of Indo-MIM Inc and the filing will be completed in a week time.

• **PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS U/S 186:**

Particulars of Loans, Guarantees and Investments are as disclosed in Financial Statements of the Company for the Year ended 31.03.2024.

- **PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES U/S 188(1) IN PRESCRIBED FORM AOC-2:**

The details of contracts/arrangements with Related Parties in AOC-2 are enclosed as Annexure - 5.

- **MATERIAL CHANGES AND COMMITMENTS OCCURRED BETWEEN END OF FINANCIAL YEAR AND DATE OF THIS REPORT:**

- **DECLARATION OF 1ST INTERIM DIVIDEND FOR FY 25:**

The Board has declared and paid 1st interim dividend of Rs. 2.00 per share (200% on Face Value of Re. 1.00 per share) for the period for FY 25, out of the profits of first quarter of FY 25 and the same is approved by the Board of Directors in the first meeting of FY 25 held on 26-07-2024.

- **APPROVAL OF INVESTMENT IN EQUITY SHARES OF FP SOLAR SHAKTI PVT. LTD.**

The Company is in the process of purchasing renewable solar energy for its Chittoor plant from FP Solar Shakti Private Limited in Group Captive Model. The Board in its meeting held on 26-7-2024 has approved the proposed investment of Rs. 3,04,00,000/- (Rupees Three Crores Four Lakhs) in equity shares of FP Solar Shakti Private Limited (will be representing approx. 11% of the equity Shares of the company in compliance of the Group Captive Regulation).

- **DETAILS OF SUBSIDIARIES AND ASSOCIATES:**

As at the end of the FY 24 the company has three wholly owned subsidiaries, namely

- (1) INDO-MIM INC, USA
- (2) TRIAX Industries LLC, USA and
- (3) Conway Marsh Garrett Technologies Limited, UK.

There are no non-operating subsidiaries of the company as on date.

INDO-MIM MÉXICO, S. DE R. L. DE C. V. continues to be the associate company as our WOS, INDO-MIM INC owns 49% equity of this company.

The Company is compliant with the rules of maximum layer of subsidiaries as per the provisions of the Companies Act, 2013 read with Rules made thereunder.

• **CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNING AND OUTGO:**

(A) Conservation of energy-

(i) The steps taken or impact on conservation of energy

The company continues its focus on energy conservation in all its operations. The effort is twofold – Adoption of more efficient production process and switching to latest energy efficient options. On both these fronts, we have done commendable work during FY 24 as detailed below:

IC/MC Plant

1. With the initiation of recycling the RO wastewater from water jet blasting machine in FY 23 and taking it forward, 170 KL of RO water was recycled and used for cooling tower in FY 24.
2. Replacement of Shell room old Braine Chiller with energy efficient chiller saving 12000 units per month of operation power.
3. Modified the Logic control of 35 CNC machine for sleep mode to switch off all the coolant pumps and chip conveyor when idle for more than 7-10 minutes.
4. Reduction of energy consumption by recovering heat from exhaust steam for melting wax and draining in dewaxing process.
5. Introduction of negative pressure LPG fired preheat furnaces to reduce the heat loss from door leakages and to reduce LPG consumption.
6. Implementation of foot/ hand operated valves to supply compressed air for air gauges only during the part checking to reduce the power consumption of air compressors.
7. Implementation of evidenced based Preventive Maintenance records using tabs for digital documentation, reducing the paper consumption, printer power consumption and printer consumables.

MIM Plant

1. Reduction of Argon gas vent loss by modifying the Argon vent pipeline (33% to 12%) resulting in a savings of Rs 26.48 Lakhs.
2. Serec Boiler Drain Steam Hot water recovery utilization in LOMI De-binding tank preheating (Heat recovery system) there by saving of 2.51 lacs KWhrs of electricity annually resulting in a savings of Rs 16.29 Lakhs.
3. Reducing the power consumption of Air Handling Unit (3 no's) by replacing conventional blower type by Electronically commutated fans there by savings of 2.42 lacs KWhrs of electricity annually resulting in a savings of Rs 15.76 Lakhs.
4. Day lights installed at Furnace shop floor to improve the lights in day time & reduction of electrical power.
5. Cooling Tower fan RPM regulated w.r.t water temperature. This led to about 30% reduction in Energy consumption resulting in a savings of Rs 20.43 Lakhs.

(ii) the steps taken by the company for utilising alternate sources of energy:

The company is environmentally conscious and hence continues to increase the percentage of renewable energy consumption year-on-year. Since the company does not have its own renewable energy generation, it purchases renewable energy from third party sources. The result of our efforts on this front in FY 24 is indicated here below:

Sl NO	Particulars	HSK		DBP		Tirupati		Total	
		FY 24	FY 23	FY 24	FY 23	FY 24	FY 23	FY 24	FY 23
1	Total energy Consumption in KWH (In Lakhs)	97.70	96.65	596.88	586.37	172.04	152.12	866.62	835.14
2	Energy procured from Green Source (Solar, Wind & Hydro) in KWH (In Lakhs)	90.90	70.8	569.8	519.55	33.29	0	693.99	590.35
3	% of Green Energy to total energy consumed (Solar, Wind & Hydro power)	93%	73%	95%	89%	19%	0%	80%	71%

(iii) the capital investment on energy conservation equipment:

We have not made any specific investment for the sake of energy conservation. However, we have adopted new and improved methods and have also replaced old energy inefficient equipment with better energy efficient equipment as this is a part of our continuous improvement projects. However, we have not quantified the investments made separately as these investments we made mainly to derive better efficiency in the process which incidentally resulted in energy conservation also.

(B) Technology absorption-

(i) the efforts made towards technology absorption;

(ii) the benefits derived like product improvement, cost reduction, product development or import substitution;

The company is a technical solution provider to its customers and hence has to continuously evolve on the technology front to offer better and better solution to the customers.

All our efforts on this front are geared towards offering better products to our customer and optimal cost.

(iii) in case of imported technology (imported during the last three years reckoned from the beginning of the financial year)- **Not Applicable as no new technology was imported during the year.**

(a) the details of technology imported; NA

(b) the year of import; NA

(c) whether the technology been fully absorbed; NA

(d) if not fully absorbed, areas where absorption has not taken place, and the reasons thereof; NA

(iv) the expenditure incurred on Research and Development.

Revenue Expenditure – Rs.192.36/- Lakhs (Salary cost of R & D Staff).

(C) Foreign exchange earnings and Outgo-

The Foreign Exchange earned in terms of actual inflows during the year and the Foreign Exchange outgo during the year in terms of actual outflows.

➤ Foreign Exchange Earnings	: Rs. 2,07,537.01/- Lakhs
➤ Foreign Exchange Outflow	: Rs. 81,418.45/- Lakhs

• RISK MANAGEMENT POLICY

The Board of Directors has developed and implemented Risk Management Policy for the Company.

• OTHER DISCLOSURES

Details of frauds reported by auditors under Sec 143(12): NIL

- **DISCLOSURE UNDER COMPANIES (SHARE CAP AND DEBENTURE) RULES, 2014:**

A) ISSUE OF EQUITY SHARES WITH DIFFERENTIAL VOTING RIGHTS: NIL

The Company doesn't have any shares with differential voting rights, hence disclosure as required under Rule 4(4) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable.

B) ISSUE OF SWEAT EQUITY SHARES: NIL

During year under report, the Company has not issued any Sweat Equity Shares, hence disclosure as required under Rule 8(13) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable.

C) ISSUE OF EMPLOYEE STOCK OPTIONS (ESOP): NIL

During year under report, the Company has not Granted any option or issued any Shares under Employee Stock Option Scheme, hence disclosure as required under Rule 12(9) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable.

D) PROVISION FOR PURCHASE OF ITS OWN SHARES: NIL

During year under report, the Company has not made any provision for purchase of its own shares by Employees or by Trustees for the benefit of Employees, hence disclosure as required under Rule 16(4) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable.

- **DISCLOSURE UNDER COMPANIES (ACCOUNTS) RULES, 2014:**

A) CHANGE IN THE NATURE OF BUSINESS: NIL

There is no change in the nature of Business during year under Report. The Company is keeping itself updated with changes in technology. At present, the Company has its presence in Metal Injection Molding (MIM), Ceramic Injection Molding (CIM), Investment Casting, Precision Machining, Powder Manufacturing, 3D printing and trading. The company desires to venture into other allied and ancillary technologies in the days to come, either organically or by inorganic acquisition of other companies.

B) DETAILS OF DIRECTORS OR KEY MANAGERIAL PERSONNEL APPOINTED / RESIGNED:

Changes in structure of Board of Directors and Key Managerial Personnel of the company is already disclosed in earlier portion of the Report.

C) COMPANIES WHICH HAVE BECOME/ CEASED TO BE SUBSIDIARIES, JOINT VENTURES OR ASSOCIATE COMPANIES DURING THE YEAR:

The Company has acquired Conway Marsh Garrett Technologies Limited, UK during the year. During FY 24, the Company has not formed any subsidiary, associate or Joint Venture Company.

The Company is compliant with the rules of maximum layer of subsidiaries as per the provisions of the Companies Act, 2013 read with Rules made thereunder.

• PERFORMANCE OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES DURING THE YEAR AND THEIR CONTRIBUTION TO THE OVERALL PERFORMANCE OF THE COMPANY

During the year ended March 31, 2024, the financial performance of operating Subsidiaries is as under and further mentioned in AOC-1 as Annexure - 4 to this report:

(INR Lakhs)

Name of subsidiary	Turnover	Profit / (loss) before Tax
INDO-MIM INC	46,294.20	7,138.97
TRIAX Industries LLC	11,920.99	(6,069.59)
CONWAY MARSH GARRETT TECHNOLOGIES LIMITED	2,177.72	112.77

• DETAILS OF DEPOSITS COVERED UNDER CHAPTER V OF THE ACT:

The Company has not accepted/ renewed any deposits, covered under Chapter V of the Act, during FY 24. There are no outstanding deposits payable by the Company as on 31/03/2024. Deposits transactions during the year is as under.

- (a) Accepted during the year: **NIL**
- (b) Remained unpaid or unclaimed as at the end of the year: **NIL**
- (c) Default in repayment of deposits or interest thereon during the year: **NIL**
- (d) Details of deposits which are not in compliance with the Chapter V of the Act: **NIL**

• DETAILS OF ORDERS PASSED BY REGULATORS, COURTS, TRIBUNALS, IMPACTING GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE.

No Orders were passed by Regulators, Courts, Tribunals etc. during FY 24 which will impact the Going Concern Status and future operation of the Company.



- **ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR)**

Annual Report on Corporate Social Responsibility (CSR) is placed in Annexure - 1 to this report.

- **INTERNAL FINANCIAL CONTROL**

The Directors have laid down adequate internal financial controls with reference to the Financial Statements and that such internal financial controls are operating effectively.

- **COMPLIANCE OF SEXUAL HARASSMENT ACT, 2013**

The Company has complied with provisions relating to the constitution of Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The Company has formed Internal Complaint Committee under Sexual Harassment of Women at workplace (Prevention, Prohibition and Redressal) Act, 2013 and no complaints was received during the financial year 2024.

- **OTHER DISCLOSURES**

(a) **IBC** : There are no proceedings initiated/pending against your Company under the Insolvency and Bankruptcy Code, 2016 which materially impact the business of the Company.

(b) **Revaluation**: There were no instances where your Company required the valuation for one-time settlement or while taking the loan from the Banks or Financial institutions, except the valuation of land and building which are mortgaged with lenders of certain term loans.

- **DISCLOSURE UNDER COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL), RULES, 2014:**

PARTICULARS OF EMPLOYEES:

Details of Top Ten Employees in terms of remuneration drawn and details of Employees who, during FY 2024, drew remuneration of not less than Rs. 1 crore 2 lakhs per year or Rs. 8 Lakhs 50 thousand per month as required to be disclosed under Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is kept as Annexure - 6 and forms part of the report.

- **CORPORATE GOVERNANCE:**

The Company is a closely held unlisted public company. However, the Company adopts the principles and practices of good Corporate Governance to the extent feasible. A detailed report on Corporate Governance forms part of this Report as Annexure - 2.

• **ACKNOWLEDGEMENTS**

The Board expresses its gratitude and appreciation to Employees, Customers, Suppliers, Banks & Financial Institutions, Insurance Companies, other Business Associates, Promoters and Shareholders of the Company for their continued support.

Date: Sept 03, 2024

For and on behalf of the Board of Directors



KRISHNA CHIVUKULA
Chairman and
Managing Director
(DIN 01625119)
Place: Florida, USA



KRISHNA CHIVUKULA JR.
Whole time Director & CEO
(DIN 02483835)

Place: Bangalore, India

ANNUAL REPORT ON CSR ACTIVITIES

ANNEXURE-1

For the Financial Year ended on 31-03-2024

Pursuant to Section 135 of the Companies Act, 2013 read with Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and Rule 9 of the Companies (Accounts) Rules, 2014, the Board state as under :-

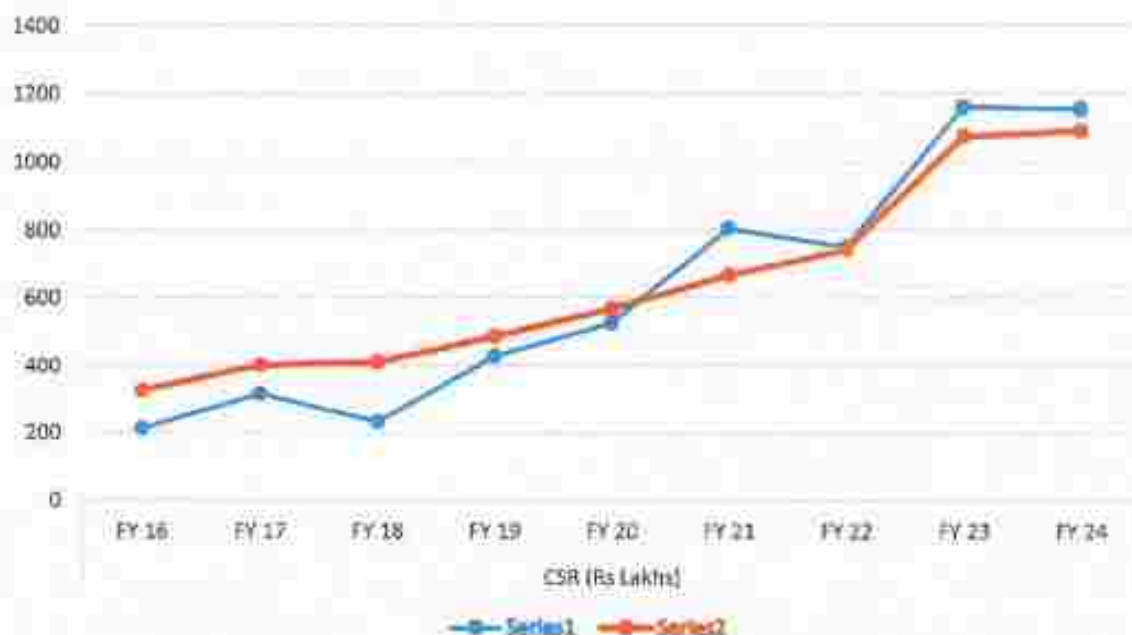
SL No.	CSR Spend Summary	Rupees Lakhs		
		FY 24	FY 23	FY 22
1	Average net profit of the company as per section 135(5) of 3 preceding Financial Years	59,296.69	53,801.88	44,069.38
2	Two percent of average net profit of the company as per section 135(5)	1,185.93	1076.04	881.39
3	Amount available for set off	93.64	7.34	138.95
4	Net amount to be spent for the Financial Year (2-3)	1,092.29	1068.70	742.44
5	Total amount spent for the Financial Year	1155.97	1162.34	749.78
6	Amount available for set off in succeeding financial years (5-4)	63.68	93.64	7.34
7	Unspent CSR amount transferred to Fund specified in Schedule VII	-	-	-

1) BRIEF OUTLINE ON CSR POLICY OF THE COMPANY -

The Company's CSR Policy is in adherence to the provisions of Section 135 of the Act read with rules framed thereunder and provides for carrying out CSR activities in the area of Education, Healthcare including preventive healthcare, Rural Development, etc. either directly by the Company or through 'Non-Profit Organizations'.



CSR Contribution : Actuals vs Target



*Series 1 represents “Actuals” and Series 2 represents “Target”.

2) COMPOSITION OF CSR COMMITTEE -

The CSR Committee of the Company is reconstituted on March 30, 2024 with changes as under:

Sl. No.	Name of Director	Designation/Nature of Directorship
1	Mrs. Meera Shankar	Chairperson of the Committee – Independent Director
2.	Mr. Krishna Chivukula	Member – Chairman of the Company and Managing Director
3.	Mr. Krishna Chivukula Jr.	Member – Whole Time Director & CEO
4.	Mrs. Sujitha Karnad	Member – Independent Director
5	Mrs. Rajni Anil Mishra	Member – Independent Director

3) The Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company and web-link for the same: <https://www.indo-mim.com/>.

4) The details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014: Requirement of Impact Assessment is **not applicable** for FY 24 as the CSR obligation of the company is below an average of Rupees Ten Crores in the 3 immediately preceding financial years.

5) Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year:

(In Rupees Lakhs)			
Sl. No.	Financial Year	Amount available for set-off	Amount required to be setoff for the financial year, (in Rs)
1	2022-23	93.64	93.64

6) Average net profit of the company as per section 135(5): Rs. 59,296.69 Lakhs

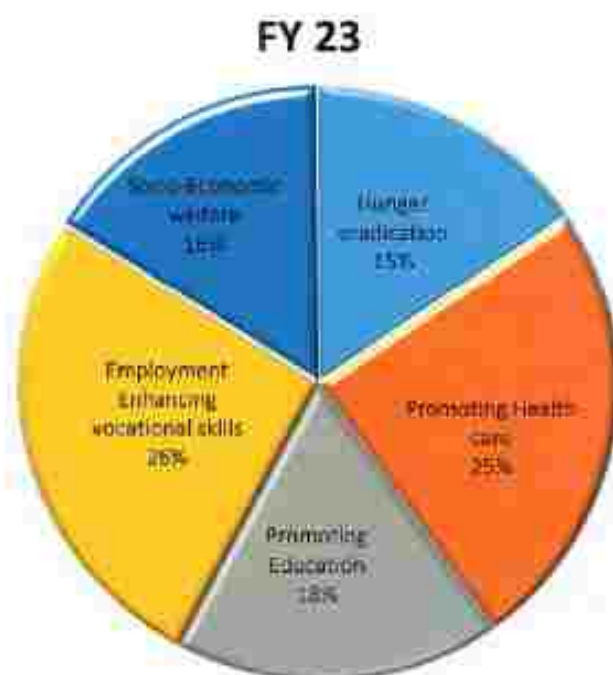
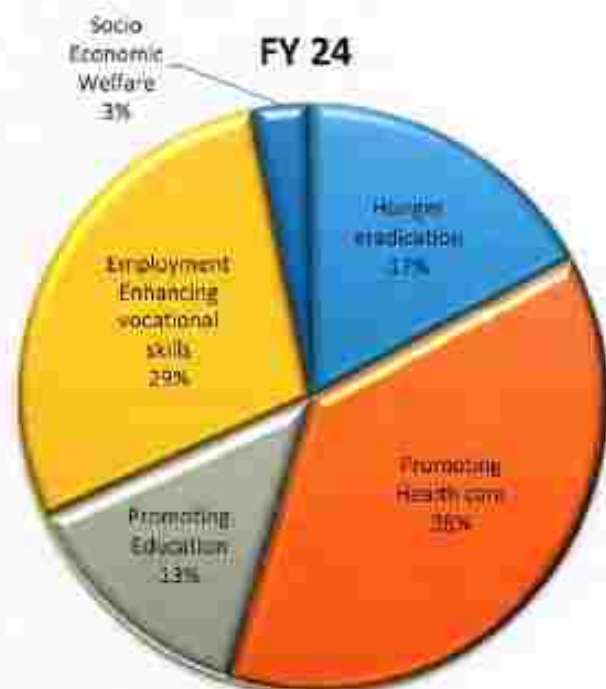
7) (a) Two percent of average net profit of the company as per section 135(5): Rs. 1185.93 Lakhs

(b) Surplus arising out of the CSR projects or programs or activities of the previous financial years: NA

(c) Amount required to be set off for the financial year: 93.64 Lakhs

(d) Total CSR obligation for the financial year (7a+7b-7c): Rs. 1,092.29 Lakhs

Sector Wise Spending



8) (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year (in Rs. Lakhs)	Amount Unspent (in Rs.)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
1155.97	NA	NA	NA	NA	NA

(b) Details of CSR amount spent against ongoing projects for the financial year: NA

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
Sl. No.	Name of the Project.	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/No).	Location of the project.		Project duration.	Amount Allocated for the project (in Rs.).	Amount spent in the current financial Year (in Rs.).	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs.).	Mode of Implementation - Through Implementing Agency
				State	District					Mode of Implementation - Through Implementing Agency
NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
TOTAL										



(c) Details of CSR amount spent against **other than ongoing projects** for the financial year:

(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in schedule VII to the Act.	(4) Local area (Yes/No).	(5) Location of the project		(6) Amount spent (In Lakhs Rs.)	(7) Mode of implementation Direct (Yes/No)	(8) Mode of implementation - Through implementing agency	
				State	District			Name	CSR Registration No.
1	Mid-Day Meals to Children of Govt. Schools	Promoting education	Yes	Karnataka	Bangalore	93.00	No	SSSSS Trust	CSR000010220
2	Support to Children of HIV patients	Promoting Preventive Healthcare	Yes	Karnataka	Bangalore	60.00	No	Asha Foundation	CSR00004465
3	Poor Patient care	Promoting Healthcare	Yes	Karnataka	Bangalore	36.00	No	Baptist Hospital	CSR00005121
4	Educational & Hostel support to children of Poor & Tribal families	Promoting education	No	Karnataka	Chamaraja	48.00	No	Deenabandhu Trust	CSR00002654
5	Vocational training program	Promoting education	Yes	Karnataka	Bangalore	33.78	No	Vishranthi Trust	CSR00006482
6	Doddaballapur Industries Association	Rural development project	Yes	Karnataka	Bangalore	6.00	No	Doddaballapur Industries Association	CSR00004758



7	Healthy noon meals distribution in Govt schools	Promoting Healthcare And Education	Yes	Karnataka	Bangalore	99.00	No	The Akshaya Patra Foundation	CSR00000286
8	Eye surgeries of needy patients	Promoting Healthcare	Yes	Karnataka	Bangalore	99.00	No	Sri Kanchi Kamakoti Medical Trust (Sankara Eye Foundation)	CSR00003159
9	Free dialysis for poor patients	Promoting Healthcare	Yes	Karnataka	Bangalore	94.50	No	Bangalore Kidney foundation	CSR00001302
10	Treatment for Heart Diseases	Promoting Healthcare	Yes	Karnataka	Bangalore	10.50	Yes	Needy Heart Foundation	Direct Spend
11	Educational help for needy children	Promoting Education	No	Karnataka	Chikkamagaluru	2.50	No	JCBM College, Sringeri	CSR00030805
12	Miscellaneous direct contribution by the company	Promoting healthcare and education	Yes	Karnataka	Bangalore	74.39	Yes	-	-
13	Apprenticeship CSR	Promoting Education	Yes	Karnataka	Bangalore	331.07	Yes	-	-
14	Promoting Poor Student Education	Promoting Education	Yes	Karnataka	Bangalore	18.09	No	RK Mutt	CSR00002806
15	Promoting Poor Student Education	Promoting Education	Yes	Karnataka	Bangalore	1.38	No	Advaya Charitable Trust	CSR00061870



16	Promoting Poor Student Education	Promoting Education	No	Tamil Nadu	Alwar	37.86	No	Sevalaya	CSR00000863
17	Promotion of Poor Student Education	Promoting Education	No	Telangana	Hyderabad	14.40	No	Hare Krishna Movement	CSR00001738
18	Hunger Eradication	Socio Economic Welfare	No	Tamil Nadu	Chennai	36.50	No	Touchstone Foundation	CSR00005738
19	Poor Patient Care	Promoting Healthcare	Yes	Karnataka	Bangalore	30.00	No	Sri Kanchi Kamakoti Child Trust Hospital	CSR00002494
20	Poor Patient Care	Promoting Healthcare	No	Tamil Nadu	Chennai	30.00	No	Ray of Light	CSR00012138
TOTAL						1155.97			

(d) Amount spent in Administrative Overheads: NA

(e) Amount spent on Impact Assessment, if applicable: NA

(f) Total amount spent for the Financial Year (8b+8c+8d+8e): Rs. 1155.97 Lakhs

(g) Excess amount for set off, if any: Rs. 63.68 Lakhs

Sl. No.	Particular	Amount (in Rs Lakhs)
(i)	Two percent of average net profit of the company as per section 135(5)	1185.93
(ii)	Total amount spent for the Financial Year(including set-off of previous year (FY 23) amounting to Rs 93.64 Lakhs)	1249.61
(iii)	Excess amount spent for the financial year [(ii)-(i)]	63.68

(iv)	Surplus arising out of the CSR projects or programs or activities of the previous financial years, if any	-
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	63.68

9) (a) Details of Unspent CSR amount for the preceding three financial years:

S. No	Preceding Financial Year.	Amount transferred to Unspent CSR Account under <u>section 135(6)</u> (in Rs Lakhs.)	Amount spent in the reporting Financial Year (in Rs. Lakhs).	Amount transferred to any fund specified under Schedule VII as per <u>section 135(6)</u> , if any.			Amount remaining to be spent in succeeding financial years. (in Rs.)
				Name of the fund	Amount	Date of transfer	
1.	2022-23	141.42	141.42	-	-	-	-
2.	2021-22	-	-	-	-	-	-
3.	2020-21	-	-	-	-	-	-

(b) Details of CSR amount spent in the financial year for **ongoing projects** of the preceding financial year(s): NIL.

10) In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year: Enclosed as Annexure to the CSR Report.

- Date of creation or acquisition of the capital asset(s)
- Amount of CSR spent for creation or acquisition of capital asset
- Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc.
- Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset)

11) Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5): NA



CSR HISTORY OF THE COMPANY DURING LAST 10 YEARS:

The Company has started its CSR program well before the same became mandatory as per the provisions of Companies Act, 2013. Company's cumulative contribution towards CSR activities during last 10 years is Rs. 4,597 Lakhs.



Date: Sept 03, 2024
Place: Bangalore, India

For and on behalf of the CSR Committee


Meera Shankar
Chairperson, CSR
Committee


Krishna Chivukula Jr.
Member, CSR Committee



CORPORATE GOVERNANCE REPORT

ANNEXURE-2

1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE:

We believe, good and sound Corporate Governance is essential for economic growth of the Company and also to protect interest of the stakeholders. Since the company is an Unlisted Public company, the corporate governance standard as prescribed for listed Companies are not applicable to us. However, the Company has adopted the governance practices and standards to the extent feasible.

2. BOARD OF DIRECTORS:

2.1 COMPOSITION OF THE BOARD -

As on 31st March, 2024, the Board consists of following Directors -

Sl.	Name of Director	Category, Designation
1	Mr. Krishna Chivukula	Chairman and Managing Director
2	Mrs. Jagadamba Chandrasekhar	Non-Executive Director
3	Mr. Krishna Chivukula Jr.	Whole Time Director and CEO
4	Mr. Raj Chivukula	Non-Executive Director
5	Mrs. Sujitha Karnad	Independent Director
6	Mrs. Rajni Anil Mishra	Independent Director
7	Mrs. Meera Shankar	Independent Director

2.2 BRIEF RESUME OF DIRECTORS UNDER APPOINTMENT -

As per Article 112 of the Articles of Association of the Company read with Sec 152 of the Companies Act 2013, all Directors other than Independent Directors are liable to retire by rotation. Mr. Krishna Chivukula will retire in ensuing Annual General Meeting and Board has recommended for their re-appointment of Mr. Krishna Chivukula whose office will not be liable to retire by rotation. Brief profile of Mr. Krishna Chivukula is annexed as Annexure-6.

3. ANNUAL GENERAL MEETINGS :

The details as to the timings, date and venue of the last three Annual General Meetings (AGM) of the Company held are, as under:

Financial Year	2022-23	2021-22	2020-21
AGM No., Date & Time	27 th AGM Date: 30.09.2023 Time: 10:00 AM	26 th AGM Date: 30.09.2022 Time: 10:00 AM	25 th AGM Date: 30.11.2021 Time: 10:00 AM



Venue	Registered Office of the Company at 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114
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POSTAL BALLOT

During FY 24, the Company has not passed any resolution by Postal Ballot in accordance with Section 110 of the Companies Act, 2013 read with Rule 22 of the Companies (Management and Administration) Rules, 2014.

3.1 DETAILS OF SHAREHOLDERS' COMPLAINTS RECEIVED AND RESOLVED

No. of complaints received from the shareholders during FY 24 – Nil.

Shareholders are hereby requested to send their grievances / complaints / queries / suggestions to the attention of Company Secretary either by physical letter to the Registered Office address of the Company or by e-mail to cs@indo-mim.com.

4. DISCLOSURE OF ACCOUNTING TREATMENT:

The Company has followed all the applicable mandatory Accounting Standards prescribed under the Companies Act, 2013 in the preparation of its annual Financial Statements.

5. MEANS OF COMMUNICATION:

The Annual Report is sent to each shareholder and other stakeholders entitled to copy of Annual report at their registered e-mail id. If any shareholder wishes to have physical copy of the Annual Report, they are advised to send a request letter to the attention of the Company Secretary either by physical letter to the Registered Office address of the Company or by e-mail to cs@indo-mim.com.

Date: Sept 03, 2024

For and on behalf of the Board of Directors.




Krishna Chivukula
Chairman and
Managing Director
(DIN 01625119)
Place: Florida, USA




Krishna Chivukula Jr.
Whole time Director & CEO
(DIN 02483835)
Place: Bangalore, India

MANAGEMENT DISCUSSION AND ANALYSIS

REPORT

ANNEXURE-3

• INTRODUCTION:

The Company was formed in 1996 and is the largest producer of Metal Injection Molded (MIM) Parts all over the World. At present, the Company is operating its MIM manufacturing operations from Bengaluru, Karnataka and Investment Casting manufacturing operations from Tirupati, Andhra Pradesh.

The Company's wholly owned subsidiary M/s INDO-MIM INC is running a MIM manufacturing unit in San Antonio, Texas, USA. It also formed a step-down Associate Company in Mexico in which 49% of ownership is held by INDO-MIM INC to take care of post manufacturing secondary operations.

The company has acquired M/s TRIAX Industries LLC, USA during FY 21 which is involved in the business of manufacture of parts and components using casting and machining.

The company has also acquired M/s Conway Marsh Garrett Technologies Limited, UK in the month of June, 2023 which is involved in the business of manufacture of components using MIM technology.

• AN OVERVIEW OF PERFORMANCE:

- The FY 24 was the year of decent growth for the company even though many companies all over the world faced great challenges. The topline of the company grew up by 4.39% in FY 24 over the previous year.
- However, PBT of the company went down by 8.55% in FY 24 Vs the previous year.
- While the variable costs in % terms continued to be around the previous year levels the cost increases on two fronts viz Employee Costs and Finance Costs were not compensated by the incremental contribution on the marginally higher turnover achieved by the company.
- While the employee costs increases were planned based on higher level of operations of the company the finance cost increase is on account of interest cost increases by the Banks during the year.
- Because of the increase in these costs, the PBT % went down to 20.93% in FY 24 Vs 23.89% in FY 23.
- PAT % went down to 14.65% in FY 24 Vs 17.79% in FY 23.
- The company expects to do better in FY 25 as the turnover of the company is expected to increase by close to 15% during FY 25.



- **RESEARCH AND DEVELOPMENT:**

The company's focus on R & D is focused on material development and process development with specific focus on process improvement, cost reduction, Supplier diversification, supplier substitutions, and absorption of new technologies.

- **RISK MANAGEMENT:**

This is an area in which the company has been taking conscious steps to mitigate the impact of risks. The company has identified the risks in the following areas and has put up a risk mitigation system commensurate with the risk:

- **Credit Risk** - The Company has put up a very effective credit control policy and the same is being implemented very rigorously. The receivables are reviewed twice in a month (once in each fortnight) and this has helped us identify accounts which would come under stress ahead of time. This helps us to initiate corrective action well before it is too late. Since we happen to be a sole supplier to our customers in most cases and since we have been working with our customers for years now, we have been able to impress upon the customers the importance of honoring the commitments from either side. Continued follow-up on regular basis ensures that the payments happen with minimal delay.
- **Currency Risk** - Very significant portion of our revenue comes from exports and hence managing the currency risk is a very important requirement of our business. All the raw materials, most capital goods and spares that we use are imported from outside the country and hence the company has a natural hedge for the export receivables in the form of import payables. Hence, the company uses plain forwards to cover up to about 50% of its net currency exposure based on the current market realities in the currency market. During FY 24 our coverage was less than 50% as we expected Rupee to depreciate further, and our expectation came true. Being a USD surplus company, we stand to gain when Rupee depreciates.
- **Raw Material Price Risk** - The Company imports all its Raw materials. There are two risks associated with the imported Raw Materials. The first is currency risk which is covered by the currency risk management and the next is the price risk. During the year under review the Raw Material price per Kilogram went up marginally. But we did not experience any major price shock on the Raw Material front.
- **Natural Calamities Risk** - The Company has insured the machinery, stock as well as the premises against the fire and other natural calamities. The Company has also covered the stock in transit by way marine insurance policy. The coverage is considered adequate considering the risk potential. It may be pertinent to note that the facilities of the company are not located in the identified natural calamity zone.
- **Business continuity Risk - IT** - The Company runs on its information technology systems. A failure or non-availability of the IT systems will significantly affect the performance of



the Company and hence this is a major risk which the company has to cover. The company has put up a policy and practice of daily on-site back-up of all its data at a defined time of the day and the said back up information is stored in the premises of the company. While this practice will cover the data corruption risk it does not cover the risk associated with the systems not being accessible due to whatever reasons. The company has put up an offsite back-up server which will ensure that the company can continue to use its information systems seamlessly even when the primary data storage of the company becomes unavailable due to any reason.

- The availability of the IT systems could also be affected due to hacking by outside unlawful players. While the company has put up sufficient security and fire wall to protect its systems, the company has also made a start in securing a cyber-risk insurance policy for the company which will take care of an unfortunate eventuality of a possible breach of the security systems of the company.

• **STRENGTHS, WEAKNESS, OPPORTUNITIES & THREATS:**

- **Strength:** The strength of the Company is its speed - Speed in quote, Sample submission, Production and delivery. High Speed coupled with Superior Quality is a very big differentiator in the marketplace. We submit our quote against an RFQ even before a competitor would ask for a clarification on the drawings. This speed of delivery acts as a catalyst for the business growth and helps us maintain our leadership position in the industry. To help us achieve this we create capacity ahead of time and maintain sufficient spare capacity to address the surge orders if any from the customer.
- **Weakness:** The Company's business is mostly foreign currency denominated and hence, the company's financials are exposed to the currency risk. The company has a natural hedge in the form of Raw material imports and capital goods imports. Most of the customers do prefer a simple contract direct in the foreign exchange. The company normally covers its net foreign exchange exposure up to about 50% by way of plain forward contracts based on its reading of the market from time to time. The balance of the net exposure is left open to the possible business swings as the Company is surplus in USD (\$). During FY 24 the level of coverage was lower than 50% as we felt the Rupee would depreciate during the year. There are a few occasions the company does look at options and other structures too. But prudence and conservatism are the base line of all the actions of the company on this front.
- **Opportunities:** The stress of the Indian government to improve the manufacturing companies with an eye to create a manufacturing hub for the entire world provides an excellent growth opportunity for the company. We believe that the continued slow growth of the world economy would push many western customers to look for cost effective solutions from all over the world which provides an opportunity for the company to grow. The company's focus on being in the market at place where the customer wants has helped the company get into Investment casting, Machining and 3D printing. This approach of the company too will help it open new doors of market which are normally not available for an exclusive MIM manufacturer.
- **Threat:** The competition from other countries, players and technologies is the biggest threat for any company. The company continues its focus on productivity which will keep it ahead of its competition. The size of the company also gives the economies of scale to



the company which the newer companies will find it difficult to match. This should help us meet the challenge from the present as well as the potential competition both within as well as outside the country effectively.

• **HUMAN RESOURCES MANAGEMENT & DEVELOPMENT:**

The company recognizes that irrespective of the superiority of the technology and market position of the company, it is capability of its manpower which makes a critical difference in the marketplace. Since the company is working on a technology which is relatively new for India there is no readymade source of trained manpower in the country. Hence, there is a need to recruit freshers in each area of operation of the company and train them to handle various functions. Further to keep the employees current and up to date on various aspects of the technology the company spends lot of resources in training the employees on continuous basis so that the employees of the company are able to deliver solutions which are way beyond any other competitor can do.

Apart from the training, all the HR policies of the company continues to be in favor of the employees of the company so that the employees build a sense of belongingness to the company.

The company continues to enjoy a very moderate labor turnover over years including the year under review. We will continue to focus on this aspect of our business in years to come too as we feel this is the only way to sustain and improve the customer service.

Date: Sept 03, 2024

For and on behalf of the Board of Directors

Krishna Chivukula
Chairman and
Managing Director
(DIN 01625119)

Place: Florida, USA

Krishna Chivukula Jr.
Whole time Director & CEO
(DIN 02483835)

Place: Bangalore, India



SUBSIDIARIES/ASSOCIATE COMPANIES/JOINT VENTURES

ANNEXURE-4

Form AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures:

As on 31-3-2024

Part "A": Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in Rs. Lakh)

Sl. No.	1	2	3
Name of the Subsidiary	INDO-MIM INC	TRIAX Industries LLC	CONWAY MARSH GARRETT TECHNOLOGIES LIMITED
Reporting period for the subsidiary	April - March	April - March	July - March
Reporting currency and Exchange rate	Reporting Currency : USD Exchange rate: Closing INR 83.3739 Average INR 82.7954	Reporting Currency : USD Exchange rate: Closing INR 83.3739 Average INR 82.7954	Reporting Currency : GBP Exchange rate: Closing INR 105.2935 Average INR 103.5832
Share capital	27,513.39	8,837.63	368.53
Reserves & surplus	36,171.72	9,485.68	2,263.39
Total assets	82,560.01	26,377.11	2,750.49
Total Liabilities	82,560.01	26,377.11	2,750.49
Investments	-	-	299.15
Turnover	46,294.20	11,920.99	2,177.72
Profit/ (Loss) before taxation	7,138.97	(6,069.59)	112.77
Provision for taxation	1,760.89	-	-
Profit/ (Loss) after taxation	5,378.07	(6,069.59)	112.77
Proposed Dividend	0	0	0
% of Shareholding	100%	100%	100%



Notes:

1. Above figures are in INR Rs. Lakhs.
2. Names of subsidiaries which have been liquidated or sold during the year: NIL.

For INDO-MIM Limited



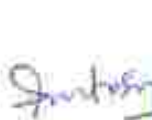
Krishna Chivukula
Chairman and Managing Director
(DIN 01625119)

For INDO-MIM Limited



Krishna Chivukula Jr.
Whole time Director & CEO
(DIN 02483835)

For INDO-MIM Limited



Santosh Dash
Company Secretary (F11798)

For P Murali & Co, Chartered Accountants



A Krishna Rao, Partner
M. No. 020085, Firm Regn. No. 007257S

Part "B": Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and
Joint Ventures

Name of Associates/Joint Venture	INDO-MIM Mexico S. De R. L. De C. V.
Latest audited Balance Sheet Date	31/03/2024
Shares of Associate/Joint Ventures held by the company on the year end:	
a) No of Shares	-
b) Amount of Investment in Associates/Joint Venture	-
c) Extend of Holding %	Investment through Wholly Owned Subsidiary (INDO MIM INC. USA) = 49%
Description of how there is significant influence	The Company enjoys significant influence over the Associate Company as per Bye Laws of the Associate Company.
Reason why the associate/joint venture is not consolidated	Accounts are consolidated,
Net-worth attributable to Shareholding as per latest audited Balance Sheet, (negative)	USD (3,558,837.00)
Profit / (Loss) for the year	USD (1,279,194.00)
i. Considered in Consolidation	USD (1,279,194.00)
ii. Not Considered in Consolidation	Nil

Note:

- Names of associates / JV which are yet to commence operations: NIL
- Names of associates / JV which have been liquidated or sold during the year: NIL

For INDO-MIM Limited



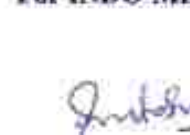

Krishna Chivukula
Chairman and Managing Director
(DIN 01625119)

For INDO-MIM Limited




Krishna Chivukula Jr.
Whole Time Director & CEO
(DIN 02483835)

For INDO-MIM Limited




Santosh Dash
Company Secretary (F11798)

For P Murali & Co, Chartered Accountants




A Krishna Rao, Partner
M. No. 020085, Firm Regn. No. 007257S



RELATED PARTY TRANSACTIONS

ANNEXURE-5

Form AOC-2

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms length transactions under third proviso thereto

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

1. Details of contracts or arrangements or transactions not at arm's length basis: **N.A.**
 - (a) Name(s) of the related party and nature of relationship
 - (b) Nature of contracts/arrangements/transactions
 - (c) Duration of the contracts/arrangements/transactions
 - (d) Salient terms of the contracts or arrangements or transactions including the value, if any
 - (e) Justification for entering into such contracts or arrangements or transactions
 - (f) date(s) of approval by the Board:
 - (g) Amount paid as advances, if any:
 - (h) Date on which the special resolution was passed in general meeting as required under first proviso to section 188
2. Details of material contracts or arrangement or transactions at arm's length basis:

• Summary of Related Party Transactions during FY 24

S.No	Name of the Related Party & Nature of Relationship	Nature of Transaction	Duration of Contract	Value of Transactions Rs lakhs	Advance if any paid
1	INDO-MIM Inc, Wholly Owned Subsidiary Company	Sale of Goods	Ongoing Contract	3,217.87	Nil
2	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Goods	Ongoing Contract	184.24	Nil
3	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Service — Sales Commission	Ongoing Contract	8,568.85	Nil
4	TRIAX Industries LLC, Wholly Owned Subsidiary Company	Sale of Goods	Ongoing Contract	385.23	Nil
5	TRIAX Industries LLC, Wholly Owned Subsidiary Company	Purchase of Goods	Ongoing Contract	171.53	Nil
6	Conway Marsh Garrett Technologies Limited,	Sale of Goods	Ongoing Contract	3.49	Nil

	Wholly Owned Subsidiary Company				
7	Conway Marsh Garrett Technologies Limited, Wholly Owned Subsidiary Company	Purchase of Goods	Ongoing Contract	1.51	Nil
	Total			12,532.72	

• **Terms of Contract**

S No	Name of the Related Party & Nature of Relationship	Nature of Transaction	Terms of contract
1	INDO-MIM Inc, Wholly Owned Subsidiary Company	Sale of Goods	Arm's Length pricing with regular Commercial Terms
2	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Goods	Arm's Length pricing with regular Commercial Terms
3	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Service – Sales Commission	Cost Based pricing with regular Commercial Terms
4	TRIAX Industries LLC, Wholly Owned Subsidiary Company	Sale of Goods	Arm's Length pricing with regular Commercial Terms
5	TRIAX Industries LLC, Wholly Owned Subsidiary Company	Purchase of Goods	Arm's Length pricing with regular Commercial Terms
6	Conway Marsh Garrett Technologies Limited, Wholly Owned Subsidiary Company	Sale of Goods	Arm's Length pricing with regular Commercial Terms
7	Conway Marsh Garrett Technologies Limited, Wholly Owned Subsidiary Company	Purchase of Goods	Arm's Length pricing with regular Commercial Terms

• **Approval & Justification details**

S No	Name of the Related Party & Nature of Relationship	Nature of Transaction	Board Meeting Approval Date	Justification
1	INDO-MIM Inc, Wholly Owned Subsidiary Company	Sale of Goods	11-04-2023	Supplies to subsidiary to satisfy customer demand and ensure uniform quality
2	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Goods	11-04-2023	Short Lead time requirements
3	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Service - Sales Commission	11-04-2023	Sales support - Sourcing and servicing Customer



	Company			orders
4	TRIAX Industries LLC, Wholly Owned Subsidiary Company	Sale of Goods	11-04-2023	Supplies to subsidiary to satisfy customer demand
5	TRIAX Industries LLC, Wholly Owned Subsidiary Company	Purchase of Goods	11-04-2023	Short Lead time requirements
6	Conway Marsh Garret Technologies Limited, Wholly Owned Subsidiary Company	Sale of Goods	26-06-2023	Supplies to subsidiary to satisfy customer demand
7	Conway Marsh Garret Technologies Limited, Wholly Owned Subsidiary Company	Purchase of Goods	26-06-2023	Short Lead time requirements

For INDO-MIM Limited



Krishna Chivukula
Chairman and Managing Director
(DIN 01625119)

For INDO-MIM Limited



Krishna Chivukula Jr.
Whole time Director & CEO
(DIN 02483835)



NOTICE OF 28TH AGM

NOTICE

NOTICE is hereby given that the **28th Annual General Meeting** of Members of INDO-MIM Limited will be held on Monday, 30th September 2024 at 10.00 AM at the Registered Office of the Company at No: 45(P), KIADB Industrial Area, Hoskote, Bangalore-562114, to consider and transact the following businesses:

I. ORDINARY BUSINESS

1. To consider and adopt the audited Standalone and Consolidated Financial Statements of the Company for the financial year ended on March 31, 2024 together with the Reports of Directors and Auditors thereon.
2. To confirm the interim dividend paid before the date of Annual General Meeting as the final dividend for the financial year ended March 31, 2024.
3. To re-appoint Mr. Krishna Chivukula (DIN: 01625119), Director who retires by rotation and being eligible, offers himself for re-appointment.

To consider and approve the following resolution, with or without modification, as Ordinary Resolution:

RESOLVED THAT, pursuant to section 152(6) of the Companies Act, 2013 and Article 112 of the Articles of Association of the Company, the consent of the Members be and is hereby given for the reappointment of Mr. Krishna Chivukula, as Director of the Company, whose office shall not be liable to retire by rotation, for a period of Five (5) years from the conclusion of the 28th Annual General Meeting (for FY 24) till conclusion of 33rd Annual General Meeting (for FY 29).

II. SPECIAL BUSINESS

1. To consider and approve the borrowing powers of the Board of Directors u/s 180(1)(c) of the Companies Act, 2013.

To consider and approve the following resolution, with or without modification, as Special Resolution.

"RESOLVED THAT pursuant to the provisions of Section 180 (1)(c) and other applicable provisions, if any, of the Companies Act, 2013, the approval of shareholders by way of special resolution be and is hereby accorded to the Board of Directors to borrow money from time to time as they may think fit, any sum or sums of money not exceeding Rs. 3,450 Crores (Indian Rupees Three Thousand Four Hundred Fifty Crores), including the money already borrowed by the Company, exceeding in aggregate, the paid-up capital of the Company and its free reserves, that is to say, reserves not set apart for any specific purpose.

RESOLVED FURTHER THAT Mr. Krishna Chivukula, Chairman and Managing Director, Mr. Krishna Chivukula Jr., Whole Time Director & CEO, Mr. P. Balasubramanian, CFO, Mr. Santosh Dash, Company Secretary, Mr. Krishna Sharma, Asst. Company Secretary and Mr. Kamallesh Nagaraj Prabhu, Asst. Company Secretary of the Company be and are hereby severally authorized to do all such acts, deeds and things as may be necessary to give effect to this resolution and for matter connected therewith or incidental thereto."

By Order of the Board


Santosh Dash
 Company Secretary


Place: Bangalore
 Date: Sept 08, 2024

NOTES:

- 1) The Notice of the Annual General Meeting ("AGM"), Annual Report 2023-24 and other related documents can be accessed on the Company's website at <https://www.indo-mim.com/annual-report/>.
- 2) A member entitled to attend & vote, is entitled to appoint proxy to attend & vote on his/her behalf and proxy need not be a member of the company.
- 3) The instrument of Proxy, to be effective, should be duly filled, signed and deposited at the Registered Office of the Company at least 48 hours before the commencement of meeting.
- 4) A person can act as a Proxy on behalf of minimum of fifty (50) members and holding in the aggregate not more than 10% of the total share capital of the Company carrying voting rights. A Member holding more than 10% of the total share capital of the Company carrying voting rights may appoint a single person as Proxy and such person shall not act as Proxy for any other Member. A Proxy form for the AGM is enclosed.
- 5) Section 91 of the Companies Act, 2013, being optional, the Register of Member & Share Transfer Books is not closed for the purpose of Meeting and for declaration of Dividend.
- 6) Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, which mandates facility for voting through electronic means is applicable to listed companies and other companies having minimum of 1000 number of shareholders. This being not applicable to us, the Company is not providing such facility to its members.
- 7) Explanatory statement for proposed special business as per requirement of Sec 102 of the Companies Act 2013 is annexed hereunder.
- 8) As per Article 112 of the Articles of Association of the Company read with Sec 152 of the Companies Act 2013, certain directors are liable to retire by rotation at the Annual General Meeting and it is proposed for consideration and approval of Shareholders to reappoint retiring Directors.
- 9) The Board has declared and paid 1st interim dividend of Rs. 3.75 per share (375% on Face Value of Re. 1.00 per share for the period for FY 24 and has not recommended any final dividend for consideration and approval of Members of the Company. Thus, the interim dividend of Rs 3.75 per share (375% on the Face Value of Re. 1.00 per share) shall be deemed and confirmed as the final dividend for FY 24 during the Annual General Meeting.
- 10) Members wishing to seek any clarification on Annual Accounts, Directors Report, Auditors Report etc. are requested to send their queries to Company Secretary either by physical letter at the Company's registered office address or by e-mail to cs@indo-mim.com at any early date to facilitate compilation and dissemination of the same at the Annual General Meeting.
- 11) Members holding physical share certificates are requested to intimate to company in case of change in their mailing address, email address, contact number or bank account details. In case shareholders holding shares in demat form, they can intimate the changes to the demat service provider.



- 12) Pursuant provisions of Section 124, 125 and other applicable provisions of the Companies Act, 2013 read with the IEPF Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, any dividend unpaid or unclaimed for seven years from the date of transfer to Unpaid Dividend Account, shall be transferred to the Investor Education and Protection Fund (IEPF) established by Central Government. Hence, all members are requested to claim their dividends who have not claimed so far. During FY 24, the company has transferred unpaid and unclaimed dividend of **Rs. NIL** to IEPF. Similarly, pursuant to Sec 124(6) of the Companies Act, 2013 read with IEPF Rules, 2016, all shares, in respect of which dividend has remain unpaid or unclaimed for 7 consecutive years, are required to be transferred to the Demat Account of IEPF. The Company has transferred **NIL** number of shares to IEPF during FY 24.
- 13) Pursuant provisions of Section 72 of the Companies Act, 2013, Shareholders may file their nomination in the prescribed Form SH-13.
- 14) Members are requested to bring their copy of the Annual Report to the Annual General Meeting. Members/Proxies/Representatives are requested to bring the attendance slip enclosed to the annual report / notice for attending the meeting.
- 15) Corporate members intending to send their authorized representative(s) to attend the meeting are requested to send a certified copy of the Board Resolution authorizing their representative to attend and vote on their behalf at the meeting.
- 16) During the period beginning 24 hours before the time fixed for the commencement of the meeting and ending with the conclusion of the meeting, a member, by giving 3 days advance notice to the company, is entitled to inspect proxies lodged with the company.
- 17) The Register of Directors and Key Managerial Personnel and their Shareholding as maintained under Sec 170 of the Companies Act 2013 and the Register of Contracts or Arrangements in which Directors are interested as maintained under Sec 189 of the Companies Act 2013 will be available for inspection by members at the Annual General Meeting.
- 18) Pursuant to section 152(6) of the Companies Act, 2013, Article 112 of the Articles of Association of the Company and terms of appointment of all Directors, the total number of Directors of the Company who are liable to retire by rotation (excluding Independent Directors) are FOUR and 1/3rd of it shall retire by rotation at every Annual General Meeting of the Company. Since the length of service of Mr. Krishna Chivukula, Chairman and Managing Director, is more than the length of service of other Directors, Mr. Krishna Chivukula retires at this Annual General Meeting. Out of FOUR Directors (excluding Independent Directors who are not liable to retire by rotation), the Company is permitted to have 1/3rd of FOUR (i.e ONE Director) as "Non-Rotational Director" and balance 2/3rd (i.e THREE Directors) shall be the Directors whose office is liable to retire by rotation. Since Mr. Krishna Chivukula is the Chairman of the company, it is proposed to re-appoint Mr. Krishna Chivukula as "Non-Rotational Director". The proposal to appoint Mr. Krishna Chivukula as Non-Rotational Director is approved by the Nomination and Remuneration Committee and Board of Directors of the Company at their meeting held on September 02 and September 03, 2024 respectively.

Explanatory Statement for Special Business (Sec 102) –

SPECIAL BUSINESS

ITEM NO. 1 TO CONSIDER AND APPROVE THE BORROWING POWERS OF THE BOARD OF DIRECTORS U/S 180(1)(C) OF THE COMPANIES ACT, 2013.

The present borrowing of the Company as on March 31, 2024 is below the ceiling of paid up capital and free reserves of the Company. However, it is proposed, for consideration and approval of the Shareholders, to authorize the Board to borrow money, in excess of the prescribed limit of paid up capital and free reserves, up to maximum outstanding limit at any time, to not to exceed Rs 3,450 Crores (Three thousand four hundred fifty Crores).

Section 180 of the Companies Act, 2013 requires consent of the Shareholders by way of Special Resolution to authorize Board to borrow money in excess of paid up capital and free reserves and therefore the proposed resolution is placed before the General Meeting for approval of Shareholders.

The proposal is approved by Board of Directors at its meeting held on Sept 03, 2024.



PROXY FORM

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

CIN: U28110KA1996PLC137499, Name of the Company: **INDO-MIM Limited**
Registered Office: **45(P), KIADB Industrial Area, Hoskote, Bangalore 562114.**

Name of Members	
Registered Address	
e-mail id	
Folio No/Client Id	DP Id -

I/We, being the member (s) of _____ shares of the above-named company, hereby appoint -

1	Name -	Address -
	e-mail -	Signature - or failing him/ her
2	Name -	Address -
	e-mail -	Signature - or failing him / her
3	Name -	Address -
	e-mail -	Signature -

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 28th Annual General Meeting of INDO-MIM Limited to be held on Monday, 30th September 2024 at 10:00 AM at the Registered Office of the Company and at any adjournment thereof in respect of such resolutions as are indicated below:

Sl.	Resolution
Ordinary Business:	
1	To consider and adopt the audited Standalone and Consolidated Financial Statements of the Company for the financial year ended on March 31, 2024 together with the Reports of Directors and Auditors thereon.
2	To confirm the interim dividend paid before the date of Annual General Meeting as the final dividend for the financial year ended March 31, 2024.
3	To re-appoint Mr. Krishna Chivukula (DIN: 01625119), Director who retires by rotation and being eligible, offers himself for re-appointment.
Special Business:	
1	To consider and approve the borrowing powers of the Board of Directors U/s 180(i)(c) of the Companies Act, 2013.

Signed this _____ day of _____, 2024.

Signature of shareholder(s)- _____
Signature of Proxy holder(s)- _____

Affix Re. 1/- Stamp



ATTENDANCE SLIP

(To be handed over at the entrance of the meeting hall)

CIN: U28110KA1996PLC137499,

Name of the Company: INDO-MIM Limited

Registered Office: 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114.

Name of Members/Proxy		
No. of Shares held		
e-mail id		
Folio No./Client Id.		DP Id -

I hereby record my presence at the 28th Annual General Meeting of the Company at 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114 on Monday, 30th September 2024 at 10.00 AM.

Signature of the Member(s) / Proxy

Notes:

1. Members are requested to bring their copies of Annual Report at the AGM.
2. Please strike off whichever portion is not applicable.

Route Map to the Venue of the meeting

Venue: 45(P) KIADB Industrial Area, Hoskote, Bangalore
Karnataka India , 562114
Landmark: KIADB Industrial Area



Details relating to the asset created through CSR spent in the financial year
Asset-wise details

S. No.	Name of project	Date of creation of the capital asset	Amount of CSR spent for creation of capital asset (in INR Lakhs)	Name of the entity/ beneficiary under whose name such capital asset is registered	Location of the capital asset
1	RO Plant – 1	08-06-2023	43.44	Jaladharee aqua system (Supplier)	1) Gangammaadevi Temple, Sulibeli road 2) Kolathur, Jadigenahalli 3) Hamdenahalli, Devanagundi 4) Ward no. 28, Near Govt. PU College, Hoskote 5) Medur, Nandagundi
2	RO Plant – 2	06-11-2023	06.90	Cauvery Enterprises (Supplier)	1) Kachanayakanahalli, BLR 2) Byandahalli, BLR
3	Primary school classroom requirement	01-03-2024	22.00	Higher primary school, Hunshettikoppa, Yellapur Taluk	Higher primary school, Hunshettikoppa, Yellapur Taluk

FORM MR-3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED ON 31ST MARCH, 2024

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,
The Members,
INDO-MIM LIMITED (formerly known as Indo-MIM Private Limited)
CIN: U28110KA1996PLC137499
45 (P), KIADB Industrial Area
Hoskote, Bangalore
Karnataka - 562114

I, S.N. Mishra proprietor of SNM & Associates, Bengaluru bearing Membership No. 6143 and C.P. No. 4684, have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by INDO-MIM LIMITED (formerly known as Indo-MIM Private Limited) CIN: U28110KA1996PLC137499 (hereinafter called "the Company") for the financial year ended March 31, 2024. Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on March 31, 2024 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms, registers and returns filed and other records maintained by the Company for the financial year ended on March 31, 2024 according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;

- (ii) Secretarial Standards with respect to Meetings of Board of Directors (SS-1) and General Meetings (SS-2) issued by the Institute of Company Secretaries of India;
- (iii) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder;
- (iv) The Depositories Act, 1996 and the regulations and byelaws framed thereunder;
- (v) The Arms Act, 1959 and the rules and regulations made thereunder;
- (vi) Labour Laws as applicable and the rules and regulations made thereunder;
- (vii) Environmental Laws as applicable and the rules and regulations made thereunder;

During the period under review, based on verification of the records maintained by the Company and also on the review of compliance reports / statements by respective department heads / Company Secretary taken on record by the Board of Directors of the Company, in my opinion, adequate systems and process and control mechanism exists in the Company to monitor and ensure compliance with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc., mentioned above.

I have conducted online and physical verification & examination of records, as facilitated by the Company, for the purpose of issuing this Report. I have not reviewed the applicable financial laws, direct and indirect tax laws since the same have been subject to review and audit by the Statutory Auditors of the Company.

During the period under audit the Company changed its status from a Private Limited Company to Public Limited Company. The change is effective from January 12, 2024. My audit has covered compliance by the Company as a Public Limited Company from such date till the end of reporting period.

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e-mail: surjya.mishra@gmail.com/mishra@snmassociates.in



I report that:

1. The Board of Directors of the Company is duly constituted and is in compliance with Section 149 of the Companies Act, 2013 read with Rule 3 of the Companies (Appointment & Qualification of Directors) Rules, 2014. *However, during the period under review until March 30, 2024 the Company is not in compliance with the requirement of at least one resident Director as required under Section 149(3) of Companies Act, 2013.*

The Board met 9 (Nine) times during the year on 11.04.2023, 07.06.2023, 26.06.2023, 11.07.2023, 03.08.2023, 01.09.2023, 07.11.2023, 01.02.2024 and 30.03.2024. The intervening gap between the Meetings was within the period prescribed under Section 173 of the Companies Act, 2013.

Based on the duly recorded and signed Board minutes I opine that during the period under review the requisite quorum was present in all the Board Meetings by participation of Directors by physical presence in the meetings.

The Company has a system of sending notices and agenda of the scheduled meetings and seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

No circular resolutions were passed during the period under review.

Majority decision is carried through while the members' views are captured and recorded as part of the minutes.

2. The annual general meeting for the financial year ending on 31st March 2023 was held on 30.09.2023 upon giving notice to the members of the Company, with the requisite quorum and the resolutions passed thereat were duly recorded in Minutes Book maintained for the purpose.

Two extraordinary general meetings were held on 05.09.2023 and 08.05.2023 respectively upon giving notice to the members of the Company, with the requisite quorum and the resolutions passed thereat were duly recorded in Minutes Book maintained for the purpose.

No postal ballot was conducted by the Company during the period under review.

3. The Company has duly constituted a Corporate Social Responsibility Committee and the members of the Committee meet at regular intervals to discuss and execute the relevant functions/operations as per the terms of the policy framed for the purpose. The provisions relating to constitution of various Committees by Public Limited Companies were

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e-mail: surjya.mishra@gmail.com/mishra@snmassociates.in



applicable to the Company from January 12, 2024. As on March 30, 2024 the Company constituted the following Committees and approved their terms of reference:

1. Audit Committee
2. Nomination and Remuneration Committee
3. Stakeholders Relationship Committee
4. Risk Management Committee
5. IPO Committee

Further, the Corporate Social Responsibility Committee was also reconstituted on March 30, 2024 to include Independent Directors.

4. The Company is generally regular in filing forms and returns with the Registrar of Companies, and other statutory bodies as applicable from time to time within the time prescribed under the Act and the rules made there under and with additional fees wherever there is a delay.
5. The Company is registered with a Registrar and Transfer Agent as provided hereunder, who are duly registered as per The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 who on behalf of the Company, maintains the records of holders of securities issued by the company and deals with all matters connected with the transfer and redemption of securities.

Link Intime India Private Limited

Add: C-101, 247 Park,
L.B.S. Marg, Vikhroli West,
Mumbai – 400 083
Email id: rnt.helpdesk@linkintime.co.in
Telephone no. 022 – 4918 6270

6. The Company is in compliance with the Foreign Exchange Management Act, 1999 and the rules and regulations thereunder to the following extent:
 - The Annual Return on Foreign Assets and Liabilities for the financial year 2022-23 to the Reserve Bank of India was filed within the stipulated time frame in compliance with RBI/ 2013-14/646 A.P. (DIR Series) Circular No. 145.

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- The Annual Performance Report for the wholly owned subsidiary Triax Industries LLC for the period ended March 31, 2023 as required under RBI/2015-16/374 A.P. (DIR Series) Circular No.62 was filed on 02.03.2024 with payment of LSF. *As informed to me, the Company is in the process of filing the Annual Performance Report for the Wholly owned subsidiary Indo-MIM INC for the period ended March 31, 2023.*
 - The Company is in compliance with Regulation 6 of Foreign Exchange Management (Transfer or Issue of Any Foreign Security) Regulations w.r.t. investments made in Overseas Corporate Bodies during the period under review.
 - The Company is in compliance with the reporting requirements under Foreign Exchange Management (Non-Debt Instrument) Rules, 2019 w.r.t. equity instruments issued against foreign direct investments during the reporting period.
7. The nature of business activity of the Company comes under the governance of Ministry of Home Affairs, Department of Internal Security and requires compliances under the Arms Act, 1959. The company has a valid license as required under the enactment.
8. As per the information provided to us the Company has framed a policy on Prevention and Prohibition of Sexual Harassment at Workplace and has constituted an Internal Committee to handle matters under the Sexual Harassment of Women at Workplace Act, 2013 and its corresponding rules and regulations. The Company is in compliance with filing the Annual Return for calendar year 2023 with the department.
9. The compliances under the following Labour Laws have been scrutinised by me:
- a. Factories Act, 1948;
 - b. The Minimum Wages Act, 1948
 - c. The Payment of Wages Act, 1936
 - d. The Payment of Bonus Act, 1965
 - e. Equal Remuneration Act, 1976
 - f. The Payment of Gratuity Act, 1972
 - g. The Employees' Compensation Act, 1923
 - h. The Maternity Benefit Act, 1961
 - i. The Child Labour (Prohibition and Regulation) Act, 1986
 - j. The Contract Labour (Regulation and Abolition) Act, 1970
 - k. The Employment Exchanges (Compulsory Notification of Vacancies) Act, 1959
 - l. The Apprentices Act, 1961
 - m. Industrial Employment (Standing Orders) Act, 1946 read with Industrial Employment (Standing Orders) (Karnataka) Rules, 1961
 - n. Labour Welfare Fund Act

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- o. Rights of Persons with Disabilities Act, 2016
- p. The Employee State Insurance Act, 1948 (ESI)
- q. The Employees' Provident Funds and Miscellaneous Provisions Act, 1952
- r. The Rights of Persons with Disabilities Act, 2016

10. During the period under review, the Company has complied with the applicable provisions of the Acts, Rules, Regulations, Guidelines, Standards, etc. mentioned above. Certain non-material findings as highlighted by me during audit have been addressed suitably by the management by initiating necessary steps.
11. For compliances under various tax laws I have relied on the reports submitted by the Internal Auditors and the Statutory Auditors of the Company. As per the reports provided the Company is in compliance under the various tax laws and the corresponding rules, regulations and guidelines as applicable to the Company.
12. There are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

This report is to be read with my letter of even date which is annexed as **Annexure A** and forms an integral part of this report.

Place: Bangalore
Date : 03.09.2024

Signature : 
Name: S.N. Mishra
Company Secretary
C. P. No. : 4684
FCS No. : 6143
UDIN : F006143F001114074



Annexure 'A'

To,
The Members
INDO-MIM LIMITED (formerly known as Indo-MIM Private Limited)
CIN: U28110KA1996PLC137499
45 (P), KIADB Industrial Area
Hoskote, Bangalore
Karnataka - 562114

My Secretarial Audit Report for the financial year ended March 31, 2024 of even date is to be read along with this letter.

1. Maintenance of secretarial record, devise proper systems to ensure compliance with the provisions of all applicable laws, regulations and to ensure that the systems are adequate and operate effectively is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records, standards and procedures followed by the Company with respect to the secretarial compliances.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that processes and practices I followed provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Wherever required, I have obtained the management's representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Bangalore
Date : 03.09.2024

Signature: 
Name: S.N. Mishra.
Company Secretary
C. P. No. : 4684
FCS No. : 6143
UDIN : F006143F001114074



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Website : www.pmurali.com

INDEPENDENT AUDITOR'S REPORT

To the Members of

M/s INDO-MIM LIMITED

Report on the Audit of Standalone Ind AS Financial Statements

Opinion

We have audited the accompanying Standalone Ind AS Financial Statements of M/s INDO-MIM LIMITED ("the company"), which comprise the Balance Sheet as at 31st March, 2024, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended and a summary of significant accounting policies and other explanatory information (hereinafter referred to as the "standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2024 and its profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing ("SA"s) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.





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Management's Responsibilities for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain





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professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider





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quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in "Annexure A", a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143(3) of the Act, based on our audit we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act, as amended.
 - e) On the basis of the written representations received from the directors as on March 31, 2024 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2024 from being appointed as a director in terms





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of Section 164(2) of the Act.

- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
- The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements.
 - The Company does not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - The Management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - The Management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall directly or indirectly, lend or





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invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Parties or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- vi. Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations in sub-clause (i) and (ii) of Rule 11(e), as provided under (iv) and (v) above contain any material misstatement.
- vii. The interim dividend declared and paid by the Company during the year is in compliance with Section 123 of the Act.
- viii. Based on our examination, which included test checks, the Company has used accounting softwares for maintaining its books of account for the financial year ended March 31, 2024 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the softwares. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the company as per the statutory requirements for record retention.

For P. Murali & co,
Chartered Accountants
FRN: 007257S


A. Krishna Rao
Partner
Membership No. 020085



UDIN No. 24020085 BKAUW/P4576

Place: Hyderabad
Date: 03-09-2024



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ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of *INDO-MIM LIMITED* of even date)

i. In respect of the Company's Property, Plant and Equipment and Intangible Assets:

(a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.

(B) The Company does not have intangible assets.

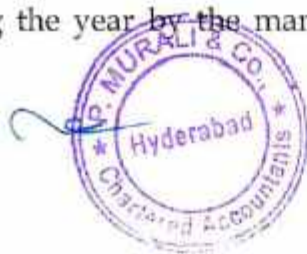
(b) According to the information and explanations given to us and on the basis of our examination of records, the Company has a regular program of physical verification of Property Plant & Equipment and right-of-use assets (leased assets) in a phased periodic manner, which in our opinion is reasonable having regard to the size of the company and nature of its assets. No material physical discrepancies were noticed on such physical verification.

(c) According to the information and explanations given to us and on the basis of our examination of records of the Company, we report that, the title in respect of immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee), disclosed in the financial statements included under Property, Plant and Equipment are held in the name of the Company as at the balance sheet date.

(d) According to the information and explanations given to us and on the basis of our examination of records, the company has not revalued its Property, Plant and Equipment.

(e) According to the information and explanations given to us and on the basis of our examination of records of the company, no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988.

ii. (a) As informed to us and in our opinion, the inventories have been physically verified during the year by the management at reasonable intervals and as explained to us





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there were no material discrepancies noticed on verification between the physical stocks and the book records.

(b)The company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets. The quarterly returns or statements filed by the company with such banks or financial institutions are in agreement with the books of account of the company.

- iii. (a)As per the information and explanation given to us and in our opinion, during the year, the Company has not provided any guarantee or security or granted any loans or advances in nature of loans, secured or unsecured to companies, firms, limited liability partnerships or any other entity.
- (b) The Company has not provided any guarantee or security or granted any advances in the nature of loan during the year. As per the information and explanations provided to us and on the basis of our examination of records, the company has made investments prima facie, are not prejudicial to the interest of the company.
- iv. In our opinion and according to the information and explanations given to us, the Company has not given any loans, guarantees and securities as referred to in section 185 and 186 of the Act.
- v. In our opinion and according to the information and explanations given to us, the Company has not accepted any deposits within the meaning of section 73 to 76 or any other relevant provisions of the Companies Act,2013 and the rules framed there under.
- vi. We have broadly verified the books of account and records maintained by the company in respect of products where, pursuant to the rules made by the central government of India, the maintenance of cost records has been specified under the sub-section(1) of section 148 of Companies Act, 2013 and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.





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vii. According to the information and explanations given to us, in respect of statutory dues:

- (a) The Company has regular in depositing undisputed statutory dues. There were no undisputed amounts payable in respect of statutory dues in arrears as at March 31, 2024 for a period of more than six months from the date they became payable.
- (b) According to the information and explanations given to us and based on the records of the company examined by us, there are no Statutory dues which have not been deposited as at March 31, 2024 on account of any dispute except as given below in respect of the following:

Name of the Statute	Disputed demand (Rs. In lakhs)	Period to which the amount relates	Forum where dispute is pending
Central Excise	43.10	2011-12	CESTAT
Central Excise	138.96	2014-15	CESTAT
Central Excise	88.89	2015-19	CESTAT
Service Tax	49.92	2002-03 to 2009-10	CESTAT & Commissioner of Appeals
Service Tax	7.49	2009-10	CESTAT
Service Tax	27.65	2012-13	Original adjudicating authority
Service Tax	1,404.04	2011-12 to 2014-15	CESTAT
Service Tax	37.00	2015-16	Commissioner's Appeal remanded back to original authority for re confirmation
Service Tax	24.33	2016-17	Commissioner's Appeal remanded back to original authority for re confirmation
Service Tax	50.98	2016-17	CESTAT
Service Tax	141.88	May 2014 to Sep 2015	CESTAT
Service Tax	216.74	OCT 2015 to MAR 2017	CESTAT
Service Tax	31.41	Mar 2015 to June 2017	CESTAT
GST	148.36	2017-2020	ACC Customs
GST	1.11	2017-18 to 2018-19	Original adjudicating authority
GST	1.59	2017-18 to 2018-19	Original adjudicating authority
GST	30.80	2017-18 to 2018-19	Original adjudicating authority
GST	35.82	2017-18 to 2018-19	Original adjudicating authority
GST	756.40	2017-18 to 2018-19	Appellate Authority
Income Tax	95.44	2018-19	ITAT, Hyderabad
Income Tax	132.60	2019-20	ITAT, Hyderabad
Customs	43.45	2009-10	Commissioner of Appeals

viii. According to the information and explanations given to us and on the basis of our examination of the records of the company, the company has not surrendered or





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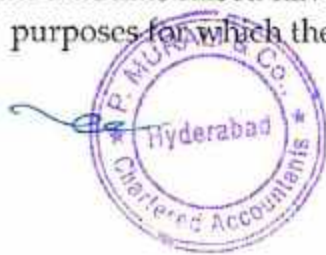
disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year.

- ix. (a) Based on our audit procedures and according to the information and explanations given to us, the company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.
- (b) According to the information and explanations given to us and on the basis of our examination of records, the company has not been declared willful defaulter by any bank or financial institution or other lender.
- (c) In our opinion and according to the information and explanations given to us, the company has utilized the money obtained by way of term loans during the year for the purposes for which they were obtained.
- (d) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) According to the information and explanations given to us and on examination of the financial statements, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiary companies. The company does not have associate company and joint ventures.
- (f) According to the information and explanations given to us and procedures performed by us, we report that the company has not raised any loans during the year on the pledge of securities held in its subsidiary companies. The company does not have associate company and joint ventures.
- x. (a) The Company has not raised any moneys by way of initial public offer or further public offer (including debt instruments) during the year.

(b) The Company has made private placement of shares during the year under review.

In respect of the above issue, we further report that:

- the requirement of Section 42 of the Companies Act, 2013 as applicable, have been complied with; and
- the amounts raised have been applied by the Company during the year for the purposes for which the funds were raised.





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- xi. (a) Based on examination of books and records of the Company and according to the information and explanations given to us, no material fraud by the Company or on the Company has been noticed or reported during the year.
- (b) According to the information and explanations given to us, no report under sub-section (12) of section 143 of the Companies Act has been filed in form ADT- 4 as prescribed under rule 13 of the companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- (c) As represented to us by the management, there are no whistle blower complaints received by the company during the year.
- xii. The Company is not a Nidhi Company.
- xiii. The Company has entered into transactions with related parties in compliance with the provisions of section 177 and 188 of the Act. The details of such related party transactions have been disclosed in the financial statements as required under Indian Accounting standard (Ind AS) 24, related party disclosures specified under section 133 of the Act, read with relevant rules issued there under.
- xiv. (a) In our opinion and based on our examination, the company has an adequate internal audit system commensurate with the size and nature of its business.
- (b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- xv. According to the information and explanations given to us, in our opinion, during the year the Company has not entered into any non-cash transactions with its directors or persons connected to its directors and hence provisions of section 192 of the Companies Act 2013 are not applicable to the Company.
- xvi. (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934.
- (b) The Company has not conducted any Non-Banking Financial or Housing Finance activities as per the Reserve Bank of India Act, 1934.





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(c) The Company is not a Core Investment Company as defined in the regulations made by the Reserve Bank of India.

(d) The Company is not part of any group (as per the provisions of the Core Investment Companies (Reserve Bank) Directions, 2016 as amended).

- xvii. The company has not incurred cash losses during the current year and in the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the company during the year.
- xix. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, based on our knowledge of the Board of Directors' and management plans, we are of the opinion that no material uncertainty exists as on the date of the audit report and company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.
- xx. In our opinion and according to the information and explanations given to us, there is no unspent amount under sub-section (5) of section 135 of the Act pursuant to any project.

For P. Murali & co,
Chartered Accountants
FRN: 007257S

A. Krishna Rao
Partner

Membership No. 020085

UDIN No. 24020085BKAUWP4576



Place: Hyderabad

Date: 03-09-2024



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ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of **INDO-MIM LIMITED** of even date)

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (the "Act")

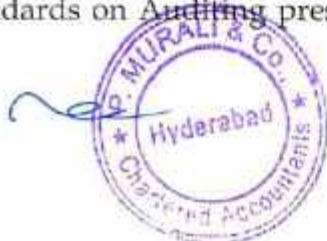
We have audited the internal financial controls over financial reporting of **INDO-MIM LIMITED** (the "Company") as of March 31, 2024 in conjunction with our audit of the Standalone Ind AS Financial Statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Management of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013,





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to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.





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Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2024, based on the criteria for internal financial control over financial reporting established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For P. Murali & co,
Chartered Accountants
FRN: 007257S


A. Krishna Rao
Partner

Membership No. 020085

UDIN No. 24020085BKAUNP4576

Place: Hyderabad

Date: 03-09-2024

INDO-MIM LIMITED

Factory & Registered office: No.15(P), KIADB Industrial Area, Hoskote, Bengaluru - 562 114

Standalone Balance sheet as at 31st March 2024

(Amounts in INR Lakhs, unless otherwise stated)

Particulars	Note No	As at 31 March 2024	As at 31 March 2023
ASSETS			
1 Non-current assets			
Property, plant and equipment	1(a)	95,846.68	90,205.92
Right of use asset	2(a)	5,235.36	5,799.02
Capital work-in-progress	1(a)	12,867.81	4,899.06
Financial Assets			
- Investments	3	62,718.61	43,400.00
- Other financial assets	4	1,577.76	1,402.89
Other non-current assets	9(a)	45,187.08	37,407.68
Total non-current assets		223,433.30	183,114.56
2 Current assets			
Inventories	5	53,065.56	49,395.86
Financial assets			
- Trade receivables	6	37,892.54	37,507.28
- Cash and cash equivalents	7	5,852.93	14,365.30
- Bank balances other than above	8	2,345.83	36.31
Other current assets	9(b)	4,204.16	4,348.58
Total current assets		103,361.02	105,653.34
TOTAL ASSETS		326,794.32	288,767.90
EQUITY AND LIABILITIES			
1 Equity			
Equity Share capital	10	4,820.30	4,798.90
Other equity		167,761.22	160,405.03
Total Equity		172,581.52	165,203.93
2 Non-current liabilities			
Financial liabilities			
- Borrowings	11	54,893.93	49,992.19
- Lease liabilities	2(b)	1,574.40	2,040.50
Provisions	12(a)	743.98	599.88
Deferred Tax liabilities (Net)	13	1,701.16	2,295.17
Other Non-current Liabilities	16(c)	3,544.33	-
Total non-current liabilities		62,457.80	54,927.74
3 Current liabilities			
Financial liabilities			
- Borrowings	14	52,151.92	30,427.50
- Lease liabilities	2(b)	828.97	810.75
- Trade Payables			
> Dues to micro and small enterprises	15	1,278.94	1,747.34
> Dues to others		17,355.35	17,070.51
Other current liabilities	16(a)	1,258.40	460.59
Provisions	12(b)	3,360.54	3,174.25
Current Tax Liabilities	16(b)	15,320.88	14,345.30
Total current liabilities		91,755.00	68,636.24
TOTAL EQUITY AND LIABILITIES		326,794.32	288,767.90
Summary of Significant Accounting Policies: 24 The accompanying notes are an integral part of the Financial Statements As per our report of even date annexed			
For P Murali & Co Chartered Accountants Firm Regn. No. 067257S A Krishna Rao Partner M.No. 020085 UDIN: 2402005BKA/WP4576 Place: Hyderabad, India Date: 03-09-2024 For INDO-MIM Limited Krishna Chivukula Chairman & MD DIN: 01625119 Place: Florida, USA P Balasubramanian CFO Place: Bangalore Krishna Chivukula Director & CEO DIN: 02483835 Place: Bangalore, India Santosh Dash Company Secretary F11798, Bangalore			

INDO MIM LIMITED

Factory & Registered office: No.456P, KJAD8 Industrial Area, Hoskote, Bengaluru - 562 114

Standalone Statement of Profit and Loss for the year ending 31st March 2024

(Amounts in INR Lakhs, unless otherwise stated)

Particulars	Note No	For the Year ended March 2024	For the Year ended March 2023
Revenue from operations	17	241,736.10	231,738.74
Other income	18	2,196.12	1,941.05
Total Income		243,932.22	233,679.79
Expenses			
Cost of materials consumed	19	38,469.92	33,104.63
Changes in inventories of finished goods, work in progress and stock-in-trade	20	(2,551.41)	2,103.41
Employee benefit expenses	21	42,113.97	36,238.15
Finance cost	22	8,313.45	5,069.12
Depreciation and amortisation expense	1(b)	13,444.81	12,536.06
Other expenses	23	93,094.28	88,809.19
Total expenses		192,895.02	177,860.56
Profit/ (loss) before exceptional items and tax		51,047.21	55,819.23
Exceptional items		-	-
Profit/ (loss) before tax		51,047.21	55,819.23
Tax expense			
- Current Tax		15,320.88	14,345.30
- Deferred Tax		(10.29)	(103.64)
Profit/ (loss) for the period from continuing operations		35,736.62	41,577.57
Profit/ (loss) from discontinued operations		-	-
Tax expense of discontinued operations		-	-
Profit/ (loss) from discounting operations (after tax)		-	-
Profit/ (loss) for the period		35,736.62	41,577.57
Other comprehensive income			
A (i) Items that will not be reclassified to profit or loss		(2,319.27)	(820.75)
(ii) Income tax relating to items that will not be reclassified to profit or loss		583.72	206.57
B (i) Items that will be reclassified to profit or loss		-	-
(ii) Income tax relating to items that will be reclassified to profit or loss		-	-
Total comprehensive income for the period		34,001.07	40,963.39
<i>(Profit/ loss + other comprehensive income)</i>			
Earnings per equity share (for continuing operations)			
a) Basic		7.42	8.66
b) Diluted		7.42	8.66
Earnings per equity share (for discontinued operations)			
a) Basic		-	-
b) Diluted		-	-
Earnings per equity share (for discontinued & continuing operations)			
a) Basic		7.42	8.66
b) Diluted		7.42	8.66

Summary of Significant Accounting Policies

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The accompanying notes are an integral part of the Financial Statements

As per our report of even date annexed

For P Murali & Co

Chartered Accountants

Firm Regn. No. 007257S

A Krishna Rao
Partner

M.No. 020085

UDIN: 24020085BKA0004576

Place: Hyderabad, India

Date: 03-09-2024

For INDO-MIM Limited

Krishna Chivukula
Chairman & MD

DIN: 01625119

Place: Florida, USA

P Balasubramanian

CFO

Place: Bangalore

Krishna Chivukula J
Director & CEO

DIN: 02483835

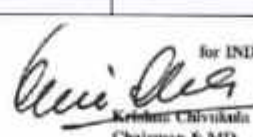
Place: Bangalore, India

Santosh Dash

Company Secretary

F11798, Bangalore



INDO-MIM LIMITED Factory & Registered office: No. 45(P), KIADB Industrial Area, Hoskote, Bengaluru - 562 114 STANDALONE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED ON 31ST MARCH 2024		
	(Amounts in INR Lakhs, unless otherwise stated)	
Particulars	For the period ended 31.03.2024	For the period ended 31.03.2023
A. Cash Flow from Operating Activities		
profit/Loss before Tax	51,047.21	55,819.23
Adjustments:		
Depreciation and Amortisation	13,444.81	12,536.06
Finance Cost	8,313.45	5,069.12
Deferred tax liability	(594.01)	783.88
Remeasurement of gain or loss interest received	(1,735.56) (110.30)	(614.18) (67.15)
Operating Profit before working capital changes	70,365.60	73,526.95
Movements in working capital:		
Increase/(decrease) in trade payables	(783.56)	3,423.77
Increase/(decrease) in long term provisions	144.11	125.54
Increase/(decrease) in short term provisions	386.29	(355.05)
Increase/(decrease) in other current liabilities	797.81	105.87
Increase/(decrease) in current tax liabilities	975.58	(1,342.07)
Increase/(decrease) in other long term liabilities	3,544.33	-
Decrease/(increase) in trade receivables	(385.25)	(5,871.29)
Decrease/(increase) in inventories	(3,669.70)	(7,122.40)
Decrease/(increase) in Non-current - Other Financial Assets	388.78	(2,317.28)
Decrease/(increase) in other current assets	144.42	596.58
Decrease/(increase) in other non Current assets	(2,248.84)	465.53
Others	0.41	(968.12)
Cash generated from/(used) in operations	69,659.97	60,268.03
(Direct Taxes Paid -net of refunds)	(16,200.00)	(15,041.85)
Net cash flow from / (used) in operating activities	53,459.97	45,226.98
B. Cash Flow from Investing activities		
Purchase of fixed assets and CWIP/Capital advances	(29,485.32)	(24,531.93)
Proceeds from Margin Money Deposits	(2,309.52)	1,042.60
Proceeds from Sale of fixed assets	2,862.36	249.12
Proceeds from Sale of Current Investments/purchase of investments	(19,318.60)	(8,822.35)
Investment in employee group gratuity fund	42.46	702.15
Interest received	110.30	67.15
Net cash flow from / (used) in investing activities	(48,098.32)	(31,093.26)
C. Cash flow from Financing activities		
Repayment of sales tax / VAT	(5,115.38)	272.70
Income tax refund	117.07	-
Proceeds from issue of shares	10,616.84	-
Proceeds from long term borrowings	26,626.16	13,419.06
Finance Costs paid	(8,313.45)	(5,069.12)
Repayment of Lease Liability	(447.89)	148.19
Dividend Paid	(37,357.38)	(13,062.61)
Net cash flow from / (used) in financing activities	(13,874.03)	(4,291.78)
Net Increase/(decrease) in Cash and Cash Equivalents	(8,512.39)	9,841.94
Cash and Cash Equivalents as at beginning of the year	14,365.30	4,523.37
Cash and Cash Equivalents as at end of the period	5,852.93	14,365.30
For P Murali & Co Chartered Accountants Firm Regn. No. 007257S  A Krishna Rao Partner M.No. 020085 UDIN: 240200055BR00004576 Place: Hyderabad, India Date: 03-09-2024 for INDO-MIM Limited  Krishna Chivukula Chairman & MD DIN: 01625119 Place: Florida, USA P Balasubramanian CFO Place: Bangalore, India  Krishna Chivukula Jr. Director & CEO DIN: 03483835 Place: Bangalore, India Santosh Dash Company Secretary F11798 Place: Bangalore, India 		

and the recognition of a new financial liability. Similarly, a substantial modification of the terms of an existing financial liability (whether or not attributable to the financial difficulty of the debtor) is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in Statement of Profit and Loss.

w. Derivative financial instruments

The Company uses derivative financial instruments, such as forward foreign exchange contracts, to hedge its foreign currency risks. Resulting profit or loss on such contracts are recognized on the due date. The value of the open position of the derivative instruments are as on the reporting date is arrived and mark to market losses if any are provided for in the Statement of Profit and Loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

Fair value measurement

The Company measures financial instruments, such as, derivatives at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either: i) In the principal market for the asset or liability, or ii) In the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, recognized the use of relevant observable inputs and recognized the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are recognized¹⁵ within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole: Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

x. Reclassification of financial assets and liabilities:

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. If the Company reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in the business model. The Company does not restate any previously recognized gains, losses (including impairment gains or losses) or interest.

y. Leases

The Company's lease asset classes primarily consist of leases for buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains,

a lease if the contract conveys the right to control the use of an identified asset for a period in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset (ii) the Company has substantially all the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a right-of-use (ROU) asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases) and low value leases. For these short-term and low-value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements include the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

ROU assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. ROU assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e., the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of these leases. Lease liabilities are remeasured with a corresponding adjustment to the related ROU asset if the Company changes its assessment of whether it will exercise an extension or a termination option.

Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

➤ **The Company as a lessor:**

Leases for which the Company is a lessor is classified as a finance or operating lease. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases. When the Company is an intermediate lessor, it accounts for its interests in the head lease and the sublease separately. The sublease is classified as a finance or operating lease by reference to the ROU asset arising from the head lease. For operating leases, rental income is recognized on a straight-line basis over the term of the relevant lease.

➤ **The changes in the carrying value of ROU assets over the period of last three years since transition.**

Class of Lease Assets: Land & Building

Particulars	(Rs. in Lakhs)		
	March 31st, 2024	March 31st, 2023	March 31st, 2022
Opening	5,799.02	3,838.92	2014.78
Additions	113.33	2,560.92	3,049.27
Amortization	679.99	600.92	444.62
Deletion	-	-	780.51
Closing	5,235.36	5,799.02	3,838.92

The aggregate depreciation expense on ROU assets is included under depreciation and amortization expense in the Statement of Profit and Loss.

- The movement of leased liabilities over the period of last three years since transition.

Particulars	(Rs. in Lakhs)		
	March 31st, 2024	March 31st, 2023	March 31st, 2022
Land & Building			
Balance at the beginning of the period	2,851.25	2,703.06	2,000.43
Additions	113.33	2,560.92	1,714.21
Payment of lease liabilities	(828.97)	(2,695.73)	(515.59)
Finance cost accrued during the period	267.75	283.01	206.76
Deletion	-	-	(702.75)
Balance at the end of the period	2,403.57	2,851.25	2,703.06

The Company does not face a significant liquidity risk regarding its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

Rental expense recorded for short-term leases was Rs. 828.97 /- Lakhs for the year ended March 31, 2024, and 'Rs. 2,695.73 /- Lakhs & 'Rs. 515.59 /- Lakhs for the period ended March 31, 2023 & period ended March 31, 2022, respectively.

z. Accounting judgments and key sources of estimation

In the course of applying the policies outlined in all notes as above, the Company is required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future period, if the revision affects current and future periods.

aa. Details of Corporate Social Responsibility (CSR) Expenditure:

Annual Report on Corporate Social Activities undertaken by the Company during the financial year ended March 31, 2024, is given in the Annual Report.

bb. Disclosure under Micro, Small and Medium Enterprises Development Act:

The company complies with the provisions of MSME Act, 2006 and pays its MSME vendors within permitted maximum credit period (i.e., 45 days from the date of acceptance).

cc. Remuneration to Auditors:

Particulars	(Rs. in Lakhs)	
	2023-24	2022-23
Audit Fee	10.00	10.00
Tax Matters	4.00	4.00
Other Matters	4.00	4.00

dd. Capital management & Risk Management Strategies:

i) Capital management

The Company being in a capital-intensive industry, maintains a strong credit rating and healthy capital ratios and establish a capital structure that would maximize the return to stakeholders through optimum mix of debt and equity. The Company's capital requirement is mainly to fund its capacity expansion, and strategic acquisitions. The principal source of funding of the Company has been, borrowings from banks duly supplemented by internal accruals. The Company closely monitors judicious allocation of resources amongst competing capital expansion projects and strategic acquisitions, to capture market opportunities at minimum risk. The Company monitors its capital, using gearing ratio.

ii) financial risk management

The Company's Corporate Treasury function provides services to the business, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Company. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The Company seeks to minimize the effects of these risks by using derivative financial instruments to hedge risk exposures, to the extent felt necessary. The use of financial derivatives is governed by the Company's policies approved by the Board of Directors, which provide written principles on foreign exchange risk management, the use of financial derivatives, and the investment of excess liquidity. Compliance with policies and exposure limits is reviewed by the internal auditors on a continuous basis. The Company does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

iii) foreign currency risk management

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. Exchange rate exposures are managed within approved policy parameters utilizing forward foreign exchange contracts and currency options. The carrying amounts of the Company's foreign currency denominated sundry debtor and sundry creditor at the end of the reporting period is as under:

	Euro	USD	GBP	JPY	SGD
Sundry Debtor	1,04,15,836	365,81,130	-	-	-
Sundry Creditor	20,20,840	79,51,499	2,72,552	1,12,500	-

The Forward exchange contracts entered into by the Company and outstanding are as under:

Derivative position - Profit / (Loss) (Rs. Lakhs)			
Year of Maturity	USD	Euro	Total
2024-2025	1,051.91	1,058.99	2,110.90
Total Profit / (Loss)	1,051.91	1,058.99	2,110.90

iv) Interest rate risk management

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's long-term debt obligations with floating interest rates. There is no quantification of the risk associated such interest rate variations. The total secured loans of the company as at March 31, 2024, amounts to Rs. 81,973.94/- lakhs. If the rate of interest were to go up / down by 1%, the impact on the bottom line of the company will be to the tune of Rs. 65/- lakhs.

v) Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The company has a strong credit control policy which is used actively which helps the company mitigate the losses on account of the credit risk.

vi) Foreign Currency Risk Sensitivity

The company is a forex surplus company and hence any depreciation of INR in comparison to the transaction rate will have a positive impact on the profits of the company.

ee. Related Party Disclosures:

Details of Related Party transactions is as given in Annexure.

ff. Bank deposits statement

In view of the availability of online access for various financial assets and financial liabilities there is no need to obtain a separate balance confirmation. The company has a copy of the downloaded version of the closing balances of all the material assets and liabilities duly certified the management and the same has been verified by the Internal Auditor.

gg. Operating segments

The Director Mr. Krishna Chivukula Jr. of the Company has been identified as the Chief Operating Decision Maker (CODM) as defined by Ind AS 108, Operating Segments. The CODM evaluates the Company's performance and allocates resources based on an analysis of various performance indicators, however the Company is primarily engaged in only one segment viz., "Manufacturing of Engineering Components". Hence the Company does not have any reportable Segments as per Indian Accounting Standard 108 "Operating Segments".

Additional Regulatory Information

- i. The title deeds, comprising all the immovable properties of land and buildings which are freehold, are held in the name of the Company as at the balance sheet date.
- ii. The Company has not revalued its Property, Plant and Equipment (including Right-of-Use Asset) since the Company has adopted cost model as its accounting policy to an entire class of Property, Plant and Equipment in accordance with Ind AS 16.
- iii. The Company has not granted any loan or advance in the nature of loan to promoters, directors, KMPs and other related parties that are repayable on demand or without specifying any terms or period of repayment
- iv. There are no proceedings initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder
- v. The Company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets and the quarterly returns or statements filed by the company with such banks or financial institutions are in agreement with the books of account of the Company.
- vi. The Company is not declared as wilful defaulter by any bank or financial Institution or other lenders.
- vii. The Company did not have any transactions with Companies struck off under Section 248 of Companies Act, 2013 or Section 560 of Companies Act, 1956 considering the information available with the Company.
- viii. There are no charges or satisfactions yet to be registered with ROC beyond the statutory period by the Company.

ix. Key Financial Ratios

Particulars	Numerator (Rs in Lakhs)	Denominator (Rs in Lakhs)	March, 2023	March, 2022	Variance	Reason
Current Ratio – Current Asset/Current Liabilities	119,624	61,785	1.94	3.06	-36.73%	*
Debt-Equity Ratio – Debt/Equity	84,035	172,582	0.49	0.42	15.94%	NA
Debt Service Coverage Ratio- PBT/Interest	51,047	8,313	6.14	11.01	-44.23%	**

Debt Service Coverage Ratio- PBT/(Interest +Instalment)	51,047	37,455	1.36	2.48	-45.04%	**
Return on Equity Ratio- PAT/Equity	33,737	171,582	0.20	0.25	-21.35%	NA
Inventory Turnover Ratio- Turnover/Inventory	241,736	53,066	4.56	4.69	-2.87%	NA
Trade Receivables Turnover Ratio- Turnover/Debtors	241,736	37,893	6.38	6.18	3.23%	NA
Trade Payables Turnover Ratio - Turnover/Creditors	241,736	18,634	12.97	11.93	8.74%	NA
Net Capital Turnover Ratio-Turnover/Equity fund	241,736	171,582	1.41	1.40	0.63%	NA
Net Profit Ratio- PAT/ Turnover	33,737	241,736	0.14	0.18	-22.47%	NA
Return on Capital employed-PBT+Int/Cap Employed	59,361	259,020	0.23	0.26	-11.86%	NA
Return on Investment- PAT/ Shareholder Fund	33,737	171,582	0.20	0.25	-21.35%	NA

* Reduced Cash holding and Increased Utilisation of Working capital limits has resulted in the Current Ratio falling more than 25%

** Increased spend on Manpower Cost due to higher wage revision resulting in higher operating costs as also the Lower Sales to Defense segment has resulted in lesser PBT & PAT, which in turn has led to a variance of more than 25% in DSCR.

- x. There are no Scheme of Arrangements approved by the Competent Authority in terms of sections 230 to 237 of the Companies Act, 2013 during the year.
- xi. To the best of the company's knowledge and belief, other than as disclosed in the notes to accounts, the company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- xii. To the best of the company's knowledge and belief, other than as disclosed in the notes to accounts, the company has also not received any

fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- xiii. The Company does not have any transactions which are not recorded in the books of accounts that has been surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 during the year.
- xiv. The Company did not trade or invest in crypto currency or virtual currency during the financial year.



P. MURALI & CO.,

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INDEPENDENT AUDITOR'S REPORT

To the Members of

M/s INDO-MIM LIMITED

Report on the Audit of Consolidated Ind AS Financial Statements

Opinion

We have audited the accompanying Consolidated Ind AS Financial Statements of M/s INDO-MIM LIMITED ("the Holding Company"), its subsidiaries (the holding company and its subsidiaries together referred to as the "the Group") which comprise the Consolidated Balance Sheet as at 31 March, 2024, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year then ended and a summary of significant accounting policies and other explanatory information (hereinafter referred to as the "consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2024 and its consolidated profit, consolidated total comprehensive income, consolidated changes in equity and its consolidated cash flows for the year ended on that date.

The Consolidated Financial Statements includes the following entity:

1. TRIAX INDUSTRIES LLC, USA - Wholly Owned Subsidiary
2. INDO MIM INC., USA - (Includes its associate Indo MIM Mexico S.De R.L.De C V, Mexico) - Wholly Owned Subsidiary
3. CONWAY MARSH GARRETT TECHNOLOGIES LIMITED., U.K - Wholly Owned Subsidiary





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Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing ("SA"s) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of "the Group" in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

Management's Responsibilities for the Consolidated Ind AS Financial Statements

The Holding Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation and presentation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated changes in equity and consolidated cash flows of "the Group" in accordance with the Ind AS and other accounting principles generally accepted in India. The respective Board of Directors of the companies included in "the Group" are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of "the Group" and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Boards of Directors of the companies included in "the Group" are responsible for assessing the ability of the respective entities to continue as a going concern, disclosing, as applicable, matters related





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to going concern and using the going concern basis of accounting unless the respective Boards of Directors either intend to liquidate their respective entities or to cease operations, or have no realistic alternative but to do so.

The respective Board of Directors of the companies included in "the Group" are also responsible for overseeing the financial reporting process of "the Group".

Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the holding company incorporated in India have adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness





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of accounting estimates and related disclosures made by the management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast

significant doubt on the ability of "the Group" to continue as a going concern. If

we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause "the Group" to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities within "the Group" to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the Consolidated Financial Statements of which we are the independent auditors. For the other entities included in the Consolidated Financial Statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.





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We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matters

We did not audit the financial statements/financial information of three foreign subsidiaries, INDO MIM Inc, Triax Industries LLC, CONWAY MARSH GARRETT TECHNOLOGIES LIMITED, whose financial statements/financial information (before elimination) reflect total assets of Rs. 82,560.01 lakhs, Rs. 26,377.11 lakhs and Rs. 2,750.49 lakhs as at 31st March, 2024, total revenue of Rs. 46,294.20 lakhs, Rs. 11,920.99 lakhs and Rs. 2,094.03 lakhs respectively for the year ended on that date, as considered in the Consolidated Financial Statements.

The financial statements/financial information of three foreign subsidiaries, Triax Industries LLC, INDO MIM Inc and CONWAY MARSH GARRETT TECHNOLOGIES LIMITED have been audited by other auditors whose reports have been furnished to us by the management and our opinion on the Consolidated Financial Statements, in so far as it relates to the amounts and disclosures included in respect of these three foreign subsidiaries, and our report in terms of sub-sections (3) and (11) of section 143 of the Act, in so far it relates to the aforesaid subsidiaries, is based solely on the reports of the other auditors.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit we report that:

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.





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- b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books.
- c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including Other Comprehensive Income, Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
- d) In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act, as amended.
- e) On the basis of the written representations received from the directors as on March 31, 2024 taken on record by the Board of Directors of the Holding Company, none of the directors of the Holding Company are disqualified as on March 31, 2024 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting and the operating effectiveness of such controls, refer to our separate report in "Annexure A".
- g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of "the Group".
 - ii. "The Group" does not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company.
 - iv. The management of the holding company has represented that, to the best





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of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the holding company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the holding company or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- v. The management of the holding company has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts, no funds have been received by the holding company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the holding company shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Parties or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- vi. Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations in sub-clause (i) and (ii) of Rule 11(e), as provided under (iv) and (v) above contain any material misstatement.
- vii. The interim dividend declared and paid by the Holding Company during the year is in compliance with Section 123 of the Act.





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viii. Based on our examination, which included test checks, the Holding Company has used accounting softwares for maintaining its books of account for the financial year ended March 31, 2024 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the softwares. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the company as per the statutory requirements for record retention.

For P. Murali & co,
Chartered Accountants
FRN: 007257S


A. Krishna Rao
Partner



Membership No. 020085

UDIN No. 24020085BKAUWS1635

Place: Hyderabad

Date: 03-09-2024



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ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of *INDO-MIM LIMITED* of even date on the consolidated IND AS financial statements)

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (the "Act")

In conjunction with our audit of the consolidated financial statements of the Holding Company as of and for the year ended March 31, 2024, we have audited the internal financial controls over financial reporting of *M/s INDO-MIM LIMITED* ("the Holding Company") only as the three subsidiaries included in the Group are incorporated outside India.

Management's Responsibility for Internal Financial Controls

The Board of Directors of the Holding Company are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI") and the Standards on Auditing, prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the





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Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Company.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to





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future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion and to the best of our information and according to the explanations given to us "the Holding Company" has maintained, in all material respects, an adequate internal financial controls system over financial reporting with reference to these Consolidated Financial Statements and such internal financial controls over financial reporting were operating effectively as at March 31, 2024, based on the criteria for internal financial control over financial reporting established by "the Holding Company" considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For P. Murali & co,
Chartered Accountants
FRN: 007257S


A. Krishna Rao
Partner

Membership No. 020085

UDIN No. 24020085BKAUWS1635

Place: Hyderabad

Date: 03-09-2024



INDO-MIM LIMITED

Factory & Registered office No 45(P), KIADB Industrial Area, Hoskote, Bengaluru - 562 114

Consolidated Balance sheet as at 31st March 2024

(Amounts in INR Lakhs, unless otherwise stated)

Particulars	Note No	As at 31 March 2024	As at 31 March 2023
ASSETS			
1 Non-current assets			
Property, plant and equipment	1(a)	147,040.73	120,860.48
Goodwill		13,388.67	5,394.72
Right of use asset	2(a)	16,986.53	16,701.71
Capital work-in-progress	1(a)	17,632.82	22,110.29
Financial Assets		-	-
- Investments	5	1,009.40	710.25
- Other financial assets	4	1,791.37	1,480.60
Other non-current assets	9(a)	45,740.02	38,313.90
Total non-current assets		243,589.54	205,571.97
2 Current assets			
Inventories	5	68,676.87	58,670.79
Financial assets		-	-
- Trade receivables	6	44,750.48	44,251.26
- Cash and cash equivalents	7	22,216.42	33,019.21
- Bank balances other than above	8	2,345.82	36.31
Other current assets	9(b)	4,594.16	4,584.87
Total current assets		142,583.75	140,562.43
TOTAL ASSETS		386,173.29	346,134.40
EQUITY AND LIABILITIES			
1 Equity			
Equity Share capital	10	4,820.31	4,798.90
Other equity		203,781.87	196,212.98
Total Equity		208,602.18	201,011.89
2 Non-current liabilities			
Financial liabilities			
- Borrowings	11	54,893.94	49,992.19
- Lease liabilities	2(b)	1,574.40	16,803.13
Provisions	12(a)	743.98	599.88
Deferred Tax liabilities (Net)	13	3,953.69	4,732.90
Other Non-current Liabilities	16(c)	3,544.33	-
Total non-current liabilities		64,710.34	72,128.10
3 Current liabilities			
Financial liabilities			
- Borrowings	14	52,151.92	30,427.50
- Lease liabilities	2(b)	17,098.06	810.75
- Trade Payables			
> Dues to micro and small enterprises	15	1,278.94	1,747.34
> Dues to others		18,778.60	19,366.10
Other current liabilities	16(a)	2,817.48	1,150.48
Provisions	12(b)	5,414.90	5,023.61
Current Tax Liabilities	16(b)	15,320.87	14,468.62
Total current liabilities		112,860.77	72,994.41
TOTAL EQUITY AND LIABILITIES		386,173.29	346,134.40
Summary of Significant Accounting Policies	24		
The accompanying notes are an integral part of the Financial Statements			
As per our report of even date annexed			
For P Murali & Co			
Chartered Accountants			
Firm Regn. No. 007257S			
A Krishna Rao		Krishna Chivulala	Krishna Chivulala Jr.
Partner		Chairman & MD	Director & CEO
M.No. 020085		DIN: 01625119	DIN: 02483835
UDIN: 24020085BKAUWS1635		Place: Florida, USA	Place: Bangalore, India
Place: Hyderabad, India		P Balasubramanian	Santosh Dush
Date: 03-09-2024		CFO	Company Secretary
		Place: Bangalore, India	F11798, place: Bangalore

For INDO-MIM Limited

[Signature]

Krishna Chivulala
Chairman & MD
DIN: 01625119
Place: Florida, USA
P Balasubramanian
CFO
Place: Bangalore, India

Krishna Chivulala Jr.
Director & CEO
DIN: 02483835
Place: Bangalore, India
Santosh Dush
Company Secretary
F11798, place: Bangalore



INDO-MIM LIMITED

Factory & Registered office: No.45(P), KIADB Industrial Area, Hoskote, Bengaluru - 562 114

Consolidated Statement of Profit and Loss for the Year ended 31st March 2024

(Amounts in INR Lakhs, unless otherwise stated)

Particulars	Note No	For the Year ended 31 March 2024	For the Year ended 31 March 2023
Revenue from operations	17	288,764.78	275,290.74
Other income	18	3,257.24	2,548.23
Total Income		292,022.02	277,838.97
Expenses			
Cost of materials consumed	19	44,173.36	40,017.96
Changes in inventories of finished goods, work in progress and stock-in-trade	20	(3,961.66)	(131.99)
Employee benefit expenses	21	62,411.35	47,304.35
Finance cost	22	9,642.22	6,038.97
Depreciation and amortisation expense	1(b)	17,123.08	14,986.91
Other expenses	23	110,488.00	106,691.84
Total expenses		239,876.35	214,908.04
Profit/ (loss) before exceptional items and tax		52,145.67	62,930.92
Exceptional items		-	-
Profit/ (loss) before tax		52,145.67	62,930.92
Tax expense			
- Current Tax		16,970.00	15,965.04
- Deferred Tax		17.79	(155.00)
Profit/ (loss) for the period from continuing operations		35,157.88	47,120.88
Profit/ (loss) from discontinued operations		-	-
Tax expense of discontinued operations		-	-
Profit/ (loss) from discounting operations (after tax)		-	-
Profit/ (loss) for the period		35,157.88	47,120.88
Other comprehensive income			
A (i) Items that will not be reclassified to profit or loss		(2,319.27)	(820.75)
(ii) Income tax relating to items that will not be reclassified to profit or loss		583.72	206.57
B (i) Items that will be reclassified to profit or loss		-	-
Exchange differences on translation of financial statements of foreign subsidiaries		791.46	2,554.70
(ii) Income tax relating to items that will be reclassified to profit or loss		-	-
Total comprehensive income for the period		34,213.78	49,061.40
<i>(Profit/ loss + other comprehensive income)</i>			
Earnings per equity share (for continuing operations)			
a) Basic		7.30	9.82
b) Diluted		7.30	9.82

Summary of Significant Accounting Policies

The accompanying notes are an integral part of the Financial Statements

As per our report of even date annexed

For P Murali & Co

Chartered Accountants

Firm Regn. No. 007257S

A Krishna Rao

Partner

M.No. 020085

UDIN: 24020685



Place: Hyderabad, India

Date: 03-09-2024

24

For INDO-MIM Limited

[Signature]

Krishna Chivukula
Chairman & MD
DIN: 01625119
Place: Florida, USA

[Signature]
P Balasubramanian
CFO
Place: Bangalore, India

[Signature]

Krishna Chivukula
Director & CEO
DIN: 02483835
Place: Bangalore, India

[Signature]
Santosh Dush
Company Secretary
F11798, Place Bangalore



INDO-MIM LIMITED Factory & Registered office: No.45(P), KIADB Industrial Area, Hosakote, Bengaluru - 562 114 CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED ON 31ST MARCH 2024		
	(Amounts in INR Lakhs, unless otherwise stated)	
Particulars	For the period ended 31.03.2024	For the period ended 31.03.2023
A. Cash Flow from Operating Activities		
profit/Loss before Tax	52,145.67	62,930.92
Adjustments:		
Depreciation and Amortisation	17,123.08	14,986.91
Finance Cost	9,642.22	6,038.97
Deferred tax liability	(779.21)	3,221.61
Remeasurement of gain or loss	(1,735.56)	(614.18)
interest received	(632.33)	(138.50)
Unrealised foreign currency (gain)/loss	(791.46)	(2,554.70)
Operating Profit before working capital changes	74,972.41	83,871.03
Movements in working capital:		
Increase/(decrease) in trade payables	(1,055.90)	2,679.94
Increase/(decrease) in long term provisions	144.11	125.54
Increase/(decrease) in short term provisions	391.30	(63.61)
Increase/(decrease) in other current liabilities	1,667.00	(370.55)
Increase/(decrease) in current tax liabilities	852.25	(4,261.66)
Increase/(decrease) in other long term liabilities	3,544.33	-
Decrease/(increase) in trade receivables	(499.22)	(4,602.72)
Decrease/(increase) in inventories	(10,006.08)	(10,886.44)
Decrease/(increase) in Non-current - Other Financial Assets	(595.59)	(13,253.19)
Decrease/(increase) in other current assets	(9.29)	1,863.20
Decrease/(increase) in other non Current assets	(7,426.12)	3,631.17
Others	(223.86)	(2,142.63)
Cash generated from/(used) in operations	61,755.33	56,590.07
(Direct Taxes Paid -net of refunds)	(16,200.00)	(15,041.05)
Net cash flow from / (used) in operating activities	45,555.33	41,549.02
B. Cash Flow from Investing activities		
Purchase of fixed assets and CWIP/Capital advances	(53,240.21)	(43,262.27)
Proceeds from Margin Money Deposits	(2,309.51)	1,042.60
Proceeds from Sale of fixed assets	15,433.34	3,275.07
Proceeds from Sale of Current Investments/purchase of investments	(299.15)	0.00
Investment in employee group gratuity fund		
Interest received	632.33	138.50
Payment for acquisition of business, net of cash acquired (Goodwill)	(7,993.94)	
Net cash flow from / (used) in investing activities	(47,777.15)	(38,806.10)
C. Cash flow from Financing activities		
Repayment of sales tax / VAT		
Income tax refund	117.07	-
Proceeds from issue of shares	10,616.84	-
Proceeds from long term borrowings	26,626.16	13,419.06
Finance Costs paid	(9,642.22)	(6,038.97)
Repayment of Lease Liability	1,058.57	14,910.83
Dividend Paid	(37,357.38)	(13,062.61)
Net cash flow from / (used) in financing activities	(8,580.95)	9,228.30
Net Increase/(decrease) in Cash and Cash Equivalents	(10,802.78)	11,971.23
Cash and Cash Equivalents as at beginning of the year	33,019.21	21,047.97
Cash and Cash Equivalents as at end of the period	22,216.43	33,019.20
	22,216.42	33,019.21
For P Murali & Co Chartered Accountants Firm Regn. No. 007257S A Krishna Rao Partner M.No. 020085 UDIN: 24020085PTAOWS1635 Place: Hyderabad, India Date: 03-09-2024 for INDO-MIM Limited Krishna Chivukula Chairman & MD DIN: 01625119 Place: Florida, USA P Balasubramanian CFO Place: Bangalore, India Krishna Chivukula Jr. Director & CEO DIN: 02483835 Place: Bangalore, India Santosh Dash Company Secretary F11798, Place: Bangalore		

INDO-MIM LIMITED

Statement of changes in equity for the year ended March 31, 2024

(Amounts in INR Lakhs, unless otherwise stated)

a. Equity Share Capital

	Note No.	No of Shares	Amount
Paid up Equity Share capital			
As at April 01, 2023	10	95,978,056	4,798.90
Changes in equity share capital		386,052,716	21.41
As at March 31, 2024		482,030,772	4,820.31

b. Other Equity

	Reserves and surplus			Other Comprehensive Income	Total
	Securities Premium	General reserve	Retained earnings		
Balance as at April 01, 2022	74.94	2,091.79	159,854.10	(788.75)	161,232.08
Profit for the year			47,120.88		47,120.88
Others			(1,216.41)	198.53	(1,017.88)
Foreign translation reserve				2,554.70	2,554.70
Dividend paid			(13,062.61)		(13,062.61)
Bonus shares / (Forfeiture of Bonus shares)			-	(614.18)	(614.18)
Remeasurements of defined benefits plan					
Total comprehensive income for the year	-	-	32,841.86	2,139.05	34,980.91
Balance as at March 31, 2023	74.94	2,091.79	192,695.96	1,350.30	196,212.98
Balance as at April 01, 2023	74.94	2,091.79	192,695.96	1,350.30	196,212.97
Additions / Profit for the year	10,595.44		35,157.88		45,753.32
Others			117.07		117.07
Foreign translation reserve				791.46	791.46
Dividend paid			(37,357.38)		(37,357.38)
Bonus shares / (Forfeiture of Bonus shares)			-		-
Remeasurements of defined benefits plan				(1,735.56)	(1,735.56)
Total comprehensive income for the year	10,595.44	-	(2,082.44)	(944.10)	7,568.89
Balance as at March 31, 2024	10,670.38	2,091.79	190,613.52	406.20	203,781.87

The accompanying notes are an integral part of the Financial Statements

For P Murali & Co
Chartered Accountants
Firm Regn. No. 0072578

A Krishna Rao
Partner
M.No. 020085
UDIN: 24020085BKAJWS1635

Place: Hyderabad, India
Date: 03-09-2024



For INDO-MIM Limited

Krishna Chivukula
Chairman & MD
DIN: 01625119
Place: Florida, USA

P Balasubramanian
CFO
Place: Bangalore, India

Krishna Chivukula
Director & CEO
DIN: 02483835
Place: Bangalore, India

Santosh Dash
Company Secretary
F11798, place: Bangalore



INDO-MIM LIMITED
NOTE NO. 1 : CONSOLIDATED FIXED ASSET SCHEDULE

Sl. No.	Particulars	Gross Block					Depreciation/Amortization				Net Block as on 31.03.2024	Net Block as on 31.03.2023
		As on 01.04.2023	Additions during the year	Additions through Business acquisitions	Sale/Deletions during the year	As on 31.03.2024	Dep. As on 01.04.2023	Dep. For the year 2023-24	Impairment/ Loss /Reversal	Total Depreciation as on 31.03.2024		
1	LAND	2,887.13	-	-	-	2,887.13	-	-	-	-	2,887.13	2,887.13
2	BUILDING	28,600.07	9,815.16	-	-	38,415.23	5,923.99	1,124.34	-	7,048.33	31,366.90	22,676.08
3	PLANT & MACHINERY	1,47,349.64	28,937.82	483.96	(591.89)	1,76,179.54	67,198.49	13,074.65	(296.49)	79,976.65	96,202.88	80,203.38
4	ELECTRICAL EQUIPMENT	9,748.14	993.21	-	-	10,741.35	5,655.09	648.21	-	6,303.30	4,438.05	4,093.05
5	OFFICE EQUIPMENT	1,479.14	82.06	-	-	1,561.20	1,289.35	60.71	-	1,350.06	211.14	189.79
6	COMPUTERS	5,598.02	971.79	-	-	6,569.80	4,673.56	826.37	-	5,499.93	1,069.87	886.72
7	FURNITURE	5,231.67	397.92	22.94	-	5,652.53	3,197.31	413.08	0.07	3,610.46	2,042.07	2,025.85
8	VEHICLES	1,243.68	308.34	17.71	(55.86)	1,513.87	718.65	140.25	(34.47)	824.42	689.45	525.39
9	ROADS	203.62	37.90	-	-	241.52	25.93	21.08	-	47.02	194.50	177.69
10	CAPITAL WIP	22,110.29	8,090.69	-	(12,568.17)	17,632.82	-	-	-	-	17,632.82	22,110.29
11	Leasehold Improvements & Oth	238.35	-	-	-	238.35	-	-	-	-	238.35	238.35
12	PLANT & MACHINERY FE	8,297.96	3,080.72	-	(2,217.43)	9,161.25	1,340.91	-	119.97	1,460.88	7,700.37	6,957.05
	TOTAL	2,32,987.72	52,715.60	524.61	(15,433.34)	2,70,794.60	90,023.29	16,308.69	(210.93)	1,06,121.05	1,64,673.54	1,42,970.77
	Previous Year	1,86,450.38	43,262.27	-	3,275.07	2,32,987.72	73,945.04	14,580.48	1,491.43	90,016.95	1,42,970.76	1,12,505.34
Amortisation - Finance Cost of Leased Assets								814.40				
Total Charge off in P&L								17,123.08				

INDO-MIM LIMITED

Notes to the Consolidated Financial statements
(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO 2(a): RIGHT OF USE ASSET

Following are the changes in the carrying value of right of use assets for the year ended March 31, 2024

Particulars	Category of ROU asset			
	Land	Buildings	Vehicles	Total
Balance as at April 1, 2023	14,102.60	2,599.32	-	16,701.92
Additions	848.48	113.33	-	961.82
Deletions	-	-	-	-
Deletions/Depreciation	(33.34)	(943.63)	-	(676.99)
Balance as at March 31, 2024	14,917.74	2,068.80	-	16,986.55

Following are the changes in the carrying value of right of use assets for the year ended March 31, 2023

Particulars	Category of ROU asset			
	Land	Buildings	Vehicles	Total
Balance as at April 1, 2022	1,327.98	2,510.93	-	3,838.92
Additions	9,827.79	658.95	-	10,486.74
Deletions	2,976.87	-	-	2,976.87
Depreciation	(50.04)	(570.77)	-	(600.82)
Balance as at March 31, 2023	14,102.60	2,599.11	-	16,701.71

NOTE NO 2(b): LEASE LIABILITIES

The following is the break-up of current and non-current lease liabilities as at March 31, 2024 and March 31, 2023

Particulars	As at	
	31 March 2024	March 31, 2023
Current lease liabilities	17,098.06	810.75
Non-current lease liabilities	1,574.40	16,803.13
Total Lease Liabilities	18,672.46	17,613.89

The movement in lease liabilities during the year ended March 31, 2024 and March 31, 2023 is as follows

Particulars	As at	
	31 March 2024	March 31, 2023
Balance at the beginning	17,613.89	2,703.06
Additions	113.33	17,323.55
Finance cost accrued during the period	267.75	283.01
Deletions	-	-
Payment of lease liabilities	(878.97)	(3,695.73)
Balance at the end	17,166.00	17,613.89

NOTE NO 3: INVESTMENTS

Particulars	As at	
	31 March 2024	March 31, 2023
Non-current investments		
Investment in equity instruments (Unquoted)		
-In Subsidiaries (at cost unless stated otherwise)		
Triax Industries, LLC, USA		
449,000 (March 31, 2023 : 274,000) units, fully paid	-	-
Indo-MIM, Inc, USA		
330,000 (March 31, 2023 : 330,000) Equity Shares, fully paid	-	-
Conway Marsh & Garrett Technologies Limited, UK		
3,50,000 Shares of GBP 1 each (March 31, 2023 : Nil) Equity Shares of GBP each)		
-In Others (at cost unless stated otherwise):	-	
Avaada Kn Solar Private Limited		
71,02,550 (March 31, 2024 : 71,02,550, March 31, 2023 : Nil)		
Equity Shares of Rs 10/- each, fully paid	710.26	710.25
+ Investment in A2 Bell Investment (by Conway Marsh Garrett Technologies, Limited, UK)	299.15	-
Total non-current investments	1,009.41	710.25
Aggregate amount of unquoted investments	1,009.41	710.25
Aggregate amount of impairment in value of investment	-	-

NOTE NO 4: OTHER FINANCIAL ASSETS

Particulars	As at	
	31 March 2024	March 31, 2023
Non-Current		
Security Deposits	1,791.37	1,480.60
Total non-current other financial assets	1,791.37	1,480.60

NOTE NO 5: INVENTORIES

Particulars	As at	
	31 March 2024	March 31, 2023
Inventories :		
a) Raw materials (Valued at Cost)	29,338.64	25,442.65
Sub Total	29,338.64	25,442.65
b) Work - in - progress (Valued at Cost)	30,574.41	27,465.16
Sub Total	30,574.41	27,465.16
c) Finished goods (Valued at Cost)	7,476.24	4,504.34
Sub Total	7,476.24	4,504.34
d) Stores and spares	1,287.58	1,258.64
Sub Total	1,287.58	1,258.64
Total Inventories	68,676.87	58,670.79

NOTE NO 6: TRADE RECEIVABLES

Particulars	As at	
	31 March 2024	March 31, 2023
Trade Receivables considered good - Secured	44,750.48	44,251.26
Less: Allowance for expected credit loss		
Trade Receivables considered good - Secured	44,750.48	44,251.26
Trade Receivables considered good - Unsecured;		
Less: Allowance for expected credit loss		
Trade Receivables considered good - Unsecured;	-	-
Trade Receivables which have significant increase in Credit Risk;		
Less: Allowance for expected credit loss		
Trade Receivables which have significant increase in Credit Risk	-	-
Trade Receivables - credit impaired		
Less: Allowance for credit impairment		
Trade Receivables - credit impaired	-	-
Total Trade Receivables	44,750.48	44,251.26

Trade receivables ageing schedule for the year ended as on March 31, 2024

Particulars	Outstanding for following periods from due date of payment				
	Less than 6 months	6 months -1 year	1-2 Years	2-3 years	More than 3 years
Undisputed Considered good Which have significant increase in credit risk Credit impaired Disputed Considered good Which have significant increase in credit risk Credit impaired Less: Allowance for credit loss	44,542.96	207.52	-	-	-
Total Trade Receivables	44,542.96	207.52	-	-	44,750.48

Trade receivables ageing schedule for the year ended as on March 31, 2023

Particulars	Outstanding for following periods from due date of payment				
	Less than 6 months	6 months -1 year	1-2 Years	2-3 years	More than 3 years
Undisputed Considered good Which have significant increase in credit risk Credit impaired Disputed Considered good Which have significant increase in credit risk Credit impaired Less: Allowance for credit loss	43,247.05	1004.21	-	-	-
Total Trade Receivables	43,247.05	1,004.21	-	-	44,251.26

NOTE NO 7: CASH AND CASH EQUIVALENTS

Particulars	As at	
	31 March 2024	March 31, 2023
Balances with Banks		
-in current accounts	22,208.72	33,006.78
Cash on hand:	7.70	12.42
Total Cash and cash equivalents	22,216.42	33,019.21

NOTE NO 8: OTHER BANK BALANCES

Particulars	As at	
	31 March 2024	March 31, 2023
On Margin Money Deposit Accounts	64.10	36.31
Term deposits with banks with a original maturity of more than twelve months	2,281.73	
Total Other Bank Balances	2,345.83	36.31

NOTE NO 9: OTHER ASSETS

Particulars	As at	
	31 March 2024	March 31, 2023
a) Other non-current assets		
Secured and considered good		
- Cenvat & VAT	-	-
- GST	25,176.80	20,061.42
Unsecured and considered good		
- Advance tax, TDS & TCS	17,194.46	14,945.62
- Capital Advances	310.23	190.36
- Other Advances	3,058.53	3,074.04
- Plan Asset Value	-	42.46
Total non-current other assets	45,740.02	38,313.90
b) Other current assets		
Capital Advance	3,717.64	4,090.68
Others	389.99	236.29
Deferred Rent	98.11	125.97
OFS Expenditure	388.43	131.94
Total current other assets	4,594.17	4,584.87

NOTE NO 10: EQUITY SHARE CAPITAL

Particulars	As at	
	31 March 2024	March 31, 2023
Equity Share Capital		
(a) Authorised		
60,00,00,000 Equity shares of Rs 1/- each	6,000.00	6,000.00
(b) Issued		
48,20,30,772 (Previous Year 9,59,78,056)	4,820.31	4,798.90
Equity Shares of Rs. 1/- each	-	-
(c) Subscribed & Fully Paid Up	4,820.31	4,798.90
48,20,30,772 (Previous Year 9,59,78,056)	-	-
Equity Shares of Rs. 1/- each	-	-
(d) Subscribed & not fully paid up		
(e) Par value per share Rs. 1/-		
(Previous year - Par value per share Rs. 5/-)		
Total Equity Share Capital	4,820.31	4,798.90
Details of shareholder holding more than 5% shares of the company:	% of Share Holding	% of Share Holding
Equity Shares held By Green Meadows Investments Ltd, Mauritius (March 31, 2024 : 43,78,86,732 of Re. 1/- each, March 31, 2023 : 8,71,49,248 of Rs 5/- each)	90.84%	90.80%

Disclosure of Shareholding of Promoters - As at March 31, 2024

Promoter name	No. of shares (Rs 1/ per Share - 31-3-2024	No. of shares (Rs 5/ per Share - 31- 3-2023	% Change during the year
Green Meadows Investments Ltd	43,78,86,732	8,71,49,248	0.49%
Krishna Chivukula	9,94,735	11,22,024	-82.27%
Jagadamba Chandrasekhar	56,10,120	11,22,024	0.00%
Krishna Chivukula Jr.	-	-	0.00%
Raj Chivukula	-	-	0.00%

Disclosure of Shareholding of Promoters - As at March 31, 2023

Promoter name	No. of shares - 31-3-2023	No. of shares - 31- 3-2022	% Change during the year
Green Meadows Investments Limited	8,71,49,248	8,71,49,248	0.00%
Krishna Chivukula	11,22,024	22,44,048	-50.00%
Krishna Chivukula Jr.	-	-	0.00%
Jagadamba Chandrasekhar	11,22,024	-	100.00%

The amount of per share dividend recognized as distribution to equity shareholders in accordance with Companies Act 2013 is as follows:

Particulars	Year ended March 31,	
	2024	2023
Interim Dividend for fiscal 2023-2024	18,076.15	
Interim Dividend for fiscal 2022-2023		19,281.23
Final Dividend for fiscal 2021-2022		13,062.61

The reconciliation of the number of shares outstanding and the amount of share capital as at March 31, 2024 and March 31, 2023 is set out below:

Particulars	As at March 31, 2024		As at March 31, 2023	
	Number of shares	Amount (Rs Lakhs)	Number of shares	Amount (Rs Lakhs)
As at the beginning of the period (Rs 5/-each)	9,59,78,056	4,798.90	9,59,78,056	4,798.90
Stock Split to Rs. 1/- each	47,98,90,280	4,798.90		
Add : Further allotment of Shares	21,40,492	21.40		
As at the end of the period	48,20,30,772	4,820.31	9,59,78,056	4,798.90

NOTE NO 11: NON-CURRENT BORROWINGS

Particulars	As at	
	31 March 2024	March 31, 2023
Secured		
(I) From banks - Term loans	81,973.94	66,490.77
- Restatement value of Secured Loans	2,061.09	2,402.28
- Less: Current maturities of long term debt(Refer note no.14)	(29,141.10)	(18,900.86)
(Secured by first Charge on the PPE of the company on Paripassu Basis.)		
Terms of Repayment		
During 2024-25 - Rs. 29,141/- Lakhs		
During 2025-26 - Rs. 30,979/- Lakhs		
During 2026-27 - Rs. 27,364/- Lakhs		
During 2027-28 - Rs. 22,997/- Lakhs		
During 2027-28 - Rs. 12,318/- Lakhs		
During 2028-29 - Rs. 4,280/- Lakhs		
Total Non-Current Borrowings	54,893.93	49,992.19

NOTE NO 12: PROVISIONS

Particulars	As at	
	31 March 2024	March 31, 2023
(a) Non-current		
Provisions for employee benefits		
- Provision for Leave Encashment	743.98	599.88
Total Non-Current provisions	743.98	599.88
(b) Current		
Provision for employee benefits	4.98	127.57
Others - Provident Fund Payable	106.68	102.21
- Provision for Expenses	5,303.24	4,793.82
Total Current Provisions	5,414.90	5,023.61

NOTE NO 13: DEFERRED TAX ASSET/LIABILITY

Particulars	As at	
	31 March 2024	March 31, 2023
Opening DTA/DTL	4,732.91	1,511.29
Debit/Credit to P & L	(779.21)	3,221.61
Closing DTA/DTL	3,953.70	4,732.90

NOTE NO 14: CURRENT BORROWINGS

Particulars	As at	
	31 March 2024	March 31, 2023
Loans repayable on demand		
(I) from banks		
Cash credit - Kotak Mahindra Bank	7,980.18	3,959.23
Cash credit - State Bank of India	-	1,240.88
Cash credit - IDBI Bank Limited	1,521.44	1,250.05
Cash credit - HDFC Bank Limited	9,251.74	1,101.11
Cash credit - Axis Bank Limited	1,542.97	1,213.57
Cash credit - IDFC Bank Limited	2,714.49	2,761.79
	-	-
Current maturities of long term debt(Refer note no.11)	29,141.10	18,900.86
Total Current Borrowings	52,151.92	30,427.50

Notes:
Working Capital facilities including Cash Credits facilities as taken from all the banks are secured by way of first charge on the Current Assets of the Company on pari passu basis.

NOTE NO 15: TRADE PAYABLES

Particulars	As at	
	31 March 2024	March 31, 2023
Outstanding dues of micro enterprises and small enterprises	1,278.94	1,747.34
Outstanding dues of creditors other than micro enterprises and small enterprises	18,778.60	19,366.10
Total Trade Payables	20,057.54	21,113.44

Trade payables ageing schedule for the year ended as on March 31, 2024

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	1,278.94	-	-	-	1,278.94
(ii) Others	18,778.60	-	-	-	18,778.60
(iii) Disputed dues — MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-

Trade payables ageing schedule for the year ended as on March 31, 2023

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	1,747.34	-	-	-	1,747.34
(ii) Others	19,366.10	-	-	-	19,366.10
(iii) Disputed dues — MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-

Payables to Micro, Small & Medium Enterprises	As at March 31, 2024	As at March 31, 2023
Principal amount remaining unpaid as at year-end	1,278.94	1,747.34
Interest due thereon as at year-end	-	-
Interest paid by the Company in terms of Section 16 of Micro, Small and Medium Enterprises Development Act, 2006, along	-	-
Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day	-	-
Interest accrued and remaining unpaid as at year-end	-	-
Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as	-	-

NOTE NO 16 (a): OTHER CURRENT LIABILITIES

Particulars	As at	
	31 March 2024	March 31, 2023
TDS Payable	984.01	460.59
Unearned Revenue	-	689.89
Others	1,559.08	-
Direct Benefit Obligation (DBO)	274.39	
Total Other Current Liabilities	2,817.48	1,150.48

NOTE NO 16 (b): CURRENT TAX LIABILITIES

Particulars	As at	
	31 March 2024	March 31, 2023
Income Tax Provision	15,320.88	123.33
	-	
Total Current Tax Liabilities	15,320.88	123.33

NOTE NO 16 (c): CURRENT TAX LIABILITIES

Particulars	As at	
	31 March 2024	March 31, 2023
Direct Benefit Obligation (DBO)	1,751.32	123.33
Conway Marsh Garret(Holdings) Limited	1,793.01	
Total Other Non-current Liabilities	3,544.33	123.33

INDO-MIM LIMITED

Notes to the Consolidated Financial statements
(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO. 17 : REVENUE FROM OPERATIONS

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2023
Revenue from operations		
(a) Sale of Products	2,88,764.78	2,75,290.74
Total Revenue from Operations	2,88,764.78	2,75,290.74

NOTE NO. 18 : OTHER INCOME

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2023
(a)Interest income	632.33	138.50
(b)Other non-operating income(net of expenses directly attributed to such income)	539.08	2,409.73
(c)Insurance income	27.30	
(d)Sale of e-scrips	2,020.38	
(e)others-Rental accrued interest	38.15	
Total Other Income	3,257.24	2,548.23

NOTE NO. 19 : COST OF MATERIALS CONSUMED

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2023
Material A (Metal Powders)	44,173.36	40,017.96
Total Cost Of Material Consumed	44,173.36	40,017.96

NOTE NO. 20 : CHANGE IN INVENTORIES & WIP.

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2023
Finished Goods		
Finished goods at the beginning of the period	4,504.34	5,198.90
Less : Finished goods at the end of the period	7,616.99	4,504.34
Sub Total (A)	(3,112.65)	694.56
Work in Process		
Stock in Site at the beginning of the year	27,465.16	26,638.61
Less : Stock in Site at the end of the year	28,314.17	27,465.16
Sub Total (B)	(849.01)	(826.55)
(Increase) / Decrease in Inventories (A+B)	(3,961.65)	(131.99)

NOTE NO. 21 : EMPLOYEE BENEFIT EXPENSES

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2023
(a) Salaries & Wages	54,610.84	40,148.01
(b) Contribution to Provident & Other Funds	2,356.69	1,734.13
(c) Staff Welfare Expenses	5,443.82	5,422.21
Total Employee Benefit Expenses	62,411.35	47,304.35

INDO-MIM LIMITED		
Notes to the Consolidated Financial statements (Amounts in INR Lakhs, unless otherwise stated)		
NOTE NO. 22 : FINANCE COST		
Particulars	Year Ended 31.03.2024	Year Ended 31.03.2023
(a) Interest Expenses :		
- Interest on Cash Credit	1,198.03	657.94
- Interest on Car Loan	28.13	19.30
- Loan processing Charges & Bank Charges	273.25	267.24
(b) Other Borrowing costs	7,579.04	4,811.47
(c) Interest unwind -lease liability	267.75	283.01
(d) Applicable net gain/loss on foreign currency translations & transactions	296.01	0.00
Total Finance Cost	9,642.21	6,038.97

NOTE NO. 23 : OTHER EXPENSES

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2023
I) Other Operating Expenses		
(a) Consumption of Stores & Spares	41,194.64	36,320.33
(b) Power & Fuel	9,684.19	8,439.10
(c) Outside Processing	15,930.61	16,175.79
(d) Rent	1,404.93	1,202.36
(e) Repairs & Maintenance	8,010.70	6,677.13
(f) Casual Labor Expenditure	5,567.35	9,994.38
(g) Freight for Outside Processing	872.29	1,166.29
(h) Testing/Inspection & Certification Charges	529.29	349.06
(i) Insurance	1,141.86	805.96
(j) Water Charges(Factory)	135.84	123.20
Sub-total (I)	84,471.69	81,253.61
II) Administrative Expenses		
(a) Professional Consultancy fee	3,872.46	3,421.48
(b) Office Maintenance	2,173.23	1,820.00
(c) Security Charges	1,046.55	1,070.79
(d) Rates & Taxes (excluding Income Tax)	1,259.02	1,306.58
(e) Telephone, Postage and Others	263.44	210.73
(f) Vehicle Maintanace	112.54	82.77
(g) Printing & Stationery Expenses	420.79	249.58
(h) Conveyance	73.96	46.48
(i) CSR expenditure	977.54	762.71
(j) Audit Fees	-	-
(i) For Statutory Audit	10.00	10.00
(ii) For Taxation Matters	4.00	4.00
(iii) For Other Services	4.00	4.00
(k) Others	141.01	590.06
Sub-total (II)	10,358.54	9,579.19
III) Selling and distribution expenditure		
(a) Travelling & Marketing Expenditure	8,985.20	7,537.23
(b) Freight for Finished Goods	6,672.60	8,321.82
Sub-total (III)	15,657.80	15,859.05
Total Other Expenses (I+II+III)	1,10,488.03	1,06,691.84

NOTES ON ACCOUNTS:

Note No. 24– Significant Accounting Policies:

a. Basis for Consolidation:

Business combinations

In accordance with Ind AS 103, the Group accounts for business combinations using the acquisition method when control is transferred to the Group. The consideration transferred for the business combination is generally measured at fair value as at the date the control is acquired (acquisition date), as are the net identifiable assets acquired. Any goodwill that arises is tested annually for impairment. Any gain on a bargain purchase is recognized in OCI and accumulated in equity as capital reserve if there exists clear evidence of the underlying reasons for classifying the business combination as resulting in a bargain purchase; otherwise, the gain is recognized directly in equity as capital reserve. Transaction costs are expensed as incurred, except to the extent related to the issue of debt or equity securities. The consideration transferred does not include amounts related to the settlement of pre-existing relationships with the acquiree. Such amounts are generally recognized in profit or loss. Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not re-measured subsequently and settlements accounted for within equity. Other contingent consideration is re-measured at fair value at each reporting date and changes in the fair value of the contingent consideration are recognized in profit or loss. If a business combination is achieved in stages, any previously held equity interest in the acquiree is remeasured at its acquisition date fair value and any resulting gain or loss is recognized in profit or loss or OCI, as appropriate.

i. Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

ii. Non-controlling interests (NCI)

NCI are measured at their proportionate share of the acquiree's net identifiable assets at the date of acquisition. Changes in the Group's equity interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

iii. Loss of control

When the Group loses control over a subsidiary, it derecognizes the assets and liabilities of the subsidiary, and any related NCI and other components of equity. Any interest retained in the former subsidiary is measured at fair value at the date the control is lost. Any resulting gain or loss is recognized in profit or loss.

iv. Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealized income and expenses (except for foreign currency transactions gain or loss) arising from intra-group transactions, are eliminated. Unrealized gains arising from transactions with equity accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealized losses are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

b. Statement of compliance

These consolidated financial statements of the group are prepared using accrual basis of accounting and historical cost convention except for certain material items that have been measured at fair value as required by the relevant Ind AS. The figures in the consolidated financial

statements are mentioned in Indian Rupees ('INR') and all values are specified in lakhs with two decimal places, except otherwise indicated.

c. Use of estimates and judgments

The preparation of the consolidated financial statements requires that the Management to make estimates, assumptions and judgments that affect the reported amounts of assets and liabilities, disclosure of contingent liabilities as at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. The recognition, measurement, classification and disclosure of an item or information in the consolidated financial statements is made relying on these estimates. The estimates and judgments used in the preparation of the consolidated financial statements are continuously evaluated by the Management and are based on historical experience and various other assumptions and factors that the Management believes to be reasonable under the existing circumstances. Actual results could differ from those estimates. Any revision to accounting estimates misrecognized prospectively in current and future periods.

d. Property, plant and equipment

The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, including relevant borrowing costs for qualifying assets and any expected costs of decommissioning. Expenditure incurred after the property, plant and equipment have been put into operation, such as repairs and maintenance, are charged to the Statement of Profit and Loss in the year in which the costs are incurred. Major shut-down and overhaul expenditure is capitalized as the activities undertaken improves the economic benefits expected to arise from the asset. An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in Statement of Profit and Loss. Assets in the course of construction are capitalized in the assets under Capital work in progress. At the point when an asset is operating at management's intended use, the cost of construction is transferred to the appropriate category of property, plant and equipment and depreciation commences. Costs associated with the commissioning of an asset and any obligatory decommissioning costs are capitalized where the asset is available for use but incapable of operating at normal levels, revenue (net of cost) generated from production during the trial period is capitalized. Property, plant and equipment held for use in the production, supply or administrative purposes, are stated in the balance sheet at cost less accumulated depreciation and accumulated impairment losses, if any.

e. Depreciation / Amortization

Depreciation is recognized so as to write off the cost of assets (other than freehold land and properties under construction) less their residual values over their useful lives, using the straight-line method. Depreciation is recognized on a straight-line basis over their estimated useful lives. The estimated useful life and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on prospective basis. Depreciation on tangible assets is provided as per the provisions of Schedule II of the Companies Act, 2013 based on useful life as notified by Regulatory Authorities considering residual value as 5%. Estimated useful life of the assets are as follows:

Building	30 years
Plant & Machinery	15 years
Furniture & Fittings	10 years
Office Equipment	5 years
Vehicles	8 years
Computers & Software	03 years
Electrical Installations	10 years

In case of additions during the year, depreciation is provided for the full year and no depreciation is provided in the year of sale/disposal. Extra Shift depreciation for Plant & Machinery is calculated as per Schedule II of the Companies Act as below:

- Double Shift – 50% of the Depreciation claimed as per Single Shift and
- Triple Shift – 100% of the Depreciation claimed as per Single Shift.

f. Intangible assets

Intangible assets acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Cost of a non-monetary asset acquired in exchange of another non-monetary asset is measured at fair value. Intangible assets are amortised on a straight line basis over their estimated useful lives.

Goodwill

Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is not amortised but is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses.

g. Impairment of tangible assets

At the end of each reporting period, the Company reviews the carrying amounts of its property, plant and equipments (tangible assets) to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). An impairment loss is recognized immediately in Statement of Profit and Loss. When an impairment loss subsequently reverses, the carrying amount of the assets increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset in prior years. A reversal of an impairment loss is recognized immediately in Statement of Profit and Loss.

h. Non-current assets held for sale

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable. They are measured at the lower of their carrying amount and fair value less costs to sell, except for assets such as deferred tax assets, assets arising from employee benefits, financial assets and contractual rights under insurance contracts, which are specifically exempt from this requirement. Non-current assets are not depreciated or amortised while they are classified as held for sale.

i. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are recognized in Statement of Profit and Loss in the period in which they are incurred. The Company determines the amount of borrowing costs eligible for capitalization as the actual borrowing costs incurred on that borrowing during the period less any interest income earned on temporary investment of specific borrowings pending their expenditure on qualifying assets, to the extent that an entity borrows funds specifically for the purpose of obtaining qualifying asset. In case if the Company borrows generally and uses the funds for obtaining a qualifying asset, borrowing costs eligible for capitalisation are determined by applying a capitalisation rate to the expenditures on that asset. The Company suspends capitalisation of borrowing costs during extended periods in which it suspends active development of qualifying asset.

j. Investment property

Investment properties are land and buildings that are held for long term lease rental yields and/ or for capital appreciation. Investment properties are initially recognised at cost including transaction costs. Subsequently investment properties comprising buildings are carried at cost less accumulated depreciation and accumulated impairment losses, if any.

Depreciation on buildings is provided over the estimated useful lives as specified in note d above. The residual values, estimated useful lives and depreciation method of investment properties are reviewed, and adjusted on prospective basis as appropriate, at each reporting date. The effects of any revision are included in the Standalone Statement of Profit and Loss when the changes arise.

An investment property is de-recognised when either the investment property has been disposed of or do not meet the criteria of investment property i.e. when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in the Standalone Statement of Profit and Loss in the period of de-recognition.

Investments in subsidiaries, joint ventures and associates:

Investments in subsidiaries, joint ventures and associates are recognised at cost as per Ind AS 27, as reduced by provision for impairment loss, if any. Except where investments accounted for at cost shall be accounted for in accordance with Ind AS 105, Non-current Assets Held for Sale and Discontinued Operations, when they are classified as held for sale.

k. Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks and on hand and demand deposits with an original maturity of three months or less and highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value net of outstanding cash credit as they are considered an integral part of the Company's cash management.

l. Inventories

Cost of inventories includes cost of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Inventories of stores, spare parts, fuel and loose tools are stated at the lower of cost on FIFO basis and net realizable value. Closing Stock of finished goods in saleable condition and work in process are valued at weighted average cost. Net realizable value represents the estimated selling price for inventories in the ordinary course of business less all estimated costs of completion and estimated costs necessary to make the sale.

m. Revenue recognition

i) Sale of Goods

Revenue is recognized when substantial risks and rewards of ownership is transferred to the buyer under the terms of the contract and to the extent that it is probable that economic benefit will flow to the Company and that the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable as adjusted with discount, rebates, price reductions and incentives given to Customers.

ii) Dividend and interest income

Dividend income from investments is recognised as and when the shareholder's right to receive payment has been established and it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income from a financial asset is recognized when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income on bank deposits is recognized

on **accrual basis** whereas interest income on interest free security deposits given to lessor on terms of long-term lease agreement is recognised as income and corresponding amortized rent expenses as per the requirement of Ind AS 109.

n. Foreign currency transactions and foreign operations

The functional currency of the Company and its subsidiaries is determined on the basis of the primary economic environment in which it operates. The functional currency of the Company is Indian National Rupee (INR). In preparing the consolidated financial statements the Company, transactions in currencies other than the entity's functional currency are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at the reporting date and non-monetary items are carried at their fair value. Differences in book value and retranslated carrying value on monetary and non-monetary items are recognised in Statement of Profit and Loss in the period in which they arise. The amount that has been charged to Statement of Profit and Loss account on account of value difference on monetary and non-monetary items for the financial year ended March 31, 2023, and March 31, 2024, amounts to Rs. 56.94/- Lakhs and Rs. 312.35/- Lakhs respectively.

Group Companies

The results and financial position of foreign operations that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities are translated at the closing rate at the date of that balance sheet
- income and expenses are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions), On Consolidation, exchange differences arising from the translation of any net investment in foreign entities are recognised in other comprehensive income and all resulting exchange differences are recognised in other comprehensive income.

NOTE: Starting from the current year, we are presenting exchange differences arising from the translation of financial statements of foreign subsidiaries in Other Comprehensive Income (OCI), instead of Other Equity as was done in the previous year. This change has also been applied to the comparative figures.

o. Employee benefits

The Company has following post-employment plans:

a) Defined benefit plans

(i) Gratuity

The Company provides for gratuity for employees as per the Payment of Gratuity Act, 1972. The gratuity plan is a funded plan administered at present by Birla Sun-life Insurance Company Limited. The liability or asset in respect of defined benefit gratuity plan is recognised in the balance sheet at the present value of defined benefit obligations at the end of the reporting period less fair value of plan assets. The defined benefit obligation and value of planned assets is calculated annually by actuaries through actuarial valuation using the projected unit credit method and the Company recognizes the changes in the defined benefit obligation as an expense in the statement of profit and loss. Service costs comprising of current service costs, past-service costs, gains and losses on curtailment and non-routine settlements, net interest expense or income is recognised as an expense in the statement of profit and loss. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and fair value of plan

assets. This cost is included in employee benefit expenses in the statement of the profit & loss. Re-measurement comprising of actuarial gains and losses are recognised in the period in which they occur and directly recognised in other comprehensive income. Re-measurements are not reclassified to Statement of Profit and Loss in subsequent periods. Ind AS 19 requires the exercise of judgment in relation to various assumptions including future pay rises, inflation and discount rates and employee and pensioner demographics. The Company determines the assumptions in conjunction with its actuaries and believes these assumptions to be in line with best practice, but the application of different assumptions could have a significant effect on the amounts reflected in the income statement, other comprehensive income and balance sheet. There maybe also interdependency between some of the assumptions.

Changes in the present value of the defined benefit obligation is given in Annexure.

Post-Employment Benefit Plans

a) Defined Benefit Obligation:

	(Rs. in Lakhs)	
Particulars	31-Mar-24	31-Mar-23
Liability at the beginning of the year	6,257.97	4958.43
Current Services Cost	691.33	526.66
Interest Cost	614.17	367.28
Benefits Cost	(172.25)	(187.58)
Actuarial(gain)/Loss	2,731.35	593.18
Liability at the end of the year	10,122.57	6257.97

b) Fair value of plan assets

	(Rs. in Lakhs)	
Particulars	31-Mar-24	31-Mar-23
Plan Assets at the beginning of the year	6,300.42	5703.03
Contribution During the period	853.36	380.03
Income During the Year	531.00	444.93
Actuarial Gain/(Loss)	412.07	-227.57
Plan Assets at the end of the year	8,096.86	6,300.42

c) Assets/(Liabilities) recognised in Balance Sheet)

	(Rs. in Lakhs)	
Particulars	31-Mar-24	31-Mar-23
Defined benefit obligation	10,122.57	6257.97
Fair value of plan asset	8,096.86	6300.42
Assets/(Liability) recognized in the balance sheet	(2,025.71)	42.46

d) Expenses recognized in the Statement of Profit and Loss under employee benefit expense

	(Rs. in Lakhs)	
Particulars	31-Mar-24	31-Mar-23
Current Service Cost	691.33	526.66

Interest Cost	614.17	367.28
Expected Return on Plan Assets	(531.00)	(444.93)
Expense recognized in Statement of Profit and Loss	774.50	449.02

e) Re-measurement costs for the period recognized in Other Comprehensive Income

(Rs. in Lakhs)

Particulars	31-Mar-24	31-Mar-23
Actuarial (Gain)/Losses due to Financial Assumption changes in DBO	2,982.16	126.59
Actuarial (Gain)/Losses due to Experience on DBO	(250.81)	466.59
Return on Plan Assets (Greater)/Less than discount rate	(412.07)	227.57
Total Actuarial (Gain)/Loss included in OCI	2,319.27	820.75

f) Principal assumptions used in determining gratuity:

Particulars	2023-24	2022-23
Interest Rate	7.22%	7.55%
Discount Factor	7.22%	7.55%
Estimated Rate of return on Plan Assets	7.22%	7.55%
Attrition Rate	9%	2%
Retirement Age	58	58
Salary Escalation	13%	11%
Interest Rate	7.22%	7.55%

g) Sensitivity Analysis

Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and attrition. The sensitivity analyses below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting year, while holding all other assumptions constant.

(Rs. in Lakhs)

Particulars	As at 31.03.2024	As at 31.03.2023
a) Impact of the change in discount rate		
Decrease or increase in DBO		
Impact due to increase of 1 %	-1,121.66	-860.53
Impact due to decrease of 1 %	1,345.64	1054.98
b) Impact of the change in Salary growth rate		
Decrease or increase in DBO		
Impact due to increase of 1 %	1,257.67	1007.55
Impact due to decrease of 1 %	-1,075.06	-841.05

c) Impact of the change in Attrition rate Decrease or increase in DBO Impact due to increase of 1 % Impact due to decrease of 1 %	-485.97 564.09	-307.09 362.68
d) Impact of the change in Mortality rate Decrease or increase in DBO Impact due to increase of 10 %	-16.50	-9.11

h) Fund Allocation:

Particulars	Aditya Birla	Fund value (Rs. in lakhs)
As on 31 st March 2024	100%	8,096.86
As on 31 st March 2023	100%	6,300.42

i) Maturity Analysis of projected benefit obligation:

Particulars	Up to 1 year	Between 1 to 5 Years	Over 6-10 Years	Above 10 years	Total
As at 31 March 2024 Projected Benefit payable	313.64	1,255.33	2,716.84	5,836.76	10,122.57
As at 31 March 2023 Projected Benefit payable	123.40	499.76	1,015.22	4,619.58	6,257.97

(ii) Leave Encashment

Paid annual leave is considered as a short-term employee benefit. In order to facilitate the employees to have a cover for a paid leave requirement in future, the company permits the employees to accumulate leave up to 45 days. Any leave balance in excess of 45 days is paid as leave encashment to the employees every year. The company calculates the value of the no of days of leave to the credit of the employee on the reporting date and provides for the same in the accounts. The company has not created a separate fund for this purpose.

b) Defined contribution plans

Under defined contribution plans, the Company pays pre-defined amounts to separate funds and does not have any legal or informal obligation to pay additional sums other than such pre-defined contribution. The Company's payments to the defined contribution plans are recognised as expenses on accrual basis.

(i) Provident Fund

Contributions towards Employees Provident Fund are made to the Employees Provident Fund Scheme in accordance with the statutory provisions at the rate of 12% of employee's basic salary. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

(ii) Superannuation Fund

The Company contributes 15% of the basic pay subject to a maximum of Rs. 150,000/- p.a. in respect of those employees who opted for it. The Superannuation Fund is administered by trustees and managed by Birla Sun-life Insurance Company Limited. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

(iii) National Pension Scheme

The Company contributes 10% of the basic pay in respect of those employees who opted for it. The Company contributes the amount payable in respect of a month in the following month. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

c) Short-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

p. Share-based payment arrangements:

The company does not have any share based payment to report on the reporting date. Professional payment linked to the share valuation have been valued as per the agreement and provided for in the books on the reporting date.

q. Taxation

Tax expense comprises of current and deferred tax. Current income tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income Tax Act, 1961. Current tax includes taxes to be paid on the profit earned during the year and for the prior periods. Deferred income taxes are provided based on the balance sheet approach considering the temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax is measured based on the tax rates and the tax laws enacted or substantively enacted at the balance sheet date. Deferred tax assets are recognised only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised. In situations where the company has unabsorbed depreciation or carry forward tax losses, all deferred tax assets are recognised only if it is probable that they can be utilised against future taxable profits. The carrying amount of deferred tax assets are reviewed at each balance sheet date. The company write-off the carrying amount of a deferred tax asset to the extent that it is no longer probable that sufficient future taxable income will be available against which deferred tax asset can be realised. Any such write-off is reversed to the extent that it becomes reasonably certain that sufficient future taxable income will be available.

r. Earnings per share

Basic earnings per share are calculated by dividing the profit for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. For the purpose of calculating diluted earnings per share, the profit for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares. The Company has no outstanding instruments which are convertible into Equity in later date. So basic and diluted Earnings per Share remain same.

Particulars	2023-24	2022-23
Net Profit after Tax (Rupees in Lakhs)	35,157.88	47,120.88
Weighted Average Number of Equity Shares	48,16,37,860	48,16,37,860
Basic/diluted Earnings per Share (Rupees)	7.30	9.82
Nominal Value per Share (Rupees)	7.30	9.82

s. Quantitative particulars as per Companies Act, 2013

(In Lakhs)

Finished Goods	YE 31-03-2024	YE 31-03-2023
	Value Rs.	Value Rs.
Sales	2,88,764.78	2,75,290.74
Manufactured	NA	NA

(In Lakhs)

Work in Process	YE 31-03-2024	YE 31-03-2023
	Value Rs.	Value Rs.
Opening Balance	27,465.16	26,638.61
Closing Balance	28,314.18	27,465.16

(In Lakhs)

Raw Materials	YE 31-03-2024	YE 31-03-2023
	Value Rs.	Value Rs.
Opening Balance	25,442.65	15,546.44
Closing Balance	29,338.64	25,442.65

(In Lakhs)

Raw Materials	YE 31-03-2024	YE 31-03-2023
	Value Rs.	Value Rs.
Purchases	44,173.36	40,017.96

t. Expenditure/Remittance in Foreign Currency :

(Rs. in Lakhs)

Particulars	2023-24	2022-23
Raw Material & Consumables	32,268.55	29,826.66
Branch offices	1,475.99	1,245.37
Capital Goods	8,920.71	12,172.06
Marketing & Other	12,022.45	10,925.42
ECB/FCTL Remittances	1,909.32	1,548.34
Investments in Subsidiary	17,263.04	8,790.48
OFS (Offer For Sale) outflow	87.29	14.52
Salary to Promoter (KC)	5,415.54	-

a. Earnings in Foreign Exchange as reported by the Company to Government of India and as certified by Management.

(Rs. in Lakhs)

Particular	2023-24	2022-23
Foreign exchange Inflow	2,08,376.91	1,89,947.08

u. Provisions and Contingent liabilities

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, and it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as asset if it is virtually certain that reimbursement will be received, and the amount of the receivable can be measured reliably.

Contingent liabilities is disclosed where there is a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity; or b) a present obligation that arises from past events but is not recognized because: i) it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or ii) the amount of the obligation cannot be measured with sufficient reliability. Such liabilities are disclosed in the notes but are not recognised in the books.

v. List of Contingent liabilities as on the reporting date are as follows:

(Rs. In Lakhs)		
Particulars	2023-24	2022-23
Bank Guarantees / LCs -- A	2,555.86	3,379.74
Disputed Tax Liabilities:		
Central Excise	270.96	270.96
Service Tax	1,991.94	1,991.94
Customs duty	43.45	-
GST	974.08	217.68
Income Tax	228.04	1,889.45
Total Disputed Tax Liability – B	3,507.96	4,369.53
Total Contingent Liabilities – A+B	6,063.82	7,749.27

The company has obtained the BGs /LCs with sufficient margin as prescribed by the banks and is confident of meeting the commitments on these on the due date during the course of the business and hence has not provided for the same in the books of accounts. The company has not made any provision in the books for the disputed tax liabilities as appeal have been preferred in respect of them and the company is confident that its views will be upheld in the appeal process. The Company has also provided a Corporate Guarantee to Port Authority of San Antonio (Lessor) in connection with long term lease taken by its USA wholly owned subsidiary Indo-MIM INC.

w. Financial instruments

Measurement and Recognition

Financial assets and financial liabilities are recognised when Company becomes a party to the contractual provisions of the instruments. Financial assets and financial liabilities are initially measured at fair value and on amortised cost basis subsequently. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in Statement of Profit and Loss. Financial assets other than trade receivables are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets are carried at fair value through profit or loss are initially recognised at fair value, and transaction costs are expensed in the Statement of Profit and Loss. Subsequent measurement financial assets, other than equity instruments, are subsequently measured at amortised cost, fair value through other comprehensive income or fair value through profit or loss on the basis of both: (a) the entity's business model for managing the financial assets and (b) the contractual cash flow characteristics of the financial asset.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition. Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at Fair Value through Profit and Loss (FVTPL). Interest income is recognised in Statement of Profit and Loss and is included in the "Other income" line item. Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on re-measurement recognised in Statement of Profit and Loss. The net gain or loss recognised in Statement of Profit and Loss incorporates any dividend or interest earned on the financial asset and is included in the 'Other income' line item.

Impairment of financial assets

The Company recognises a loss allowance for Expected Credit Losses (ECL) on financial assets that are measured at amortised cost and at FVOCI. The credit loss is difference between all contractual cash flows that are due to an entity in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original effective interest rate. This is assessed on an individual or collective basis after considering all reasonable and supportable including that which is forward-looking. The Company's trade receivables or contract revenue receivables do not contain significant financing component and loss allowance on trade receivables is measured at an amount equal to lifetime expected losses i.e., expected cash shortfall, being simplified approach for recognition of impairment loss allowance. Under simplified approach, the Company does not track changes in credit risk. Rather it recognizes impairment loss allowance based on the lifetime ECL at each reporting date right from its initial recognition. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed. For financial assets other than trade receivables, the Company recognises 12-months expected credit losses for all originated or acquired financial assets if at the reporting date the credit risk of the financial asset has not increased significantly since its initial recognition. The expected credit losses are measured as lifetime expected credit losses if the credit risk on financial asset increases significantly since its initial recognition. If, in a subsequent period, credit quality of the instrument improves such that there is no longer significant increase in credit risks since initial recognition, then the Company reverts to recognizing impairment loss allowance based on 12 months ECL. The impairment losses and reversals are recognised in Statement of Profit and Loss. For equity instruments and financial assets measured at FVTPL, there is no requirement for impairment testing.

De-recognition of financial assets

The Company de-recognizes a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognize the financial asset and also recognizes a collateralized borrowing for the proceeds received. On de-recognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in Statement of Profit and Loss if such gain or loss would have otherwise been recognised in Statement of Profit and Loss on disposal of that financial asset. On de-recognition of a financial asset other than in its entirety (e.g. when the Company retains an option to repurchase part of a transferred asset), the Company allocates the previous carrying amount of the financial asset between the part it continues to recognise under continuing involvement, and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognised and the sum of the consideration received for the part no longer recognised and any cumulative gain or loss allocated to it that had been recognised in other comprehensive income is recognised in Statement of Profit and Loss if such

gain or loss would have otherwise been recognised in Statement of Profit and Loss on disposal of that financial asset. A cumulative gain or loss that had been recognised in other comprehensive income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts.

x. Financial liabilities and equity instruments

Classification as debt or equity

Debt and equity instruments issued by a Company entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by a Company entity are recognised at the proceeds received, net of direct issue costs. Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in Statement of Profit and Loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

Financial liabilities

All Financial liabilities are measured at amortized cost using effective interest method or fair value through profit and loss. However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, financial guarantee contracts issued by the Company, and commitments issued by the Company to provide a loan at below-market interest rate are measured in accordance with the specific accounting policies set out below.

Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is either contingent consideration recognised by the Company as an acquirer in a business combination to which Ind AS 103 applies or is held for trading or it is designated as at FVTPL. A financial liability is classified as held for trading if: it has been incurred principally for the purpose of repurchasing it in the near term; or on initial recognition it is part of a portfolio of identified financial instruments that the Company manages together and has a recent actual pattern of short-term profit-taking; or it is a derivative that is not designated and effective as a hedging instrument. A financial liability other than a financial liability held for trading or contingent consideration recognised by the Company as an acquirer in a business combination to which Ind AS 103 applies, may be designated as at FVTPL upon initial recognition if: such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; the financial liability forms part of a Company of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Company's documented risk management or investment strategy, and information about the Companying is provided internally on that basis; or it forms part of a contract containing one or more embedded derivatives, and Ind AS 109 permits the entire combined contract to be designated as at FVTPL in accordance with Ind AS 109. Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on re-measurement recognised in Statement of Profit and Loss. The net gain or loss recognised in Statement of Profit and Loss incorporates any interest paid on the financial liability and is included in the 'Other income' line item. However, for non-held-for-trading financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss, in which case these effects of changes in credit risk are recognised in Statement of Profit and Loss. The remaining amount of change in the fair value of liability is always recognised in Statement of Profit and Loss. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are reflected immediately in retained earnings and are not subsequently reclassified to Statement of Profit and Loss. Gains or losses on financial guarantee contracts and loan commitments issued by the Company that are designated by the Company as at fair value through profit or loss are recognised in Statement of Profit and Loss.

Financial liabilities subsequently measured at amortised cost

Financial liabilities that are not held-for-trading and are not designated as at FVTPL are measured at amortised cost at the end of subsequent accounting periods. The carrying amounts of financial liabilities that are subsequently measured at amortised cost are determined based on the effective interest method. Interest expense that is not capitalised as part of costs of an asset is included in the 'Finance costs' line item. The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

De-recognition of financial liabilities

The Company derecognizes financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired. An exchange with a lender of debt instruments with substantially different terms is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, a substantial modification of the terms of an existing financial liability (whether or not attributable to the financial difficulty of the debtor) is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in Statement of Profit and Loss.

y. Derivative financial instruments

The Company uses derivative financial instruments, such as forward foreign exchange contracts, to hedge its foreign currency risks. Resulting profit or loss on such contracts are recognized on the due date. The value of the open position of the derivative instruments are as on the reporting date is arrived and mark to market losses if any are provided for in the Statement of Profit and Loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

Fair value measurement

The Company measures financial instruments, such as, derivatives at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either: i) In the principal market for the asset or liability, or ii) In the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, recognized the use of relevant observable inputs and recognized the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are recognized¹⁴ within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole: Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

z. Reclassification of financial assets and liabilities:

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. If the Company reclassifies

financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in the business model. The Company does not restate any previously recognized gains, losses (including impairment gains or losses) or interest.

aa. Leases

The Company's lease asset classes primarily consist of leases for buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset (ii) the Company has substantially all the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a right-of-use (ROU) asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases) and low value leases. For these short-term and low-value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements include the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

ROU assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. ROU assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e., the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of these leases. Lease liabilities are remeasured with a corresponding adjustment to the related ROU asset if the Company changes its assessment of whether it will exercise an extension or a termination option.

Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

➤ **The Company as a lessor:**

Leases for which the Company is a lessor is classified as a finance or operating lease. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases. When the Company is an intermediate lessor, it accounts for its interests in the head lease and the sublease separately. The sublease is classified as a finance or operating lease by reference to the ROU asset arising from the head lease. For operating leases, rental income is recognized on a straight-line basis over the term of the relevant lease.

➤ **The changes in the carrying value of ROU assets over the period of last three years since transition.**

Class of Lease Assets: Land & Building

(Rs. in Lakhs)

Particulars	March 31st, 2024	March 31st, 2023	March 31st, 2022
Opening	16,701.71	3,838.92	2,014.78
Additions	961.81	10,486.74	3,049.27

Amortization	-	2,976.87	(780.51)
Deletion	(676.99)	(600.82)	(444.62)
Closing	16,986.53	16,701.71	3,838.92

The aggregate depreciation expense on ROU assets is included under depreciation and amortization expense in the Statement of Profit and Loss.

➤ **The movement of leased liabilities over the period of last three years since transition.**

(Rs. in Lakhs)			
Particulars	March 31st, 2024	March 31st, 2023	March 31st, 2022
Land & Building			
Balance at the beginning of the period	17,613.89	2,703.06	2,000.43
Additions	113.33	17,323.55	1,714.21
Payment of lease liabilities	267.75	283.01	206.76
Finance cost accrued during the period	-	-	(702.75)
Deletion	(828.97)	(2,695.73)	(515.59)
Balance at the end of the period	17,166.00	17,613.89	2,703.06

The Company does not face a significant liquidity risk regarding its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

Rental expense recorded for short-term leases was Rs.828.97/- Lakhs for the year ended March 31, 2024, and 'Rs.2,695.73/- Lakhs &Rs.515.59/- /- Lakhs for the period ended March 31, 2023& period ended March 31, 2022, respectively.

bb. Accounting judgments and key sources of estimation

In the course of applying the policies outlined in all notes as above, the Company is required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future period, if the revision affects current and future periods.

cc. Details of Corporate Social Responsibility (CSR) Expenditure:

Annual Report on Corporate Social Activities undertaken by the Company during the financial year ended **March 31, 2024** is given in the Annual Report.

dd. Disclosure under Micro, Small and Medium Enterprises Development Act:

The company complies with the provisions of MSME Act, 2006 and pays its MSME vendors within permitted maximum credit period (i.e.,45 days from the date of acceptance).

ee. Capital management & Risk Management Strategies:

i) Capital management

The Company being in a capital-intensive industry, maintains a strong credit rating and healthy capital ratios and establish a capital structure that would maximize the return to stakeholders through optimum mix of debt and equity. The Company's capital requirement is mainly to fund its capacity expansion, and strategic acquisitions. The principal source of funding of the Company has been, borrowings from banks duly supplemented by internal accruals. The Company closely monitors judicious allocation of resources amongst competing capital expansion projects and strategic acquisitions, to capture market opportunities at minimum risk. The Company monitors its capital, using gearing ratio.

ii) financial risk management

The Company's Corporate Treasury function provides services to the business, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Company. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The Company seeks to minimize the effects of these risks by using derivative financial instruments to hedge risk exposures, to the extent felt necessary. . The use of financial derivatives is governed by the Company's policies approved by the Board of Directors, which provide written principles on foreign exchange risk management, the use of financial derivatives, and the investment of excess liquidity. Compliance with policies and exposure limits is reviewed by the internal auditors on a continuous basis. The Company does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

iii) foreign currency risk management

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. Exchange rate exposures are managed within approved policy parameters utilizing forward foreign exchange contracts and currency options. The carrying amounts of the Company's foreign currency denominated sundry debtor and sundry creditor at the end of the reporting period is as under:

	Euro	USD	GBP	JPY	SGD
Sundry Debtor	1,04,15,836	365,81,130	-	-	-
Sundry Creditor	20,20,840	79,51,499	2,72,552	1,12,500	-

The Forward exchange contracts entered into by the Company and outstanding are as under:

Derivative position - Profit / (Loss) (Rs. Lakhs)			
Year of Maturity	USD	Euro	Total
2023-2024	1,051.91	1,058.99	2,110.90
Total Profit / (Loss)	1,051.91	1,058.99	2,110.90

iv) Interest rate risk management

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's long-term debt obligations with floating interest rates.

There is no quantification of the risk associated such interest rate variations. The total secured loans of the company as at March 31, 2023, amounts to Rs.66,490.10/-lakhs. If the rate of interest were to go up / down by 1%, the impact on the bottom line of the company will be to the tune of Rs.38/- lakhs.

v) Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The company has a strong credit control policy which is used actively which helps the company mitigate the losses on account of the credit risk.

vi) Foreign Currency Risk Sensitivity

The company is a forex surplus company and hence any depreciation of INR in comparison to the transaction rate will have a positive impact on the profits of the company.

ff. Related Party Disclosures:

Details of Related Party transactions is as given in Annexure.

gg. Bank deposits statement

In view of the availability of online access for various financial assets and financial liabilities there is no need to obtain a separate balance confirmation. The company has a copy of the downloaded version of the closing balances of all the material assets and liabilities duly certified the management and the same has been verified by the Internal Auditor.

hh. Operating segments

The Director Mr. Krishna Chivukula Jr. of the Company has been identified as the Chief Operating Decision Maker (CODM) as defined by Ind AS 108, Operating Segments. The CODM evaluates the Company's performance and allocates resources based on an analysis of various performance indicators, however the Company is primarily engaged in only one segment viz., "Manufacturing of Engineering Components". Hence the Company does not have any reportable Segments as per Indian Accounting Standard 108 "Operating Segments".

INDO-MIM LIMITED**Statement of changes in equity for the year ended March 31,2024**

(Amounts in INR Lakhs, unless otherwise stated)

a. Equity Share Capital

Paid up Equity Share capital	Note No.	No of Shares	Amount
As at March 31, 2023	10	95,978,056	4,798.90
Changes in equity share capital		386,052,716	21.41
As at March 31, 2024		482,030,772	4,820.31

b. Other Equity

Particulars	Securities Premium	General Reserve	Profit & Loss	OCI	Total
Balance as at April 01, 2022	74.94	2,091.79	132,216.90	(788.75)	133,594.87
Profit for the year			41,577.57		41,577.57
Others			(1,289.14)	198.53	(1,090.61)
Dividend paid			(13,062.61)		(13,062.61)
Bonus shares / (Forfeiture of Bonus shares)			-		-
Remeasurements of defined benefits plan				(614.18)	(614.18)
Total comprehensive income for the year	-	-	27,225.82	(415.65)	26,810.17
Balance as at March 31, 2023	74.94	2,091.79	159,442.72	(1,204.40)	160,405.03
Balance as at April 01, 2023	74.94	2,091.79	159,442.72	(1,204.40)	160,405.03
Additions/Profit for the year	10,595.44		35,736.62		46,332.06
Others			117.07		117.07
Dividend paid			(37,357.38)		(37,357.38)
Bonus shares / (Forfeiture of Bonus shares)			-		-
Remeasurements of defined benefits plan				(1,735.56)	(1,735.56)
Total comprehensive income for the year	10,595.44	-	(1,503.69)	(1,735.56)	7,356.19
Balance as at March 31, 2024	10,670.38	2,091.79	157,939.02	(2,939.96)	167,761.22

The accompanying notes are an integral part of the Financial Statements

For P Murali & Co
Chartered Accountants
Firm Regn. No. 0072578

A Krishna Rao
Partner
M.No. 020085

UDIN: 24020085161400WP4576

Place: Hyderabad, India
Date: 03-09-2024

For INDO-MIM Limited

Krishna Chivukula
Chairman & MD
DIN: 01625119
Place: Florida, USA

P Balasubramanian
CFO
Place: Bangalore

Krishna Chivukula Jr
Director & CEO
DIN: 02483835
Place: Bangalore, India

Santosh Dash
Company Secretary
F11798, Bangalore

INDO-MIM LIMITED

Notes to the Standalone Financial statements
(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO. 1(a) : PROPERTY, PLANT & EQUIPMENT

Sl. No.	Particulars	Gross Block		As on 31.03.2024	Additions during the year	Sales/Disposals during the year	As on 31.03.2024	Depreciation/Amortization		Net Block as on 31.03.2024	Net Block as on 31.03.2023
		As on 01.04.2023						Dep. As on 01.04.2023	Dep. For the year 23-24		
1	LAND	2,593.11		2,593.11			2,593.11	-		2,593.11	2,593.11
2	BUILDING	18,059.40	285.41	18,344.81			18,344.81	4,370.98	582.88	13,973.83	13,628.42
3	PLANT & MACHINERY	1,24,530.94	16,141.36	1,40,672.30		(407.14)	1,40,265.16	60,068.41	16,439.42	74,226.75	64,452.53
4	ELECTRICAL EQUIPMENT	9,663.46	963.21	10,626.67			10,626.67	5,641.83	641.62	4,984.84	4,021.93
5	OFFICE EQUIPMENT	1,475.13	82.66	1,557.79			1,557.79	1,283.36	60.71	374.43	189.79
6	COMPUTERS	4,811.74	849.98	5,661.72			5,661.72	4,160.92	270.63	1,500.80	670.82
7	FURNITURE	4,739.19	223.79	4,962.98			4,962.98	2,906.71	334.93	2,056.27	1,742.48
8	VEHICLES	1,230.01	271.29	1,501.30		(35.86)	1,465.44	718.29	117.15	783.05	511.72
9	ROADS	703.63	37.60	741.23			741.23	25.93	21.68	715.30	177.69
10	PLANT & MACHINERY FE	2,217.42	2,052.07	4,269.49		(2,217.42)	2,052.07	-	12,767.82	2,052.07	2,217.42
	SUB-TOTAL (A)	1,65,534.06	20,936.99	1,86,471.05		(2,740.42)	1,83,730.63	79,128.13	12,767.82	95,842.68	90,215.92
1	CAPITAL W/P	4,899.06	8,990.69	13,889.75		(121.93)	13,767.82	-	-	13,767.81	4,899.06
	SUB-TOTAL (B)	4,899.06	8,990.69	13,767.81		(121.93)	13,645.88	-	-	13,645.87	4,899.06
	TOTAL (A+B)	1,70,433.11	29,927.68	1,90,360.79		(2,862.35)	1,87,498.44	79,128.13	12,767.82	1,09,488.55	95,115.98
	Previous Year	1,49,405.38	25,176.85	1,74,582.23		(2,891.12)	1,71,691.11	67,468.98	12,191.15	95,104.98	81,936.40

Capital work-in-progress ageing schedule for the year ended March 31, 2024 is as follows:

CWIP	Amount in CWIP for a period of			Total
	<1 year	1-2 years	>2 years	
Projects in progress	8,000.09	4,777.12	-	12,867.81
Projects temporarily suspended	-	-	-	-

Capital work-in-progress ageing schedule for the year ended March 31, 2023 is as follows:

CWIP	Amount in CWIP for a period of			Total
	<1 year	1-2 years	>2 years	
Projects in progress	3,444.27	1,454.79	-	4,899.06
Projects temporarily suspended	-	-	-	-

NOTE NO. 1(b) : DEPRECIATION AND AMORTISATION EXPENSE

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2023
(a) Depreciation of property, plant and equipment	12,267.82	11,935.24
(b) Amortisation	476.99	600.82
Total	12,744.81	12,536.06

INDO-MIM LIMITED

Notes to the Standalone Financial statements
(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO 2(a): RIGHT OF USE ASSET

Following are the changes in the carrying value of right of use assets for the year ended March 31, 2024

Particulars	Category of ROU asset			
	Land	Buildings	Computers	Total
Balance as at April 1, 2023	3,257.34	2,541.68	-	5,799.02
Additions	-	113.33	-	113.34
Deletion	-	-	-	-
Depreciation	(33.34)	(643.65)	-	(677.00)
Balance as at March 31, 2024	3,224.00	2,011.37	-	5,235.36

Following are the changes in the carrying value of right of use assets for the year ended March 31, 2023

Particulars	Category of ROU asset			
	Land	Buildings	Computers	Total
Balance as at April 1, 2022	1,327.98	2,510.93	-	3,838.92
Additions	1,959.40	601.52	-	2,560.92
Deletion	-	-	-	-
Depreciation	(30.04)	(576.77)	-	(606.82)
Balance as at March 31, 2023	3,257.34	2,541.68	-	5,799.02

NOTE NO 2(b): LEASE LIABILITIES

The following is the break-up of current and non-current lease liabilities as at March 31, 2024 and March 31, 2023

Particulars	As at	
	March 31, 2024	March 31, 2023
Current lease liabilities	828.97	816.75
Non-current lease liabilities	1,574.40	2,040.50
Total Lease Liabilities	2,403.37	2,851.25

The movement in lease liabilities during the year ended March 31, 2024 and March 31, 2023 is as follows:

Particulars	As at	
	March 31, 2024	March 31, 2023
Balance at the beginning	2,851.25	2,703.06
Additions	113.33	2,560.92
Finance cost accrued during the period	267.75	283.01
Deletions	-	-
Payment of lease liabilities	(828.97)	(2,693.73)
Balance at the end	2,403.37	2,851.25

NOTE NO 3: INVESTMENTS

Particulars	As at	
	March 31, 2024	March 31, 2023
Non-current investments		
Investment in equity instruments (Unquoted)		
-In Subsidiaries (at cost unless stated otherwise)		
Triax Industries, LLC, USA		
449,000 (March 31, 2023 : 276,000) units, fully paid	29,804.69	21,942.20
Indo-MIM, Inc, USA		
330,000 (March 31, 2023 : 330,000) Equity Shares, fully paid	21,647.55	21,647.55
Conway Marsh & Garrett Technologies Limited, UK		
3,50,000 Shares of GBP 1 each (March 31, 2023 : Nil) Equity Shares of (GBP each)	10,556.11	-
-In Others (at cost unless stated otherwise):		
Avanda Ka Solar Private Limited		
71,02,550 (March 31, 2022 : 71,02,550) Equity Shares of Rs.10/- each, fully paid	710.26	710.26
Total non-current investments	62,718.61	43,400.00
Aggregate amount of unquoted investments	62,718.61	43,400.00
Aggregate amount of impairment in value of investment	-	-

NOTE NO 4: OTHER FINANCIAL ASSETS

Particulars	As at	
	March 31, 2024	March 31, 2023
Non- Current		
Security Deposits	1,577.76	1,402.89
Total non-current other financial assets	1,577.76	1,402.89

NOTE NO 5: INVENTORIES

Particulars	As at	
	March 31, 2024	March 31, 2023
Inventories		
a) Raw materials (Valued at Cost)	22,139.89	21,050.56
Sub Total	22,139.89	21,050.56
b) Work - in - progress (Valued at Cost)	22,957.98	22,827.90
Sub Total	22,957.98	22,827.90
c) Finished goods (Valued at Cost)	6,680.10	4,258.77
Sub Total	6,680.10	4,258.77
d) Stores and spares	1,287.58	1,258.64
Sub Total	1,287.58	1,258.64
Total Inventories	53,065.56	49,395.86

NOTE NO 6: TRADE RECEIVABLES

Particulars	As at	
	March 31, 2024	March 31, 2023
Trade Receivables considered good - Secured Less: Allowance for expected credit loss	37,892.54	37,507.28
Trade Receivables considered good - Secured	37,892.54	37,507.28
Trade Receivables considered good - Unsecured, Less: Allowance for expected credit loss		
Trade Receivables considered good - Unsecured	-	-
Trade Receivables which have significant increase in Credit Risk, Less: Allowance for expected credit loss		
Trade Receivables which have significant increase in Credit Risk	-	-
Trade Receivables - credit impaired Less: Allowance for credit impairment		
Trade Receivables - credit impaired	-	-
Total Trade Receivables	37,892.54	37,507.28

Trade receivables aging schedule for the year ended as on March 31, 2024

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months -1 year	1-2 Years	2-3 years	More than 3 years	
Undisputed						
Considered good	37,892.02	207.52	-	-	-	37,892.54
Which have significant increase in credit risk	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-
Disputed						
Considered good	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-
Less: Allowance for credit loss	-	-	-	-	-	-
Total Trade Receivables	37,892.02	207.52	-	-	-	37,892.54

Trade receivables aging schedule for the year ended as on March 31, 2023

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months -1 year	1-2 Years	2-3 years	More than 3 years	
Undisputed						
Considered good	36,503.07	1,004.21	-	-	-	37,507.28
Which have significant increase in credit risk	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-
Disputed						
Considered good	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	-	-
Credit impaired	-	-	-	-	-	-
Less: Allowance for credit loss	-	-	-	-	-	-
Total Trade Receivables	36,503.07	1,004.21	-	-	-	37,507.28

NOTE NO 7: CASH AND CASH EQUIVALENTS

Particulars	As at	
	March 31, 2024	March 31, 2023
Balance with Banks - in current accounts	5,843.22	14,352.00
Cash on hand	7.71	12.42
Total Cash and cash equivalents	5,850.93	14,364.42

NOTE NO 8: OTHER BANK BALANCES

Particulars	As at	
	March 31, 2024	March 31, 2023
On Margin Money Deposit Accounts	64.10	36.31
Term deposits with banks with a original maturity of more than twelve months	2,281.73	-
Total Other Bank Balances	2,345.83	36.31

NOTE NO 9: OTHER ASSETS

Particulars	As at	
	March 31, 2024	March 31, 2023
a) Other non-current assets		
Secured and considered good		
- Cenvat & VAT	-	-
- GST & Others	25,176.80	20,061.42
Unsecured and considered good		
- Advance tax, TDS & TCS	17,194.46	14,945.62
- Capital Advances	310.23	190.36
- Other Advances	2,505.59	2,167.82
- Plan Asset Value	-	42.46
Total non-current other assets	45,187.08	37,407.68
b) Other current assets		
Capital Advance	3,717.63	4,090.68
Deferred Rent	98.11	125.97
OFS Expenditure	388.43	131.94
Total current other assets	4,204.17	4,348.58

NOTE NO 10: EQUITY SHARE CAPITAL

Particulars	As at	
	March 31, 2024	March 31, 2023
Equity Share Capital		
(a) Authorised		
60,00,00,000 Equity shares of Rs. 1/- each	6,000.00	6,000.00
(b) Issued		
48,20,30,772 (Previous Year 9,59,78,056)	4,820.31	4,798.90
Equity Sahres of Rs. 1/- each		
(c) Subscribed & Fully Paid Up		
48,20,30,772 (Previous Year 9,59,78,056)	4,820.31	4,798.90
Equity Sahres of Rs. 1/- each		
(d) Subscribed & not fully paid up	-	-
(e) Par value per share Rs. 1/-	-	-
(Previous year - Par value per share Rs. 5/-)		
Total Equity Share Capital	4820.31	4798.90
Details of shareholder holding more than 5% shares of the company:	% of Share Holding	% of Share Holding
Equity Shares held By Green Meadows Investments Ltd, Mauritius (March 31, 2024 : 43,78,86,732 of Re. 1/- each, March 31, 2023 : 8,71,49,248 of Rs 5/- each)	90.84%	90.80%

Disclosure of Shareholding of Promoters - As at March 31, 2024 -

Promoter name	No. of shares (Rs 1/- per Share - 31-3-2024)	No. of shares (Rs 5/- per Share - 31-3-2023)	% Change during the year
Green Meadows Investments Ltd	43,78,86,732	8,71,49,248	0.49%
Krishna Chivukula	9,94,735	11,22,024	-82.27%
Jagadamba Chandrasekhar	56,10,120	11,22,024	0.00%
Krishna Chivukula Jr.	-	-	0.00%
Raj Chivukula	-	-	0.00%

Disclosure of Shareholding of Promoters - As at March 31, 2023

Promoter name	No. of shares - 31-3-2023	No. of shares - 31-3-2022	% Change during the year
Green Meadows Investments Ltd	8,71,49,248	8,71,49,248	0.00%
Krishna Chivukula	11,22,024	22,44,048	-50.00%
Krishna Chivukula Jr.	-	-	0.00%

The amount of per share dividend recognized as distribution to equity shareholders in accordance with Companies Act 2013 is as follows:

Particulars	Year ended March 31,	
	2024	2023
Interim Dividend for fiscal 2023-2024	18,076.15	
Interim Dividend for fiscal 2022-2023		19,281.23

The reconciliation of the number of shares outstanding and the amount of share capital as at March 31, 2024 and March 31, 2023 is set out below:

Particulars	As at March 31, 2024		As at March 31, 2023	
	Number of shares	Amount (Rs Lakhs)	Number of shares	Amount (Rs Lakhs)
As at the beginning of the period (Rs 5/-each)	9,59,78,056	4,798.90	9,59,78,056	4,798.90
Stock Split to Rs. 1/- each	47,98,90,280	4,798.90		
Add : Further allotment of Shares	21,40,492	21.40		
As at the end of the period	48,20,30,772	4,820.31	9,59,78,056	4,798.90

NOTE NO 11: NON-CURRENT BORROWINGS

Particulars	As at	
	March 31, 2024	March 31, 2023
Secured		
(I) From banks - Term loans	81,973.94	66,490.77
- Restatement value of Secured Loans	2,061.09	2,402.28
- Less: Current maturities of long term debt (Refer note no 14)	(29,141.10)	(18,900.86)
(Secured by first Charge on the PPE of the company on Paripassu Basis)		
Terms of Repayment		
During 2024-25 - Rs. 29,141/- Lakhs		
During 2025-26 - Rs. 30,979/- Lakhs		
During 2026-27 - Rs. 27,364/- Lakhs		
During 2027-28 - Rs. 22,997/- Lakhs		
During 2027-28 - Rs. 12,318/- Lakhs		
During 2028-29 - Rs. 4,280/- Lakhs		
Total Non-Current Borrowings	54,893.93	49,992.19

NOTE NO 12: PROVISIONS

Particulars	As at	
	March 31, 2024	March 31, 2023
(a) Non-current		
Provisions for employee benefits		
- Provision for Leave Encashment	743.98	599.88
Total Non-Current provisions	743.98	599.88
(b) Current		
Provision for employee benefits	4.98	9.16
Others - Provident Fund Payable	106.68	102.21
- Provision for Expenses	3,448.88	3,062.88
Total Current Provisions	3,560.54	3,174.25

NOTE NO 13: DEFERRED TAX (ASSET)/LIABILITY

Particulars	As at	
	March 31, 2024	March 31, 2023
Opening DTA/DTL	2,295.17	1,511.29
(Debit)/Credit to P & L	(594.01)	783.88
Closing (DTA)/DTL	1,701.16	2,295.17

NOTE NO 14: CURRENT BORROWINGS

Particulars	As at	
	March 31, 2024	March 31, 2023
Loans repayable on demand		
(I) from banks		
Cash credit - Kotak Mahindra Bank	7,980.18	3,959.23
Cash credit - State Bank of India	-	1,240.88
Cash credit - IDBI Bank Limited	1,521.44	1,250.05
Cash credit - HDFC Bank Limited	9,251.74	1,101.11
Cash credit - Axis Bank Limited	1,542.97	1,213.57
Cash credit - IDFC Bank Limited	2,714.49	2,761.79
Current maturities of long term debt (Refer note no.11)	29,141.10	18,900.86
Total Current Borrowings	52,151.92	30,427.50

Notes:
Working Capital facilities including Cash Credits facilities as taken from all the banks are secured by way of first charge on the Current Assets of the Company on pari passu basis.

NOTE NO 15: TRADE PAYABLES

Particulars	As at	
	March 31, 2024	March 31, 2023
Outstanding dues of micro enterprises and small enterprises	1,278.94	1,747.34
Outstanding dues of creditors other than micro enterprises and small enterprises	17,355.35	17,670.51
Total Trade Payables	18,634.29	19,417.85

Trade payables ageing schedule for the year ended as on March 31, 2024

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	1,278.94	-	-	-	1,278.94
(ii) Others	17,355.35	-	-	-	17,355.35
(iii) Disputed dues — MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-

Trade payables ageing schedule for the year ended as on March 31, 2023

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	1,747.34	-	-	-	1,747.34
(ii) Others	17,670.51	-	-	-	17,670.51
(iii) Disputed dues — MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-

Payables to Micro, Small & Medium Enterprises	As at March 31, 2024	As at March 31, 2023
Principal amount remaining unpaid as at year-end	1,278.94	1,747.34
Interest due thereon as at year-end	-	-
Interest paid by the Company in terms of Section 16 of Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of payment made to the suppliers beyond the appointed day during the year	-	-
Interest due and payable for the period of delay in making payment (which	-	-
Interest accrued and remaining unpaid as at year-end	-	-
Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprises for the purpose of disallowance as a deductible expenditure under Section 23 of the Act	-	-

NOTE NO 16 (a): OTHER CURRENT LIABILITIES

Particulars	As at	
	March 31, 2024	March 31, 2023
TDS Payable	984.01	460.59
Direct Benefit Obligation (DBO)	274.39	-
Total Other Current Liabilities	1,258.40	460.59

NOTE NO 16 (b): CURRENT TAX LIABILITIES

Particulars	As at	
	March 31, 2024	March 31, 2023
Income Tax Provision	15,320.88	14,345.30
Total Current Tax Liabilities	15,320.88	14,345.30

NOTE NO 16 (c): NON-CURRENT LIABILITIES

Particulars	As at	
	March 31, 2024	March 31, 2023
Direct Benefit Obligation (DBO)	1,751.32	-
Conway Marsh Garnet Holdings) Limited	-	-
Total other non-Current Liabilities	1,751.32	-

INDO-MIM LIMITED

Notes to the Standalone Financial statements

(Amounts in INR Lakhs, unless otherwise stated)

NOTE NO. 17 : REVENUE FROM OPERATIONS

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2023
Revenue from operations (a) Sale of Products	2,41,736.10	2,31,738.74
Total Revenue from Operations	2,41,736.10	2,31,738.74

NOTE NO. 18 : OTHER INCOME

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2024
(a) Interest income	110.30	67.15
(b) Other non-operating income (net of expenses directly attributed to such income)	-	1,873.90
(c) Insurance income	27.30	-
(d) Sale of e-scripts	2,020.38	-
(e) Others-Rental accrued interest	38.14	-
Total Other Income	2,196.12	1,941.05

NOTE NO. 19 : COST OF MATERIALS CONSUMED

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2024
Material A (Metal Powders)	38,469.92	33,104.63
Total Cost Of Materials Consumed	38,469.92	33,104.63

NOTE NO. 20 : CHANGE IN INVENTORIES & WIP.

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2024
Finished Goods		
Finished goods at the beginning of the period	4,258.77	5,042.80
Less : Finished goods at the end of the period	6,680.10	4,258.77
Sub Total (A)	(2,421.33)	784.03
Work in Process		
Stock in Site at the beginning of the year	22,827.90	24,147.28
Less : Stock in Site at the end of the year	22,957.98	22,827.90
Sub Total (B)	(130.08)	1,319.38
(Increase) / Decrease in Inventories (A+B)	(2,551.41)	2,103.41

NOTE NO. 21 : EMPLOYEE BENEFIT EXPENSES

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2024
(a) Salaries & Wages	35,379.91	30,257.74
(b) Contribution to Provident & Other Funds	2,356.69	1,734.13
(c) Staff Welfare Expenses	4,377.37	4,246.28
Total Employee Benefit Expenses	42,113.97	36,238.15

NOTE NO. 22 : FINANCE COST

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2024
(a) Interest Expenses :		
- Interest on Cash Credit	1,198.03	756.32
- Interest on Car Loan	28.13	19.30
- Loan processing Charges	234.43	210.54
(b) Other Borrowing costs	6,490.92	3,799.95
(c) Interest unwind -lease liability	267.75	283.01
(d) Applicable net loss on foreign currency translations & transactions	94.19	-
Total Finance Cost	8,313.45	5,069.12

NOTE NO. 23 : OTHER EXPENSES

Particulars	Year Ended 31.03.2024	Year Ended 31.03.2024
I) Other Operating Expenses		
(a) Consumption of Stores & Spares	38,003.21	34,000.29
(b) Power & Fuel	7,228.77	6,916.21
(c) Outside Processing	12,741.46	13,261.11
(d) Rent	361.86	334.33
(e) Repairs & Maintenance	6,086.07	5,341.47
(f) Casual Labor Expenditure	2,494.98	2,227.61
(g) Freight for Outside Processing	467.42	616.53
(h) Testing/Inspection & Certification Charges	160.66	74.72
(i) Insurance	326.00	288.55
(j) Water Charges(Factory)	135.84	123.20
Sub-total (I)	68,006.27	63,184.02
II) Administrative Expenses		
(a) Professional Consultancy fee	2,253.43	2,549.50
(b) Office Maintenance	966.33	952.17
(c) Security Charges	826.33	837.96
(d) Rates & Taxes (excluding Income Tax)	745.69	947.10
(e) Telephone, Postage and Others	115.45	94.18
(f) Vehicle Maintenance	29.33	11.59
(g) Printing & Stationery Expenses	242.10	249.58
(h) Conveyance	73.96	46.48
(i) CSR expenditure	969.20	761.92
(j) Audit Fees		
(i) For Statutory Audit	10.00	10.00
(ii) For Taxation Matters	4.00	4.00
(iii) For Other Services	4.00	4.00
(k) Others	58.07	69.62
Sub-total (II)	6,297.89	6,538.10
III) Selling and distribution expenditure		
(a) Travelling & Marketing Expenditure	13,594.37	12,870.80
(b) Freight for Finished Goods	5,195.75	6,216.28
Sub-total (III)	18,790.12	19,087.07
Total Other Expenses (I+II+III)	93,094.28	88,809.19

NOTES ON ACCOUNTS:

Note No. 24 – Significant Accounting Policies:

a. Statement of compliance

Standalone Financial Statements have been prepared in accordance with the accounting principles generally accepted in India including Indian Accounting Standards (Ind AS) prescribed under the section 133 of the Companies Act, 2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation and disclosures requirement of Division II of revised Schedule III of the Companies Act 2013, (Ind AS Compliant Schedule III), as applicable to standalone financial statement.

The financial statements are prepared using accrual basis of accounting and historical cost convention except for certain material items that have been measured at fair value as required by the relevant Ind AS. The figures in the financial statements are mentioned in Indian Rupees ('INR') and all values are specified in lakhs with two decimal places, except otherwise indicated.

b. Use of estimates and judgments

The preparation of the financial statements requires that the Management to make estimates, assumptions and judgments that affect the reported amounts of assets and liabilities, disclosure of contingent liabilities as at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. The recognition, measurement, classification and disclosure of an item or information in the financial statements is made relying on these estimates. The estimates and judgments used in the preparation of the financial statements are continuously evaluated by the Management and are based on historical experience and various other assumptions and factors that the Management believes to be reasonable under the existing circumstances. Actual results could differ from those estimates. Any revision to accounting estimates is recognized prospectively in current and future periods.

c. Property, plant and equipment

The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, including relevant borrowing costs for qualifying assets and any expected costs of decommissioning. Expenditure incurred after the property, plant and equipment have been put into operation, such as repairs and maintenance, are charged to the Statement of Profit and Loss in the year in which the costs are incurred. Major shut-down and overhaul expenditure is capitalised as the activities undertaken improves the economic benefits expected to arise from the asset. An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in Statement of Profit and Loss. Assets in the course of construction are capitalised in the assets under Capital work in progress. At the point when an asset is operating at management's intended use, the cost of construction is transferred to the appropriate category of property, plant and equipment and depreciation commences. Costs associated with the commissioning of an asset and any obligatory decommissioning costs are capitalised where the asset is available for use but incapable of operating at normal levels, revenue (net of cost) generated from production during the trial period is capitalised. Property, plant and equipment held for use in the production, supply or administrative purposes, are stated in the balance sheet at cost less accumulated depreciation and accumulated impairment losses, if any.

d. Depreciation / Amortization

Depreciation is recognised so as to write off the cost of assets (other than freehold land and properties under construction) less their residual values over their useful lives, using the straight-line method. Depreciation is recognized on a straight-line basis over their estimated useful lives. The estimated useful life and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Depreciation on tangible assets is provided as per the provisions of Schedule II of the Companies Act, 2013 based on useful life as notified by Regulatory Authorities considering residual value as 5%. Estimated useful life of the assets are as follows:

Building	30 years
Plant & Machinery	15 years
Furniture & Fittings	10 years
Office Equipment	5 years
Vehicles	8 years
Computers & Software	03 years
Electrical Installations	10 years

In case of additions during the year, depreciation is provided for the full year and no depreciation is provided in the year of sale/disposal. Extra Shift depreciation for Plant & Machinery is calculated as per Schedule II of the Companies Act as below:

- o Double Shift – 50% of the Depreciation claimed as per Single Shift and
- o Triple Shift – 100% of the Depreciation claimed as per Single Shift.

e. Impairment of tangible assets

At the end of each reporting period, the Company reviews the carrying amounts of its property, plant and equipments (tangible assets) to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). An impairment loss is recognised immediately in Statement of Profit and Loss. When an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in Statement of Profit and Loss.

f. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are recognised in Statement of Profit and Loss in the period in which they are incurred. The Company determines the amount of borrowing costs eligible for capitalization as the actual borrowing costs incurred on that borrowing during the period less any interest income earned on temporary investment of specific borrowings pending their expenditure on qualifying assets, to the extent that an entity borrows funds specifically for the purpose of obtaining a qualifying asset. In case if the Company borrows generally and uses the funds for obtaining a qualifying asset, borrowing costs eligible for capitalisation are determined by applying a capitalisation rate to the expenditures on that asset. The Company suspends capitalisation of borrowing costs during extended periods in which it suspends active development of a qualifying asset.

g. Investment property

Investment properties are land and buildings that are held for long term lease rental yields and/ or for capital appreciation. Investment properties are initially recognised at cost including transaction

costs. Subsequently investment properties comprising buildings are carried at cost less accumulated depreciation and accumulated impairment losses, if any.

Depreciation on buildings is provided over the estimated useful lives as specified in note d above. The residual values, estimated useful lives and depreciation method of investment properties are reviewed, and adjusted on prospective basis as appropriate, at each reporting date. The effects of any revision are included in the Standalone Statement of Profit and Loss when the changes arise.

An investment property is de-recognised when either the investment property has been disposed of or do not meet the criteria of investment property i.e. when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in the Standalone Statement of Profit and Loss in the period of de-recognition.

Investment in subsidiaries, associates and joint ventures

Investment in subsidiaries, associates and joint ventures are shown at cost in accordance with the option available in Ind AS 27, 'Separate Financial Statements'. Where the carrying amount of an investment is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount and the difference is transferred to the Statement of Profit and Loss. On disposal of investment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the Statement of Profit and Loss.

h. Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks and on hand and demand deposits with an original maturity of three months or less and highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value net of outstanding cash credit as they are considered an integral part of the Company's cash management.

i. Inventories

Cost of inventories includes cost of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Inventories of stores, spare parts, fuel and loose tools are stated at the lower of cost on FIFO basis and net realizable value. Closing Stock of finished goods in saleable condition and work in process are valued at weighted average cost. Net realizable value represents the estimated selling price for inventories in the ordinary course of business less all estimated costs of completion and estimated costs necessary to make the sale.

j. Revenue recognition

i) Sale of Goods

Revenue is recognised when substantial risks and rewards of ownership is transferred to the buyer under the terms of the contract and to the extent that it is probable that economic benefit will flow to the Company and that the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable as adjusted with discount, rebates, price reductions and incentives given to Customers.

ii) Dividend and interest income

Dividend income from investments is recognised as and when the shareholder's right to receive payment has been established and it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income on bank deposits is recognized on **accrual basis** whereas interest income on interest free security deposits given to lessor on terms of long-term lease agreement is recognised as income and corresponding amortized rent expenses as per the requirement of Ind AS 109.

k. Foreign currency transactions and foreign operations

The functional currency of the Company and its subsidiaries is determined on the basis of the primary economic environment in which it operates. The functional currency of the Company is Indian National Rupee (INR). In preparing the financial statements the Company, transactions in currencies other than the entity's functional currency are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at the reporting date and non-monetary items are carried at their fair value. Differences in book value and retranslated carrying value on monetary and non-monetary items are recognised in Statement of Profit and Loss in the period in which they arise. The amount that has been charged to Statement of Profit and Loss account on account of value difference on monetary and non-monetary items for the financial year ended March 31, 2023, and March 31, 2024, amounts to Rs. 56.94/- Lakhs and Rs. 312.35/- Lakhs respectively.

l. Employee benefits

The Company has following post-employment plans:

a) Defined benefit plans

(i) Gratuity

The Company provides for gratuity for employees as per the Payment of Gratuity Act, 1972. The gratuity plan is a funded plan administered at present by Birla Sun-life Insurance Company Limited. The liability or asset in respect of defined benefit gratuity plan is recognised in the balance sheet at the present value of defined benefit obligations at the end of the reporting period less fair value of plan assets. The defined benefit obligation and value of planned assets is calculated annually by actuaries through actuarial valuation using the projected unit credit method and the Company recognizes the changes in the defined benefit obligation as an expense in the statement of profit and loss. Service costs comprising of current service costs, past-service costs, gains and losses on curtailment and non-routine settlements, net interest expense or income is recognised as an expense in the statement of profit and loss. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and fair value of plan assets. This cost is included in employee benefit expenses in the statement of the profit & loss. Re-measurement comprising of actuarial gains and losses are recognised in the period in which they occur and directly recognised in other comprehensive income. Re-measurements are not reclassified to Statement of Profit and Loss in subsequent periods. Ind AS 19 requires the exercise of judgment in relation to various assumptions including future pay rises, inflation and discount rates and employee and pensioner demographics. The Company determines the assumptions in conjunction with its actuaries and believes these assumptions to be in line with best practice, but the application of different assumptions could have a significant effect on the amounts reflected in the income statement, other comprehensive income and balance sheet. There may be also interdependency between some of the assumptions

Post-Employment Benefit Plans:

a) Defined Benefit Obligation:

Particulars	(Rs. in Lakhs)	
	31-Mar-24	31-Mar-23
Liability at the beginning of the year	6,257.97	4958.43
Current Services Cost	691.33	526.66
Interest Cost	614.17	367.28
Benefits Cost	(172.25)	(187.58)
Actuarial (gain)/Loss	2,731.35	593.18
Liability at the end of the year	10,122.57	6257.97

b) Fair value of plan assets

(Rs. in Lakhs)

Particulars	31-Mar-24	31-Mar-23
Plan Assets at the beginning of the year	6,300.42	5703.03
Contribution During the period	853.36	380.03
Income During the Year	531.00	444.93
Actuarial Gain/(Loss)	412.07	-227.57
Plan Assets at the end of the year	8,096.86	6,300.42

c) Assets/(Liabilities) recognised in Balance Sheet)

(Rs. in Lakhs)

Particulars	31-Mar-24	31-Mar-23
Defined benefit obligation	10,122.57	6257.97
Fair value of plan asset	8,096.86	6300.42
Assets/(Liability) recognized in the balance sheet	(2,025.71)	42.46

d) Expenses recognized in the Statement of Profit and Loss under employee benefits expense

(Rs. in Lakhs)

Particulars	31-Mar-24	31-Mar-23
Current Service Cost	691.33	526.66
Interest Cost	614.17	367.28
Expected Return on Plan Assets	(531.00)	(444.93)
Expense recognized in Statement of Profit and Loss	774.50	449.02

e) Re-measurement costs for the period recognized in Other Comprehensive Income

(Rs. in Lakhs)

Particulars	31-Mar-24	31-Mar-23
Actuarial (Gain)/Losses due to Financial Assumption changes in DBO	2,982.16	126.59
Actuarial (Gain)/Losses due to Experience on DBO	(250.81)	466.59
Return on Plan Assets (Greater)/Less than discount rate	(412.07)	227.57
Total Actuarial (Gain)/Loss included in OCI	2,319.27	820.75

f) Principal assumptions used in determining gratuity:

Particulars	2023-24	2022-23
Interest Rate	7.22%	7.55%
Discount Factor	7.22%	7.55%

Estimated Rate of return on Plan Assets	7.22%	7.55%
Attrition Rate	9%	2%
Retirement Age	58	58
Salary Escalation	13%	11%
Interest Rate	7.22%	7.55%

g) Sensitivity Analysis

Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and attrition. The sensitivity analyses below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting year, while holding all other assumptions constant.

Particulars	(Rs. in Lakhs)	
	As at 31.03.2024	As at 31.03.2023
a) Impact of the change in discount rate Decrease or increase in DBO Impact due to increase of 1 % Impact due to decrease of 1 %	-1,121.66 1,345.64	-860.53 1054.98
b) Impact of the change in Salary growth rate Decrease or increase in DBO Impact due to increase of 1 % Impact due to decrease of 1 %	1,257.67 -1,075.06	1007.55 -841.05
c) Impact of the change in Attrition rate Decrease or increase in DBO Impact due to increase of 1 % Impact due to decrease of 1 %	-485.97 564.09	-307.09 362.68
d) Impact of the change in Mortality rate Decrease or increase in DBO Impact due to increase of 10 %	-16.50	-9.11

h) Fund Allocation:

Particulars	Aditya Birla	Fund value (Rs. in lakhs)
As on 31 st March 2024	100%	8,096.86
As on 31 st March 2023	100%	6,300.42

i) Maturity Analysis of projected benefit obligation:

Particulars	Up to 1 year	Between 1 to 5 Years	Over 6-10 Years	Above 10 years	Total
As at 31 March 2024					
Projected Benefit payable	313.64	1,255.33	2,716.84	5,836.76	10,122.57
As at 31 March 2023					
Projected Benefit payable	123.40	499.76	1,015.22	4,619.58	6,257.97

(ii) Leave Encashment

Paid annual leave is considered as a short-term employee benefit. In order to facilitate the employees to have a cover for a paid leave requirement in future, the company permits the employees to accumulate leave up to 45 days. Any leave balance in excess of 45 days is paid as leave encashment to the employees every year. The company calculates the value of the no of days of leave to the credit of the employee on the reporting date and provides for the same in the accounts. The company has not created a separate fund for this purpose.

b) Defined contribution plans

Under defined contribution plans, the Company pays pre-defined amounts to separate funds and does not have any legal or informal obligation to pay additional sums other than such pre-defined contribution. The Company's payments to the defined contribution plans are recognised as expenses on accrual basis.

(i) Provident Fund

Contributions towards Employees Provident Fund are made to the Employees Provident Fund Scheme in accordance with the statutory provisions at the rate of 12% of employee's basic salary. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

(ii) Superannuation Fund

The Company contributes 15% of the basic pay subject to a maximum of Rs. 150,000/- p.a. in respect of those employees who opted for it. The Superannuation Fund is administered by trustees and managed by Birla Sun-life Insurance Company Limited. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

(iii) National Pension Scheme

The Company contributes 10% of the basic pay in respect of those employees who opted for it. The Company contributes the amount payable in respect of a month in the following month. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

c) Short-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

m. Share-based payment arrangements:

The company does not have any share based payment to report on the reporting date. Professional payment linked to the share valuation have been valued as per the agreement and provided for in the books on the reporting date.

n. Taxation

Tax expense comprises of current and deferred tax. Current income tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income Tax Act, 1961. Current tax includes taxes to be paid on the profit earned during the year and for the prior periods. Deferred income taxes are provided based on the balance sheet approach considering the temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax is measured based on the tax rates and the tax laws enacted or substantively enacted at the balance sheet date. Deferred tax assets are recognised only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised. In situations where the company has unabsorbed depreciation or carry forward tax losses, all deferred tax assets are recognised only if it is probable that they can be utilised against future taxable profits. The carrying amount of deferred tax assets are reviewed at each balance sheet date. The company write-off the carrying amount of a deferred tax asset to the extent that it is no longer probable that sufficient future taxable income will be available against which deferred tax asset can be realised. Any such write-off is reversed to the extent that it becomes reasonably certain that sufficient future taxable income will be available.

Income Tax Reconciliation

	31-03-2024	31-03-2023
Particulars	Amount [in Rs. lakhs]	Amount [in Rs. lakhs]
Book profit as per Books of Account	51,047.21	55,819.23
Tax @ .2517	12,847.56	14,048.58
Add/(Less): Tax on Donations	243.93	191.76
Loss on sale of Assets		-
Excess of Receipt from FMV	2,233.53	-
Exemption of Rental on Annual value	-14.42	-
Others	-0.013	1.32
Tax Expenses	15,310.59	14,241.66
Current Tax	15,321	14,345.30
Deferred Tax	-10.29	-103.64
Prior Period taxes	-	-
	15,310.59	14,241.66

o. Earnings per share

Basic earnings per share are calculated by dividing the profit for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. For the purpose of calculating diluted earnings per share, the profit for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares. The Company has no outstanding instruments which are convertible into Equity in later date. So basic and diluted Earnings per Share remain same.

Particulars	2023-24	2022-23
Net Profit after Tax (Rupees in Lakhs)	35736.62	41,577.57
Weighted Average Number of Equity Shares	48,16,37,860	47,98,90,280
Basic/diluted Earnings per Share (Rupees)	7.42	8.66
Nominal Value per Share (Rupees)	01.00	05.00

p. Quantitative particulars as per Companies Act, 2013

(In Lakhs)

Finished Goods	YE 31-03-2024		YE 31-03-2023	
	Quantity Nos.	Value Rs.	Quantity Nos.	Value Rs.
Sales	1,933.60	2,41,736.10	2,196.89	2,31,738.74
Manufactured	1,982.24	NA	2,199.60	NA

(In Lakhs)

Work in Process	31-03-2024		31-03-2023	
	Quantity Nos.	Value Rs.	Quantity Nos.	Value Rs.
Opening Balance	876.30	22,827.90	836.08	24,147.28
Closing Balance	516.14	22,957.98	879.30	22,827.90

(In Lakhs)

Raw Materials	31-03-2024		31-03-2023	
	Quantity MTs	Value Rs.	Quantity MTs	Value Rs.
Opening Balance	3,163.86	21,050.56	2,240.54	12,682.98
Closing Balance	3,108.55	22,139.89	3,163.86	21,050.56

(In Lakhs)

Raw Materials	31-03-2024		31-03-2023	
	Quantity MTs	Value Rs.	Quantity MTs	Value Rs.
Purchases	6,706.70	41,290.47	7,209.81	40,006.12
Consumption	6,657.22	37,465.56	6,468.42	31,638.54

Power	31-03-2024	31-03-2023
Diesel Consumed Liters	2,82,805	3,65,110
Own Electricity Generated K.Watts	7,31,020	10,82,120
Outside Electricity Purchased K.Watts	8,92,85,008	8,19,65,491
Total Electricity Consumed K.Watts	9,00,16,028	8,30,47,611

q. Expenditure/Remittance in Foreign Currency :

(Rs. in Lakhs)

Particulars	2023-24	2022-23
Raw Material & Consumables	32,268.55	29,826.66
Branch offices	1,475.99	1,245.37
Capital Goods	8,920.71	12,172.06
Marketing & Other	12,022.45	10,925.42
ECB/FCTL Remittances	1,909.32	1,548.34
Investments in Subsidiary	17,263.04	8,790.48
OFS (Offer For Sale) outflow	87.29	14.52
Salary to Promoter (KC)	5,415.54	-

- r. Earnings in Foreign Exchange as reported by the Company to Government of India and as certified by Management.

(Rs. in Lakhs)		
Particular	2023-24	2022-23
Foreign exchange Inflow	2,08,376.91	1,89,947.08

s. Provisions and Contingent liabilities

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, and it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as asset if it is virtually certain that reimbursement will be received, and the amount of the receivable can be measured reliably.

Contingent liabilities is disclosed where there is a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity; or b) a present obligation that arises from past events but is not recognized because: i) it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or ii) the amount of the obligation cannot be measured with sufficient reliability. Such liabilities are disclosed in the notes but are not recognised in the books.

- t. List of Contingent liabilities as on the reporting date are as follows:

(Rs. In Lakhs)		
Particulars	2023-24	2022-23
Bank Guarantees / LCs -- A	2,555.86	3,379.74
Disputed Tax Liabilities:		
Central Excise	270.96	270.96
Service Tax	1,991.94	1,991.94
Customs duty	43.45	-
GST	974.08	217.68
Income Tax	228.04	1,889.45
Total Disputed Tax Liability -- B	3,507.96	4,369.53
Total Contingent Liabilities -- A+B	6,063.82	7,749.27

The company has obtained the BGs /LCs with sufficient margin as prescribed by the banks and is confident of meeting the commitments on these on the due date during the course of the business and hence has not provided for the same in the books of accounts. The company has not made any provision in the books for the disputed tax liabilities as appeal have been preferred in respect of them and the company is confident that its views will be upheld in the appeal process. The Company has also provided a Corporate Guarantee to Port Authority of San Antonio (Lessor) in connection with long term lease taken by its USA wholly owned subsidiary Indo-MIM INC. Indo MIM

has entered into a guarantee agreement with the Port Authority of San Antonio (Lessor) to secure the lease obligations of Indo MIM USA (Lessee). This guarantee ensures that all lease payments and responsibilities will be fulfilled, even in the event of a default by Indo MIM USA.

u. Financial instruments

Measurement and Recognition

Financial assets and financial liabilities are recognised when Company becomes a party to the contractual provisions of the instruments. Financial assets and financial liabilities are initially measured at fair value and on amortised cost basis subsequently. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in Statement of Profit and Loss. Financial assets other than trade receivables are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets are carried at fair value through profit or loss are initially recognised at fair value, and transaction costs are expensed in the Statement of Profit and Loss. Subsequent measurement financial assets, other than equity instruments, are subsequently measured at amortised cost, fair value through other comprehensive income or fair value through profit or loss on the basis of both: (a) the entity's business model for managing the financial assets and (b) the contractual cash flow characteristics of the financial asset.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition. Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at Fair Value through Profit and Loss (FVTPL). Interest income is recognised in Statement of Profit and Loss and is included in the "Other income" line item. Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on re-measurement recognised in Statement of Profit and Loss. The net gain or loss recognised in Statement of Profit and Loss incorporates any dividend or interest earned on the financial asset and is included in the 'Other income' line item.

Impairment of financial assets

The Company recognises a loss allowance for Expected Credit Losses (ECL) on financial assets that are measured at amortised cost and at FVOCI. The credit loss is difference between all contractual cash flows that are due to an entity in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original effective interest rate. This is assessed on an individual or collective basis after considering all reasonable and supportable including that which is forward looking. The Company's trade receivables or contract revenue receivables do not contain significant financing component and loss allowance on trade receivables is measured at an amount equal to lifetime expected losses i.e., expected cash shortfall, being simplified approach for recognition of impairment loss allowance. Under simplified approach, the Company does not track changes in credit risk. Rather it recognizes impairment loss allowance based on the lifetime ECL at each reporting date right from its initial recognition. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed. For financial assets other than trade receivables, the Company recognises 12-months expected credit losses for all originated or acquired financial assets if at the reporting date the credit risk of the financial asset has not increased significantly

since its initial recognition. The expected credit losses are measured as lifetime expected credit losses if the credit risk on financial asset increases significantly since its initial recognition. If, in a subsequent period, credit quality of the instrument improves such that there is no longer significant increase in credit risks since initial recognition, then the Company reverts to recognizing impairment loss allowance based on 12 months ECL. The impairment losses and reversals are recognised in Statement of Profit and Loss. For equity instruments and financial assets measured at FVTPL, there is no requirement for impairment testing.

De-recognition of financial assets

The Company de-recognizes a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognize the financial asset and also recognizes a collateralized borrowing for the proceeds received. On de-recognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in Statement of Profit and Loss if such gain or loss would have otherwise been recognised in Statement of Profit and Loss on disposal of that financial asset. On de-recognition of a financial asset other than in its entirety (e.g. when the Company retains an option to repurchase part of a transferred asset), the Company allocates the previous carrying amount of the financial asset between the part it continues to recognise under continuing involvement, and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognised and the sum of the consideration received for the part no longer recognised and any cumulative gain or loss allocated to it that had been recognised in other comprehensive income is recognised in Statement of Profit and Loss if such gain or loss would have otherwise been recognised in Statement of Profit and Loss on disposal of that financial asset. A cumulative gain or loss that had been recognised in other comprehensive income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts.

v. Financial liabilities and equity instruments

Classification as debt or equity

Debt and equity instruments issued by a Company entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by a Company entity are recognised at the proceeds received, net of direct issue costs. Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in Statement of Profit and Loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

Financial liabilities

All Financial liabilities are measured at amortized cost using effective interest method or fair value through profit and loss. However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, financial

guarantee contracts issued by the Company, and commitments issued by the Company to provide a loan at below-market interest rate are measured in accordance with the specific accounting policies set out below.

Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is either contingent consideration recognised by the Company as an acquirer in a business combination to which Ind AS 103 applies or is held for trading or it is designated as at FVTPL. A financial liability is classified as held for trading if: it has been incurred principally for the purpose of repurchasing it in the near term; or on initial recognition it is part of a portfolio of identified financial instruments that the Company manages together and has a recent actual pattern of short-term profit-taking; or it is a derivative that is not designated and effective as a hedging instrument. A financial liability other than a financial liability held for trading or contingent consideration recognised by the Company as an acquirer in a business combination to which Ind AS 103 applies, may be designated as at FVTPL upon initial recognition if: such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; the financial liability forms part of a Company of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Company's documented risk management or investment strategy, and information about the Companying is provided internally on that basis; or it forms part of a contract containing one or more embedded derivatives, and Ind AS 109 permits the entire combined contract to be designated as at FVTPL in accordance with Ind AS 109. Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on re-measurement recognised in Statement of Profit and Loss. The net gain or loss recognised in Statement of Profit and Loss incorporates any interest paid on the financial liability and is included in the 'Other income' line item. However, for non-held-for-trading financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss, in which case these effects of changes in credit risk are recognised in Statement of Profit and Loss. The remaining amount of change in the fair value of liability is always recognised in Statement of Profit and Loss. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are reflected immediately in retained earnings and are not subsequently reclassified to Statement of Profit and Loss. Gains or losses on financial guarantee contracts and loan commitments issued by the Company that are designated by the Company as at fair value through profit or loss are recognised in Statement of Profit and Loss.

Financial liabilities subsequently measured at amortised cost

Financial liabilities that are not held-for-trading and are not designated as at FVTPL are measured at amortised cost at the end of subsequent accounting periods. The carrying amounts of financial liabilities that are subsequently measured at amortised cost are determined based on the effective interest method. Interest expense that is not capitalised as part of costs of an asset is included in the 'Finance costs' line item. The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

De-recognition of financial liabilities

The Company derecognizes financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired. An exchange with a lender of debt instruments with substantially different terms is accounted for as an extinguishment of the original financial liability

and the recognition of a new financial liability. Similarly, a substantial modification of the terms of an existing financial liability (whether or not attributable to the financial difficulty of the debtor) is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in Statement of Profit and Loss.

w. Derivative financial instruments

The Company uses derivative financial instruments, such as forward foreign exchange contracts, to hedge its foreign currency risks. Resulting profit or loss on such contracts are recognized on the due date. The value of the open position of the derivative instruments are as on the reporting date is arrived and mark to market losses if any are provided for in the Statement of Profit and Loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

Fair value measurement

The Company measures financial instruments, such as, derivatives at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either: i) In the principal market for the asset or liability, or ii) In the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, recognized the use of relevant observable inputs and recognized the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are recognized¹⁵ within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole: Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

x. Reclassification of financial assets and liabilities:

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. If the Company reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in the business model. The Company does not restate any previously recognized gains, losses (including impairment gains or losses) or interest.

y. Leases

The Company's lease asset classes primarily consist of leases for buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains,



ANNUAL REPORT 2024-2025



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ABOUT US

From its formation in 1996, INDO-MIM has grown to become a leading global supplier of components using various technologies such as Metal Injection Molding (MIM), Investment Casting, Precision Machining, 3D printing etc., INDO-MIM has been a world leader in MIM field and is a proven supplier of components to customers in more than Forty-Five countries in the Americas, Europe and Asia.

INDO-MIM is a fully integrated component supplier with proven proficiency in design, tooling, materials, finishing and assembly operations. The state-of-the-art manufacturing facility of Indo-MIM is spread over more than one million square feet of manufacturing floor space and is housing the world's largest installed capacity for metal injection molding. Headquartered in Bangalore, India, our modern facilities have a combined strength of over 2500 skilled engineers, technicians, and manufacturing associates. We are ISO 9001:2015, IATF 16949 : 2016, ISO 13485: 2016, ISO 14001:2015, AS 9100 : 2016 and ISO 45001 : 2018 certified. Indo-MIM has the expertise for providing one stop solution in manufacturing complex shaped precision components and sub-assemblies.

Once again, welcome to "INDO-MIM", where we're sure, you'll discover simple solutions to manufacturing complexities.



Metal Injection Molding

INDO-MIM
COMPLEXITY SIMPLIFIED



INDO-MIM VISION

**To be the World's Leading Producer of Highly engineered products
and systems by exceeding our customers' expectation of Quality,
Delivery, Cost and Service.**

CORPORATE INFORMATION

Board of Directors

Mr. Krishna Chivukula, Chairman
Mrs. Jagadamba Chandrasekhar, Director
Mr. Krishna Chivukula Jr., Director
Mr. Raj Chivukula, Director
Mrs. Meera Shankar, Independent Director
Mrs. Rajni Anil Mishra, Independent Director
Mrs. Sujitha Karnad, Independent Director
Mr. Roger William Bradley Independent Director

Company Secretary and Compliance Officer

Mr. Santosh Dash

Chief Financial Officer

Mr. Parasuraman Balasubramanian

Statutory Auditor

Suri and Co.

Chartered Accountants (Regn. No. 004283S)

**KMK Towers, 2nd Floor, 142,
KH Road (Double Road) Bangalore,
Karnataka-KA, 560027, India**

Bankers

Axis Bank Limited
Export-Import Bank of India Limited
Federal Bank Limited
HDFC Bank Limited
IDBI Bank Limited
IDFC First Bank Limited
Kotak Mahindra Bank Limited
Doha Bank

WE OPERATE FROM

Registered Office & Plant

No. 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114

Other Major Plants

**#No. 43,44,45(P), KIADB Industrial Area, Doddaballapur,
Bengaluru 561203,**

**#No. 62-B (Part I & II), APIIC Industrial Park, Chittoor,
Tirupathi, AP**

Plants of 100% Subsidiary Companies (WOS)

INDO-MIM INC

3902 SW 36 St. Suite 101 San Antonio, TX, USA 78226

TRIAX Industries LLC

6519 W Allison Rd, Chandler, AZ, USA 85226

Conway Marsh Garrett Technologies Ltd

**Unit II Thompson Drive Base Business Park, Rendlesham,
Woodbridge, Suffolk, IP12 2TZ, England**

(Acquired in June 2023)

PHOENIX DEVENTURES II INC

18655 madrone parkway, suite 180 morgan hill, ca 95037

(Acquired in March 2025)

INTERNATIONAL PRESENCE



- (A) USA Sales office: INDO-MIM Inc. 115 Floral Vale Blvd,
Yardley, PA 19067**
- (B) Europe Sales office: Oskar – Lapp Str.70565 S
tuttgart-Germany**
- (C) China Sales office: 3F-T4 Hongqiao Lihpao Plaza, 36
Shenbin Road,Minhang District, Shanghai, China**

**We also have sales representatives in various countries
who work for us on sales commission basis.**

DIRECTORS' REPORT

Dear Members

Your directors have pleasure in presenting this 29th Annual Report of INDO-MIM Limited (formerly known as INDO-MIM Private Limited) ("Company") together with Audited Financial Statements for the financial year ended 31st March 2025.

The Performance of the Company in 2024-25 on standalone basis is as follows-

• FINANCIAL PERFORMANCE

(Amounts in INR million, unless otherwise stated)

Particulars	For the Year ended March 2025	For the Year ended March 2024	% Change
Gross Revenue	28,338.46	24,383.81	16.22%
Interest	868.15	783.88	10.37%
Depreciation	1,504.70	1,305.39	15.27%
Profit / (Loss) Before Taxes (PBT)	5,449.50	4,222.81	29.05%
Profit / (Loss) After Taxes (PAT)	4,035.16	2,882.90	39.97%
Earnings Per Share (Basic)	8.37	5.99	39.73%
Earnings Per Share (Diluted)	8.19	5.99	36.73%
PBT/Gross revenue %	19.23	17.32	11.03%
PAT/ Gross revenue %	14.24	11.82	20.47%

(Previous year's figures are rounded up to nearest two decimals and are regrouped wherever necessary).

• OPERATIONS & OUTLOOK

- The topline grew by 16.22% in FY 25 over FY 24.
- The PBT grew by 29.05% in FY 25 over FY 24.
- The PAT went up by 39.97% in FY 25 over FY 24.
- PBT % to Gross Revenue went up to 19.23% in FY 25 Vs 17.32% in FY 24.
- PAT % to Gross Revenue went up to 14.24% in FY 25 Vs 11.82% in FY 24.



• **PERFORMANCE DURING PRECEDING FINANCIAL YEARS
(STANDALONE BASIS): -**



• **CAPITAL STRUCTURE;**

There is no change in Capital structure of the Company during FY 25. Authorized, Issued remains at Rs. 60,00,00,000/- and Subscribed and Paid-Up capital remain at Rs. 48,20,30,772 as on 31st March 2025.

• **CHANGE IN PROMOTERS' SHAREHOLDING:**

There is no change in the Promoter's Shareholding of the Company during FY 25. Details of Promoter's Shareholding as on 31st March 2024 and as on 31st March 2025 is as under:

Name of Promoters	As on 31-03-2024		As on 31-03-2025	
	No of Shares of Re. 1/- each	% of Holding to the total	No of Share of Re. 1/- each	% of Holding to the total
Krishna Chivukula	9,94,735	0.21%	9,94,735	0.21%
Krishna Chivukula Jr.	0	0	0	0
Jagadamba	56,10,120	1.16%	56,10,120	1.16%



Chandrasekhar				
Raj Chivukula	0	0	0	0
Green Meadows Investments Ltd	43,78,86,732	90.84%	43,78,86,732	90.84%
Total Promoters	44,44,91,587	92.21%	44,44,91,587	92.21%
Total Others	3,75,39,185	7.79 %	3,75,39,185	7.79 %
Grand Total	48,20,30,772	100%	48,20,30,772	100%

• DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNELS APPOINTED / RESIGNED:

Mr. Roger William Bradley (DIN 10751266) was appointed as Independent Director of the Company at Board meeting held on 16th April 2025 and is regularized at Shareholders Meeting held on 15th May 2025. The List of Directors, Key Managerial Personnel of the Company as on date of this report is as under.

Sl. No.	Name	Designation	Appointment/ Reappointment Date
1	Krishna Chivukula DIN : 01625119	Chairman and Managing Director	12/04/1996
2	Jagadamba Chandrasekhar DIN : 01711450	Non-executive Director	30/09/2004
3	Raj Chivukula DIN : 02484081	Non-executive Director	30/09/2004
4	Krishna Chivukula Jr. DIN : 02483835	CEO And Whole Time Director	30/09/2004
5	Meera Shankar DIN: 06374957	Independent Director	30/03/2024
6	Rajni Anil Mishra DIN: 08386001	Independent Director	30/03/2024
7	Sujitha Karnad DIN: 07787485	Independent Director	30/03/2024
8	Roger William Bradley DIN: 10751266	Independent Director	16/04/2025
9	P Balasubramanian	CFO	30/03/2024
10	Santosh Dash	Company Secretary & Compliance Officer	14/12/2017



• **SECRETARIAL STANDARDS**

The Company has followed all applicable mandatory Secretarial Standards. Non-mandatory standards are being followed on best effort basis as a matter of best practice.

• **TRANSFER TO RESERVES:**

During year under Report, the Company has not transferred any amount to Reserves Account as there is no mandatory requirement in this regard.

• **DIVIDEND:**

During the financial year 2024-25, the Board of Directors declared and paid the following interim dividends to the shareholders of the Company as follows:

- First Interim Dividend of Rs. 2.00 per equity share (200% on the face value of ₹1.00 per share);
- Second Interim Dividend of Rs. 1.74 per equity share (174% on the face value of ₹1.00 per share); and
- Third Interim Dividend of Rs. 2.17 per equity share (217% on the face value of ₹1.00 per share).

The Board has not recommended any final dividend for FY 25 for consideration and approval of the Members of the Company. Thus, the total interim dividends of INR 5.91 per equity share already paid to shareholders shall be deemed and confirmed as the final dividend for FY 25.

• **STATUTORY AUDITORS:**

P. Murali & Co Chartered Accountants (Firm Registration No. 007257S) were appointed as Statutory auditor of the company at 26th Annual General Meeting held on 30th September 2022 to hold office from the conclusion of 26th Annual General Meeting till the conclusion of 31st Annual General Meeting of the Company. However, P. Murali & Co, Chartered Accountants, has tendered their resignation on 18th March 2025.

The Board of Directors, on the recommendation of the Audit Committee, appointed M/s. Suri and Co., Chartered Accountants, with Firm Regn No. 004283S as the Statutory Auditors of the Company at Shareholders meeting held on 15th May 2025 for FY 25 to hold office from the date of appointment by the Board till the conclusion of the upcoming annual general meeting of the Company.

The Audit Committee and Board of Directors at their meeting held on 28th August 2025 have approved the reappointment of M/s. Suri & Co as Statutory Auditors of the Company for Five years from FY 26 till FY 30 and have recommended the same for the approval of the Shareholders at upcoming Annual General Meeting.

The Statutory Auditors, M/s. Suri & Co, have provided necessary consent and eligibility certificate as required under the Companies Act, 2013 and Code of Ethics issued by the Institute of Chartered Accountants of India.



The Auditors' Report contains certain qualifications, reservation and adverse remarks. The management response to the same is appended below.

Auditors' comment	Management response
Based on our examination, which included test checks, the company has used accounting software for maintaining its books of account for the financial year ended March 31, 2025 which has a feature of recording audit trail (edit log) functionality and the same has operated throughout the year for all relevant transactions recorded except for instances below:	Our current version of the software does not have the feature indicated in (a) below.
a. The audit trail was not enabled at the database level to log any direct changes for the accounting software used for maintaining the books of account.	We will enable (b) below with immediate effect. Since this feature can impact the response time of the system, we had not enabled it. Now that Auditors have commented about it, we will enable it.
b. The feature of recording of audit trail facility was not enabled for certain masters such as chart of accounts and inventory master.	The inventory system referred in (c) is a production system which tracks lot of production and quality related information. One of the outputs of the system is daily production quantity which information is fed into ERP from where inventory details are taken. Hence, lack of audit feature in this software is not affecting the inventory quantity or value in any way.
c. Inventory software does not have the feature of recording of audit trail and consequently, we are unable to comment on the audit trail of the said software	

• COST RECORD AND AUDIT:

Pursuant to provisions of Section 148 of the Companies Act, 2013 read with Rules made thereunder, the Company is maintaining adequate cost records for the products covered in such Rules. But the Company is not required to have Cost Audit in terms of exemption granted by such Rule due to having more than 75% export turnover.

However, for good corporate governance, Board of Directors, on the recommendation of the Audit Committee, appointed M/s. Jayaram & Associates, Cost Accountants, with Firm Regn No. 101077, as the Cost Auditor of the company on 29th November 2024 for FY 25.

• SECRETARIAL AUDIT:

Pursuant to provisions of Section 204 of the Companies Act, 2013 read with Rules made thereunder, the board has appointed M/s. SNM & Associates, Practicing Company Secretary, Bangalore with Certificate of Practice No. 4684 as its secretarial auditor to undertake the secretarial audit for FY 25 of the company. Secretarial Audit Report and management clarification on qualification, reservation and adverse remarks, wherever applicable forms part of this Report and is attached as Annexure-8.



• **AUDIT COMMITTEE:**

The composition, role, terms of reference as well as powers of the Audit Committee are in compliance with the provisions of Section 177 of the Act and Regulation 18 of the SEBI Listing Regulations.

The Audit Committee meeting was held 4 times during FY 25 i.e., on 25th July 2024, 02nd September 2024, 28th November 2024, and 22nd March 2025.

During the year, the composition of the Audit Committee was reconstituted as under and Attendance of Members during FY 25 is as under:

- Mrs. Rajni Anil Mishra was appointed as Chairperson of the Audit Committee in place of Mrs. Sujitha Karnad on 29th November 2024.
- Mr. Roger William Bradley was appointed as a Member of the Audit Committee on 29th April 2025.

Composition of Audit Committee as on the date of this Report:

Name	Position in the Committee	Designation	No. of Meetings attended FY 25
Mrs. Rajni Anil Mishra	Chairperson	Independent Director	4/4
Mr. Krishna Chivukula	Member	Chairman & MD – Executive	3/4
Mr. Krishna Chivukula Jr.	Member	WTD & CEO – Executive	3/4
Mrs. Sujitha Karnad	Member	Independent Director	4/4
Mrs. Meera Shankar	Member	Independent Director	4/4
Mr. Roger William Bradley	Member	Independent Director	NA

• **NOMINATION AND REMUNERATION COMMITTEE:**

In compliance with Section 178 and other applicable provisions, if any, of the Companies Act, 2013, read with Rules made thereunder, the Board has approved the constitution of the “Nomination and Remuneration Committee” at its meeting held on March 30, 2024.

The Nomination and Remuneration Committee meeting was held 2 times during FY 25 i.e., on 02nd September 2024 and 28th November 2024. Copy of Nomination and Remuneration policy is available on the website of the company under Investor tab at www.indo-mim.com.

Composition Nomination and remuneration Committee as on the date of this Report and Attendance of Members during FY 25 is as under:

Name	Position on the Committee	Designation	No. of Meetings attended FY 25
Mrs. Sujitha Karnad	Chairperson	Independent Director	2/2
Mrs. Rajni Anil Mishra	Member	Independent Director	2/2

Mrs. Meera Shankar	Member	Independent Director	2/2
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• **STAKEHOLDERS RELATIONSHIP COMMITTEE:**

In compliance with Section 178 and other applicable provisions, if any, of the Companies Act, 2013, read with Rules made thereunder, the Board has approved the constitution of the "Stakeholders Relationship Committee" at its meeting held on March 30, 2024.

The Stakeholders Relationship Committee meeting was held 1 time during FY 25 i.e., on 22nd March 2025.

Mr. Krishna Chivukula has ceased to be a member of Stakeholders Relationship Committee on 29th April 2025.

Composition of Stakeholders Relationship Committee as on the date of this report and Attendance of Members during FY 25 is as under:

Name	Position in the Committee	Designation	No. of Meetings attended FY 25
Mrs. Meera Shankar	Chairperson	Independent Director	1/1
Mr. Krishna Chivukula Jr.	Member	WTD & CEO – Executive	1/1
Mrs. Rajni Anil Mishra	Member	Independent Director	1/1

• **RISK MANAGEMENT COMMITTEE:**

In compliance with Regulation 21 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, the Board has approved the constitution of the "the Risk Management Committee" at its meeting held on March 30, 2024.

The Risk Management Committee meeting was held 2 times during FY 25 i.e., on 21st February 2025 and 22nd March 2025.

During the year, the composition of the Risk Management Committee was reconstituted as under:

- Mr. Krishna Chivukula has ceased to be a member of Risk Management Committee on 29th April 2025.
- Mrs. Sujitha Karnad was appointed as Chairperson of the Risk Management Committee in place of Mrs. Rajni Anil Mishra on 13th March 2025.

Composition of Risk Management Committee as on the date of this report and Attendance of Members during FY 25 is as under:

Name	Position in the Committee	Designation	No. of Meetings attended FY 25
Mrs. Sujitha Karnad	Chairperson	Independent Director	2/2
Mr. Krishna Chivukula Jr.	Member	WTD & CEO – Executive	2/2



Mrs. Rajni Anil Mishra	Member	Independent Director	2/2
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• **CORPORATE SOCIAL RESPONSIBILITY COMMITTEE:**

During the year, the composition of the Corporate Social Responsibility Committee was reconstituted as under:

- Mr. Krishna Chivukula has ceased to be a member of Corporate Social Responsibility Committee on 29th April 2025.
- Mrs. Rajni Anil Mishra has ceased to be a member of Corporate Social Responsibility Committee on 29th April 2025.
- Mr. Roger William Bradley was appointed as a Member of the CSR Committee on 29th April 2025.

The Corporate Social Responsibility Committee meeting was held 1 time during FY 25 i.e., on 25 July 2024.

Composition of Corporate Social Responsibility Committee as of the date of this report and Attendance of Members during FY 25 is as under:

Name of the Member	Position in the Committee	Designation	No. of Meetings attended FY 25
Mrs. Meera Shankar	Chairperson	Independent Director	1/1
Mrs. Sujitha Kamad	Member	Independent Director	1/1
Mr. Krishna Chivukula Jr.	Member	WTD & CEO – Executive	1/1
Mr. Roger William Bradley	Member	Independent Director	NA

• **INITIAL PUBLIC OFFER (“IPO”) COMMITTEE:**

For the purpose of giving effect to the proposed initial public offering of equity shares of the Company through an offer for sale and or fresh issue of Equity Shares (“IPO”), and listing of the Equity Shares on one or more of the stock exchanges, a committee of the Board and Senior Executives of the Company named the “IPO Committee” was formed by the Board at its meeting held on March 30, 2024 with following members:

Name	Position in the Committee	Designation
Mr. Krishna Chivukula	Member	Chairman & MD – Executive
Mr. Krishna Chivukula Jr.	Member	WTD & CEO – Executive
Mr. P. Balasubramanian	Member	CFO
Mr. K R Shyam Ballal	Member	GM - Finance
Mr. Santosh Kumar Dash	Member	Company Secretary



• INTERNAL AUDITORS

The Company has appointed Mr. Bipin Kumar Jha, Chartered Accountant by profession, as Internal Auditor of the Company pursuant to provisions of Section 138 of the Companies Act, 2013. He continues to hold office during FY 25. The Company also has additionally appointed M/s. Kayess Square Consulting Private Limited as Internal Audit Service Provider for the year 2024-25.

• ESTABLISHMENT OF VIGIL MECHANISM:

The Company has established Vigil Mechanism in accordance with the requirement of Section 177(9) of the Companies Act 2013 read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014. Copy of Vigil Mechanism Policy is available in company website at <https://www.indo-mim.com> under investor column.

The number of complaints received during FY 25 is NIL.

• FAMILIARISATION PROGRAM FOR BOARD MEMBERS

The familiarisation program aims at making the Independent Directors familiar with the businesses, operations and amendments in roles and responsibilities of directors through various structured familiarisation programs. The Company provides updates from time to time to keep the Board updated on business operation, and on their roles and responsibilities.

• DISCLOSURE UNDER SEC 134(3):

Pursuant to Section 134(3) of the Companies Act, 2013, read with Rule 8 of the Companies (Accounts) Rule, 2014, the Board hereby state as under –

• ANNUAL RETURN U/S 92(3):

Annual Return is available in company website <https://www.indo-mim.com> with weblink <https://www.indo-mim.com/annual-report/>.

• DETAILS OF BOARD AND COMMITTEE MEETINGS:

The details of Board and Committee Meetings as held during FY 25 is as under:

Board Meetings held during FY 25						
Date of meeting/ Name of the Director	26/07/2024	03/09/2024	29/11/2024	05/02/2025	14/02/2025	Total
Mr. Krishna Chivukula	√	√	√	√	√	5
Mrs. Jagadamba Chandrasekhar	√	√	√	√	√	5
Mr. Krishna Chivukula Jr.	√	√	√	√	√	5
Mr. Raj Chivukula	-	-	√	√	√	3
Mrs. Meera Shankar	√	√	√	√	√	5
Mrs. Sujitha Karnad	√	√	√	√	√	5
Mrs. Rajni Anil Mishra	√	√	√	√	√	5
Mr. Roger William Bradley	N.A	N.A	N.A	N.A	N.A	N.A

Note: Mr. Roger William Bradley was appointed as an Independent Director of the Company at Board Meeting held on 16th April 2025.



• **DIRECTOR'S RESPONSIBILITY STATEMENTS:**

Pursuant to Section 134(5) of the Companies Act 2013, the Directors confirm that:

- a) In the preparation of the annual accounts, applicable Accounting Standards have been followed along with proper explanation relating to material departures.
- b) They have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period.
- c) They have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities.
- d) They have prepared the annual accounts on a going concern basis.
- e) They have laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively.
- f) They have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

• **MANAGEMENT DISCUSSION AND ANALYSIS REPORT**

A detailed report on Management discussion and Analysis forms part of this Report as Annexure - 3.

• **INDEPENDENT DIRECTOR DECLARATION U/S 149(6):**

As on the date of this Report, the Company has four independent directors in its Board. The Company has received necessary declaration from all Independent Director pursuant to Section 149 of the Companies Act, 2013.

• **POLICY OF DIRECTORS' APPOINTMENT AND REMUNERATION U/S 178:**

The Nomination and Remuneration Committee ("NRC") and the Company is in the process of formulating the policy as required under Section 178(4) of the Companies Act, 2013.

• **EXPLANATIONS ON QUALIFICATION, RESERVATION, ADVERSE REMARK OR DISCLAIMER MADE BY STATUTORY / SECRETARIAL AUDITOR:**

There is no qualifications, reservations, adverse remark or disclaimer in Secretarial Auditor Report. Statutory auditor has certain observation and the Management response to those observations are included in this Report.



- **PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS U/S 186:**

Particulars of Loans, Guarantees and Investments are as disclosed in Financial Statements of the Company for the Year ended 31-03-2025.

- **PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES U/S 188(1) IN PRESCRIBED FORM AOC-2:**

The details of contracts/arrangements with Related Parties in AOC-2 are enclosed as Annexure - 5.

- **MATERIAL CHANGES AND COMMITMENTS OCCURRED BETWEEN END OF FINANCIAL YEAR AND DATE OF THIS REPORT:**

- **ACQUISITION OF 100% EQUITY STAKE IN PHOENIX DEVENTURES II INC, USA.**

The Company has acquired 100% equity stake in Phoenix DeVentures II Inc, USA ("PDV") a USA Company which is into medical device prototype manufacturing and design) during May, 2025.

- **DETAILS OF SUBSIDIARIES AND ASSOCIATES:**

As on the date of the report, the company has Four wholly owned subsidiaries, namely

- (1) INDO-MIM INC, USA
- (2) TRIAX Industries LLC, USA
- (3) Conway Marsh Garrett Technologies Limited, UK and
- (4) Phoenix Deventures II INC, USA

There are no non-operating subsidiaries of the company as on date.

INDO-MIM MÉXICO, S. DE R. L. DE C. V. continues to be our associate company by virtue of 49% equity stake owned by INDO-MIM INC, USA.

The Company is compliant with the rules of maximum layer of subsidiaries as per the provisions of the Companies Act, 2013 read with Rules made thereunder.



• **CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNING AND OUTGO:**

(A) Conservation of energy-

(i) The steps taken or impact on conservation of energy

The company continues its focus on energy conservation in all its operations. The effort is twofold – Adoption of more efficient production process and switching to latest energy efficient options. On both these fronts, we have done commendable work during FY 25 as detailed below:

IC/MC Plant

1. 269 KL of RO water was recycled from the wastewater generated from water jet blasting machine and used for cooling tower in FY 25.
2. Replacement of Fettling conventional Air Compressor with energy efficient VFD driven Air Compressor leading to 60% reduction thereby saving 86000 units of electricity annually resulting in a savings of INR 7.56 Lakhs.
3. Replacement of conventional starter with VFD for Cooling Tower fan motor and controlling the fan RPM w.r.t the water temperature requirement leading to 72% reduction in Energy consumption thereby savings 12000 units annually resulting in a saving of INR 1.06 Lakhs.
4. Horizontal deployment of green power purchase for MC plant with 53% of MC plant's total energy consumption at 70% solar power settlement.

MIM Plant

1. Reducing the power consumption of Air Handling Unit by replacing conventional blower type by EC fans. EC fan with single phase power supply with variable load installed for 11 Air Handling units. Reduced power consumption from 94000KWH to 28000 KWH per month. Annualized savings around INR 29 Lakhs.
2. Reduction of power cost by VFD conversion for 100hp Compressor. Power consumption for one Compressor 54000KWH reduced to 32245K.WH/Month. Annualized savings around INR 17 Lakhs.
3. Reduction of power consumption by installing Solar streetlights. Consumption avoided 1971 KWH per year. CO2 emission eliminated around 1.6ton/year.
4. Conservation of Electric energy in Debinding process by reducing the heating time. (Preheater is installed near TCE storage tank). We reduced 14 KWH/cycle of energy consumption. We reduced consumption of 4900 KWH per month and annualized savings is around INR 4 Lakh.
5. Conservation of Electric energy in Sintering process by reducing the Avg Cycle time from 23 Hrs to 19 Hrs. We reduced 10% of power consumption.



(ii) the steps taken by the company for utilising alternate sources of energy;

The company is environmentally conscious and hence continues to increase the percentage of renewable energy consumption year-on-year. Since the company does not have its own renewable energy generation, it purchases renewable energy from third party sources. The result of our efforts on this front in FY 25 is indicated here below:

Sl NO	Particulars	HSK		DBP		Tirupati		Total	
		FY 25	FY 24	FY 25	FY 24	FY 25	FY 24	FY 25	FY 24
1	Total energy Consumption In KWH (In Lakhs)	111.73	97.70	671.71	596.88	181.74	172.04	965.18	866.62
2	Energy procured from Green Source (Solar, Wind & Hydro) In KWH (In Lakhs)	106.91	90.90	651.28	569.80	33.42	33.29	791.61	693.99
3	% of Green Energy to total energy consumed (Solar, Wind & Hydro power)	96%	93%	97%	95%	18%	19%	82%	80%

(iii) the capital investment on energy conservation equipment;

We have not made any specific investment for the sake of energy conservation. However, we have adopted new and improved methods and have also replaced old energy inefficient equipment with better energy efficient equipment as this is a part of our continuous improvement projects. However, we have not quantified the investments made separately as these investments we made mainly to derive better efficiency in the process which incidentally resulted in energy conservation also.

(B) Technology absorption-

(i) the efforts made towards technology absorption;

(ii) the benefits derived like product improvement, cost reduction, product development or import substitution:

The company is a technical solution provider to its customers and hence has to continuously evolve on the technology front to offer better and better solution to the customers.

All our efforts on this front are geared towards offering better products to our customer and optimal cost.

(iii) in case of imported technology (imported during the last three years reckoned from the beginning of the financial year)- **Not Applicable as no new technology was imported during the year.**



- (a) the details of technology imported; NA
- (b) the year of import; NA
- (c) whether the technology been fully absorbed; NA
- (d) if not fully absorbed, areas where absorption has not taken place, and the reasons thereof; NA
- (iv) the expenditure incurred on Research and Development.

Revenue Expenditure – INR 19.236 million (Salary cost of R & D Staff).

(C) Foreign exchange earnings and Outgo-

The Foreign Exchange earned in terms of actual inflows during the year and the Foreign Exchange outgo during the year in terms of actual outflows.

- Foreign Exchange Earnings : INR 2,45,98.331/- Millions
- Foreign Exchange Outflow : INR 64,52.735/- Millions

• **RISK MANAGEMENT POLICY**

The Board of Directors has developed and implemented Risk Management Policy for the Company.

• **OTHER DISCLOSURES**

Details of frauds reported by auditors under Sec 143(12): NIL

• **DISCLOSURE UNDER COMPANIES (SHARE CAPITAL AND DEBENTURES) RULES, 2014:**

A) ISSUE OF EQUITY SHARES WITH DIFFERENTIAL VOTING RIGHTS: NIL

The Company doesn't have any shares with differential voting rights, hence disclosure as required under Rule 4(4) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable.

B) ISSUE OF SWEAT EQUITY SHARES:

During year under report, the Company has not issued any Sweat Equity Shares, hence disclosure as required under Rule 8(13) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable.

C) ISSUE OF EMPLOYEE STOCK OPTIONS (ESOP):

During the period under report, the Company has Granted 10,973,000 equity options under the INDO-MIM - Employees Stock Option Plan, 2024 ("ESOP-2024"). Disclosure as required under Rule 12(9) of the Companies (Share Capital and Debentures) Rules, 2014 for FY 25 is as under:

- (a) options granted : 10,973,000 equity options
- (b) options vested : NIL
- (c) options exercised : NIL
- (d) the total number of shares arising as a result of exercise of option : NIL
- (e) options lapsed : 88,000
- (f) the exercise price : Re 1/-
- (g) variation of terms of options : NIL
- (h) money realized by exercise of options : NIL
- (i) total number of options in force : 10,885,000
- (j) employee wise details of options granted to:

(i) key managerial personnel (KMP)

S. No.	Name of KMP	Designation	No. of options granted
1	P Balasubramanian	CFO	60,000
2	Santosh Kumar Dash	Company Secretary	50,000

(ii) any other employee who receives a grant of options in any one year of option amounting to five percent or more of options granted during that year:

S. No.	Name of Employee	No. of Total options granted
1	Sridhara Ramachandran	800,000
2	Kiran Kumar Devdas	600,000

(iii) identified employees who were granted option, during any one year, equal to or exceeding one percent of the issued capital (excluding outstanding warrants and conversions) of the company at the time of grant : NIL

D) PROVISION FOR PURCHASE OF ITS OWN SHARES; NIL

During year under report, the Company has not made any provision for purchase of its own shares by Employees or by Trustees for the benefit of Employees, hence disclosure as required under Rule 16(4) of the Companies (Share Capital and Debentures) Rules, 2014 is not applicable.

• DISCLOSURE UNDER COMPANIES (ACCOUNTS) RULES, 2014:

A) CHANGE IN THE NATURE OF BUSINESS; NIL

There is no change in the nature of Business during year under Report. The Company is keeping itself updated with changes in technology. At present, the Company has its presence in Metal Injection Molding (MIM), Ceramic Injection Molding (CIM), Investment Casting, Precision



Machining, Powder Manufacturing, 3D printing and trading. The company desires to venture into other allied and ancillary technologies in the days to come, either organically or by inorganic acquisition of other companies.

B) DETAILS OF DIRECTORS OR KEY MANAGERIAL PERSONNEL APPOINTED / RESIGNED:

Changes in structure of Board of Directors and Key Managerial Personnel of the company is already disclosed in earlier portion of the Report.

C) COMPANIES WHICH HAVE BECOME/ CEASED TO BE SUBSIDIARIES, JOINT VENTURES OR ASSOCIATE COMPANIES DURING THE YEAR:

During FY 25, the Company has not formed or acquired any company as subsidiary, associate and neither formed any Joint Venture Company.

The Company is compliant with the rules of maximum layer of subsidiaries as per the provisions of the Companies Act, 2013 read with Rules made thereunder.

• PERFORMANCE OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES DURING THE YEAR AND THEIR CONTRIBUTION TO THE OVERALL PERFORMANCE OF THE COMPANY

During the year ended March 31, 2025, the financial performance of operating Subsidiaries is as under and further mentioned in AOC-1 as Annexure - 4 to this report:

Name of subsidiary	Currency	Turnover	Profit / (loss) before Tax
INDO-MIM INC*	USD	44,043,614	10,628,037
TRIAX Industries LLC	USD	19,749,744	(5,180,259)
CONWAY MARSH GARRETT TECHNOLOGIES LIMITED	GBP	3,573,409	(259,691)

*Numbers shown are on consolidated basis with its associate entity.

• DETAILS OF DEPOSITS COVERED UNDER CHAPTER V OF THE ACT:

The Company has not accepted/ renewed any deposits, covered under Chapter V of the Act, during FY 25. There are no outstanding deposits payable by the Company as on 31/03/2025. Deposits transactions during the year are as under.

- (a) Accepted during the year: **NIL**
- (b) Remained unpaid or unclaimed as at the end of the year: **NIL**
- (c) Default in repayment of deposits or interest thereon during the year: **NIL**
- (d) Details of deposits which are not in compliance with the Chapter V of the Act: **NIL**



- **DETAILS OF ORDERS PASSED BY REGULATORS, COURTS, TRIBUNALS, IMPACTING GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE.**

No Orders were passed by Regulators, Courts, Tribunals etc. during FY 25 which will impact the Going Concern Status and future operation of the Company.

- **ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR)**

Annual Report on Corporate Social Responsibility (CSR) is placed in Annexure - 1 to this report.

- **INTERNAL FINANCIAL CONTROL**

The Directors have laid down adequate internal financial controls with reference to the Financial Statements and that such internal financial controls are operating effectively.

- **COMPLIANCE OF SEXUAL HARASSMENT ACT, 2013**

The Company has complied with provisions relating to the constitution of Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The Company has formed Internal Complaint Committee under Sexual Harassment of Women at workplace (Prevention, Prohibition and Redressal) Act, 2013 and no complaints was received during the financial year 2025.

- **COMPLIANCE OF WITH THE MATERNITY BENEFIT ACT, 1961**

The Company has complied with the provisions of the Maternity Benefit Act, 1961, including all applicable amendments and rules framed thereunder. The Company is committed to ensuring a safe, inclusive, and supportive workplace for women employees. All eligible women employees are provided with maternity benefits as prescribed under the Maternity Benefit Act, 1961, including paid maternity leave, nursing breaks, and protection from dismissal during maternity leave.

The Company also ensures that no discrimination is made in recruitment or service conditions on the grounds of maternity. Necessary internal systems and HR policies are in place to uphold the spirit and letter of the legislation.

- **GENDER-WISE COMPOSITION OF EMPLOYEES**

In alignment with the principles of Diversity, Equity, And Inclusion (DEI), the Company discloses below the gender composition of its workforce as on the March 31, 2025.

Male Employees: 3634

Female Employees: 77

Transgender Employees: NIL

This disclosure reinforces the Company's efforts to promote an inclusive workplace culture and equal opportunity for all individuals, regardless of gender.

• **OTHER DISCLOSURES**

(a) **IBC** : There are no proceedings initiated/pending against your Company under the Insolvency and Bankruptcy Code, 2016 which materially impact the business of the Company.

(b) **Revaluation**: There were no instances where the Company required the valuation for one-time settlement or while taking the loan from the Banks or Financial institutions, except the valuation of land and building which are mortgaged with lenders of certain term loans.

(c) The Company is in the process of carrying out Annual Evaluation of performance of the Board, its committee and of Individual Directors for FY 25.

• **DISCLOSURE UNDER COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL), RULES, 2014:**

PARTICULARS OF EMPLOYEES:

Details of Top Ten Employees in terms of remuneration drawn and details of Employees who, during FY 2025, drew remuneration of not less than Rs. 1 crore 2 lakhs per year or Rs. 8 Lakhs 50 thousand per month as required to be disclosed under Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is kept as Annexure - 7 and forms part of the report.

• **CORPORATE GOVERNANCE:**

The Company is a closely held unlisted public company. However, the Company adopts the principles and practices of good Corporate Governance to the extent feasible. A detailed report on Corporate Governance forms part of this Report as Annexure - 2.

• **ACKNOWLEDGEMENTS**

The Board expresses its gratitude and appreciation to Employees, Customers, Suppliers, Banks & Financial Institutions, Insurance Companies, other Business Associates, Promoters and Shareholders of the Company for their continued support.

For and on behalf of the Board of Directors



KRISHNA CHIVUKULA
Chairman and
Managing Director
(DIN 01625119)
Date: 28-8-2025
Place: Warsaw, Poland



KRISHNA CHIVUKULA JR.
Whole time Director & CEO
(DIN 02483835)

Date: 28-8-2025
Place: Florida, USA



ANNUAL REPORT ON CSR ACTIVITIES

ANNEXURE-1

For the Financial Year ended on 31-03-2025

Pursuant to Section 135 of the Companies Act, 2013 read with Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and Rule 9 of the Companies (Accounts) Rules, 2014, the Board state as under :-

Sl. No.	CSR Spend Summary	INR Million		
	Particular	FY 25	FY 24	FY 23
1	Average net profit of the company as per section 135(5) of 3 preceding Financial Years	5,629.28	5,929.67	5380.19
2	Two percent of average net profit of the company as per section 135(5)	112.59	118.59	107.60
3	Amount available for set off	6.37	9.36	0.73
4	Net amount to be spent for the Financial Year (2-3)	106.22	109.23	106.87
5	Total amount spent for the Financial Year	112.13	115.60	116.23
6	Amount available for set off in succeeding financial years (5-4)	5.91	6.37	9.36
7	Unspent CSR amount transferred to Fund specified in Schedule VII	-	-	-

1) BRIEF OUTLINE ON CSR POLICY OF THE COMPANY -

The Company's CSR Policy is in adherence to the provisions of Section 135 of the Act read with rules framed thereunder and provides for carrying out CSR activities in the area of Education, Healthcare including preventive healthcare, Rural Development, etc. either directly by the Company or through 'Non-Profit Organizations'.



*Series 1 represents "Actuals" and Series 2 represents "Target".

2) COMPOSITION OF CSR COMMITTEE –

The CSR Committee of the Company was reconstituted and composition as on the date of this report is as under:

Sl. No.	Name of Director	Designation/Nature of Directorship
1.	Mrs. Meera Shankar	Chairperson of the Committee – Independent Director
2.	Mr. Krishna Chivukula Jr.	Member – Whole Time Director & CEO
3.	Mrs. Sujitha Karnad	Member – Independent Director
4.	Mr. Roger William Bradley	Member – Independent Director

3) The Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company and web-link for the same: <https://www.indo-mim.com/>.

4) The details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014:

Requirement of Impact Assessment is applicable from FY 25 as the CSR obligation of the company on average is Rupees Ten Crores in the 3 immediately preceding financial years. And Impact assessment will be carried out in due course as per applicable rules.

5) Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year:

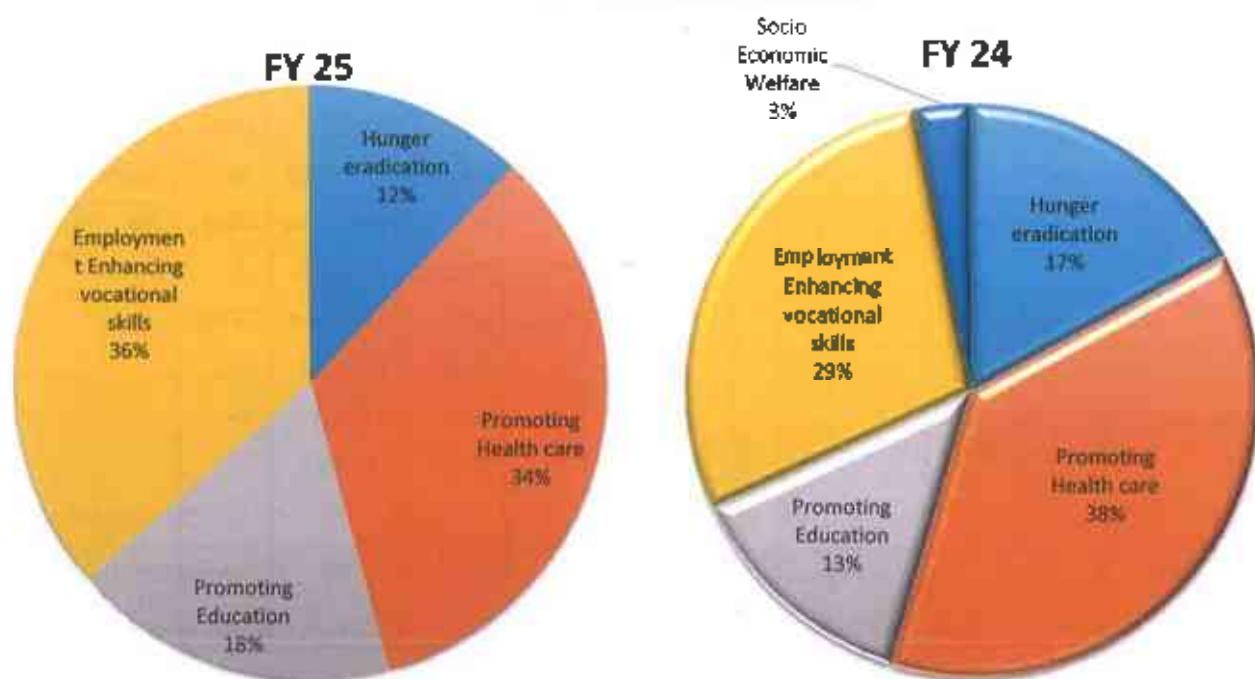


(In Rupees Million)

Sl. No.	Financial Year	Amount available for set-off	Amount required to be setoff for the financial year, (in Rs)
1	2023-24	6.37	6.37

- 6) Average net profit of the company as per section 135(5): Rs. 5,629.28 million
- 7) (a) Two percent of average net profit of the company as per section 135(5): Rs. 112.58 million
- (b) Surplus arising out of the CSR projects or programs or activities of the previous financial years: NA
- (c) Amount required to be set off for the financial year: Rs. 6.36 million
- (d) Total CSR obligation for the financial year (7a+7b-7c): Rs. 106.22 million

Sector Wise Spending





8) (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year (in Rs. Millions)	Amount Unspent (in Million Rs.)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
112.13	NA	NA	NA	NA	NA

(b) Details of CSR amount spent against ongoing projects for the financial year: NA

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
Sl. No.	Name of the Project.	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/ No).	Location of the project.	Project duration.	Amount Allocated for the project (in Rs.).	Amount spent in the current financial Year (in Rs.).	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs.).	Mode of Implementation - Through Implementing Agency	Mode of Implementation - Through Implementing Agency
				State	District				Direct (Yes/ No).	Name of the Agency
NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
TOTAL										



(c) Details of CSR amount spent against other than ongoing projects for the financial year:

(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in schedule VII to the Act.	(4) Local area (Yes/No).	(5) Location of the project		(6) Amount spent (In Millions Rs.)	(7) Mode of Implementation Direct (Yes/No)	(8) Mode of implementation - Through implementing agency	
				State	District			Name	CSR Registration No.
1	Mid-Day Meals to Children of Govt. Schools	Promoting education	Yes	Karnataka	Bangalore	9.00	No	SSSSS Trust	CSR00010220
2	Support to Children of HIV patients	Promoting Preventive Healthcare	Yes	Karnataka	Bangalore	6.00	No	Asha Foundation	CSR00004465
3	Poor Patient care	Promoting Healthcare	Yes	Karnataka	Bangalore	3.60	No	Baptist Hospital	CSR00005121
4	Educational & Hostel support to children of Poor & Tribal families	Promoting education	No	Karnataka	Chamaraja nagar	6.60	No	Deenabandhu Trust	CSR00002654
5	Vocational training program	Promoting education	Yes	Karnataka	Bangalore	2.35	No	Vishranthi Trust	CSR00006482
6	Doddaballapur Industries Association	Rural development project	Yes	Karnataka	Bangalore	0.50	No	Doddaballapur Industries Association	CSR00004758
7	Healthy noon meals distribution in Govt schools	Promoting Healthcare And Education	Yes	Karnataka	Bangalore	9.90	No	The Akshaya Patra Foundation	CSR00000286



8	Eye surgeries of needy patients	Promoting Healthcare	Yes	Karnataka	Bangalore	9.90	No	Sri Kanchi Kamakoti Medical Trust (Sankara Eye Foundation)	CSR00003159
9	Free dialysis for poor patients	Promoting Healthcare	Yes	Karnataka	Bangalore	9.90	No	Bangalore Kidney foundation	CSR00001302
10	Educational help for needy children	Promoting Education	No	Karnataka	Chikkamagaluru	0.63	No	JCBM College, Sringeri	CSR00030805
11	Miscellaneous direct contribution by the company	Promoting healthcare and education	Yes	Karnataka	Bangalore	3.11	Yes	-	-
12	Apprenticeship CSR	Promoting Education	Yes	Karnataka	Bangalore	38.0	Yes	-	-
13	Promoting Poor Student Education	Promoting Education	Yes	Karnataka	Bangalore	1.50	No	RK Mutt	CSR00002806
14	Promoting Poor Student Education	Promoting Education	Yes	Karnataka	Bangalore	0.24	No	Advaya Charitable Trust	CSR00061870
15	Promotion of Poor Student Education	Promoting Education	No	Telangana	Hyderabad	1.56	No	Hare Krishna Movement	CSR00001738
16	Hunger Eradication	Socio Economic Welfare	No	Tamil Nadu	Chennai	3.60	No	Touchstone Foundation	CSR00005738



17	Poor Patient Care	Promoting Healthcare	Yes	Karnataka	Bangalore	3.84	No	Sri Kanchi Kamakoti Child Trust Hospital	CSR00002494
18	Books and other stationary to Tribal Children	Promoting Education	No	Karnataka	Yelandur	0.12	No	Swami Vivekananda Sewa Trust	CSR00068020
19	Sports Equipment and Books to Children	Promoting Education	No	Andra Pradesh	Palamaner	0.30	No	SSST APSWR	CSR00047470
20	Free medical Checkup	Promoting Healthcare	No	Tamil Nadu	Chennai	1.5	No	Sri Muthukrishna Swami mission trust - IIT	CSR0048731
TOTAL						112.13			

(d) Amount spent in Administrative Overheads: NA

(e) Amount spent on Impact Assessment, if applicable: NA

(f) Total amount spent for the Financial Year (8b+8c+8d+8e): Rs. 112.13 million

(g) Excess amount for set off, if any: Rs. 5.92 million

Sl. No.	Particular	Amount (in INR Millions)
(i)	Two percent of average net profit of the company as per section 135(5)	112.59
(ii)	Total amount spent for the Financial Year(including set-off of previous year (FY 24) amounting to INR 6.37 million)	118.50
(iii)	Excess amount spent for the financial year [(ii)-(i)]	5.91
(iv)	Surplus arising out of the CSR projects or programs or activities of the previous financial years, if any	-
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	5.91

9) (a) Details of Unspent CSR amount for the preceding three financial years:

S. No	Preceding Financial Year.	Amount transferred to Unspent CSR Account under section 135 (6) (in INR Millions.)	Amount spent in the reporting Financial Year (in Rs. Millions).	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any.			Amount remaining to be spent in succeeding financial years. (in Rs.)
				Name of the fund	Amount	Date of transfer	
1.	2023-24	-	-	-	-	-	-
2.	2022-23	14.14	14.14	-	-	-	-
3.	2021-22	-	-	-	-	-	-

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s): NIL.

10) In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year:

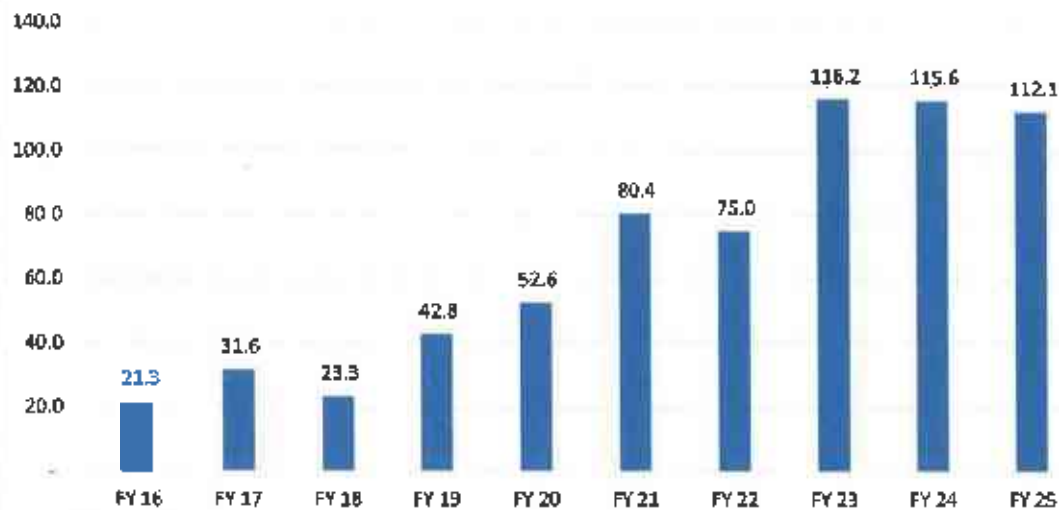
S. No.	Name of project	Date of creation of the capital asset	Amount of CSR spent for creation of capital asset (in INR Millions)	Name of the entity/ beneficiary under whose name such capital asset is registered	Location of the capital asset
1	Primary school classroom construction	05-06-2024	1.08	Higher primary school, Beerahalli, Hoskote Taluk	Higher primary school, Beerahalli, Hoskote Taluk
2	RO Plant	15-10-2024	2.02	Cauvery Enterprises (Supplier)	1) Kaivara, Chikkaballapura, BLR 2) Byandahalli, BLR

11) Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5): NA

CSR HISTORY OF THE COMPANY DURING LAST 10 YEARS:

The Company has started its CSR program well before the same became mandatory as per the provisions of Companies Act, 2013. Company's cumulative contribution towards CSR activities during last 10 years is Rs. 670.90 million.

CSR Spent History (In INR Millions)



For and on behalf of the CSR Committee

Meera Shankar
Meera Shankar
 Chairperson, CSR
 Committee
 Date: 28-8-2025
 Place: Delhi

Krishna Chivukula Jr.
Krishna Chivukula Jr.
 CEO, Director and Member
 of CSR Committee
 Date: 28-8-2025
 Place: Florida, USA



CORPORATE GOVERNANCE REPORT

ANNEXURE-2

1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE:

We believe, good and sound Corporate Governance is essential for economic growth of the Company and to protect interest of the stakeholders. Since the company is an Unlisted Public company, the corporate governance standard as prescribed for listed Companies are not applicable to us. However, the Company has adopted the governance practices and standards to the extent feasible.

2. BOARD OF DIRECTORS:

2.1 COMPOSITION OF THE BOARD -

As on the date of report, the Board consists of following Directors -

Sl.	Name of Director	Category, Designation
1	Mr. Krishna Chivukula	Chairman and Managing Director
2	Mrs. Jagadamba Chandrasekhar	Non-Executive Director
3	Mr. Krishna Chivukula Jr.	Whole Time Director and CEO
4	Mr. Raj Chivukula	Non-Executive Director
5	Mrs. Sujitha Karnad	Independent Director
6	Mrs. Rajni Anil Mishra	Independent Director
7	Mrs. Meera Shankar	Independent Director
8	Mr. Roger William Bradley	Independent Director

2.2 BRIEF RESUME OF DIRECTORS UNDER APPOINTMENT -

As per Article 112 of the Articles of Association of the Company read with Sec 152 of the Companies Act 2013 and resolution passed by the Board and Shareholders of the Company, Mr. Krishna Chivukula is non rotational Director and all Directors other than Independent Directors are liable to retire by rotation. Mr. Krishna Chivukula Jr, Whole Time Director & CEO will retire in ensuing Annual General Meeting and Board has recommended for his re-appointment as Director of the Company for the consideration and approval of Shareholders. Brief profile of Mr. Krishna Chivukula Jr is annexed as Annexure - 6.

3. ANNUAL GENERAL MEETINGS :

The details as to the timings, date and venue of the last three Annual General Meetings (AGM) of the Company held are, as under:

Financial Year	2023-24	2022-23	2021-22
AGM No., Date & Time	28 th AGM Date: 30.09.2024 Time: 10:00 AM	27 th AGM Date: 30.09.2023 Time: 10:00 AM	26 th AGM Date: 30.09.2022 Time: 10:00 AM
Venue	Registered Office of the Company at 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114		

POSTAL BALLOT

During FY 25, the Company has not passed any resolution by Postal Ballot in accordance with Section 110 of the Companies Act, 2013 read with Rule 22 of the Companies (Management and Administration) Rules, 2014.

3.1 DETAILS OF SHAREHOLDERS' COMPLAINTS RECEIVED AND RESOLVED

No. of complaints received from the shareholders during FY 25 – Nil.

Shareholders are hereby requested to send their grievances / complaints / queries / suggestions to the attention of Company Secretary either by physical letter to the Registered Office address of the Company or by e-mail to cs@indo-mim.com.

4. DISCLOSURE OF ACCOUNTING TREATMENT:

The Company has followed all the applicable mandatory Accounting Standards prescribed under the Companies Act, 2013 in the preparation of its annual Financial Statements.

5. MEANS OF COMMUNICATION:

The Annual Report is sent to each shareholder and other stakeholders entitled to copy of Annual report at their registered e-mail id. If any shareholder wishes to have physical copy of the Annual Report, they are advised to send a request letter to the attention of the Company Secretary either by physical letter to the Registered Office address of the Company or by e-mail to cs@indo-mim.com.



INDO-MIM[®]
COMPLEXITY SIMPLIFIED

For and on behalf of the Board of Directors



Krishna Chivukula
Chairman and
Managing Director
(DIN 01625119)
Date: 28-8-2025
Place: Warsaw, Poland



Krishna Chivukula Jr.
Whole time Director & CEO
(DIN 02483835)

Date: 28-8-2025
Place: Florida, USA

MANAGEMENT DISCUSSION AND ANALYSIS

REPORT

ANNEXURE-3

- **INTRODUCTION:**

The Company was formed in 1996 and is the largest producer of Metal Injection Molded (MIM) Parts all over the World. At present, the Company is operating its MIM manufacturing operations from Bengaluru, Karnataka and Investment Casting manufacturing operations from Tirupati, Andhra Pradesh. The manufacturing operations of the company has just now commenced in the new plant of the company located at Chennai , Tamil Nadu.

The Company's wholly owned subsidiary M/s INDO-MIM INC is running a MIM manufacturing unit in San Antonio, Texas, USA. It also formed a step-down Associate Company in Mexico in which 49% of ownership is held by INDO-MIM INC to take care of post manufacturing secondary operations.

The company has acquired M/s TRIAX Industries LLC, USA during FY 21 which is involved in the business of manufacture of parts and components using casting and machining.

The company has also acquired M/s Conway Marsh Garrett Technologies Limited, UK in the month of June, 2023 which is involved in the business of manufacture of components using MIM technology.

The company recently acquired M/s Phoenix DeVentures II Inc, USA in the month of May, 2025 which is involved in the business of manufacture of medical components using MIM technology.

- **AN OVERVIEW OF PERFORMANCE:**

- The FY 25 was a year of decent growth for the company as the topline of the company grew up by 16% over FY 24.
- The PBT of the company went up in FY 25 by 29% over FY 24.
- Less than proportionate increase in the exp such as Employee costs, Admin expenses ensured that the PBT before exceptional items was up by 32% in FY 25 Vs FY 24.
- Post exceptional items the PBT was up by 29% in FY 25 Vs FY 24.
- Increased PBT also ensured a prorata increase in PAT.



- **RESEARCH AND DEVELOPMENT:**

The company's focus on R & D is focused on material development and process development with specific focus on process improvement, cost reduction, Supplier diversification, supplier substitutions, and absorption of new technologies.

- **RISK MANAGEMENT:**

This is an area in which the company has been taking conscious steps to mitigate the impact of risks. The company has identified the risks in the following areas and has put up a risk mitigation system commensurate with the risk:

- **Credit Risk** - The Company has put up a very effective credit control policy and the same is being implemented very rigorously. The receivables are reviewed twice in a month (once in each fortnight) and this has helped us identify accounts which would come under stress ahead of time. This helps us to initiate corrective action well before it is too late. Since we happen to be a sole supplier to our customers in most cases and since we have been working with our customers for years now, we have been able to impress upon the customers the importance of honoring the commitments from either side. Continued follow-up on regular basis ensures that the payments happen with minimal delay.
- **Currency Risk** - Very significant portion of our revenue comes from exports and hence managing the currency risk is a very important requirement of our business. All the raw materials, most capital goods and spares that we use are imported from outside the country and hence the company has a natural hedge for the export receivables in the form of import payables. Hence, the company uses plain forwards to cover up to about 50% of its net currency exposure based on the current market realities in the currency market. During FY 25 our coverage was less than 50% as we expected Rupee to depreciate further, and our expectation came true. Being a USD surplus company, we stand to gain when Rupee depreciates.
- **Raw Material Price Risk** - The Company imports all its Raw materials. There are two risks associated with the imported Raw Materials. The first is currency risk which is covered by the currency risk management and the next is the price risk. During the year under review the Raw Material price per Kilogram went up marginally. But we did not experience any major price shock on the Raw Material front.
- **Natural Calamities Risk** - The Company has insured the machinery, stock as well as the premises against the fire and other natural calamities. The Company has also covered the stock in transit by way marine insurance policy. The coverage is considered adequate considering the risk potential. It may be pertinent to note that the facilities of the company are not located in the identified natural calamity zone.
- **Business continuity Risk - IT** - The Company runs on its information technology systems. A failure or non-availability of the IT systems will significantly affect the performance of the Company and hence this is a major risk which the company has to cover. The company has put up a policy and practice of daily on-site back-up of all its data at a defined time of the day and the said back up information is stored in the premises of the company. While this practice will cover the data corruption risk it does not cover the risk associated with the systems not being accessible due to whatever reasons. The company has put up an offsite



back-up server which will ensure that the company can continue to use its information systems seamlessly even when the primary data storage of the company becomes unavailable due to any reason.

- The availability of the IT systems could also be affected due to hacking by outside unlawful players. While the company has put up sufficient security and fire wall to protect its systems, the company has also made a start in securing a cyber-risk insurance policy for the company which will take care of an unfortunate eventuality of a possible breach of the security systems of the company.
- Despite the decent IT security system in the company, there was a breach in the fire wall system of the company due to a ransomware attack in August 2025. While there was no loss of customer data, the company had to go through reconstruction of its systems as per the established security protocol in such attacks. The systems are back in full operation now.

• **STRENGTHS, WEAKNESS, OPPORTUNITIES & THREATS:**

- **Strength:** The strength of the Company is its speed - Speed in quote , Sample submission, Production and delivery . High Speed coupled with Superior Quality is a very big differentiator in the marketplace. We submit our quote against an RFQ even before a competitor would ask for a clarification on the drawings. This speed of delivery acts as a catalyst for the business growth and helps us maintain our leadership position in the industry. To help us achieve this we create capacity ahead of time and maintain sufficient spare capacity to address the surge orders if any from the customer.
- **Weakness:** The Company's business is mostly foreign currency denominated and hence, the company's financials are exposed to the currency risk. The company has a natural hedge in the form of Raw material imports and capital goods imports. The forex cover on the USD front in FY 25 was 55% of the receipts and on the Euro front was 82% of the receipts. During FY 26 the company is largely unhedged as we expect the Rupee to weaken during the year. Till now our expectations have come true.
- **Opportunities:** The stress of the Indian government to improve the manufacturing companies with an eye to create a manufacturing hub for the entire world provides an excellent growth opportunity for the company. We believe that the continued slow growth of the world economy would push many western customers to look for cost effective solutions from all over the world which provides an opportunity for the company to grow. The company's focus on being in the market at place where the customer wants has helped the company get into Investment casting, Machining and 3D printing. This approach of the company too will help it open new doors of market which are normally not available for an exclusive MIM manufacturer.
- **Threat:** The competition from other countries , players and technologies is the biggest threat for any company . The company continues its focus on productivity which will keep it ahead of its competition. The size of the company also gives the economies of scale to the company which the newer companies will find it difficult to match. This should help us meet the challenge from the present as well as the potential competition both within as well as outside the country effectively. The large push by USA towards localization and imposition of tariff on Indian made products imported into USA is a new emerging threat.



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While India can be happy that most countries do suffer tariff still such steep tariff can alter the hyper behavior in the long run. We are monitoring the situation closely and would take appropriate steps to minimize the negative impact of this tariff by a suitable combination of Domestic production in USA along with a production in India .

• **HUMAN RESOURCES MANAGEMENT & DEVELOPMENT:**

The company continues to recruit freshers and train them on the job as this is the only way in which a rapidly growing company in a relatively new technology can address its manpower needs. Further to keep the employees current and up to date on various aspects of the technology the company spends lot of resources in training the employees on continuous basis so that the employees of the company are able to deliver solutions which are way beyond any other competitor can do.

The company continues to enjoy a very moderate labor turnover over years including the year under review. We will continue to focus on this aspect of our business in years to come too as we feel this is the only way to sustain and improve the customer service.

For and on behalf of the Board of Directors

Krishna Chivukula
Chairman and
Managing Director
(DIN 01625119)

Date: 28-8-2025

Place: Warsaw, Poland



Krishna Chivukula Jr.
Whole time Director & CEO
(DIN 02483835)

Date: 28-8-2025

Place: Florida, USA



SUBSIDIARIES/ASSOCIATE COMPANIES/JOINT VENTURES

ANNEXURE-4

Form AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

**Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures:
As on 31-3-2025**

Part "A": Subsidiaries

(Information in respect of each subsidiary is presented with amounts in their respective host currencies)

Sl. No.	1	2	3
Name of the Subsidiary	INDO-MIM INC. (Refer note 2 below)	TRIAX Industries I.L.C	CONWAY MARSH GARRETT TECHNOLOGIES LIMITED
Reporting period for the subsidiary	April – March	April - March	April - March
Reporting currency and Exchange rate	Reporting Currency : USD Exchange rate: Closing INR 85.5814 Average INR 84.4777	Reporting Currency : USD Exchange rate: Closing INR 85.5814 Average INR 84.4777	Reporting Currency : GBP Exchange rate: Closing INR 110.74 Average INR 108.02
Share capital	\$ 33,584,149	\$ 16,797,019 (Member's equity)	£ 350,000
Reserves & surplus	\$ 51,493,581	-	£ 1,827,093
Total assets	\$ 108,195,537	\$ 37,425,188	£ 2,509,273
Total Liabilities	\$ 23,117,807	\$20,628,169	£ 332,180
Investments	-	-	£ 293,609
Turnover	\$ 44,043,614	\$ 19,749,744	£ 3,573,409
Profit/ (Loss) before taxation	\$ 10,628,037	\$ (5,180,259)	£ (259,691)
Provision for taxation	\$ 2,519,401	-	£ 41,573
Profit/ (Loss) after taxation	\$ 8,108,636	\$ (5,180,259)	£ (218,118)
Proposed Dividend	0	0	0
% of Shareholding	100%	100%	100%



Notes:

1. Names of subsidiaries which have been liquidated or sold during the year: NIL.
2. INDO-MIM INC. presented above includes INDO-MIM Mexico S De R. L. De C.V (Associate company of INDO-MIM, Inc, USA, consolidated on line by line basis since INDO-MIM Inc, USA exercise significant control).
3. The financial statements of above subsidiaries have been audited by other auditors, and our opinion on the consolidated financial statements, to the extent related to these subsidiaries, is based on their reports.

For INDO-MIM Limited



Krishna Chivukula
Chairman and Managing Director
(DIN 01625119)

For INDO-MIM Limited



Krishna Chivukula Jr.
Whole time Director & CEO
(DIN 02483835)

For INDO-MIM Limited



Santosh Dash
Company Secretary (F11798)

For Suri & Co., Chartered Accountants
Firm Regn. No. 004283S



Natarajan. V, Partner
ML No. 223118,
UDIN: 25223118BMJLJE1039
Date: 28th August 2025
Place: Bengaluru



For INDO-MIM Limited



P. Balasubramanian,
CFO

Part 'B': Associates and Joint Ventures

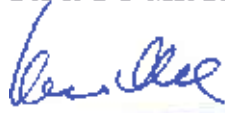
Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies

Name of Associates/ Joint Venture	INDO-MIM Mexico S. De R. L. De C. V.
Latest audited Balance Sheet Date	31/03/2025
Shares of Associate/Joint Ventures held by the company on the year end:	
a) No of Shares	-
b) Amount of Investment in Associates/Joint Venture	-
c) Extend of Holding %	Investment through Wholly Owned Subsidiary (INDO MIM INC, USA) = 49%
Description of how there is significant influence	The Company enjoys significant influence over the Associate Company as per Bye Laws of the Associate Company.
Reason why the associate/joint venture is not Consolidated	Accounts are consolidated.
Net-worth attributable to Shareholding as per latest audited Balance Sheet, (negative)	Total Net-worth : (\$4,291,120); Net-worth attributable to shareholding : (\$4,291,120)
Profit / (Loss) for the year	(\$732,283)
i. Considered in Consolidation	Refer note 3 below
ii. Not Considered in Consolidation	-

Note:

- Names of associates / JV which are yet to commence operations: NIL
- Names of associates / JV which have been liquidated or sold during the year: NIL
- INDO-MIM Mexico S. De R. L. De C. V. presented above have been consolidated with Indo-MIM, Inc, USA, on line by line basis since INDO-MIM Inc, USA exercise significant control. The same is presented in Part A above.
- The financial statements of above subsidiary have been audited by other auditor, and our opinion on the consolidated financial statements, to the extent related to this subsidiary, is based on their reports.

For INDO-MIM Limited



Krishna Chivukula
 Chairman and Managing Director
 (DIN 01625119)



For INDO-MIM Limited



Krishna Chivukula Jr.
 Whole Time Director & CEO
 (DIN 02483835)





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For INDO-MIM Limited




Santosh Dash
Company Secretary (F11798)

For Suri & Co., Chartered Accountants
Firm Regn. No. 004283S



Natarajan. V, Partner
M. No. 223118
UDIN: 25223118BMJLJE1039
Date: 28th August 2025
Place: Bengaluru



For INDO-MIM Limited




P. Balasubramanian
CFO



RELATED PARTY TRANSACTIONS

ANNEXURE-5

Form AOC-2

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms length transactions under third proviso thereto

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

1. Details of contracts or arrangements or transactions not at arm's length basis: **N.A.**
 - (a) Name(s) of the related party and nature of relationship
 - (b) Nature of contracts/arrangements/transactions
 - (c) Duration of the contracts/arrangements/transactions
 - (d) Salient terms of the contracts or arrangements or transactions including the value, if any
 - (e) Justification for entering into such contracts or arrangements or transactions
 - (f) date(s) of approval by the Board:
 - (g) Amount paid as advances, if any.
 - (h) Date on which the special resolution was passed in general meeting as required under first proviso to section 188
2. Details of material contracts or arrangement or transactions at arm's length basis:

• **Summary of Related Party Transactions during FY 25**

S No	Name of the Related Party & Nature of Relationship	Nature of Transaction	Duration of Contract	Value of Transactions (in INR Millions)	Advance if any paid
1	INDO-MIM Inc, Wholly Owned Subsidiary Company	Sale of Goods	Ongoing Contract	355.73	Nil
2	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Goods	Ongoing Contract	3.09	Nil
3	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Service – Sales Commission	Ongoing Contract	1,057.84	Nil
4	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Property, Plant and Equipment	Ongoing Contract	3.53	Nil
5	TRIAX Industries LLC, Wholly Owned Subsidiary Company	Sale of Goods	Ongoing Contract	62.39	Nil
6	TRIAX Industries LLC,	Purchase of	Ongoing	0.79	Nil



	Wholly Owned Subsidiary Company	Goods	Contract		
7	Conway Marsh Garrett Technologies Limited, Wholly Owned Subsidiary Company	Sale of Goods	Ongoing Contract	5.58	Nil
8	Conway Marsh Garrett Technologies Limited, Wholly Owned Subsidiary Company	Sale of Property, Plant and Equipment	Ongoing Contract	3.07	Nil
	Total			1,492.02	

• **Terms of Contract**

S No	Name of the Related Party & Nature of Relationship	Nature of Transaction	Terms of contract
1	INDO-MIM Inc, Wholly Owned Subsidiary Company	Sale of Goods	Arm's Length pricing with regular Commercial Terms
2	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Goods	Arm's Length pricing with regular Commercial Terms
3	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Service – Sales Commission	Cost Based pricing with regular Commercial Terms
4	INDO-MIM inc, Wholly Owned Subsidiary Company	Purchase of Property, Plant and Equipment	Cost Based pricing with regular Commercial Terms
5	TRIAX Industries LLC, Wholly Owned Subsidiary Company	Sale of Goods	Arm's Length pricing with regular Commercial Terms
6	TRIAX Industries LLC, Wholly Owned Subsidiary Company	Purchase of Goods	Arm's Length pricing with regular Commercial Terms
7	Conway Marsh Garrett Technologies Limited, Wholly Owned Subsidiary Company	Sale of Goods	Arm's Length pricing with regular Commercial Terms
8	Conway Marsh Garrett Technologies Limited, Wholly Owned Subsidiary Company	Sale of Property, Plant and Equipment	Cost Based pricing with regular Commercial Terms



• Approval & Justification details

S No	Name of the Related Party & Nature of Relationship	Nature of Transaction	Board Meeting Approval Date	Justification
1	INDO-MIM Inc, Wholly Owned Subsidiary Company	Sale of Goods	01-02-2024	Supplies to subsidiary to satisfy customer demand and ensure uniform quality
2	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Goods	01-02-2024	Short Lead time requirements
3	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Service Sales Commission	01-02-2024	Sales support - Sourcing and servicing Customer orders
4	INDO-MIM Inc, Wholly Owned Subsidiary Company	Purchase of Property, Plant and Equipment	01-02-2024	To meet operational flexibility
5	TRIAX Industries I.J.C., Wholly Owned Subsidiary Company	Sale of Goods	01-02-2024	Supplies to subsidiary to satisfy customer demand
6	TRIAX Industries LLC, Wholly Owned Subsidiary Company	Purchase of Goods	01-02-2024	Short Lead time requirements
7	Conway Marsh Garrett Technologies Limited, Wholly Owned Subsidiary Company	Sale of Goods	01-02-2024	Supplies to subsidiary to satisfy customer demand
8	Conway Marsh Garrett Technologies Limited, Wholly Owned Subsidiary Company	Sale of Property, Plant and Equipment	01-02-2024	To meet operational flexibility

For INDO-MIM Limited



Krishna Chivukula
Chairman and Managing Director
(DIN 01625119)

For INDO-MIM Limited



Krishna Chivukula Jr.
Whole time Director & CEO
(DIN 02483835)



BRIEF PROFILE

ANNEXURE-6

Krishna Chivukula Jr
16339, Ivy Lake DR,
Ortega, Florida, 33556,
United States o

Krishna Chivukula Jr

Date of Birth:

March 31st, 1972

Education:

M.S. Masters Public Policy Analysis 1997
University of Rochester

Work Experience:

2008

Director of Indo-US MIM Tec. Pvt. Ltd

2011

CEO of INDO-MIM Limited

Current Designation

Whole-time Director and Chief Executive Officer of
INDO-MIM Limited

DISCLOSURE UNDER COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL), RULES, 2014

ANNEXURE -7

Details of Top Ten Employees as required to be disclosed under Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is as under:

Column	1	2	3	4
S. No.	Name of the employee	Designation	Date of Birth	Age (in Years)
1	KRISHNA CHIVUKULA	CHAIRMAN & MD	27/01/1947	78
2	KRISHNA CHIVUKULA JR	WTD & CEO	31/03/1972	53
3	PARASURAMAN BALASUBRAMANIAN	CFO	14/05/1963	62
4	TIRUMANI SRINIVASAN SHIVASHANKAR	VICE PRESIDENT - OPERATIONS	03/03/1972	53
5	MANOJ RAJMAL KABRE	VICE PRESIDENT - MARKETING	16/02/1968	57
6	SRIDHARA RAMACHANDRAN	VICE PRESIDENT & GM AREOSPACE SOLUTION GROUP	09/07/1972	53
7	BEAUMONT WADE CHRISTOPHER	MANAGER	03/12/1975	50
8	GIRIYAPPA	GM - ENGINEERING	10/05/1968	57
9	SWAMINATH B	GM - MACHINE SHOP	31/07/1968	57
10	RAVI BAPATLA	GM - TOOL ROOM	23/12/1970	55

Column	5	6	7	8	9	10
S. No.	Qualification	Experience (in years)	Remuneration (INR Millions)	Date of Joining	Previous employment	The percentage of equity shares held
1	MBA, M.TECH	29	504.00	12/04/1996	-	0.21%
2	MS (PUBLIC POLICY)	21	336.00	30/09/2004	-	-
3	CA, CS	27	34.69	15/05/1998	-	0.50%
4	PhD, MSc	27	25.46	06/04/1998	-	0.41%
5	PG DIPLOMA, B.E.	34	18.70	25/03/2002	Bajaj Auto Limited, WIDIA (India) Limited	0.15%
6	MBA, MS	25	18.30	17/05/2010	-	-



7	BE	32	17.56	22/05/2023	Doosan, Ethos Energy, PCC Airfoils	-
8	BE	31	10.07	05/02/1999	Maini Precisions	0.25%
9	BE	21	9.48	23/06/2008	Titan Industries	-
10	Diploma in Technical Skills	34	9.12	02/06/1997	Polyset Plastics	0.27%

(Note: Above mentioned all are “permanent” employees and except MD and WTD, no other persons are relative of any director or manager of the company. MD and WTD are related to each other as well as relatives of Jagadamba Chandrasekhar and Raj Chivukula.)

FORM MR-3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED ON 31ST MARCH, 2025

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies
(Appointment and Remuneration Personnel) Rules, 2014]

To,
The Members,
INDO-MIM LIMITED (formerly known as Indo-MIM Private Limited)
CIN: U28110KA1996PLC137499
45 (P), KIADB Industrial Area
Hoskote, Bangalore
Karnataka - 562114

I, S.N. Mishra proprietor of SNM & Associates, Bengaluru bearing Membership No. 6143 and C.P. No. 4684, have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by INDO-MIM LIMITED (formerly known as Indo-MIM Private Limited) CIN: U28110KA1996PLC137499 (hereinafter called "the Company") for the financial year ended March 31, 2025. Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on March 31, 2025 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms, registers and returns filed and other records maintained by the Company for the financial year ended on March 31, 2025 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;

Phone: 080- 25296825, Telefax: 25283637, Mobile – 9845641548,
e-mail: surjya.mishra@gmail.com/mishra@snmassociates.in



- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) Secretarial Standards with respect to Meetings of Board of Directors (SS-1) and General Meetings (SS-2) issued by the Institute of Company Secretaries of India;
- (iii) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder;
- (iv) The Depositories Act, 1996 and the regulations and byelaws framed thereunder;
- (v) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018
- (vi) The Securities and Exchange Board of India (Listing Obligations and Disclosure requirements) Regulations, 2015
- (vii) The Arms Act, 1959 and the rules and regulations made thereunder;
- (viii) Labour Laws as applicable and the rules and regulations made thereunder;
- (ix) Environmental Laws as applicable and the rules and regulations made thereunder;

During the period under review, based on verification of the records maintained by the Company and also on the review of compliance reports / statements by respective department heads / Company Secretary taken on record by the Board of Directors of the Company, in my opinion, adequate systems and process and control mechanism exists in the Company to monitor and ensure compliance with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc., mentioned above.

I have conducted online and physical verification & examination of records, as facilitated by the Company, for the purpose of issuing this Report. I have not reviewed the applicable financial laws, direct and indirect tax laws since the same have been subject to review and audit by the Statutory Auditors of the Company.

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e-mail: surjya.mishra@gmail.com/mishra@snmassociates.in



During the period under review, the Company has undertaken activities in connection with its proposed Initial Public Offer (IPO). We have verified the applicable compliances under SEBI regulations for the reporting period.

I report that:

1. The Board of Directors of the Company is duly constituted and is in compliance with Section 149 of the Companies Act, 2013 read with Rule 3 of the Companies (Appointment & Qualification of Directors) Rules, 2014.

The Board met 5 (Five) times during the year on 26-07-2024, 03-09-2024, 29-11-2024, 05-02-2025 and 14-02-2025. The intervening gap between the Meetings was within the period prescribed under Section 173 of the Companies Act, 2013.

Based on the duly recorded and signed Board minutes I opine that during the period under review the requisite quorum was present in all the Board Meetings by participation of Directors by physical presence/video conference in the meetings.

The Company has a system of sending notices and agenda of the scheduled meetings and seeking and obtaining further information and clarifications on the agenda items before the meeting for meaningful participation at the meeting.

The resolutions passed thereat including circular resolutions were duly recorded and signed in Minutes Book maintained for the purpose. Majority decision is carried through while the members' views are captured and recorded as part of the minutes.

2. The annual general meeting for the financial year ending on 31st March, 2024 was held on 30-09-2024 upon giving notice to the members of the Company, with the requisite quorum and the resolutions passed thereat were duly recorded in Minutes Book maintained for the purpose.

An extraordinary general meeting was held on 27-04-2024 upon giving notice to the members of the Company, with the requisite quorum and the resolutions passed thereat were duly recorded in Minutes Book maintained for the purpose.

No postal ballot was conducted by the Company during the period under review.

3. The Company has the following committees in place and the members of the committees meet at regular intervals to discuss and execute the relevant functions/operations as per the terms of the policy framed for the purpose:

Phone: 080- 25296825, Telefax: 25283637, Mobile - 9845641548,
e-mail: surjya.mishra@gmail.com/mishra@snmassociates.in



1. Audit Committee
 2. Nomination and Remuneration Committee
 3. Stakeholders Relationship Committee
 4. Risk Management Committee
 5. Corporate Social Responsibility Committee
 6. IPO Committee
4. The Company is generally regular in filing forms and returns with the Registrar of Companies, and other statutory bodies as applicable from time to time within the time prescribed under the Act and the rules made there under and with additional fees wherever there is a delay.
 5. The Company is registered with a Registrar and Transfer Agent as provided hereunder, who are duly registered as per The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 who on behalf of the Company, maintains the records of holders of securities issued by the company and deals with all matters connected with the transfer and redemption of securities.

MUFG Intime India Private Limited

(Formerly known as Link Intime India Private Limited)

Add: C-101, 247 Park, L.B.S. Marg, Vikhroli West,
Mumbai – 400 083

Tel: +91 22 49186270

Fax: +91 22 49186060

www.in.mpms.mufg.com

6. The Company has complied with the provisions of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("SEBI ICDR Regulations"), Securities and Exchange Board of India (Listing Obligations and Disclosure requirements) Regulations, 2015 and other applicable SEBI regulations in relation to the IPO process, to the extent applicable during the audit period.
7. The Company is in compliance with the Foreign Exchange Management Act, 1999 and the rules and regulations thereunder to the following extent:

Phone: 080- 25296825, Telefax: 25283637, Mobile – 9845641548,
e-mail: surjya.mishra@gmail.com/mishra@snmassociates.in



- The Annual Return on Foreign Assets and Liabilities for the financial year 2023-24 to the Reserve Bank of India was filed within the stipulated time frame in compliance with RBI/ 2013-14/646 A.P. (DIR Series) Circular No. 145.
 - The Annual Performance Report for the wholly owned subsidiaries for the period ended March 31, 2024 as required under RBI//2015-16/374 A.P. (DIR Series) Circular No.62 were filed within the stipulated time frame.
 - The Company is in compliance with Regulation 6 of Foreign Exchange Management (Transfer or Issue of Any Foreign Security) Regulations w.r.t. investments made in Overseas Corporate Bodies during the period under review.
 - The Company is in compliance with the reporting requirements under Foreign Exchange Management (Non-Debt Instrument) Rules, 2019 w.r.t. equity instruments issued against foreign direct investments during the reporting period.
8. The nature of business activity of the Company comes under the governance of Ministry of Home Affairs, Department of Internal Security and requires compliances under the Arms Act, 1959. The company has a valid license as required under the enactment.
9. As per the information provided to us the Company has framed a policy on Prevention and Prohibition of Sexual Harassment at Workplace and has constituted an Internal Committee to handle matters under the Sexual Harassment of Women at Workplace Act, 2013 and its corresponding rules and regulations. The Company is in compliance with filing the Annual Return for calendar year 2024 with the department.
10. The compliances under the following Labour Laws have been scrutinised by me:
- a. Factories Act, 1948;
 - b. The Minimum Wages Act, 1948
 - c. The Payment of Wages Act, 1936
 - d. The Payment of Bonus Act, 1965
 - e. Equal Remuneration Act, 1976
 - f. The Payment of Gratuity Act, 1972
 - g. The Employees' Compensation Act, 1923
 - h. The Maternity Benefit Act, 1961
 - i. The Child Labour (Prohibition and Regulation) Act, 1986
 - j. The Contract Labour (Regulation and Abolition) Act, 1970
 - k. The Employment Exchanges (Compulsory Notification of Vacancies) Act, 1959



- l. The Apprentices Act, 1961
 - m. Industrial Employment (Standing Orders) Act, 1946 read with Industrial Employment (Standing Orders) (Karnataka) Rules, 1961
 - n. Labour Welfare Fund Act
 - o. Rights of Persons with Disabilities Act, 2016
 - p. The Employee State Insurance Act, 1948 (ESI)
 - q. The Employees' Provident Funds and Miscellaneous Provisions Act, 1952
 - r. The Rights of Persons with Disabilities Act, 2016
11. During the period under review, the Company has complied with the applicable provisions of the Acts, Rules, Regulations, Guidelines, Standards, etc. mentioned above. Certain non-material findings as highlighted by me during audit have been addressed suitably by the management by initiating necessary steps.
12. For compliances under various tax laws, I have relied on the reports submitted by the Internal Auditors and the Statutory Auditors of the Company. As per the reports provided the Company is in compliance under the various tax laws and the corresponding rules, regulations and guidelines as applicable to the Company.
13. There are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

This report is to be read with my letter of even date which is annexed as **Annexure A** and forms an integral part of this report.

Place: Bangalore
Date : 28.08.2025

Signature : 
Name: S.N. Mishra,
Company Secretary
C. P. No. : 4684
FCS No. : 6143
UDIN : F006143G001103657



Annexure 'A'

To,

The Members

INDO-MIM LIMITED (formerly known as Indo-MIM Private Limited)**CIN: U28110KA1996PLC137499**

45 (P), KIADB Industrial Area

Hoskote, Bangalore

Karnataka - 562114

My Secretarial Audit Report for the financial year ended March 31, 2025 of even date is to be read along with this letter.

1. Maintenance of secretarial record, devise proper systems to ensure compliance with the provisions of all applicable laws, regulations and to ensure that the systems are adequate and operate effectively is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records, standards and procedures followed by the Company with respect to the secretarial compliances.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that processes and practices I followed provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Wherever required, I have obtained the management's representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Bangalore

Date : 28.08.2025

Signature :

Name: S.N.Mishra.

Company Secretary

C. P. No. : 4684

FCS No. : 6143

UDIN : F006143G001103657





INDO-MIM Limited (formerly known as INDO-MIM Private Limited)

#45(P), KIADB Industrial Area, Hoskote, Bangalore 562 114. (CIN U28110KA1996PLC137499)

Phone: +91-080-22048800/ FAX: +91-080-27971624 / Website: www.indo-mim.com

NOTICE

NOTICE TO MEMBERS is hereby given that an **29th Annual General Meeting** of the Members of INDO-MIM Limited ("Company") will be held on **Monday, 29th September, 2025, at 10:00 AM** through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") deemed to be conducted at the Registered Office of the Company at No. 45(P), KIADB Industrial Area, Hoskote, Bangalore, Karnataka 562114 to transact the following businesses:

I. ORDINARY BUSINESS

1. To receive, consider and adopt the audited Standalone and Consolidated Financial Statements of the Company for the financial year ended on March 31, 2025 together with the Reports of Directors and Auditors thereon.

To consider and, if thought fit, to pass the following resolution, as an **Ordinary Resolution**:

"RESOLVED THAT, the Audited Standalone and Consolidated Financial Statements of the Company for the Financial Year ended March 31, 2025, together with the Reports of the Board of Directors and the Auditors thereon, as circulated to the Members, be and are hereby considered and adopted."

2. To confirm the interim dividend paid before the date of Annual General Meeting as the final dividend for the financial year ended March 31, 2025.

To consider and, if thought fit, to pass the following resolution, as an **Ordinary Resolution**:

"RESOLVED THAT, the interim dividends of Rs. 2/- per equity share, Rs. 1.74/- per equity share and Rs. 2.17/- per equity share for the Financial Year 2024-25, which were approved by the Board of Directors on 26.07.2024, 28.09.2024 and 14.02.2025 respectively and already paid to members, be and is hereby noted and confirmed as the final dividend for financial year ended March 31, 2025."

3. To consider appointment of a Director in place of Mr. Krishna Chivukula Jr. (DIN D2483835), Director who retires by rotation and being eligible, offers himself for re-appointment.

To consider and if thought fit, to pass, with or without modification, the following resolution as **Ordinary Resolution**:



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RESOLVED THAT, pursuant to the provisions of Section 152 of the Companies Act, 2013, Mr. Krishna Chivukula Jr. (DIN 02483835) Director, who retires by rotation at this meeting and being eligible has offered himself for re-appointment, be and is hereby appointed as a Director of the Company.

4. To re-appoint M/s. Suri and Co. Chartered Accountants as Statutory Auditors of the Company and fix their remuneration:

To consider and if thought fit, to pass, with or without modification, the following resolution as **Ordinary Resolution**:

"RESOLVED THAT pursuant to Section 139, 142 and other applicable provisions of the Companies Act, 2013 and the Rules made thereunder, and pursuant to the recommendation of the Audit Committee and the Board of Directors of the Company **M/s. Suri & Co. Chartered Accountants** with firm registration No. 004283S, be and are hereby re-appointed as the statutory auditors of the company for a term of Five (5) consecutive years to hold the office from the conclusion of this (29th) Annual General Meeting until the conclusion of the 34th Annual General Meeting of the Company, at such remuneration plus applicable taxes, out-of-pocket expenses and other charges as may be mutually agreed between the Board of Directors of the Company and the Auditors."

II. SPECIAL BUSINESS

NIL

Date: Sept 06, 2025
Place: Bangalore

By Order of the Board,

For INDO-MIM Limited

Asst. Company Secretary

Krishna Sharma
Assistant Company Secretary,
M No. A65625





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NOTES:

1. Ministry of Corporate Affairs ("MCA"), vide its General Circular No. 09/2024 dated 19th September 2024 read with other previous MCA General Circulars No. 09/2023 dated 25th September 2023, 10/2022 dated 28th December 2022, 02/2022 Dated 5th May 2022, No. 20/2020 dated 5th May 2020, No. 17/2021 dated 13th April 2021 and No. 14/2021 dated 8th April 2021 (collectively referred to as "MCA Circulars"), has permitted Companies to hold their Annual General Meetings through Video Conference (VC) or Other Audio Visual Means (OAVM). In compliance with the aforesaid MCA Circulars, applicable provisions of the Companies Act, 2013 ("Act") and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") as applicable, this Annual General Meeting (AGM) is being held through VC / OAVM. The proceedings of the AGM will be deemed to be conducted at the Registered Office of the Company at 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114, which shall be deemed venue of the AGM.
2. In compliance with the aforesaid MCA Circulars, Notice of the AGM is being sent only through electronic mode to those Members whose email addresses are registered with the Company/Depositories, unless any Member has requested for a physical copy of the same. The Company shall send the physical copy of Notice of AGM to those Members who request the same at cs@indo-mim.com mentioning their Folio No./DP ID and Client ID. Members may note that the AGM Notice has been uploaded on the website of the Company: www.indo-mim.com and is also available on the website of MUFG Intime at <https://instavote.linkintime.co.in/>. Members can update their email id by sending a mail to cs@indo-mim.com.
3. Corporate members intending to send their authorized representative(s) to attend the meeting are requested to send a certified copy of the Board Resolution / Authorization letter authorizing their representative along with attested specimen signature to attend and vote on their behalf at the meeting through VC/OAVM. The said resolution /authorisation letter shall be sent to MUFG Intime at enotices@in.mpms.mufg.com.
4. Members attending AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under section 103 of the Companies Act, 2013.
5. As per Section 105 of the Companies Act, 2013, a member entitled to attend & vote, is entitled to appoint proxy to attend & vote on his/her behalf and proxy need not be a member of the company. Since the AGM is being held pursuant to MCA Circulars through VC / OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slips are not annexed to this Notice.



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6. Pursuant to Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, which mandates facility for voting through electronic means is applicable to listed companies and other companies having minimum of 1,000 number of shareholders, the Company is providing such facility to its members. For this purpose, the Company has engaged the services of **MUG Intime India Private Limited** (formerly known as Link Intime India Private Limited) for facilitating remote e-voting and e-voting on the date of AGM.
 7. Voting rights of members shall be in proportion to their shares in the paid-up equity share capital of the Company as on the cut off date i.e. **Monday, 22nd September 2025**. The remote e-voting period starts on **Friday, 26th September 2025 at 09:00 A.M. (IST) and ends on Sunday, 28th September 2025 at 05:00 P.M. (IST)**.
 8. Members who have cast their vote by remote e-voting prior to the AGM may also attend / participate in the AGM through VC/ OAVM but shall not be entitled to cast their vote again. The Company is providing a facility for voting, through electronic voting system (e-voting) at the meeting and members attending the meeting who have not already cast their vote by remote e-voting shall be able to exercise their right at the meeting.
 9. In case of joint holders attending the meeting, only such joint holder who is higher in the order of names will be entitled to vote.
 10. Since AGM is being held through VC/OAVM, the route map is not required and hence not annexed to this Notice.
 11. **M/s. SNM & Associates**, Practicing Company Secretaries, under the proprietorship of Mr. Surjya Narayan Mishra, Practicing Company Secretary with C. P. No. 4684, has been appointed as Scrutinizer to scrutinize the remote e-voting process and voting during AGM in fair and transparent manner.
 12. The Scrutinizer shall immediately after the conclusion of voting at the general meeting, first count the votes cast during the meeting and thereafter unblock the votes cast through remote e-voting and make, not later than 48 hours of the conclusion of the AGM, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
 13. The results declared along with Scrutinizer's Report shall be placed on the Company's website www.indo-mim.com and on the website of RTA MUG Intime at <https://instavote.linkintime.co.in/> immediately after the declaration of results by the Chairman or a person authorized by him in writing.
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14. The Register of Directors and Key Managerial Personnel and their Shareholding as maintained under Sec 170 of the Companies Act 2013 and the Register of Contracts or Arrangements in which Directors are interested as maintained under Sec 189 of the Companies Act 2013 will be available for inspection by members electronically.
15. Any grievances pertaining to AGM, VC / OVAM including remote voting, e-voting etc can be sent to the attention of Mr. Santosh Dash, Company Secretary, INDO-MIM Limited, 45(P), KIADB Industrial Area, Hoskote, Bangalore 562114. Ph: +91 8022048800, email cs@indo-mim.com.

Encl: e-voting instruction.

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of **INDO-MIM Limited** (formerly known as INDO-MIM Private Limited) ("the company"), which comprise the standalone balance sheet as at 31st March 2025, the standalone statement of profit and loss (including other comprehensive income), the standalone statement of changes in equity and the standalone statement of cash flows for the year ended on that date, and a summary of material accounting policies and other explanatory information (herein referred to as "the standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2023, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the company as at 31st March 2025, its profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

Emphasis of Matter:

We draw attention to note 32 of the standalone financial statements, wherein the company has identified certain material adjustments and restated the balance as at April 01, 2023 and the comparative figures for the year ended March 31, 2024. Further, the company has also reclassified/regrouped certain account balances for better presentation in accordance with Ind AS 8, Accounting Policies, Changes in Accounting Estimates and Errors. Our opinion is not modified in respect of this matter.



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No. 142, K H Road (Double Road)
Bengaluru - 560 027.

GSTIN - 29AABF85023Q1ZR

Other matters:

The standalone financial statements for the year ended and as at March 31, 2024 and as at March 31, 2023 were audited by M/s P Murali & Co., Chartered Accountants, who have expressed an unmodified opinion thereon vide their report dated September 3, 2024 and September 11, 2023 respectively.

Our opinion is not modified in respect of this matter.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the management discussion and analysis, Board's report including Annexures to board's report, Corporate Governance and Shareholder's Information, but does not include, the standalone financial statements, consolidated Financial Statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with governance for the Standalone Financial Statements

The Company's Management and Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these Standalone financial statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and the cash flows of the company in accordance with Indian Accounting Standards and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone financial statements, management and the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.



The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place with reference to standalone financial statements and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in



evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of section 143(11) of the Act, we give in the "Annexure A", a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143(3) of the Act, based on our audit we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the company so far as it appears from our examination of those books except for the matters stated in the Paragraph 2(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
 - c) The standalone balance sheet, the standalone statement of profit and loss including the other comprehensive income, statement of changes in equity and the statement of cash flows dealt with by this Report are in agreement with the relevant books of accounts.
 - d) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
 - e) On the basis of written representations received from the directors as on 31st March 2025 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2025 from being appointed as a director in terms of Section 164(2) of the Act.
 - f) The modification relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph 2(b) above on reporting under Section 143(3)(b) and paragraph 2(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.



- g) With respect to the adequacy of the internal financial controls with reference to standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- b) With respect to the other matters to be included in the Auditor's Report in accordance with the requirement of Section 197(16) of the Act, as amended:
In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the company to its directors during the year is in accordance with the provisions of Section 197 of the Companies Act, 2013.
- i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
- i. The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements as at 31st March 2025 - Refer Note 26(6) of the standalone financial statements.
 - ii. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any on long-term contracts including derivatives contracts.
 - iii. There were no amounts required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv.
 - (a) The management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has



caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

- v. The interim dividend declared and paid by the Company during the year is in accordance with Section 123 of the Act, as applicable.
- vi. Based on our examination, which included test checks, the company has used accounting software for maintaining its books of account for the financial year ended March 31, 2025 which has a feature of recording audit trail (edit log) functionality and the same has operated throughout the year for all relevant transactions recorded except for instances below:
 - a. The accounting software does not have the feature of recoding of audit trail at the database level to log any direct changes for the accounting software used for maintaining the books of account.
 - b. The feature of recording of audit trail facility was not enabled for certain masters such as chart of accounts and inventory master.
 - c. Inventory software does not have the feature of recording of audit trail and consequently, we are unable to comment on the audit trail of the said software.

Further, for the period where audit trail facility was enabled and operated throughout the year for the respective accounting software. We did not come across any instances of the audit trail feature being tampered with. Additionally, where enabled, the audit trail has been preserved by the company as per the statutory requirements for records retention.



Place: Bengaluru
Date: 28th August 2025

For Suri & Co.,
Chartered Accountants
Firm Registration No. 0042835

V. Natarajan
V Natarajan

Partner
Membership No. 223118
UDIN: 25223118BMJU22183

Annexure A to the Independent Auditor's Report on the standalone financial statements of INDO-MIM Limited (formerly known as INDO-MIM Private Limited) for the year ended 31st March 2025.

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our audit report to the Members of INDO-MIM Limited (formerly known as INDO-MIM Private Limited) of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit,

we state that:

- i. In respect of the Company's Property, Plant and Equipment, Right-of-use assets and Intangible Assets:
 - a) (A) The Company has generally maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.
(B) The Company has maintained proper records showing full particulars of intangible assets.
 - b) The Company has a program of physical verification to cover all the items of Property, Plant and Equipment and relevant details of right-of-use assets which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets and business. Pursuant to the programme, certain property, plant and equipment were physically verified by the management during the year. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
 - c) According to the information and explanations given to us and based on the examination of the records provided us, we report that the title deeds, comprising all the immovable properties of land and buildings (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee), are in the name of the Company as at Balance sheet date. Refer Note 1a(vii) of the standalone financial statements.
 - d) The Company has not revalued any of its Property, Plant and Equipment (including right-of-use assets) or intangible assets during the year.
 - e) According to the information and explanation given to us, no proceedings have been initiated during the year or are pending against the Company as at 31st March 2025 for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- ii. (a) The Physical verification of inventory (excluding stock with third parties and material in transit) have been conducted at reasonable intervals by the company. In our opinion and on the information and explanations given to us, the coverage and procedure of such verification by the management is appropriate having regard to the size of the company and the nature of operations. We were informed that, no discrepancies of 10% or more in the aggregate for each class of inventory have been noticed on such verification. The discrepancies noticed on such verification have been properly dealt in the books of accounts.
In respect of materials with job worker, confirmation have been received and reconciled with the book records



(b) The company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from the banks or financial institutions on the basis of security of current assets. The quarterly returns or statements filed by the company with such banks or financial institutions are in agreement with the books of accounts of company, except for those reported in 30(b) of the standalone financial statements:

Particulars	Amount Reported in Quarterly returns	Amount as per books of accounts	Difference
Trade Receivables - June 2024	4,804.36	3,946.87	857.48
Inventory - June 2024	3,338.49	5,213.91	(1,875.42)
Trade Receivables - September 2024	4,980.68	4,093.57	887.11
Inventory - September 2024	4,798.47	5,710.56	(912.08)
Trade Receivables - December 2024	4,581.07	3,775.87	805.20
Inventory - December 2024	5,597.50	6,460.97	(863.48)
Trade Receivables - March 2025	5,713.26	5,796.58	(83.32)
Inventory - March 2025	5,862.16	6,961.96	(1,099.80)

- iii. According to the information and explanation given to us, during the year, the investment made is not prejudicial to the company's interest and the Company has not provided any guarantee or security, or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships, or any other parties and hence reporting under clause 3 (iii) of the Order is not applicable to the Company.
- iv. According to the information and explanations given to us and on the basis of our examination of records of the Company, in respect of investments made, in our opinion the provisions of Section 185 and 186 of the Companies Act, 2013 ("the Act") have been complied with. During the year, there are no loans, guarantee and security given by the company and hence reporting under clause 3(iv) of the Order is not applicable to the company.
- v. According to the information and explanations given to us, the Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause 3(v) of the Order is not applicable.
- vi. We have broadly verified the books of accounts and records maintained by the company in respect of products where, pursuant to the rules made by the central government of India, the maintenance of cost records has been specified under the sub section(1) of section 148 of



Companies Act, 2013 and are opinion that, prima facie, the prescribed accounts and records have been made and maintained. We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.

vii. In respect of statutory dues:

- a) Based on our examination of books of accounts and according to the information and explanations given to us, in our opinion, the company is regular in depositing undisputed statutory dues including Goods and Services Tax, provident fund, employees' state insurance, income-tax, sales-tax, duty of customs, duty of excise, value added tax, cess and any other statutory dues to the appropriate authority. No undisputed statutory dues were outstanding as at 31st March 2025 for a period of more than six months from the date they became payable.
- b) According to the information and explanation given and records provided to us, there are no statutory dues referred to in sub-clause (a) have not been deposited on account of any dispute as at 31st March 2025 other than those given below:

S.No.	Name of the Statute	Nature of Dues	Period	Amount (Rs. in millions)	Form where dispute is Pending
1.	The Central Excise Act, 1944	CENVAT Credit disallowance	July 2007 to January 2008 and April 2008 to March 2009	4.31	CESTAT, Bangalore
2.	The Central Excise Act, 1944	CENVAT Credit disallowance	July 2011 to July 2014	13.90	CESTAT, Bangalore
3.	The Central Excise Act, 1944	CENVAT Credit disallowance	August 2014 to March 2015	8.39	CESTAT, Bangalore
4.	Finance Act, 1994 (Service tax)	Interest on disputed service tax demand	April 2006 to March 2008	0.75	CESTAT, Bangalore
5.	Finance Act, 1994 (Service tax)	CENVAT Credit disallowance	July 2012 to August 2015	140.40	CESTAT, Bangalore
6.	Finance Act, 1994 (Service tax)	CENVAT Credit disallowance	March 2017 to June 2017	5.10	The Commissioner of Central tax (Appeals), Bangalore
7.	Central Goods and Services Act, 2017	Penalty on non-payment of GST under RCM and non-reversal of ineligible ITC	July 2017 to March 2019	0.44	The Additional commissioner of central tax (Appeals), Bangalore.
8.	Goods and Services Act, 2017	Penalty on ineligible ITC availed & reversed	July 2017 to March 2019	6.30	The Joint Commissioner of Central tax



S.No.	Name of the Statute	Nature of Dues	Period	Amount (Rs. In millions)	Form where dispute is Pending
					{Appeals), Bangalore
9.	Finance Act, 1994 (Service tax)	CENVAT Credit disallowance	May 2014 to September 2015	14.19	CESTAT, Bangalore
10.	Finance Act, 1994 (Service tax)	CENVAT Credit disallowance	October 2015 to June 2017	21.67	CESTAT, Bangalore
11.	Integrated Goods and Services Act, 2017	Non-payment of GST under RCM	April 2018 to March 2019	75.64	The Joint Commissioner (Appeals), Bangalore
12.	Integrated Goods and Services Act, 2017	Refund under Rule 96(10) of CGST Rules	January 2019 to August 2020	205.98	The Commissioner of Central tax (Appeals), Bangalore
13.	Central Goods and Services Act, 2017	Refund under Rule 89(4) of CGST Rules	May 2019 to August 2023	58.15	The Commissioner of Central tax (Appeals), Bangalore
14.	Integrated Goods and Services Act, 2017	Non-payment of GST under RCM	April 2019 to June 2023	647.57	The Joint Commissioner (Appeals), Bangalore
15.	Andhra Pradesh Value Added Tax Act, 2005	TDS non deduction on work contract.	01st December 2009 to 30th November 2010	2.05	Sales Tax Appellate Tribunal, Hyderabad
16.	Finance Act, 1994 (Service tax)	CENVAT Credit disallowance	March 2015 to June 2017	3.14	CESTAT, Hyderabad
17.	Central Goods and Services Act, 2017	Towards excess availment of ITC and non-reversal of ITC on common input credits.	April 2019 to March 2020	3.51	The Additional commissioner of central tax (Appeal), Guntur
18.	Income Tax Act, 1961	Disallowance of expenditure	2018-2019	5.91	Income Tax Appellate Tribunal, Hyderabad
19.	Income Tax Act, 1961	Disallowance of expenditure & Non deduction of TDS.	2018-2019	47.02	The Commissioner of Income Tax, Appeals



S.No.	Name of the Statute	Nature of Dues	Period	Amount (Rs. in millions)	Form where dispute is Pending
20.	Income Tax Act, 1961	Disallowance of expenditure	2019-2020	13.26	Income Tax Appellate Tribunal, Hyderabad
21.	Income Tax Act, 1961	TPO adjustments on interest on trade receivable	2021-2022	0.25	Dispute Resolution Panel, Bangalore
Total Disputed Amount				1,277.94	

viii. According to the information and explanation given and records provided to us, there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

ix.

- (a) According to the information & explanation provided to us, the company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon.
- (b) According to the information and explanation given and records provided to us, the Company has not been declared as a wilful defaulter by any bank or financial institution or government or any government authority.
- (c) To the best of our knowledge and according to the information and explanation given to us, term loans availed by the Company were prima facie applied for the purpose for which the loans were obtained.
- (d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the standalone financial statements of the company, we report that no funds raised on short-term basis have been used for long-term purposes by the company.
- (e) According to the information and explanation given and records provided to us, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries as defined under the Act.
- (f) According to the information and explanation given and records provided to us, the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries as defined under the Act and hence reporting under clause 3(ix)(f) of the Order is not applicable.

x.

- (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.



- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.

xii.

- (a) In our opinion and according to the information and explanation given to us no fraud by the Company and no fraud on the Company has been noticed or reported during the year.

- (b) No report under sub-section (12) of section 143 of the Companies Act, 2013 has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.

- (c) In our opinion and according to the information and explanation given to us, no whistle blower complaints have been received by the Company during the year (and upto the date of this report) and hence reporting under this clause 3(xi)(c) of the Order is not applicable to the company.

- xiii. The Company is not a Nidhi Company and hence reporting under clause 3 (xii) of the Order is not applicable to the Company.

- xiii. According to the information and explanations given to us and based on our examination of the records of the company, transactions with the related parties are in compliance with Section 177 and 188 of the Companies Act, 2013 where applicable and the details of such related party transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.

xiv.

- (a) In our opinion, the Company has an adequate internal audit system commensurate with the size and nature of its business.

- (b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.

- xv. In our opinion the Company has not entered into any non-cash transactions with its directors or persons connected with its directors. Hence, provisions of Section 192 of the Companies Act, 2013 are not applicable to the Company.

xvi.

- (a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable.

- (b) In our opinion, there is no core Investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly



reporting under clause 3(xvi)(d) of the Order is not applicable

xvii. The Company has not incurred cash losses during the financial year and the immediately preceding financial year.

xviii. There has been resignation of the statutory auditors of the Company during the year and there are no issues, objections or concerns raised by the outgoing auditors.

xix. On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the standalone financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx.

(a) There are no unspent amounts towards Corporate Social Responsibility ("CSR"). Accordingly, reporting under clause 3(xx)(a) of the Order is not applicable for the year.

(b) In our opinion and according to the information and explanations given to us, there is no unspent amount falling under section 135(5) of the Companies Act, 2013 pursuant to any ongoing project. Accordingly, reporting under clause 3(xx)(b) of the Order is not applicable for the year.



Place: Bengaluru

Date: 28th August 2025

For Suri & Co.,
Chartered Accountants

Firm Registration No. 0042835

V. Natarajan
V Natarajan

Partner

Membership No. 223118

UDIN: 25223118BMJLIZ2183

Annexure B to the Independent Auditors' report on the standalone financial statements of INDO-MIM Limited (formerly known as INDO-MIM Private Limited) for the year ended 31st March 2025.

(Referred to in paragraph 2(g) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of INDO-MIM Limited (formerly known as INDO-MIM Private Limited) of even date)

Report on the Internal Financial Controls with reference to standalone financial statements under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to standalone financial statements of INDO-MIM Limited (formerly known as INDO-MIM Private Limited) ("the Company") as of 31st March 2025 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control with reference to standalone financial statements criteria established by the Company considering the essential components of internal controls stated in Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls with reference to standalone financial statements that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by the Institute of Chartered Accountants of India and prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to standalone financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of internal financial controls with reference to standalone financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The



procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls systems with reference to standalone financial statements.

Meaning of Internal Financial Controls with Reference to Standalone Financial Statements

A company's internal financial control with reference to standalone financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Ind AS standalone financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to standalone financial statements includes those policies and procedures that:

- (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company.
- (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
- (3) Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the standalone financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Standalone Financial Statements

Because of the inherent limitations of internal financial controls with reference to standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial control with reference to standalone financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system with reference to standalone financial statements and such internal financial controls were operating effectively as at 31st March 2025, based on the internal financial control with reference to standalone financial



statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.



Place: Bengaluru

Date: 28th August 2025

For Suri & Co.,
Chartered Accountants

Firm Registration No. 0042835

V. Natarajan

V Natarajan

Partner

Membership No. 223118

UDIN: 25223118BMULIZ2183

INDO-MMM LIMITED (formerly known as INDO-MMM Private Limited)

CIN:U28110KA1996PLC137499

Standalone Balance sheet as at 31st March 2025

(Amounts in INR million, unless otherwise stated)

Particulars	Note No	31 March 2025	As at 31 March 2024	01 April 2023
ASSETS				
I Non-current assets				
a Property, plant and Equipment	1(a)	11,116.69	9,471.58	8,863.82
b Capital work-in-progress	1(b)	1,023.46	968.78	199.29
c Other intangible assets	1(c)	18.99	22.82	5.98
d Intangible assets under development	1(d)	389.25	346.55	289.73
e Right-of-use assets	2(a)	476.55	533.34	592.50
f Financial assets				
(i) Investments	3	4,362.27	5,492.29	4,340.40
(ii) Other financial assets	4A	132.94	133.19	121.42
g Deferred tax assets (Net)	13	341.44	-	-
h Other non-current assets	9(a)	224.71	343.87	365.14
Total non-current assets		18,066.30	17,312.42	14,778.28
II Current assets				
a Inventories	5	6,961.96	5,248.13	5,088.11
b Financial assets				
(i) Trade receivables	6	5,796.58	4,883.52	4,450.37
(ii) Cash and cash equivalents	7	618.08	698.48	1,455.31
(iii) Bank balances other than (i) above	8	6.47	220.03	3.53
(iv) Other financial assets	4A	116.87	68.58	22.76
(v) Derivative instruments	4B	8.78	211.09	-
c Current tax assets (Net)	16(b)	39.87	180.16	52.97
d Other current assets	9(b)	3,778.04	2,837.30	2,300.24
Total current assets		17,326.65	14,347.29	13,373.29
TOTAL ASSETS		35,412.95	31,659.71	28,151.57
EQUITY AND LIABILITIES				
Equity				
a Equity Share capital	10(a)	482.03	482.03	479.89
b Other equity	10(b)	17,466.70	16,411.34	16,025.67
Total Equity		17,948.73	16,893.37	16,505.56
I Non-current liabilities				
a Financial liabilities				
(i) Borrowings	11	5,220.88	5,876.05	4,830.77
(ii) Lease liabilities	2(b)	153.47	193.00	229.00
(iii) Other financial liabilities	15	-	83.14	-
b Provisions	12	11.18	(6.80)	32.31
c Deferred tax liabilities (Net)	13	-	128.85	249.13
Total non-current liabilities		5,385.53	6,274.24	5,341.21

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN: U28110KA1996PLC137489

Standalone Balance sheet as at 31st March 2025

(Amounts in INR million, unless otherwise stated)

Particulars	Note No	As at		
		31 March 2025	31 March 2024	01 April 2023
■ Current liabilities				
a Financial liabilities				
(i) Borrowings	11	7,251.07	4,972.50	3,248.31
(ia) Lease liabilities	2(b)	39.53	47.33	56.12
(ii) Trade Payables				
- total outstanding dues of micro enterprises and small enterprises; and		478.19	126.84	165.30
- total outstanding dues of creditors other than micro enterprises and small enterprises	14	1,697.48	1,713.80	1,871.69
(iii) Other financial liabilities	15	843.34	291.66	65.76
(iv) Derivative Instruments	48	-	-	8.07
b Other current liabilities	16(a)	1,195.01	1,216.23	770.42
c Provisions	12	574.07	123.74	119.13
d Current tax liabilities (Net)	16(b)	-	-	-
Total current liabilities		12,078.69	8,492.10	6,304.80
TOTAL EQUITY AND LIABILITIES		35,412.95	31,659.71	28,151.57
Summary of Material Accounting Policies	31			

The accompanying notes form an integral part of the standalone Financial Statements

As per our report of even date attached

For Suri & Co.,
Chartered Accountants
Firm Registration no. 0042835

Y. Natarajan
Natarajan. V
Partner
Membership no. 223118
Place: Bengaluru, India
Date: 28.08.2025



For and on behalf of the Board of Directors

Krishna Chivukula
Krishna Chivukula
Chairman & Managing Director
DIN: 01625119
Place: Warsaw, Poland
Date: 28.08.2025

P Balasubramanian
P Balasubramanian
Chief Financial Officer
Place: Bengaluru, India
Date: 28.08.2025

Krishna Chivukula Jr
Krishna Chivukula Jr
Director & Chief
Executive Officer
DIN: 02483835
Place: Florida, USA
Date: 28.08.2025

Santosh Dash
Santosh Dash
Company Secretary
F11798
Place: Bengaluru, India
Date: 28.08.2025



INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN:U28110KA1996PLC137499

Stand alone Statement of Profit and Loss for the year ended 31st March 2025

(Amounts in INR million, unless otherwise stated)

Particulars	Note No	For the year ended	
		March 31, 2025	March 31, 2024
Income			
Revenue from operations	17	27,954.77	24,122.80
Other income	18	383.69	261.01
Total income		28,338.46	24,383.81
Expenses			
Cost of materials consumed	19	5,032.17	3,846.99
Changes in inventories of finished goods and work in progress	20	(764.61)	(48.19)
Employee benefits expense	21	4,487.87	4,169.72
Finance costs	22(a)	868.15	783.88
Depreciation and amortisation expense	22(b)	1,504.70	1,305.39
Other expenses	23(a)	10,605.12	9,338.17
Total expenses		21,737.40	19,396.28
Profit/ (loss) before exceptional items and tax		5,601.06	4,987.55
Exceptional items	23(b)	1,151.56	764.74
Profit/ (loss) before tax		5,449.50	4,222.81
Tax expense	13		
- Current Tax		1,817.19	1,532.09
- Current Tax (Earlier years tax)		3.48	(11.71)
- Deferred Tax (credit) / charge		(406.33)	(180.47)
Total tax expenses		1,414.34	1,339.81
Profit/ (loss) for the year		4,035.16	2,882.90

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN:U28110KA1996PLC137499

Standalone Statement of Profit and Loss for the year ended 31st March 2025

(Amounts in INR million, unless otherwise stated)

Particulars	Note No	For the year ended	
		March 31, 2025	March 31, 2024
Other comprehensive income			
A (i) Items that will not be reclassified to profit or loss in subsequent periods (net of tax)			
- Remeasurements of the defined benefit plans		(37.96)	15.81
- Equity instruments through Other comprehensive income		(5.06)	4.19
- Income tax relating to items that will not be reclassified to profit or loss		10.83	(5.03)
B (ii) Items to be reclassified to profit or loss in subsequent periods (net of tax)			
- Net movement on cash flow hedges		(209.53)	219.16
- Income tax relating to items that will be reclassified to profit or loss		53.13	(55.16)
Other comprehensive income for the year		(188.59)	178.97
Total comprehensive income for the year		3,846.57	3,061.87
(comprising profit/(loss) and other comprehensive income for the year)			
Earnings per equity share (In ₹)	26(1)		
a) Basic (Face value of ₹ 1 each)		8.37	5.99
b) Diluted (Face value of ₹ 1 each)		8.19	5.99

Summary of Material Accounting Policies

31

The accompanying notes form an integral part of the standalone Financial Statements

As per our report of even date attached

For Suri & Co.,

Chartered Accountants

Firm Registration no. 0042835

V. Natarajan
Natarajan, V
Partner

Membership no. 223118

Place: Bengaluru, India

Date: 28.08.2025



For and on behalf of the Board of Directors

Krishna Chivukula
Krishna Chivukula
Chairman & Managing
Director

DIN: 01625119
Place: Warsaw, Poland
Date: 28.08.2025

Krishna Chivukula Jr.
Krishna Chivukula Jr.
Director & Chief
Executive Officer

DIN: 02483835
Place: Florida, USA
Date: 28.08.2025



P Balasubramanian
P Balasubramanian
Chief Financial Officer

Place: Bengaluru, India
Date: 28.08.2025

Santosh Dash
Santosh Dash
Company Secretary

F11798
Place: Bengaluru, India
Date: 28.08.2025

INDO-MIM LIMITED (formerly known as INDO-MIMA Private Limited)
CIN:U28110KA1996PLC137499
Cash Flow Statement for the year ended 31st March 2025
(Amounts in INR million, unless otherwise stated)

particulars	For the year ended	
	March 31, 2025	March 31, 2024
A Cash Flow from Operating Activities		
Profit before tax	5,449.50	4,222.81
Adjustments for :		
Depreciation and amortisation expense	1,504.70	1,305.39
Interest income	(11.02)	(11.03)
Interest on Security Deposits	(3.16)	(3.81)
Finance costs	846.54	757.10
(Profit) / loss on sale of Property, Plant and Equipment (net)	(0.45)	(0.72)
Interest on lease liability	21.61	26.78
Employee stock compensation expenses	57.59	-
Provision on doubtful balances with statutory authorities	65.57	-
Unrealized foreign exchange (gain) / loss	90.72	45.82
Operating Profit Before Working Capital Changes	8,021.60	6,342.34
Decrease/(Increase) in trade receivable	(893.03)	(381.85)
Decrease/(Increase) in other non-current and current financial assets	(51.48)	(40.60)
Decrease/(Increase) in other non-current and current assets	(887.67)	(537.06)
Decrease/(Increase) in inventories	(1,713.83)	(180.02)
Increase/(Decrease) in trade payables	321.94	(216.42)
Increase/(Decrease) in non-current and current other financial liabilities	458.02	140.43
Increase/(Decrease) in non-current and current liabilities	(21.22)	445.81
Increase/(Decrease) in non-current and current provision	430.36	(18.69)
Cash generated from/(used) in Operations	5,664.69	5,573.93
Income taxes paid (net)	(1,679.85)	(1,625.29)
Cash Flow Before Exceptional Items	3,984.84	3,947.64
Exceptional Items	1,151.56	764.74
Net Cash from / (used in) Operating Activities	5,136.40	4,712.38
Cash flow from Investing Activities		
Purchase of Property, plant and equipment and other intangible assets (including Capital work in progress and Intangible assets under development)	(3,131.03)	(2,685.39)
Proceeds from sale of property, plant & equipment	5.64	31.82
Investment in subsidiaries/others	(26.60)	(1,752.56)
Interest received	4.02	3.56
Increase / (Decrease) from term deposits & other bank balances	219.94	(223.43)
Net cash from / (used in) Investing Activities	(2,928.03)	(4,626.05)

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)
CIN:U28110KA1996PLC137499
Cash Flow Statement for the year ended 31st March 2025
(Amounts in INR million, unless otherwise stated)

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
C Cash Flow from Financing Activities		
Proceeds / (Repayment) from borrowings (net)	1,525.71	2,692.41
Dividend paid	(2,848.80)	(3,735.74)
Repayment of lease liabilities	(47.33)	(56.12)
Interest paid on lease liabilities	(21.61)	(26.78)
Proceeds from issuance of equity shares	-	1,061.68
Finance costs	(896.74)	(778.61)
Net Cash from/(used in) Financing Activities	(2,288.77)	(843.16)
Net Increase/(Decrease) in cash & cash Equivalents (A+B+C)	(80.40)	(756.83)
Cash & cash equivalents at the beginning of the year	698.48	1,455.31
Cash & cash equivalents at the end of the year	618.08	698.48
Cash and cash equivalents comprise :		
Cash on hand	0.33	0.70
Balances with bank:		
- Current accounts	575.64	593.22
- Balance in cash credit/overdraft account(Refer note 11)	42.11	104.56
	618.08	698.48

Non-cash changes recognised in respect of liabilities on account of financing activities is Nil (Nil).

Material Accounting Policies and accompanying notes form an integral part of the standalone financial statements.

As per our report of even date attached
For Surl & Co.,
Chartered Accountants
Firm Registration no. 0042895

V. Natarajan
V. Natarajan, V
Partner

Membership no. 223118
Place: Bengaluru, India
Date: 28.08.2025



For and on behalf of the Board of Directors

Krishna Chivukula
Krishna Chivukula
Chairman & Managing
Director
DIN: 01625119
Place: Warsaw, Poland
Date: 28.08.2025

Krishna Chivukula Jr
Krishna Chivukula Jr
Director & Chief
Executive Officer
DIN: 02483835
Place: Florida, USA
Date: 28.08.2025



P Balasubramanian
P Balasubramanian
Chief Financial Officer
Place: Bengaluru, India
Date: 28.08.2025

Santosh Dash
Santosh Dash
Company Secretary
F11798
Place: Bengaluru, India
Date: 28.08.2025

INDO-MINI LIMITED (formerly known as INDO-MINI Private Limited)

CIN:U28110KA1996PLC137499

Statement of changes in equity for the year ended March 31, 2025

(Amounts in INR million, unless otherwise stated)

A. Equity share capital		
Particulars	Note No.	Amount
Balance as at 1 April 2023		479.89
Add/(Less): Changes due to prior period errors		-
Restated balance as at 1st April 2023		479.89
Changes in equity share capital during the year	10(a)	
- Issue of shares		2.14
- Buyback of shares		-
Balance as at 31 March 2024		482.03
Balance as at 1 April 2024		482.03
Add/(Less): Changes due to prior period errors		-
Restated balance as at 1st April 2024		482.03
Changes in equity share capital during the year	10(a)	
- Issue of shares		-
- Buyback of shares		-
Balance as at 31 March 2025		482.03

B. Other Equity		Attributable to the equity holders of the company					Other Comprehensive Income		Total Other Equity
Particulars	Note No.	Reserves and Surplus					Equity instruments through other comprehensive income	Cash flow hedge reserve	
		Securities Premium	General Reserve	Retained earnings	Share based payment reserve	Reserve from defined benefit plans through other comprehensive income			
Balance as at 1 April 2023		7.49	209.18	15,944.27	-	(130.44)	-	-	16,040.50
Add/(Less): Change in accounting policy or prior period errors (net of taxes) (Refer Note 32)		-	-	(46.13)	-	37.05	0.29	(6.04)	(14.83)
Restated balance as at 1st April 2023	10(b)	7.49	209.18	15,898.14	-	(93.39)	0.29	(6.04)	16,025.67
Profit/(loss) for the year		-	-	2,882.90	-	-	-	-	2,882.90
Other comprehensive income (net of taxes)		-	-	-	-	11.83	3.14	164.00	178.97
Issue of equity shares		1,069.54	-	-	-	-	-	-	1,059.54

INDO-NMIM LIMITED (formerly known as INDO-NMIM Private Limited)

CIN:U28110KA1996MC137489

Statement of changes in equity for the year ended March 31, 2025

(Amounts in INR million, unless otherwise stated)

Particulars	Attributable to the equity holders of the company					Other Comprehensive Income		Total Other Equity
	Reserves and Surplus					Equity Instruments through other comprehensive income	Cash flow hedge reserve	
	Securities Premium	General Reserve	Retained earnings	Share based payment reserve	Re-measurements of the defined benefit plans through other comprehensive income			
Transaction with Owners in their capacity as owner								
Dividend paid	-	-	(3,735.74)	-	-	-	-	(3,735.74)
Balance as at 31 March 2024	1,067.03	209.18	15,045.30	-	(71.56)	3.43	157.96	16,411.34
Balance as at 1 April 2024	1,067.03	209.18	15,045.30	-	(71.56)	3.43	157.96	16,411.34
Add/(Less): Change in accounting policy or prior period errors (net of taxes)	-	-	-	-	-	-	-	-
Restated balance as at 1st April 2024	1,067.03	209.18	15,045.30	-	(71.56)	3.43	157.96	16,411.34
Profit/(loss) for the year	-	-	4,035.16	-	-	-	-	4,035.16
Other comprehensive income (net of taxes)	-	-	-	-	(28.41)	(3.78)	(156.40)	(188.59)
Employee stock compensation expenses	-	-	-	57.59	-	-	-	57.59
Transaction with Owners in their capacity as owner								
Dividend paid	-	-	(2,848.80)	-	-	-	-	(2,848.80)
Balance as at 31 March 2025	1,067.03	209.17	16,231.66	57.59	(99.97)	(0.36)	1.56	17,466.70

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Summary of Material Accounting Policies

The accompanying notes form an integral part of the standalone Financial Statements

As per our report of even date attached

For Surt & Co.,

Chartered Accountants

Firm Registration no. 0042835

V. Natarajan
Natarajan,
Partner

Membership no. 223118

Place: Bengaluru, India

Date: 28.08.2025



Krishna Chivukula
Krishna Chivukula
Chairman & MD
DIN: 01625119

Place: Warsaw, Poland

Date: 28.08.2025

For and on behalf of the Board of Directors



Krishna Chivukula
Krishna Chivukula
Director & CEO
DIN: 02489835

Place: Florida, USA

Date: 28.08.2025

P. Balasubramanian
P. Balasubramanian
Chief Financial Officer

Place: Bengaluru, India

Date: 28.08.2025

Santosh Doshi
Santosh Doshi
Company Secretary
F11798

Place: Bengaluru, India

Date: 28.08.2025

(Amounts in INR million, unless otherwise stated)

Note No. 1(a) : Property, plant and equipment										
Sl. No.	Particulars	Gross Carrying Amount			Accumulated Depreciation			Net carrying amount		
		As at 01.04.2024	Additions during the year	Deletions/a adjustment	As at 31.03.2025	As at 01.04.2024	Depreciation for the year	Deletions/a adjustment	As at 31.03.2025	As at 31.03.2024
1	Freehold Land	259.31	-	-	259.31	-	-	-	259.31	259.31
2	Building	1,831.99	791.92	-	2,623.91	499.59	68.12	-	567.71	1,332.40
3	Plant and Machinery	14,024.51	1,622.87	(6.91)	15,640.47	6,934.42	1,177.71	(3.96)	8,108.17	7,090.09
4	Electrical Equipment	1,065.67	424.87	-	1,490.54	623.44	77.74	-	701.13	442.23
5	Office Equipment	153.96	24.91	-	178.87	132.34	9.20	-	141.54	21.62
6	Computers and servers	536.02	99.03	-	635.05	459.08	56.06	-	515.14	76.94
7	Furniture and fixtures	496.29	51.40	-	547.69	332.58	31.97	-	364.55	163.71
8	Vehicles	144.54	10.35	(6.26)	148.63	78.73	11.60	(4.07)	86.26	65.81
9	Roads	24.15	59.97	-	84.12	4.68	2.67	-	7.35	19.47
	TOTAL	18,536.44	3,085.32	(13.17)	21,608.58	9,864.86	1,415.07	(8.03)	10,401.90	9,471.58

Note No. 1(a): Property, plant and equipment

Sl. No.	Particulars	Gross Carrying Amount			Accumulated Depreciation			Net carrying amount		
		As at 01.04.2023	Additions during the year	Deletions/a adjustment during the year	As at 31.03.2024	As on 01.04.2023	Depreciation for the year	Deletions/a adjustment during the year	As at 31.03.2024	As at 31.03.2023
1	Freehold Land	259.31	-	-	259.31	-	-	-	259.31	259.31
2	Building	1,803.45	28.54	-	1,831.99	441.92	57.67	-	1,332.40	1,361.53
3	Plant and Machinery	12,457.08	1,614.14	(46.71)	14,024.51	5,957.92	994.25	(17.75)	6,934.42	6,499.16
4	Electrical Equipment	966.35	99.32	-	1,065.67	557.03	66.41	-	623.44	409.32
5	Office Equipment	145.75	8.21	-	153.96	126.87	5.47	-	132.34	18.88
6	Computers and servers	475.98	60.04	-	536.02	405.88	53.20	-	459.08	70.10
7	Furniture and fixtures	473.92	22.37	-	496.29	297.72	34.86	-	332.58	176.20
8	Vehicles	123.00	27.13	(5.59)	144.54	71.09	11.09	(3.45)	78.73	51.91
9	Roads	20.36	3.79	-	24.15	2.95	1.73	-	4.68	17.41
	TOTAL	16,725.20	1,863.54	(52.30)	18,536.44	7,861.38	1,224.68	(21.20)	9,064.86	8,863.82

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)
CIN:U28110KA1996PLC137499
Notes to the Standalone Financial statements
(Amounts in INR million, unless otherwise stated)

Note No. 1(a) : Property, plant and equipment

(i) Depreciation / Amortisation

Depreciation is calculated on straight line basis over the estimated useful lives of the assets

(ii) Method of Accounting Depreciation

Depreciation / Amortisation has been calculated as per the Accounting Policy No. 31(8) of the company and recognised as expense in the Statement of Profit and Loss. Amount of Depreciation recognised as part of Cost of Other Asset is Nil (2024 Nil;2023 Nil).

(iii) Estimation of useful life of Assets

The estimated useful lives of various categories of Tangible Assets is as follows:

Asset Class	Years
Building	30
Roads	30
Plant & Machinery	15
Furniture and fixtures	10
Office Equipment	5
Vehicles	8
Computers & servers	3
Electrical equipment	10

(iv) Impairment of Assets:Refer Note 26(4)

(v) Refer note 9(a) in respect of unadjusted capital advance paid towards property plant & equipment.

(vi) Contractual commitments - Refer note 26 (5) for outstanding contractual commitment.

(vii) Title deeds of all the immovable properties are held in name of the Company.

(viii) Assets include assets lying with third parties amounting to Nil (2024:Nil and 2023: Nil)

(ix) Refer note 11 towards assets for which charge is created by the company.

(x) Building capitalisation includes borrowing costs of ₹26.54 (2024: Nil and 2023: Nil)

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN:U28110KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note No. 1(b) : Capital work-In-progress

Particulars	Buildings	Plant & Machinery	Others	Total
As at 01-04-2023	199.29	-	-	199.29
Additions [^]	632.49	1.36	147.83	781.68
Capitalized	(12.19)	-	-	(12.19)
As at 31-03-2024	819.59	1.36	147.83	968.78
Additions [^]	406.63	7.05	110.52	524.20
Capitalized	(317.66)	-	(151.86)	(469.52)
As at 31-03-2025	908.56	8.41	106.49	1,023.46

[^] Includes ₹ 60.72 (2024: ₹ 30.24; 2023: Nil) of borrowing costs capitalised along with the costs of building.

i. Refer note 9(a) In respect of unadjusted capital advance paid towards property plant & equipment.

ii. Contractual commitments - Refer note 26 (5) for outstanding contractual commitment.

iii. Impairment of Assets: Refer Note 26(4)

iv. Capital work-in-progress ageing schedule for the year ended March 31, 2025 is as follows:

CWIP	Amount in CWIP for a period of				Total
	<1 year	1-2 years	2-3 years	>3 years	
Projects in progress	510.25	326.11	159.16	27.94	1,023.46
Projects temporarily suspended	-	-	-	-	-

v. Capital work-In-progress ageing schedule for the year ended March 31, 2024 is as follows:

CWIP	Amount in CWIP for a period of				Total
	<1 year	1-2 years	2-3 years	>3 years	
Projects in progress	781.68	159.16	27.94	-	968.78
Projects temporarily suspended	-	-	-	-	-

vi. Capital work-in-progress ageing schedule for the year ended April 01, 2023 is as follows:

CWIP	Amount in CWIP for a period of				Total
	<1 year	1-2 years	2-3 years	>3 years	
Projects in progress	171.35	27.94	-	-	199.29
Projects temporarily suspended	-	-	-	-	-

vii. There are no projects where activity has been suspended or overdue or exceeded its cost compared to its original plan.

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN:U28110KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note No. 1(d) : Intangible assets under development

Particulars	Technical know how	Total
As at 01-04-2023	289.73	289.73
Additions Capitalized	56.82	56.82
As at 31-03-2024	346.55	346.55
Additions Capitalized	42.70	42.70
As at 31-03-2025	389.25	389.25

i. Impairment of Assets: Refer Note 26(4)

ii. Contractual commitments - Refer note 26 (5) for outstanding contractual commitment.

iii. Intangible assets under development ageing schedule for the year ended March 31, 2025 is as follows:

Intangible assets under development	Amount for a period of				Total
	<1 year	1-2 years	2-3 years	>3 years	
Projects in progress	42.70	56.82	202.15	87.58	389.25
Projects temporarily suspended	-	-	-	-	-

iv. Intangible assets under development ageing schedule for the year ended March 31, 2024 is as follows:

Intangible assets under development	Amount for a period of				Total
	<1 year	1-2 years	2-3 years	>3 years	
Projects in progress	56.82	202.15	87.58	-	346.55
Projects temporarily suspended	-	-	-	-	-

v. Intangible assets under development ageing schedule for the year ended April 01, 2023 is as follows:

Intangible assets under development	Amount for a period of				Total
	<1 year	1-2 years	2-3 years	>3 years	
Projects in progress	202.15	87.58	-	-	289.73
Projects temporarily suspended	-	-	-	-	-

vi. There are no projects where activity has been suspended or overdue or exceeded its cost compared to its original plan.

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN:U28110KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note No. 1(c): Other Intangible assets

Particulars	Computer Software	Total
Gross Block		
As at 01-04-2023	7.34	7.34
Additions	25.77	25.77
Deletions/Adjustments	-	-
As at 31-03-2024	33.11	33.11
Additions	9.01	9.01
Deletions/Adjustments	-	-
As at 31-03-2025	42.12	42.12
Amortisation		
As at 01-04-2023	1.36	1.36
Additions	8.93	8.93
Deletions/Adjustments	-	-
As at 31-03-2024	10.29	10.29
Additions	12.84	12.84
Deletions/Adjustments	-	-
As at 31-03-2025	23.13	23.13
Net Block - Owned		
As at 01-04-2023	5.98	5.98
As at 31-03-2024	22.82	22.82
As at 31-03-2025	18.99	18.99

I. Estimation of Useful Life of Assets

The estimated useful lives of the Other intangible assets is as follows :

Asset Class	Years
Computer software	3

II. Amortisation

Amortisation is calculated on a straight-line basis over the estimated useful lives of the Assets. The amount of amortisation has been recognised as expense in the Statement of Profit and Loss.

III. Method of Accounting Amortisation

Amortisation has been calculated as per the Accounting Policy No. 31(8) of the Company and recognised as expenses in the Statement of Profit and Loss.

IV. Impairment of Assets

Refer note 26(4)

v. The restriction on the title of the assets is governed by the terms of agreement

vi. Contractual commitments - Refer note 26 (5) for outstanding contractual commitment.

vii. Other intangible disclosed above includes ₹ 42.12 (2024: ₹ 33.11; 2023: ₹ 7.34) those acquired separately.

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN:U26110KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note No. 2(a): Right-of-use assets

Changes in the carrying value of right of use assets

Particulars	Land	Buildings	Total
As at 01-04-2023	327.47	265.03	592.50
Additions	-	12.62	12.62
Deletions/Adjustments	-	-	-
Depreciation	(4.12)	(67.66)	(71.78)
As at 31-03-2024	323.35	209.99	533.34
Additions	-	-	-
Deletions/Adjustments	-	-	-
Depreciation	(4.12)	(52.68)	(56.79)
As at 31-03-2025	319.23	157.31	476.55

Note No. 2(b): Lease liabilities

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Non-current lease liabilities	153.47	193.00	229.00
Current lease liabilities	39.53	47.33	56.12
Total	193.00	240.33	285.12

I. The Company has adopted Ind AS 116 "Leases" using modified retrospective approach. The company recognises right of use asset representing its right to use the underlying asset for the unexpired lease period and has decided to measure lease liability and ROU asset at the present value of the remaining lease payments.

The above lease contracts, entered by company pertains to land and building taken on lease for business purposes. The company has restriction with respect to disposal of these assets.

ii. Depreciation has been charged to ROU Assets on a straight line method based on the lease term and is included under depreciation and amortization expense in the statement of Profit and Loss.

III. The following amount have been recognised in the statement of profit and loss

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Depreciation (Refer note 22(b))	56.79	71.78
Interest expense (Refer note 22(a))	21.61	26.78
Expenses relating to short term lease (Refer note 23(a))	55.30	32.11

iv. Extension and termination options

Extension and termination options are included in the property lease agreements. These are used to maximise operational flexibility in terms of managing the assets used in the company's operations. The majority of extension and termination options held are exercisable both by the company and respective lessor.

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN:U28110KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

v. Critical judgements in determining the lease term:

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercising a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

vi. The table below provides details regarding the contractual maturities of lease liabilities as at March 31, 2025, March 31, 2024 and April 01, 2023 on an undiscounted basis:

Particulars	For the year ended		
	March 31, 2025	March 31, 2024	April 01, 2023
Less than one year	57.02	68.94	82.90
One to three years	153.40	175.65	177.04
Three to five years	24.51	54.20	91.90
More than five years	5.77	9.74	28.37
Total	240.70	308.53	380.21

The Company does not face a significant liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

vii. Net Debt Reconciliation

Particulars	Lease liability	Cash	Total
Net debt as on April 01, 2023	(285.12)	1,455.31	1,170.19
Cash flows	82.90	(756.83)	(673.93)
Addition on account of recognition of RoU asset	(11.33)	-	(11.33)
Interest expense	(26.78)	-	(26.78)
Disposals	-	-	-
Net Debts as on March 31, 2024	(240.33)	698.48	458.15
Cash flows	68.94	(80.40)	(11.46)
Addition on account of recognition of RoU asset	-	-	-
Interest expense	(21.61)	-	(21.61)
Disposals	-	-	-
Net Debts as on March 31, 2025	(193.00)	618.08	425.08

viii. References to other leases related notes

For leases accounting policy refer accounting policy no. 31(26) of the company

ix. Leases not yet commenced to which lease is committed

As at March 31, 2025, commitments for leases not yet commenced is Nil (2024: Nil; 2023: Nil)

INDO-MIM LIMITED (formerly known as INDQ-MIM private Limited)
CIN:U28110KA1996PLC137499
Notes to the Standalone Financial statements
(Amounts in INR million, unless otherwise stated)

Note No. 3: Investments

Particulars	March 31, 2025	As at March 31, 2024	April 01, 2023
Non-current Investments			
Investment in equity Instruments (Unquoted)			
- In Subsidiaries (at cost unless stated otherwise)			
Triax Industries, LLC, USA	2,980.47	2,980.47	2,104.22
449,000 (March 31, 2024 : 449,000; April 01, 2023: 274,000) units, fully paid			
Provision for impairment in value of investments ^A	(1,795.87)	(764.74)	-
Indo-MIM, Inc, USA	2,164.76	2,164.76	2,164.76
330,000 shares of USD 100 each (March 31, 2024 : 330,000; April 01, 2023 : 330,000) Equity Shares, fully paid			
Con way Marsh & Garrett Technologies Limited, UK	1,036.19	1,036.19	-
3,50,000 Shares of GBP 1 each (March 31, 2024 :3,50,000; April 01, 2023: Nil) Equity Shares, fully paid			
Provision for impairment in value of investments ^A	(120.43)	-	-
Others (at FVTOCI)[*]			
Avaada Kn Solar Private Limited	75.61	75.61	71.42
71,02,550 (March 31, 2024 : 71,02,550; April 01, 2023 : 71,02,550) Equity Shares of ₹ 10/- each, fully paid			
FP Solar Shakthi Private Limited	21.54	-	-
10,64,000 (March 31, 2024 : Nil; April 01, 2023 : Nil) Equity Shares of ₹ 10/- each, fully paid			
Total	4,962.27	5,492.29	4,340.40

^A Refer note 23(b)

I. Particulars	March 31, 2025	March 31, 2024	April 01, 2023
(a) Aggregate amount of quoted Investments and market value thereof			
(b) Aggregate amount of unquoted investments	6,278.57	6,257.03	4,340.40
(c) Aggregate amount of impairment in value of Investments	1,916.30	764.74	-

(ii) Related party disclosure : For Related party disclosure refer note 27

(iii) Refer note 28 for classification of financial instruments

(iv) Impairment of financial assets : Refer accounting policy no. 31(25) of the company for provisions for impairment.

^{*} (v)(a)The Company has designated investment in equity shares of Avaada Kn Solar Private Limited, Noida and FP Solar Shakthi Private Limited, Telangana at FVTOCI because these equity shares represent investments that are intended to be held for long-term strategic purposes. Fair Value of the Investment based on Net Asset Value Method is given below

Particulars	31-03-2025	Fair Value as at 31-03-2024	April 01, 2023
Avaada Kn Solar Private Limited	75.61	75.61	71.42
FP Solar Shakthi Private Limited	21.54	-	-

(b)Company has not received any dividend so far on these Investments.

(c) No strategic investments were disposed off during 2024-25, and there were no transfers of any cumulative gain or loss within equity relating to these investments.

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN:U28110KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note No. 4A: Other financial assets

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Non- Current			
Unsecured, considered good			
Security deposit*			
Deposit with maturity period more than 12 months **	132.24	126.11	121.32
	0.70	7.08	0.10
Total	132.94	133.19	121.42
Current			
Unsecured, Considered good			
Security deposit*			
Interest accrued on bank deposits	29.65	22.27	9.57
Government grants ^	0.48	7.47	-
Others ***	39.72	-	-
	47.02	38.84	13.19
Total	116.87	68.58	22.76

* Security deposits are recoverable upon termination of agreement unless otherwise agreed.

** Deposits includes ₹ 0.70(2024 ₹ 6.38; 2023 ₹ 0.10) held as lien with banks

*** Includes initial public offer (IPO) related preliminary expenses incurred which will be adjusted against the issue proceeds and payment to OFS shareholders.

^ Includes receivable against various schemes of export incentives. There are no unfulfilled conditions or other contingencies attached to the said government grants.

f. Financial instruments

Refer note 28 for classification of financial instruments

II. Impairment of financial assets

Refer accounting policy no. 31(25) of the company for provisions for impairment.

III. Related party disclosure

For Related Party Disclosures refer Note 27.

INDO-MMM LIMITED (formerly known as INDO-M(M Private Limited)

CIN:U28110KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note No. 4B : Derivative Instruments

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Current			
Cash flow hedges (FVTOCI)			
Foreign currency forward contracts	1.56	211.09	(8.07)
Derivatives not designated as hedge (FVTPL)			
Cross currency swap	7.22	-	-
Total	8.78	211.09	(8.07)

Derivative Instruments at fair value through OCI reflect the positive change in fair value of foreign currency forward contracts, designated as cash flow hedges to hedge highly probable forecast sales in US Dollars (USD) and Euro (EUR).

Financial Instruments

Refer note 28 for classification of financial instruments

Note No.5: Inventories

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Inventories (Valued at lower of cost and net realizable value)			
Raw materials	3,161.93	2,213.99	2,105.06
Work - In - progress	3,356.24	2,577.49	2,619.58
Finished goods*	313.75	327.89	237.61
Stores and spares	130.04	128.76	125.86
Total	6,961.96	5,248.13	5,088.11

* Includes goods in transit ₹ 313.75 (2024: ₹ 327.89 ; 2023: ₹ 237.61)

Valuation of Inventory

Valuation of inventories has been done as per company's Accounting Policy No. 31(14).

Amount recognised in statement of Profit & Loss

a) Write down of Inventories to Net Realisable Value amounted to ₹ 66.34 (2024: ₹ 91.61; 2023: ₹ 22.66) has been recognised as expenses in the Statement of Profit & Loss.

Note No. 6: Trade Receivables

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Current			
Unsecured, Considered Good			
- To Related parties	220.06	60.06	53.87
- To Others	5,576.52	4,823.46	4,396.50
Sub Total (A)	5,796.58	4,883.52	4,450.37
Unsecured, Considered Doubtful			
Trade receivables	-	-	-
Less: Loss allowance	-	-	-
Sub Total (B)	-	-	-
Total (A+B)	5,796.58	4,883.52	4,450.37

I. Financial Instruments

Refer note 28 for classification of financial instruments

II. Impairment of financial assets

Refer accounting policy no. 31(25) of the company for provisions for impairment.

III. Related party disclosure

For Related Party Disclosures refer Note 27.

(iv) Refer note 24(a) for trade receivable ageing schedule

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN:U28110KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note No 7: Cash and cash equivalents

Particulars	March 31, 2025	As at March 31, 2024	April 01, 2023
Balance with banks			
- Current accounts	575.64	593.22	1,444.23
- Balance in cash credit/overdraft account (Refer note 11)	42.11	104.56	9.89
Cash on hand	0.33	0.70	1.19
Term deposits with original maturity period of less than three months			
Total	618.08	698.48	1,455.31

i. Refer note 28 for classification of financial instruments

ii. Term deposits with original maturity period beyond three months upto twelve months have been included in bank balances (Refer note 8) and term deposits with original maturity period beyond twelve months have been included in other financial assets (Refer Note 4).

iii. There are no repatriation restrictions with regard to cash and cash equivalents.

Note No. 8: Bank balances other than above

Particulars	March 31, 2025	As at March 31, 2024	April 01, 2023
Term deposits with original maturity period of beyond three months upto twelve months	6.47	220.03	3.53
Total	6.47	220.03	3.53

i. Refer note 28 for classification of financial instruments

ii. Deposits includes ₹ 6.47 (2024 ₹ 0.03 ; 2023 ₹ 3.03) held as lien with banks

iii. There are no repatriation restrictions with regard to bank balances.

Note No. 9: Other Assets

Particulars	March 31, 2025	As at March 31, 2024	April 01, 2023
a) Other non-current assets			
Unsecured and considered good			
- Capital Advances	224.71	343.87	365.14
Total	224.71	343.87	365.14
b) Other current assets			
Unsecured, Considered good			
Advances other than capital advances			
Advances for purchase	330.60	286.16	253.91
Advances to employees	9.29	11.05	11.78
Others			
Government grants *	20.81	11.22	77.24
Balances / Deposits with Statutory or Government Authorities	3,345.66	2,420.40	1,847.29
Less: Provision	(65.57)	-	-
Other current assets	137.25	108.47	110.02
Total	3,778.04	2,837.30	2,300.24

* Includes receivable against various schemes of export incentives. There are no unfulfilled conditions or other contingencies attached to the said government grants.

i. Related party disclosure

For Related Party Disclosures refer Note 27.

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN:U28110KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note No. 12: Provisions

Particulars	March 31, 2025	As at March 31, 2024	April 01, 2023
(a) Non-current			
Employee Benefits			
Gratuity* (Refer note 25 A)	(136.38)	(125.88)	(67.23)
Long term compensated absence (Refer note 25 B)	147.56	119.08	99.54
Total	11.18	(6.80)	32.31
(b) Current			
Employee Benefits			
Gratuity (Refer note 25 A)	-	-	-
Long term compensated absence (Refer note 25 B)	14.71	11.84	7.83
Bonus	559.36	111.90	111.90
Total	574.07	123.74	119.73

* Represents excess of plan asset over obligation.

I. Refer note 25 for movement of Provisions

Note No.14: Trade Payables

Particulars	March 31, 2025	As at March 31, 2024	April 01, 2023
Current			
- Dues to micro & small enterprises	478.19	126.84	165.30
- Dues to creditors other than micro & small enterprises			
- To Related parties	337.47	315.27	343.73
- To Others	1,360.01	1,398.53	1,527.96
Total	2,175.67	1,840.64	2,036.99

(i) For information regarding dues to Micro and Small Enterprises as required under Micro, Small & Medium Enterprises Development (MSMED) Act, 2006. - Refer note 24(d)

(ii) Financial Instruments : Refer Note 28 for classification of financial instruments.

(iii) Related party disclosure : Refer Note 27 for Related Party Disclosures

(iv) Refer note 24(b) for trade payables ageing schedule

(v) The company's exposure to currency and liquidity risk related to Trade Payables is disclosed at Note 29.

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)
CIN:U28110KA1996PLC137499
Notes to the Standalone Financial statements
(Amounts in INR million, unless otherwise stated)

Note No.16 (a): Other liabilities

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Statutory liabilities	91.40	121.96	70.78
Contract liability			
- Deferred Revenue	874.81	954.30	608.40
- Customer advance received	228.80	139.97	91.24
Total	1,195.01	1,216.23	770.42

(i) Contract Liability

Revenue recognised during the period is ₹ 1,094.27 (2024: ₹ 699.64; 2023: ₹ 816.16) that was included in the contract liability balance at the beginning of the period.

(ii) Related party disclosure : Refer Note 27 for Related Party Disclosures

Note No. 16 (b): Current Tax Liabilities (Net)

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Provision for taxation (net of advance income tax / tax deducted at source)	-	-	-
Total	-	-	-
Note No. 16 (b): Current tax assets(Net)			
Advance Income Tax / Tax Deducted at Source (net of current tax provision)	39.87	180.16	52.97
Total	39.87	180.16	52.97

Note No 15: Other financial liabilities

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
(a) Non-current			
Deferred payment liability (Refer Note 26(18))	-	83.14	-
Total	-	83.14	-
(b) Current			
Deferred payment liability (Refer Note 26(18))	94.87	85.48	-
Employee Benefits Payable	22.95	13.68	9.15
Employee welfare trust payable	2.26	1.41	0.68
Payable for Capital Goods			
- Dues to micro & small enterprises	69.54	1.05	9.43
- Dues to creditors other than micro & small enterprises	653.72	190.04	46.50
Total	843.34	291.66	65.76

I. For information regarding dues to Micro and Small Enterprises as required under Micro, Small & Medium Enterprises Development (MSMED) Act, 2006. - Refer note 24(d)

II. Financial Instruments : Refer note 28 for classification of financial instruments

III. Related party disclosure : Refer Note 27 for Related Party Disclosures

Particulars	As at	
	March 31, 2025	March 31, 2024

Note 16(a) Equity		
a) Equity shares capital		
i. Authorised Capital		
50,00,00,000 (2024: 50,00,00,000; 2023: 12,00,00,000)		
Equity shares of ₹ 1 each (2024: ₹ 1 each; 2023: ₹ 5 each)	600.00	600.00
ii. Issued, subscribed & fully paid-up capital		
48,20,30,772 (2024: 48,20,30,772; 2023: 9,59,78,056)	482.03	479.89
Equity shares of ₹ 1 each (2024: ₹ 1 each; 2023: ₹ 5 each)		

Reconciliation of the number of shares outstanding at the beginning and at the end of the period	As at 31st March 2025		As at 31st March 2024		As at 01st April 2023	
	No. of shares	Amount	No. of shares	Amount	No. of shares	Amount
Shares outstanding at the beginning of the reporting period	48,20,30,772	482.03	9,59,78,056	479.89	9,59,78,056	479.89
Increases in shares on account of split*			30,39,12,224			
Add: Shares issued during the year			21,40,462	2.14		
Less: Shares bought back during the year						
Shares outstanding at the end of the reporting period	48,20,30,772	482.03	48,20,30,772	482.03	9,59,78,056	479.89

*On and from the record date of 8th May 2023, the equity shares of the Company have been sub-divided, such that 1 (one) equity share having face value of ₹5/- (five only) each, fully paid-up, stands sub-divided into 5 (five) equity shares having face value of ₹1/- (one only) each, fully paid-up, making pari-passu in all respects. The Earnings per share for the prior periods have been restated considering the face value of ₹1/- each in accordance with Ind AS 33 "Earnings per share".

Name of Shareholder	As at 31st March 2025		As at 31st March 2024		As at 01st April 2023	
	No. of Equity shares held	% of holding	No. of Equity shares held	% of holding	No. of Equity shares held	% of holding
Green Meadows Investments Ltd, Nauratula (Holding company)	43,78,86,732	90.84%	43,78,86,732	90.84%	8,71,49,248	90.80%

Name of Promoters Shareholding	As at 31st March 2025		As at 31st March 2024		As at 01st April 2023	
	No. of Equity shares held	% of holding	No. of Equity shares held	% of holding	No. of Equity shares held	% of holding
Green Meadows Investments Ltd	43,78,86,732	90.84%	43,78,86,732	90.84%	8,71,49,248	90.80%
Arjuna Chivakula	5,94,735	0.21%	5,94,735	0.21%	11,22,024	1.17%
Jagdish Chandra Kumar	54,30,120	1.18%	54,30,120	1.18%	11,22,024	1.17%
Arjuna Chivakula Jr.						
Arjuna Chivakula	44,44,91,587		44,44,91,587		8,93,93,256	

INDO-ARM LIMITED (formerly known as INDO-ARM Private Limited)

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Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

vi. Aggregate number and class of shares allotted as fully paid up by way of bonus shares during the previous 5 years 7,10,30,542 of face value ₹5 equity shares were allotted as fully paid up by way of bonus shares in the financial year 2020-21.

vii. Aggregate number and class of shares bought back during the previous 5 years There was no buy back of shares during the Financial Year 2019-20 to 2023-24.

viii. Terms, rights, preferences and restrictions attaching to each class of shares

a. Shares reserved for issue under options and contracts / commitments for the sale of shares/disinvestment.

b. The aggregate value of calls unpaid (including Directors and Officers of Company)

c. The Company has only one class of shares viz. Equity Shares.

d. Each holder of Equity Shares is entitled to one vote on show of hands and in poll in proportion to the number of shares held.

e. Each Shareholder has a right to receive the dividend declared by the Company.

f. On winding up of the Company, the equity shareholders will be entitled to get the realised value of the remaining assets of the Company, if any, after distribution of all preferential amounts as per law. The distribution will be in proportion to the number of equity shares held by the shareholders.

ix. During the previous five years the company has not allotted any shares as fully paid up pursuant to contract without payment being received in cash

x. The amount of per share dividend recognized as distribution to equity shareholders in accordance with Companies Act 2013 is as follows:

Particulars	Year Ended March 31,	
	2025	2024
Cost dividends on equity shares declared and paid:		
Final dividend		
Interim dividend		
During the year ended on March 31, 2025: ₹5.31 (₹2 per share + ₹1.74 per share + ₹2.17 per share) of ₹1 each [March 31, 2024: ₹7.75 (₹4 per share + ₹3.75 per share) of ₹1 each]	2,948.80	3,735.74
Total	2,948.80	3,735.74

xi. Private placement

During the previous year, the Board of Directors vide its meeting dated April 11, 2023 accorded approval to issue 22,40,492 equity shares at price of ₹486 per share (Par value of ₹1/- per equity share and premium of ₹485 per equity share) on preferential basis through private placement to the promoter company. Accordingly, the company has allotted those shares to the investor on 07th June 2023 and the proceeds from this private placement have been utilised for the purpose as approved and filed with the appropriate authorities.

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(Amounts in EUR million, unless otherwise stated)

More 100b)

11

Particulars	Securities Premium	General Reserve	Retained earnings	Share based payment reserve	Repayments of the defined benefit plans through other comprehensive income	Equity instruments through other comprehensive income	Cash flow hedge reserve	Total
Balance as at 1 April, 2023	7.49	209.18	15,946.27	-	(170.44)	-	-	15,049.50
Arzylife's change in accounting policy or prior period errors (Refer Note 32)	-	-	(46.13)	-	37.05	0.29	-	(6.04)
Restated balance as at 01st April, 2023	7.49	209.18	15,899.14	-	(83.39)	0.29	-	15,025.57
Profit/(Loss) for the year as per Statement of profit and loss	-	-	2,882.90	-	31.83	-	164.00	2,882.90
Other comprehensive income, (net of taxes)	-	-	-	-	-	-	-	173.97
Issue of equity shares	1,059.54	-	-	-	-	-	-	1,059.54
Interim/final dividend/(Refer note 10d(i))	-	-	(5,735.74)	-	-	-	-	(5,735.74)
Balance as at 31st March, 2024	3,067.03	209.18	13,045.30	-	(71.56)	3.43	157.86	16,415.34
Profit/(Loss) for the year as per Statement of profit and loss	-	-	4,093.16	-	(25.41)	3.78	(166.40)	4,035.16
Other comprehensive income, (net of taxes)	-	-	-	57.59	-	-	-	57.59
Employee stock compensation expenses	-	-	(2,838.88)	-	-	-	-	(2,838.88)
Interim/final dividend/(Refer note 10d(i))	-	-	16,231.65	57.59	(99.97)	(0.36)	-	17,468.79
Balance as at 31st March, 2025	3,067.03	209.18	16,231.65	57.59	(99.97)	(0.36)	1.56	17,468.79

NICO-JAMA LIMITED (formerly known as NIDQ-JAMA Private Limited)

CIN:U65100KA1998PLC137499

Notes to the Standalone Financial Statements

(Amounts in INR million, unless otherwise stated)

Note 19(i)

Other equity

Nature and purpose of Reserves

a. Securities premium

Securities premium is created out of the premium on issue of equity shares. The reserve is utilised in accordance with the provisions of Companies Act, 2013.

b. General Reserve

General Reserve represents the amount transferred from statement of profit and loss pursuant to statutory requirements. The same is a free reserve and available for distribution.

c. Retained Earnings

Retained Earnings represents the undistributed profits of the company accumulated as on balance sheet date.

d. Other Comprehensive Income (OCI)

Other comprehensive income are those gains or losses which are not yet realised and excluded from the statement of profit and loss. It mainly consists of re-measurement of the net defined benefit liability / asset (net of tax), which is transferred to retained earnings as required under schedule III.

e. Equity Investment through Other Comprehensive Income (OCI)

The company has elected to recognise changes in fair value of certain equity investments in other comprehensive income. The change in fair value is accumulated in this reserve. If and when the investment is de-recognised the accumulated amount will be transferred to retained earnings.

f. Cash flow hedge reserves (OCI)

Cash flow hedges when hedging the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognised firm commitment.

g. Share based payment reserve

The reserve related to employee share based payment plans granted by the company to its employees. Further information about share based payment to employees is set out in note 25A.

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

CIN: U28110KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note No. 11: Borrowings

Particulars	March 31, 2025	As at	
		March 31, 2024	March 31, 2023
(a) Non-current			
Secured			
(i) From banks - Term loans			
- Rupee term loan	6,766.12	6,855.48	5,147.32
- Foreign currency term loan	862.39	1,070.57	1,108.71
(ii) From others - Term loans			
- Foreign currency term loan	393.67	516.85	660.50
Total	8,022.18	8,442.90	6,916.53
- Less: Current maturities of long term borrowings	(2,801.30)	(2,566.85)	(2,085.76)
Total	5,220.88	5,876.05	4,830.77

i. Refer Note 28 for classification of financial instruments.

ii. Nature of security, interest rate, installment amount and maturity period (Refer note 24(c))

iii. Period and amount of continuing default - Nil (2024: Nil; 2023: Nil)

iv. The funds raised through term loans have been utilised for capital expenditure requirements. Further, funds raised on a short-term basis have not been utilised for long-term purposes and have been applied solely for the purposes for which they were obtained.

Particulars	March 31, 2025	As at	
		March 31, 2024	March 31, 2023
(b) Current			
Secured			
Loans repayable on demand			
(i) from banks - Working capital facilities including cash credit	4,449.77	2,405.85	1,162.55
Current maturities of long term debt			
- Term loans	2,801.30	2,566.85	2,085.76
Total	7,251.07	4,972.50	3,248.31

i. Refer Note 28 for classification of financial instruments.

a. Nature of security:

Working Capital facilities and Cash Credits facilities

Working Capital facilities including Cash Credits facilities as taken from all the banks are secured by way of first charge on the Current Assets of the Company on pari passu basis.

b. Interest rate

Particulars	Percentage of Interest
PCFC loans	5.5% to 6.50%
Working capital demand loan	8.5% to 10%
Cash Credit	9% to 10.75%

c. Repayment terms - Working Capital facilities including Cash Credits facilities are repayable on demand

d. Period and amount of default - Nil (2024: Nil; 2023: Nil)

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Note 13			
Deferred tax liabilities/(Deferred tax assets) (net)			
Deferred tax liabilities	419.51	489.18	445.54
Deferred tax assets	(760.95)	(360.33)	(196.41)
Total	(341.44)	128.85	249.13

Note 13.1

Deferred tax asset and deferred tax liabilities have been offset wherever the Company has a legally enforceable right to set off assets against liabilities representing current tax and the corresponding deferred tax assets and the deferred tax liabilities relate to taxes on income levied by the same governing taxation laws.

i. Income tax recognised in Statement of Profit and Loss

Particulars	For the year ended		For the year ended	
	31 March 2025		31 March 2024	
Income Tax Expenses:				
- Current period		1,817.19		1,532.09
- Changes in estimates related to prior years		3.48		(11.71)
Deferred tax:				
- Origination and reversal of temporary differences		(406.33)		(180.47)
Total deferred tax expense/(benefit)		(406.33)		(180.47)
Total tax expenses		1,414.34		1,339.91

ii. Income Tax recognised in other comprehensive income

Particulars	For the year ended			For the year ended		
	Before Tax	Tax (expense)/benefit	Net of Tax	Before Tax	Tax (expense)/benefit	Net of Tax
Re-measurement of the net defined benefit liability/(asset)	(37.96)	9.56	(28.40)	15.81	(3.98)	11.83
Equity Instruments through Other comprehensive income	(5.06)	1.27	(3.79)	4.19	(1.05)	3.14
Cash flow hedge reserve	(209.53)	53.13	(156.40)	219.16	(55.16)	164.00
Total	(252.55)	63.96	(188.59)	239.16	(60.19)	178.97

iii. Income Tax recognised directly in Equity

There are no income tax recognised directly in equity for the year ended 31st March 2025, 31st March 2024 and 01st April 2023.

iv. Reconciliation of Effective Tax Rate

Particulars	As at 31 March 2025		As at 31 March 2024	
	Rate	Amount	Rate	Amount
Profit Before Tax		5,449.50		4,222.81
Tax using the company's Domestic Tax Rate	25.17%	1,371.53	25.17%	1,067.80
Effect of:				
Changes in estimates related to previous years	-0.06%	(3.48)	0.28%	11.71
Non-deductible expenses	0.50%	27.32	0.58%	24.39
Others	0.35%	18.97	5.71%	241.01
Effective Tax rate	25.95%	1,414.34	31.73%	1,339.91

v The company has utilised the option given u/s 115BAA and accordingly the tax rate applicable is 25.168%

INCO-WEIM LIMITED (formerly known as INCO-WEIM Private Limited)

CIN:U2510KA1996PLC137499

Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

44. Deferred Tax Liabilities and (Assets) are attributable to the following :

SL No.	Particulars	Deferred Tax Liability				Deferred Tax (Assets)				Net Deferred Tax Liability/(Assets)			
		As at		As at		As at		As at		As at		As at	
		March 31, 2025	March 31, 2024	April 01, 2023	March 31, 2025	March 31, 2024	April 01, 2023	April 01, 2025	March 31, 2024	March 31, 2025	March 31, 2024	April 01, 2023	April 01, 2023
1	Plant, Property and Equipment	299.62	304.48	299.62						298.97	304.48	299.62	299.62
2	Right-of-use assets	170.54	131.57	145.82						170.54	131.57	145.82	145.82
3	Borrowings									(0.24)	(0.27)	(0.27)	(0.27)
4	Employers Benefits									(18.77)	(18.77)	(18.77)	(18.77)
5	Investments			0.10						(452.42)	(452.42)	(452.42)	(452.42)
6	Other financial liabilities									(129.48)	(129.48)	(129.48)	(129.48)
7	Derivative Instruments		53.13							(2.08)	(2.08)	(2.08)	(2.08)
8	Others									(0.46)	(0.46)	(0.46)	(0.46)
	Total	419.51	689.18	445.54						(341.44)	(341.44)	(341.44)	(341.44)
	Set off of Asset/(Liability)	(760.93)	(360.33)	(186.01)						196.43	196.43	196.43	196.43
	Net Deferred Tax Asset/(Liability)	(241.44)	(128.85)	240.13						(341.44)	(341.44)	(341.44)	(341.44)

45. Movement for Deferred Tax Liabilities and (Assets) :

SL No.	Particulars	Balance as on 01 April 2023	Recognised in P&L during 2023-24	Recognised in OCI during 2023-24	Balance as on 31 March 2024	Recognised in P&L during 2024-25	Recognised in OCI during 2024-25	Balance as on 31 March 2025
1	Plant, Property and Equipment	299.62	4.86		304.48	(5.21)		298.97
2	Right-of-use assets	145.82	(14.25)		131.57	(11.63)		120.54
3	Borrowings	(4.65)	4.93		(0.21)	(0.11)		(0.23)
4	Employers Benefits	(195.77)	4.85	3.98	(191.33)	(110.82)	(9.56)	(147.30)
5	Investments	0.10	(192.48)	1.05	(191.33)	(289.82)	(7.27)	(487.42)
6	Other financial liabilities	(213.50)	12.11		(141.39)	11.91		(129.48)
7	Derivative Instruments	(2.03)		53.16	53.13	(0.39)	(53.13)	(0.29)
8	Others	(0.46)	0.33		(0.45)	(0.68)		(1.13)
	Total	240.13	(180.47)	60.19	128.85	(406.33)	(63.04)	(341.44)

46. Unrecognised Deferred Tax Liabilities and (Assets) :

There are no temporary differences on which deferred tax liability/(assets) have not been recognised for the year ended 31st March 2025 & 31st March 2024.

47. Tax Losses Carried forward :

There are tax losses of nil (nil) on which Deferred Tax Asset has been recognised for the year ended 31st March 2025 and 31st March 2024

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)
 CIN:U28110KA1996PLC137499
 Notes to the Standalone Financial statements
 (Amounts in INR million, unless otherwise stated)

Note No. 17 : Revenue from operations

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Revenue from Contracts with Customers		
Operating revenue		
- Sale of goods	26,522.40	22,985.58
- Sale of services	97.22	54.72
- Tooling income	824.07	783.46
Other Operating Revenue		
- Government grants - export incentives (Refer note 9)	389.65	182.94
- Sale of Scrap	121.43	116.10
Total	27,954.77	24,122.80

i. Disaggregation of revenue recognised against contracts with customers

Sale of Products	For the year ended	
	March 31, 2025	March 31, 2024
Domestic	2,845.35	3,070.06
Exports	24,598.34	20,753.70
Total	27,443.69	23,823.76

ii. Reconciliation of revenue as per contract price and as recognised in statement of profit and loss:

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Contract Price	27,443.69	23,823.76
Add/ (Less): Adjustment to contract price		
Discount and rebate offered		
Revenue from operations as per Statement of P&L Account	27,443.69	23,823.76

iii. Satisfaction of performance obligation

- The company's turnover mainly includes supply of Metal Injection molding (MIM), Investment casting, precision machining and 3D printing etc.
- In all the contracts, performance obligation is satisfied "at a point in time" which is primarily determined on customer obtaining control of the asset. One of the prime indicator considered for this is transfer of significant risk and rewards to the customer based on INCO terms.
- Variable consideration primarily consists of discounts, rebates, price concessions, incentives and performance bonuses which are reduced from the transaction price, if specified in the contract with customer/ based on customary business practices.
- For revenue recognition in respect of performance obligation satisfied at a "point in time" the following criteria is used for determining whether customer has obtained "Control on asset"
 - Transfer of significant risk and rewards
 - Customer has legal title to the asset
 - The entity has transferred physical possession of the asset
 - Customer has accepted the asset
 - Entity has the present right to payment for the asset

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e. The estimated amount of variable consideration is adjusted in the transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur and is reassessed at the end of each reporting period.

f. Non-cash consideration received during the year is Nil (Nil)

Note No. 18 : Other Income

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Interest income	11.02	11.03
Rental income	21.05	19.10
Interest income on security deposits	3.16	3.81
Other Income	62.72	2.73
Gain on sale of property, plant and equipment (net)	0.45	0.72
Foreign exchange gain/loss (net)	285.29	223.62
Total	383.69	261.01

Note No. 19 : Cost of materials consumed

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Cost of materials consumed	5,032.17	3,846.99
Total	5,032.17	3,846.99

Note No. 20 : Changes in Inventories of finished goods and work in progress

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Finished Goods [includes items in transit]		
Finished goods at the beginning of the year	327.89	237.61
Less : Finished goods at the end of the year	313.75	327.89
Sub Total (A)	14.14	(90.28)
Work In Progress [includes items lying with third parties]		
Work in progress at the beginning of the year	2,577.49	2,619.58
Less : Work in progress at the end of the year	3,356.24	2,577.49
Sub Total (B)	(778.75)	42.09
Total (A+B)	(764.61)	(48.19)

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Note No. 21 : Employee benefits expense

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
(a) Salaries, wages and other allowances	3,605.51	3,484.00
(b) Retirement benefit expenses		
Gratuity (Refer note 25 A)	64.19	59.73
Long term compensated absence (Refer note 25 B)	45.92	30.03
Contribution to provident and other funds (Refer note 25 C)	204.43	158.22
Share based payment (Refer note 26A)	57.59	-
(d) Staff welfare expenses	510.23	437.74
Total	4,487.87	4,169.72

i) For disclosure of Remuneration of Key Management Personnel Refer Note No. 27

Note No. 22(a) : Finance costs

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Interest expenses:		
- Term loan ^A	624.18	587.02
- Interest on cash credit and others	215.71	119.80
- Lease liability (Refer note 2(b))	21.61	26.78
- Interest on deferred consideration (Refer note 15)	10.53	8.73
Exchange differences*	(32.41)	18.11
Other borrowing costs		
- Other borrowing costs	28.53	23.44
Total	868.15	783.88

^A Refer note 1(b)

* Represents exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to borrowing costs.

Note No. 22(b): Depreciation and amortisation expense

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Depreciation / amortisation on property, plant & equipment	1,435.07	1,224.68
Depreciation / amortisation on right of use assets	56.79	71.78
Amortisation on other intangible assets	12.84	8.93
Total	1,504.70	1,305.39

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Note No. 23(a) : Other expenses

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
I) Other operating expenses		
(a) Consumption of stores & spares, tools and packing materials	3,596.50	3,800.32
(b) Power, fuel and water charges(factory)	854.02	736.46
(c) Machining/subcontracting charges	1,738.64	1,274.15
(d) Short term leases	55.30	32.11
(e) Repairs & maintenance - factory	608.47	608.61
(f) Casual labor expenditure	593.52	249.50
(g) Freight for outside processing	45.36	46.74
(h) Testing/inspection & certification charges	20.82	16.07
(i) Insurance	28.71	35.25
Sub-total (I)	7,541.34	6,799.21
II) Administrative expenses		
(a) Legal and professional charges	167.55	225.34
(b) Repairs & maintenance - others	136.81	99.57
(c) Security charges	91.54	82.63
(d) Rates & taxes	56.41	74.57
(e) Communication costs	15.16	11.54
(f) Printing & stationery	32.22	24.21
(g) Travelling and conveyance	172.70	162.45
(h) Payment to auditors (Refer note 26(15))	4.50	1.80
(i) Miscellaneous expenses [^]	75.46	6.10
(j) Directors commission and sitting fees	14.64	-
(k) CSR expenditure (Refer note 26(12))	112.13	129.74
Sub-total (II)	879.12	817.95
III) Selling and distribution expenses		
(a) Commission	1,222.21	996.31
(b) Selling and distribution expenses	173.49	205.42
(c) Freight and forwarding charges	792.96	519.58
Sub-total (III)	2,188.66	1,721.31
Total (I+II+III)	10,609.12	9,338.47

[^]Includes provision on doubtful balances with statutory authorities ₹ 65.57 (2024: Nil)

Note No. 23(b) : Exceptional Items

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Provision for impairment in value of investment in subsidiaries [^]	1,151.56	764.74
Total	1,151.56	764.74

[^] Refer note 3

The company has tested the carrying value of investment for impairment and accounted the impairment loss for the year ended 31st March 2025 based on the best estimate of earning projection from the subsidiary companies. This impairment loss is considered as exceptional item in the standalone financial statement.

24(a) Trade receivables ageing Schedule

Trade receivables ageing as at March 31, 2023

Particulars	Outstanding for following periods from due date of payment						Total
	Not due	Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	
(i) Undisputed Trade receivables - considered good	4,548.35	1,298.27	8.36	1.60	-	-	5,796.58
(ii) Undisputed Trade receivables - credit impaired	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables - considered doubtful	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables considered doubtful	-	-	-	-	-	-	-
Total	4,548.35	1,298.27	8.36	1.60	-	-	5,796.58

Trade receivables ageing as at March 31, 2024

Particulars	Outstanding for following periods from due date of payment						Total
	Not due	Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	
(i) Undisputed Trade receivables - considered good	3,846.75	1,199.39	20.67	13.07	0.19	2.65	4,888.52
(ii) Undisputed Trade receivables - credit impaired	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables - considered doubtful	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables considered doubtful	-	-	-	-	-	-	-
Total	3,846.75	1,199.39	20.67	13.07	0.19	2.65	4,888.52

Trade receivables ageing as at April 01, 2023

Particulars	Outstanding for following periods from due date of payment						Total
	Not due	Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	
(i) Undisputed Trade receivables - considered good	3,148.54	1,268.28	14.95	11.81	2.68	1.13	4,456.37
(ii) Undisputed Trade Receivables - considered doubtful	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables considered doubtful	-	-	-	-	-	-	-
Total	3,148.54	1,268.28	14.95	11.81	2.68	1.13	4,456.37

24(b) Trade payables ageing schedule

Trade payables ageing as at March 31, 2023

Particulars	Outstanding for following periods from due date of payment					Total
	Not due	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Undisputed dues	-	-	-	-	-	-
(i) MSME	-	408.18	69.85	0.39	-	478.42
(ii) Others	-	1,125.09	557.74	1.92	3.77	1,687.62
Disputed dues	-	-	-	-	-	-
(i) Disputed dues - MSME	-	-	-	-	-	-
(ii) Disputed - Others	-	-	-	-	-	-
Total	-	1,533.27	627.59	4.40	3.77	2,175.03

Trade payables ageing as at March 31, 2024

Particulars	Outstanding for following periods from due date of payment					Total
	Not due	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Undisputed dues	-	-	-	-	-	-
(i) MSME	-	124.22	2.82	-	-	127.04
(ii) Others	-	1,383.69	317.00	3.77	1.30	1,705.76
Disputed dues	-	-	-	-	-	-
(i) Disputed dues - MSME	-	-	-	-	-	-
(ii) Disputed - Others	-	-	-	-	-	-
Total	-	1,507.91	319.82	3.77	1.30	1,832.80

Trade payables ageing as at April 01, 2023

Particulars	Outstanding for following periods from due date of payment					Total
	Not due	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Undisputed dues	-	-	-	-	-	-
(i) MSME	-	137.05	6.67	1.37	-	145.09
(ii) Others	-	1,476.31	429.32	2.77	6.88	1,915.33
Disputed dues	-	-	-	-	-	-
(i) Disputed dues - MSME	-	-	-	-	-	-
(ii) Disputed - Others	-	-	-	-	-	-
Total	-	1,613.36	436.00	4.14	6.88	2,060.38

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 Restated Notes to the Standalone Financial statements
 (Amounts in INR million, unless otherwise stated)

Note no: 24| c)

As at March 31, 2025

Rupee Term loan:-

Particulars	Bank A	Bank B	Bank C
Repayment terms	20 equal quarterly installments	20 equal quarterly installments	20 equal quarterly installments
Interest Range	7.85% to 8.9%	10.05% to 10.10%	8.15% to 9.35%
Date of Maturity	March-2026 to July-2028	March-2026 to March-2029	July-2025 to March-2029
Installment due	₹ 122.50	₹ 72.50	₹ 254.00
Security			
- Primary	1. Entire Fixed Assets 2. Equitable Mortgage of Land and building: (i) Hoskote (ii) Factory at Doddaballapura (iii) Factory at Tirupathi.	First pari-passu charge with other term lenders, on entire present & future moveable, excluding vehicles, and Immoveable fixed assets of the company.	1. Entire FA (Present and future) 2. Equitable Mortgage of Land and building: (i) Hoskote (ii) Doddaballapura (iv) Gajulamandiyam, Chittoor
- Collateral	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.

Ruppee Term loan:-

Particulars	Bank D	Bank E	Bank F
Repayment terms	20 equal quarterly installments	16-20 equal quarterly installments	20 equal quarterly installments
Interest Range	10.20% to 11.60%	9.95%-10.75%	8.60%
Date of Maturity	June-2026 to March-2029	July-27 to January-30	Nov-2030
Installment due	₹ 70.76	₹ 33.75	₹ 19.99
Security			
- Primary	First Pari Passu charge on movable and immovable fixed assets.	Pari passu 1st charge over fixed assets existing and proposed.	Pari passu 1st charge over fixed assets existing and proposed.
- Collateral	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.

Foreign currency term loan:-

Particulars	Bank G	Bank H
Repayment terms	20 equal quarterly installments	20 equal quarterly installments
Interest Range	5.33% USD	2.30% to 2.80% EURO
Date of Maturity	March-2029	March-2026 to March-2028
Installment due	USD 0.29 mn	EURO 1.02 mn
Security		
- Primary	First Pari Passu charge on movable and immovable fixed assets.	First pari-passu charge on the present and future fixed assets of the company (both movable and immovable except vehicles which are hypothecated to financier banks) with other term loan lenders.
- Collateral	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.

Vehicle loan:-

Particulars	Bank I
Repayment terms	60 equal monthly installments
Interest Range	8.15% to 9.15%
Date of Maturity	July-2025 to December-31
Installment due	Range from ₹ 0.01 to ₹ 0.19
Security	Hypothecation on Vehicle

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Restated Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note no: 24(c)

As at March 31, 2024

Rupee Term loan:-

Particulars	Bank A	Bank B	Bank C
Repayment terms	20 equal quarterly installments	20 equal quarterly installments	20 equal quarterly installments
Interest Range	7.83% to 8.88%	8.75% to 9.60%	8.15% to 9.35%
Date of Maturity	March-2026 to July-2028	March-2026 to March-2029	July-2025 to March-2029
Installment due	₹ 122.50	₹ 72.50	₹ 254.00
Security			
- Primary	1. Entire Fixed Assets 2. Equitable Mortgage of Land and building: (i) Hoskote (ii) Factory at Doddaballapura (iii) Factory at Tirupathi.	First pari-passu charge with other term lenders, on entire present & future moveable, excluding vehicles, and immovable fixed assets of the company.	1. Entire FA (Present and future) 2. Equitable Mortgage of Land and building: (i) Hoskote (ii) Doddaballapura (iv) Galulamandam, Chittoor
- Collateral	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.

Rupee Term loan:-

Particulars	Bank D	Bank E
Repayment terms	20 equal quarterly installments	20 equal quarterly installments
Interest Range	10.20% to 11.60%	9.45%
Date of Maturity	June-2026 to March-2029	July-27
Installment due	₹ 70.76	₹ 23.00
Security		
- Primary	First Pari Passu charge on movable and immovable fixed assets.	Pari passu 1st charge over fixed assets existing and proposed.
- Collateral	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.

Foreign currency term loan:-

Particulars	Bank F	Bank G	Bank H
Repayment terms	20 equal quarterly installments	20 equal quarterly installments	20 equal quarterly installments
Interest Range	7.96% to 8.34% USD	7.38% to 7.56% USD	2.30% to 2.80% EURO
Date of Maturity	April-2024	June-2024 to March-2029	March-2026 to March-2028
Installment due	USD 0.45 mn	USD 0.74 mn	EURO 1.02 mn
Security			
- Primary	1. Entire FA (Present and future) 2. Equitable Mortgage of Land and building: (i) Hoskote (ii) Doddaballapura (iv) Galulamandam, Chittoor	First Pari Passu charge on movable and immovable fixed assets.	First pari-passu charge on the present and future fixed assets of the company (both movable and immovable except vehicles which are hypothecated to financier banks) with other term loan lenders.
- Collateral	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.

Vehicle loan:-

Particulars	Bank I
Repayment terms	60 equal monthly installments
Interest Range	8.15% to 9.15%
Date of Maturity	Nov-24 to Dec-31
Installment due	Range from ₹ 0.01 to ₹ 0.19
Security	Hypothecation on Vehicle

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Restated Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Note no: 24(c)

As at April 01, 2023

Rupee Term loan:-

Particulars	Bank A	Bank B	Bank C
Repayment terms	20 equal quarterly installments	20 equal quarterly installments	20 equal quarterly installments
Interest Range	7.85% to 8.90%	8.05% to 9.60%	8.15% to 9.35%
Date of Maturity	March-2026 to June-2027	August 2023 to March-2025	July-2025 to March-2029
Installment due	₹ 109.00	₹ 97.50	₹ 279.00
Security			
- Primary	1. Entire Fixed Assets 2. Equitable Mortgage of Land and building: (i) Hoskote (ii) Factory at Doddaballapura (iii) Factory at Tirupathi.	First pari-passu charge with other term lenders, on entire present & future moveable, excluding vehicles, and immoveable fixed assets of the company.	1. Entire FA (Present and future) 2. Equitable Mortgage of Land and building: (i) Hoskote (ii) Doddaballapura (iv) Gajulamandya, Chittoor
- Collateral	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.

Rupee Term loan:-

Particulars	Bank D	Bank E
Repayment terms	20 equal quarterly installments	20 equal quarterly installments
Interest Range	10.20% to 10.85%	9.45%
Date of Maturity	June-2026 to August 2027	July-27
Installment due	₹ 72.50	₹ 23.00
Security		
- Primary	First Pari Passu charge on movable and Immoveable fixed assets.	Pari passu 1st charge over fixed assets existing and proposed.
- Collateral	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.

Foreign currency term loan:-

Particulars	Bank F	Bank G	Bank H
Repayment terms	20 equal quarterly installments	20 equal quarterly installments	20 equal quarterly installments
Interest Range	7.96% to 8.34% USD	7.38% to 7.56% USD	2.30% to 2.80% EURO
Date of Maturity	April-2024	June-2024 to March-2029	March-2026 to March-2028
Installment due	USD 0.45 mn	USD 0.74 mn	EURO 1.02 mn
Security			
- Primary	1. Entire FA (Present and future) 2. Equitable Mortgage of Land and building: (i) Hoskote (ii) Doddaballapura (iv) Gajulamandya, Chittoor	First Pari Passu charge on movable and Immoveable fixed assets.	First pari-passu charge on the present and future fixed assets of the company (both movable and Immoveable except vehicles which are hypothecated to financier banks) with other term loan lenders.
- Collateral	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.	Second Pari passu charge on current assets.

Vehicle loan:-

Particulars	Bank I
Repayment terms	60 equal monthly installments
Interest Range	8.15% to 9.15%
Date of Maturity	Nov-24 to Feb-31
Installment due	Range from ₹ 0.01 to ₹ 0.19
Security	Hypothecation on Vehicle

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24(d) The information regarding dues to Micro and Small Enterprises as required under Micro, Small & Medium Enterprises Development (MSMED) Act, 2006

Particulars	2024-25	2023-24	April 01, 2023
a. The principal and the interest due thereon remaining unpaid as at 31st March:			
Principal *	547.73	127.89	174.73
Interest *	-	-	-
b. The amount of interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 along with the amount of the payment made to the supplier beyond the appointed day during each accounting year			
Principal *	-	-	-
Interest *	-	-	-
c. The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006	-	-	-
d. The amount of interest accrued and remaining unpaid at the end of each accounting year	-	-	-
e. The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006	-	-	-

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Notes to the Standalone Financial statements

(All amounts are in INR million, unless otherwise stated)

25. L. Movement of provisions for the year ended 2024-25

Particulars	Gratuity	Long-term compensated absences	Bonus
As at 1st April 2024	(125.88)	130.92	111.90
Additional provision recognised during the year	102.15	45.92	559.36
Amount used during the year	(112.67)	(14.58)	(111.90)
As at 31st March 2025	(136.38)	162.27	559.36

IL Movement of provisions for the year ended 2023-24

Particulars	Gratuity	Long-term compensated absences	Bonus
As at 1st April 2023	(57.23)	107.37	111.30
Additional provision recognised during the year	43.92	30.03	111.90
Amount used during the year	(102.57)	(6.48)	(111.30)
As at 31st March 2024	(125.88)	130.92	111.90

(A) POST EMPLOYMENT BENEFIT OBLIGATION

(i) Gratuity:

The Company provides for gratuity for employees as per the Payment of Gratuity Act, 1972. The gratuity plan is a funded plan administered at present by Birla Sun-life Insurance Company Limited. The liability or asset in respect of defined benefit gratuity plan is recognised in the balance sheet at the present value of defined benefit obligations at the end of the reporting period less fair value of plan assets. The defined benefit obligation and value of planned assets is calculated annually by actuaries through actuarial valuation using the projected unit credit method and the Company recognizes the changes in the defined benefit obligation as an expense in the statement of profit and loss. Service costs comprising of current service costs, past-service costs, gains and losses on curtailment and non-routine settlements, net interest expense or income is recognised as an expense in the statement of profit and loss. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and fair value of plan assets. This cost is included in employee benefit expenses in the statement of the profit & loss. Remeasurement comprising of actuarial gains and losses are recognised in the period in which they occur and directly recognised in other comprehensive income. Re-measurements are not reclassified to Statement of Profit and Loss in subsequent periods. Ind AS 19 requires the exercise of judgment in relation to various assumptions including future pay rises, inflation and discount rates. The Company determines the assumptions in conjunction with its actuaries and believes these assumptions to be in line with best practice, but the application of different assumptions could have a significant effect on the amounts reflected in the Income statement, other comprehensive income and balance sheet. There may be also interdependency between some of the assumptions.

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Notes to the Standalone Financial statements

(All amounts are in INR million, unless otherwise stated)

Risk exposure and asset-liability matching

Provision of a defined benefit scheme poses certain risks, some of which are detailed hereunder, as The Company takes on uncertain long-term obligations to make future benefit payments.

1) Liability risks

a) Asset-liability mismatch risk

Risk which arises if there is a mismatch in the duration of the assets relative to the liabilities. By matching duration with the defined benefit liabilities, the Company is successfully able to neutralise valuation swings caused by interest rate movements. Hence companies are encouraged to adopt asset-liability management.

b) Discount rate risk

Variations in the discount rate used to compute the present value of the liabilities may appear minor, but they can have a significant impact on the defined benefit liabilities.

c) Future salary escalation and inflation risk

Since price inflation and salary growth are linked economically, they are combined for disclosure purposes. Rising salaries will often result in higher future defined benefit payments resulting in a higher present value of liabilities especially unexpected salary increases provided at management's discretion may lead to uncertainties in estimating this increasing risk.

2) Asset risks

All plan assets are managed by the Trust and are invested in various funds (majorly Birla Sun-life Insurance Company Limited). Birla Sun-life Insurance Company Limited has a sovereign guarantee and has been providing consistent and competitive returns over the years. The Company has opted for a traditional fund wherein all assets are invested primarily in risk averse markets. The Company has no control over the management of funds and this option provides a high level of safety for the total corpus.

A single account is maintained for both the investment and claim settlement and hence 100% liquidity is ensured and also interest rate and inflation risk are taken care of.

The following table summarises the components of net benefit expense recognised in the Statement of Profit & Loss and amounts recognised in the Balance Sheet and the movement in the net defined benefit obligation over the years as per Actuarial valuation are as follows:

Particulars	2024-25	2023-24	April 01, 2023
I) Change in Present Value of Obligations			
Present Value of Obligation as at the beginning of the year	683.81	562.80	481.09
Current Service Cost	75.13	65.43	55.75
Interest Cost	47.20	41.56	34.88
Past Service Cost	-	-	-
Benefits paid	(13.03)	(17.22)	(18.76)
Disposals	-	-	-
Actuarial (gains) / Losses recognised in other comprehensive income	-	-	-
Demographic assumptions	9.38	(105.89)	-
changes in financial assumptions	34.86	107.42	(12.24)
experience adjustments	0.91	29.71	22.08
Present Value of Obligation as at the end of the period	838.26	683.81	562.80
II) Change in Fair Value of plan assets:			
Fair value of plan assets at the beginning of the year	809.69	630.04	570.30
Administration expenses	-	-	-
Expected return on plan assets	58.14	47.25	42.03
Contributions	99.63	85.34	38.00
Benefit paid	-	-	-
Actuarial gain / (loss) on Plan Assets recognised in other comprehensive income	7.19	47.05	(20.30)
Fair value of plan assets as at the end of the period	974.65	809.69	630.03
Net defined benefit (asset)/liability	(136.38)	(125.88)	(67.23)

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Particulars		2024-25	2023-24	2022-23
iii)	Expenses Recognised in the Statement of Profit & Loss			
	Current Service cost	75.13	65.43	55.75
	Past Service Cost			
	Net Interest on Net Defined Benefit Obligations	(10.94)	(5.69)	(7.15)
	Administration expenses			
	Expenses recognized in the statement of profit and loss	64.19	59.73	48.60
iv)	Amounts recognised in the statement of Other Comprehensive Income (Remeasurements) :			
	Actuarial gain/(loss) on Plan Obligations	(45.15)	(31.24)	(9.84)
	Difference between Actual Return and Interest	7.19	47.05	(20.30)
	Amounts recognised in the statement of Other Comprehensive Income	(37.96)	15.81	(30.14)
v)	Amounts recognised in Balance Sheet :			
	Present Value of Obligation as at the end of the period	838.26	683.81	562.80
	Fair Value of Plan Assets at the end of the period	974.65	809.69	630.03
	Funded Status [(Surplus) / Deficit]	(136.38)	(125.88)	(67.23)
	Liability / (Asset) recognised for the year	(136.38)	(125.88)	(67.23)
	Liability / (Asset) for the year as on 31st March as per Balance Sheet	(136.38)	(125.88)	(67.23)
vi)	Plan Assets			
	Categories of Plan Assets are as follows :			
	State Govt. Securities	-	-	-
	Govt. of India Securities	-	-	-
	High Quality Corporate Bonds	-	-	-
	Investment with Insurer	974.65	809.69	630.03
vii)	Actuarial Assumptions :			
	Discount Rate	6.75%	7.18%	7.50%
	Salary escalation	13.00%	13.00%	11.00%
	Attrition rates	8.50%	9.00%	2.00%
viii)	Sensitivity Analysis :			
	Discounting Rate (1.0% movement)increase	7.75%	8.18%	8.50%
	Increase/(decrease) defined benefit Obligation as at the end of the period	750.71	622.79	479.04
	Discounting Rate (1.0% movement)decrease	5.75%	6.18%	6.50%
	Increase/(decrease) defined benefit Obligation as at the end of the period	929.41	755.29	666.32
	Salary Escalation Rate (1.00% movement)increase	14.00%	14.00%	12.00%
	Increase/(decrease) defined benefit Obligation as at the end of the period	891.58	727.73	639.07
	Salary Escalation Rate (1.00% movement) decrease	12.00%	12.00%	10.00%
	Increase/(decrease) defined benefit Obligation as at the end of the period	783.10	638.57	490.90

Additional Disclosures :

i. The sensitivity analysis above has been determined based on a method that extrapolates the impact on defined benefit obligation as a result of reasonable changes in key assumptions occurring at the end of the reporting period.

ii. No change in the methods and assumptions used for preparing sensitivity analysis as compared to previous year.

iii. Maturity profile of the Gratuity defined benefit obligation is given below:

Year	As at 31 March 2025	As at 31 March 2024	As at 01 April 2023
Year 1	65.96	52.99	17.38
Year 2	54.37	51.98	9.50
Year 3	56.34	48.88	15.70
Year 4	59.01	50.15	14.17
Year 5	57.50	52.41	15.91
Year 6 - 10	306.14	264.89	108.42
Year 10+	1,330.54	1,107.57	2,217.69

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B. Long Term Compensated Absence

The Company has a Long Term Compensated Absence Scheme for its employees, which is a funded Scheme. The employees of the Company are entitled to Earned Leave(EL) of Long Term Compensated Absences. In order to facilitate the employees to have a cover for a paid leave requirement in future, the company permits the employees to accumulate leave up to 45 days/ 60 days based on the grade of employees. Any leave balance in excess of 45 days/60 days based on grade of employees is paid as leave encashment to the employees every year. The company calculates the value of the number of days of leave to the credit of the employee on the reporting date and provides for the same in the accounts.

The following table summarises the components of net benefit expense recognised in the Statement of Profit & Loss and amount recognised in the Balance Sheet for the plan as furnished in the disclosure report provided by the Actuary :

Particulars	2024-25	2023-24	2022-23
i) Expenses Recognised in the Statement of Profit & Loss :			
Net Expenses Recognised in the Statement of Profit & Loss	45.92	30.03	113.54
ii) Amounts to be recognised in Balance Sheet :			
Liability recognised in Balance Sheet (As per Actuarial Valuation)	162.26	130.92	107.37
iii) Actuarial Assumptions :			
Discount Rate	6.75%	7.18%	7.50%
Salary escalation	13.00%	13.00%	11.00%
Attrition rates	8.50%	9.00%	2.00%
iv) Based on past experience, the Company does not expect all employees to take the full amount of accrued leave or require payment within the next 12 months. The following amounts reflect leave that is expected to be taken or paid within the next 12 months/beyond 12 months.			
Current leave obligations expected to be settled within the next 12 months	14.71	11.84	7.83
Leave obligations expected to be settled beyond 12 months (Net off fair value of plan assets of ₹ 7.64 (2023: Nil, 2022: Nil))	147.56	119.08	99.54
Total	162.27	130.92	107.37

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C Defined Contribution plans

During the year the following amounts have been recognized in the Statement of Profit and Loss on account of defined contribution plans :-

(I) Provident Fund

Contributions towards Employees Provident Fund are made to the Employees Provident Fund Scheme in accordance with the statutory provisions at the rate of 12% of employee's basic salary. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

(II) Superannuation Fund

The Company contributes 15% of the basic pay subject to a maximum of ₹ 150,000/- p.a. in respect of those employees who opted for it. The Superannuation Fund is administered by trustees and managed by Birla Sun-life Insurance Company Limited. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

(III) National Pension Scheme

The Company contributes 10% of the basic pay in respect of those employees who opted for it. The Company contributes the amount payable in respect of a month in the following month. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Employers contribution to Provident Fund and other funds	136.48	109.04
Employers contribution to Superannuation fund	11.24	9.18
Employers contribution to National pension scheme	52.83	37.11
Employers contribution to Employees State Insurance	3.88	2.89
Total	204.43	158.22

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26A Share based payments

INDO-MIM Employee Stock Option Plan, 2024 ("ESOP 2024")

The Company has adopted the "Indo MIM Employee Stock Option Plan, 2024" ("ESOP 2024"), effective from April 27, 2024, to reward and retain employees, including those of its subsidiaries and associates, by granting stock options linked to performance and long-term value creation.

The ESOP 2024, approved by the Board and shareholders, permits grant of options up to 15% of the Company's issued, subscribed, and paid-up equity share capital as of the preceding financial year. Options vest over a minimum period of one year and are exercisable within a specified period (a period of 15 months from the date of vesting), as determined by the Nomination and Remuneration Committee.

The scheme is administered in compliance with the Companies Act, 2013 and SEBI (SBE & SE) Regulations, 2021 and shall remain in force until its termination or until all options are granted and exercised.

(i) Summary of Employee stock options granted under the plan:

Particulars	2024-25		2023-24	
	Number of ESOPs	Weighted Average exercise price	Number of ESOPs	Weighted Average exercise price
Opening Balance as at 1st April	-	-	-	-
Granted during the year	1,09,73,000	1.00	-	-
Exercised during the year	-	1.00	-	-
Forfeited during the year	88,000	1.00	-	-
Lapsed during the year	-	1.00	-	-
Closing balance as at 31st March	1,08,85,000	1.00	-	-
Vested and exercisable as at 31st March	-	-	-	-

(ii) ESOPs outstanding at the end of the year have the following expiry date and exercised prices:

Plan	Grant date	Expiry Date	Exercise Price	No of shares outstanding	
				March 31, 2025	March 31, 2024
ESOP	01.12.2024	5 years	1.00	1,08,85,000	-
Total				1,08,85,000	-

(iii) Expenses arising from share-based payments transaction

Total expenses arising from share-based payment transactions recognised in statement of profit or loss as part of employees benefit expense were as follows:

Particulars	2024-25	2023-24
Total employee share-based payment expense	57.59	-

(iv) The fair value of options granted is estimated on the date of grant using the following assumptions

Particulars	2024-25
	Grant dated 01.12.2024
Dividend yield	1.79%
Risk free interest rate (%)	6.62%
Volatility %	13.86%
Strike price	1.00
Fair value of the shares at the time of grant	35.00
Expected life of options	5 years

The expected life of the ESOP is estimated based on the vesting term and contractual term of the ESOP, as well as expected exercise behaviour of the employee who receives the ESOP.

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Notes to the Standalone Financial statements

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Note 26 : General Notes to Accounts

1 Earnings per Equity Share

Particulars		For the year ended	
		March 31, 2025	March 31, 2024
Basic:			
Profit after tax	A	4,035.16	2,882.90
Weighted average number of shares outstanding	B	48,20,30,772	48,16,37,860
Basic earnings per share	A/B	8.37	5.99
Diluted			
Profit after tax	A	4,035.16	2,882.90
Weighted average number of shares outstanding	B	49,29,15,772	48,16,37,860
Diluted earnings per share	A/B	8.19	5.99

2 Statement of Compliances

The financial statement are prepared in accordance with Indian Accounting Standards (Ind AS) (as notified under section 133 of the Companies Act, 2013 (the "Act")) read with Rule 3 of the companies (Indian Accounting Standard) Rules, 2015, and other relevant provision of the Act.

3 Operating Cycle

As per the requirement of Schedule III to the companies Act, 2013, the operating cycle has been determined at company level, as applicable.

4 Impairment of Assets

The Company has analysed indications of impairment of assets of each Cash Generating Units (CGU). On the basis of assessment of internal and external factors, none of the Unit has found indications of impairment of its Assets except for investment in respect of Wholly owned Subsidiaries, Triax Industries LLC and Conway Marsh & Garrett Technologies Limited, UK. Refer note 23(b)

5 Contractual Commitments

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
(a) Estimated amount of contracts remaining to be executed on capital account and not provided as on 31 March:	319.14	449.55	808.27
(b) Other commitments i.e., Non cancellable contractual commitments (i.e., Cancellation of which will result in a penalty disproportionate to the benefits involved) as on 31 March	-	-	-
Total	319.14	449.55	808.27

6 Contingent Liabilities:

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Claims against the company not acknowledged as debt			
Excise/Service tax/Value Added Tax /Goods and Service Tax demands - matter under dispute*	1,211.50	634.14	352.52
Income tax demands- matter under dispute*	66.44	22.80	160.05
Total	1,277.94	656.94	512.57

* Excludes interest and penalty for previous year

i. The company has obtained the BGs /LCs with sufficient margin as prescribed by the banks and is confident of meeting the commitments on these on the due date during the course of the business and hence has not provided for the same in the books of accounts.

ii. The company has not made any provision in the books for the disputed tax liabilities as appeal have been preferred in respect of them and the company is confident that its views will be upheld in the appeal process.

iii. The Company has also provided a Corporate Guarantee to Port Authority of San Antonio (Lessor) in connection with long term lease taken by its USA wholly owned subsidiary Indo-MIM INC. Indo MIM has entered into a guarantee agreement with the Port Authority of San Antonio (Lessor) to secure the lease obligations of Indo MIM USA (Lessee). This guarantee ensures that all lease payments and responsibilities will be fulfilled, even in the event of a default by Indo MIM USA amounting to ₹ 1115.99 (2024: 1196.43 ; 2023 ₹ 1241.88)

iv. In respect of certain Labour and other cases, liability is not ascertainable as on date, as the matter is yet to be adjudicated.

However such liability is not expected to be material.

7 Contingent Assets:

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Nil	-	-	-
Total	-	-	-

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8 Foreign Exchange Exposure

Pursuant to the announcement of the ICAI requiring the disclosure of "Foreign Exchange Exposure", the major currency-wise exposure as on 31 March 2025 is given below. (Foreign currencies are shown in millions). (Previous year figures are shown in brackets).

Currency	Payables		Receivable		Borrowings	
	Foreign Currency	Indian Rupee Equivalent	Foreign Currency	Indian Rupee Equivalent	Foreign Currency	Indian Rupee Equivalent
USD	6.73	576.02	42.06	3,599.14	4.60	393.67
USD -2024	(7.84)	(653.24)	(37.49)	(3,125.51)	(6.65)	(553.72)
USD -2023	(7.02)	(577.11)	(35.91)	(2,952.69)	(10.13)	(809.30)
EUR	0.57	52.41	11.71	1,081.53	9.34	862.39
EUR -2024	(2.46)	(221.79)	(10.73)	(967.84)	(11.48)	(1,033.70)
EUR -2023	(3.74)	(335.48)	(8.52)	(763.05)	(10.79)	(959.91)
GBP	0.06	6.76	-	-	-	-
GBP -2024	(0.27)	(28.87)	-	-	-	-
GBP -2023	(0.09)	(9.07)	-	-	-	-
JPY	0.11	0.07	-	-	-	-
JPY -2024	(0.11)	(0.06)	-	-	-	-
JPY -2023	(17.71)	(10.95)	-	-	-	-
SGD	0.02	1.15	-	-	-	-
SGD -2024	-	-	-	-	-	-
SGD -2023	-	-	-	-	-	-

Foreign Exchange Exposure towards Contingent liability is Nil (2024: Nil; 2023: Nil)

Above does not include Deferred payment liability of ₹ 94.87 (GBP 0.86mn) (2024: ₹ 168.62 (GBP 1.71mn), 2023: Nil) (Refer Note 26(18))

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9 Leases

As a Lessor:

i) The Company has provided factory building under operating lease agreements. The lease agreements generally have an escalation clause. These leases are generally cancellable and are renewable by mutual consent on mutually agreed terms. There are no restrictions imposed by lease agreements.

ii) The aggregate lease rentals receivable are recognised as income as 'Rent received' Refer note 18

Future minimum rentals receivable under operating leases are as follows:

Particulars	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Current year	20.05	19.10	18.19
Within one year	21.05	20.05	7.73
After one year but not more than five years	9.00	30.01	-
more than five years	-	-	-
Total	50.10	69.16	25.92

The company has not recognised any income as contingent rent

10 Forward Contracts

a The following are the forward contracts entered by the company and outstanding as at the balance sheet date

Particulars	As at March 31, 2025		As at March 31, 2023		April 01, 2023	
	Amount (in INR)	Amount (in ₹)	Amount (in INR)	Amount (in ₹)	Amount (in INR)	Amount (in ₹)
Receivables - USD	1.00	85.58	102.00	8,504.14	6.00	493.30
Receivables - EURO	0.75	69.24	42.00	3,788.15	-	-

11 Segment Reporting

In accordance with paragraph 4 of notified Ind AS 108 "Operating segments", the company has disclosed segment information only on the basis of the consolidated financial statements.

12 Disclosures relating to CSR Expenditure

a) Gross amount required to be spent by the Company during the FY 2024-25 is ₹ 112.59 (2024: ₹ 118.59)

b) Amount spent during the FY 2024-25:

SL. No.	Particulars	In Cash	Yet to be paid in Cash	Total	Provision * for unspent amount	CSR Grand Total
i)	Construction / Acquisition on any asset	3.10	-	3.10	-	3.10
		(7.23)	-	(7.23)	-	(7.23)
ii)	Purposes other than (i) above	109.03	-	109.03	-	109.03
		(122.51)	-	(122.51)	-	(122.51)

Particulars	2024-25	2023-24
The amount of shortfall at the end of the year out of the amount required to be spent by the Company during the year	-	-
The total of previous years' shortfall amounts	-	-
Reason for shortfall: Excess spent during previous year is adjusted.	-	-
Nature of CSR activity: Promoting education, Health Care projects, Promoting Education and enhancing vocational skills	-	-

g) Movement of CSR Provision

SL. No.	Particulars	2024-25	2023-24
i.	As at 1 April	-	-
ii.	Additional provision / appropriation recognised during the year	-	-
iii.	Less: Amount used during the year	-	-
iv.	Less: Amount reversed during the year	-	-
v.	As at 31 March	-	-

13 The Code on Social Security, 2020('Code') relating to employee benefits during employment and post employment benefits received Presidential assent in September 2020. The Code has been published in the Gazette of India. However, the date on which the Code will come into effect has not been notified. The Company will assess the impact of the Code when it comes into effect and will record any related impact in the period the Code becomes effective.

14 The balance with statutory authorities includes input tax credit accumulated due to non-filing of refund applications for the period from November 2023 to March 2024. Accordingly, the company is confident that the input tax credit balance of ₹ 2,319.22 (2024: ₹2,293.33; 2023 : ₹1,587.22) will be adjusted against future output tax liabilities.

15 Auditors' remuneration comprises of:

Particulars	For the year ended	
	March 31, 2025	March 31, 2024
Statutory Audit Fee	2.00	1.00
Tax Audit Fee	-	0.40
Other Services and certification fees	2.50	0.40
Total Auditors' remuneration	4.50	1.80

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16 Recent accounting pronouncements:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2025, MCA has not notified any new standards or amendments to the existing standards applicable to the Company.

On 09th May 2025, the MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2025, as below:

Ind AS 21 – The Effects of Changes in Foreign Exchange Rates:

The amendment introduces detailed guidance on assessing when a currency is exchangeable into another and on estimating spot exchange rates when it is not. It adds criteria to evaluate exchangeability based on the ability to obtain the currency within a normal administrative delay and the existence of enforceable market mechanisms. It also mandates additional disclosures when a currency is not exchangeable.

The amendment is effective for annual periods beginning on or after April 1, 2025. The Company is currently evaluating the impact of this amendment. However, no material impact is expected on its financial statements.

17 Previous period's figures have been regrouped where necessary to confirm to this year's classification.

18 Payable for Acquisition of Business – Deferred Consideration

In July 2023, Indo-MIM Ltd acquired 100% equity interest in Conway Marsh Garrett Technologies Limited, a globally recognized specialist in Metal Injection Moulding (MIM), known for supplying injection-moulded components to the medical, aerospace, automotive, and industrial sectors for over 25 years.

The acquisition was executed through a share purchase agreement for a total consideration of INR 1,055.61 (GBP 10.03) as of the acquisition date. This included a cash consideration of INR 876.31 (GBP 8.32) and a deferred consideration with a fair value of INR 179.30 (GBP 1.71) as at the acquisition date. The deferred consideration is payable 24 months from the date of acquisition.

19 Pursuant to proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014, as amended, applicable from April 01, 2023, the company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) functionality and the same has operated throughout the year for all relevant transactions recorded except for instances below:

- The accounting software does not have the feature of recording of audit trail at the database level to log any direct changes for the accounting software used for maintaining the books of account.
- The feature of recording of audit trail was not enabled for certain masters such as chart of accounts and inventory master.
- Inventory software does not have the feature of recording of audit trail.

The company is in the process of evaluation of the feasibility of extending the audit trail facility on such fields as well as at database layer of accounting software's used for maintaining the books of accounts.

20 Events after the reporting date

The Company evaluated all events or transactions that occurred after March 31, 2025 up through August 28, 2025, the date the standalone financial statements were approved by the board of directors. The following event occurred after the balance sheet date till the date of signing of standalone financial statements that warrant a separate disclosure:

The Company acquired 100% equity stake in Phoenix DeVentures II Inc, USA ("PDV") a USA Company which is into medical device prototype manufacturing and design) during May, 2025.

21 Figure in brackets relate to previous years.

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Note 27 Related Party Transactions

Disclosure related to subsidiary, associate and group companies

A Particulars of subsidiary, associate and group companies :

Sl No	Name of the company	Relationship	March 31, 2025	March 31, 2024
			% of shares held	
1	Triax Industries, LLC, USA	Wholly owned Subsidiary	100%	100%
2	Indo-MIM, Inc, USA	Wholly owned Subsidiary	100%	100%
3	Conway Marsh & Garrett Technologies Limited, UK	Wholly owned Subsidiary	100%	0%
4	Indo-MIM Mexico S De R. L. De C.V	Associate company of Wholly owned Subsidiary (Indo MIM, Inc, USA)	49%	49%
5	Green Meadows Investments Ltd	Holding company	90.84%	90.84%
6	Chandrasekhar LLC	Enterprises in which key management personnel exercise significant influence	NA	NA
7	Indo US MIM Tec (P) Ltd. Employees Gratuity Fund Trust	Enterprises in which key management personnel exercise significant influence	NA	NA
8	Indo US MIM Tec (P) Ltd. Employees Superannuation Fund Trust	Enterprises in which key management personnel exercise significant influence	NA	NA
9	Jagada Investments Limited, Mauritius	Enterprises in which key management personnel exercise significant influence	NA	NA
10	Zevan Sports Pvt. Ltd.	Enterprises in which key management personnel exercise significant influence	NA	NA
11	KRSS PRO-FIT LLP	Enterprises in which key management personnel exercise significant influence	NA	NA
12	SKYEFIT LLP	Enterprises in which key management personnel exercise significant influence	NA	NA

Nature of relationship	Name of Related party	Managerial position held
2. Director/Key Managerial Personnel	Krishna Chivukula	Chairman and managing director
	Krishna Chivukula Jr.	Chief Executive Officer & whole time director
	Jagadamba Chandrasekhar	Non- executive director
	Raj Chivukula	Non- executive director
	Meera Shankar	Non- executive director
	Rajni Anil Mishra	Non- executive director
	Sujitha Karnad	Non- executive director
	P Balasubramanian	Chief Financial Officer
	Santosh Dash	Company Secretary

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Notes to the Standalone Financial statements

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B Related Party Transactions

B Related Party Transactions		Transactions with Related Party						
Sl. No.	Nature of Transaction	Total	Triax Industries, LLC, USA	Indo-MM, Inc, USA	Conway Marsh & Garrett Technologies Limited, UK	Green Meadows Investments Ltd	Indo US MM Tech (P) Ltd. Employees Gratuity Fund Trust	Indo US MM Tech (P) Ltd. Employees Superannuation Fund Trust
Transactions during the year:								
1	Sales	423.70	62.39	355.73	5.58	-	-	-
		(329.19)	(36.47)	(292.37)	(0.35)	-	-	-
2	Deferred Revenue	337.13	41.12	92.94	3.07	-	-	-
		(3.54)	(2.05)	(1.49)	-	-	-	-
3	Purchases	3.28	0.79	3.09	-	-	-	-
		(32.34)	(17.15)	(15.04)	(0.15)	-	-	-
4	Commission on sales - Other Expenses	1,057.84	-	1,057.84	-	-	-	-
		(931.04)	-	(931.04)	-	-	-	-
5	Purchase of Property, Plant and Equipment	3.53	-	3.53	-	-	-	-
		(4.24)	-	(4.24)	-	-	-	-
6	Sale of Property, Plant and Equipment	3.17	-	-	3.07	-	-	-
		(27.93)	-	(27.93)	-	-	-	-
7	Dividend	2,537.91	-	-	-	2,537.91	-	-
		(3,393.62)	-	-	-	(3,393.62)	-	-
8	Proceeds from issuance of shares	(1,061.28)	-	-	-	(1,061.68)	-	-
9	Contributions/(ret)	0.27	-	-	-	-	0.10	0.17
		(6.08)	-	-	-	-	(0.63)	(7.46)
10	Investment*	(1,912.44)	(870.25)	-	(1,036.19)	-	-	-

* refer note 26(18)

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Balances with Related Party								
SL No.	Nature of Transaction	Total	Triax Industries, LLC, USA	Indo-MIM, Inc, USA	Convey Marsh & Garnett Technologies Limited, UK	Green Meadows Investments Ltd	Indo US MIM Tec (P) Ltd. Employees Gratuity Fund Trust	Indo US MIM Tec (P) Ltd. Employees Superannuation Fund Trust
Closing balance:								
1	Trade receivable							
	March 31, 2025	220.06	64.48	152.39	3.19	-	-	-
	March 31, 2024	60.06	9.98	50.08	-	-	-	-
	April 01, 2023	53.87	2.62	51.26	-	-	-	-
2	Trade payable							
	March 31, 2025	337.47	0.04	337.43	-	-	-	-
	March 31, 2024	315.27	0.17	315.10	-	-	-	-
	April 01, 2023	343.73	-	343.73	-	-	-	-
3	Deferred Revenue							
	March 31, 2025	137.15	41.12	92.94	3.07	-	-	-
	March 31, 2024	3.54	2.05	1.49	-	-	-	-
	April 01, 2023	4.89	-	4.89	-	-	-	-
4	Customer advance received							
	March 31, 2025	-	-	-	-	-	-	-
	March 31, 2024	15.91	15.23	-	0.68	-	-	-
	April 01, 2023	6.68	6.68	-	-	-	-	-
5	Investments ^a							
	March 31, 2025	6,181.42	2,990.47	2,164.76	1,036.19	-	-	-
	March 31, 2024	6,181.42	2,980.47	2,164.76	1,036.19	-	-	-
	April 01, 2023	4,268.98	2,104.22	2,164.76	-	-	-	-
6	Employee welfare trust payable							
	March 31, 2025	2.26	-	-	-	-	1.36	0.90
	March 31, 2024	1.43	-	-	-	-	1.26	0.15
	April 01, 2023	0.69	-	-	-	-	0.68	-

^a refer note 23(b)

Refer note 26(6) for Corporate Guarantee given to Wholly owned Subsidiary, Indo-MIM, Inc, USA

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C Director/Key managerial personnel

Name of Related party	2024-2025		2023-2024	
	Dividend	Remuneration	Dividend	Remuneration
Krishna Chivukula	5.88	504.00	43.48	541.52
Krishna Chivukula Jr.	-	336.00	-	408.22
Jagadambe Chandrasekhar	33.16	-	43.48	-
P Balasubramanian	14.18	32.49	18.60	32.02
Santosh Dash	-	2.65	-	1.97
Total	53.22	875.14	105.56	983.73

D Closing balance

Nature of Transaction	As at		
	March 31, 2025	March 31, 2024	April 01, 2023
Salary payable	3.91	-	-
Bonus payable	412.35	-	-
Remuneration payable	-	-	-
Total	416.26	-	-

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Note 28

Financial Instruments

The carrying value and fair value of financial instruments by categories were as follows:

Particulars	Fair value hierarchy	As at					
		March 31, 2025		March 31, 2024		April 01, 2023	
		Total carrying value at amortised cost	Total fair value	Total carrying value at amortised cost	Total fair value	Total carrying value at amortised cost	Total fair value
Assets:							
Non Current							
Investments	3	4,265.12	97.15	5,416.68	75.61	4,268.98	71.42
Other financial assets	3	132.94	-	133.19	-	121.42	-
Current							
(i) Trade receivables	3	5,796.58	-	4,883.52	-	4,450.37	-
(ii) Cash & cash equivalents	3	618.08	-	698.48	-	1,455.31	-
(iii) Other bank balances [other than (ii) above]	3	6.47	-	220.03	-	3.53	-
(iv) Other financial assets	3	116.87	-	68.58	-	22.76	-
(v) Derivative instruments	2	8.78	-	-	211.09	-	-
Total		10,944.84	97.15	11,420.48	286.70	10,322.37	71.42
Liabilities:							
Non Current							
(i) Borrowings	3	5,220.88	-	5,876.05	-	4,830.77	-
(iv) Lease liabilities	3	153.47	-	193.00	-	229.00	-
(iii) Other financial Liabilities	3	-	-	83.14	-	-	-
Current							
(i) Borrowings	3	7,251.07	-	4,972.50	-	3,248.31	-
(ii) Lease liabilities	3	39.53	-	47.33	-	56.12	-
(iii) Trade Payables	3	2,175.67	-	1,840.64	-	2,036.99	-
(iv) Other financial liabilities	3	843.34	-	291.66	-	65.76	-
(iv) Derivative instruments	2	-	-	-	-	-	8.07
Total		15,683.96	-	13,304.32	-	10,466.96	8.07

Fair value hierarchy

Level 1 - Level 1 hierarchy includes financial instruments measured using Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 - Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

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Note 29

Financial risk management objectives and policies

The Company's principal financial liabilities other than derivatives comprise loans and borrowings, trade payables and financial guarantee contracts. The main purpose of these financial liabilities is to finance the Company's operations. The Company's principal financial assets include investments, trade and other receivables and cash and cash equivalents that derive directly from its operations. The Company also enters into derivative transactions.

The Company is exposed to market risk, credit risk and liquidity risk. The Company's senior management oversees the management of these risks. The Company's senior management is supported by a Risk Management Committee (RMC) that advises on financial risks and the appropriate financial risk governance framework for the Company. The RMC provides assurance that the Company's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives.

Further, all the derivative activities for risk management purposes are carried out by experienced members from the senior management who have the relevant expertise, appropriate skills and supervision. It is the Company's policy that no trading in derivatives for speculative purposes may be undertaken. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised as below.

A) Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial Instruments affected by market risk include loans and borrowings, deposits, investments and derivative financial instruments.

The sensitivity analysis in the following sections relate to the position as at March 31, 2025, March 31, 2024 and April 01, 2023.

The sensitivity analysis has been prepared on the basis that the amount of net debt, the ratio of fixed to floating interest rates of the debt and derivatives and the proportion of financial instruments in foreign currencies are all constant and on the basis of hedge designations in place at March 31, 2025 and comparatively as at March 31, 2024 and April 01, 2023. The analysis excludes the impact of movements in market variables on the carrying values of gratuity and other post-retirement obligations and provisions.

The below assumptions have been made in calculating the sensitivity analysis:

- The sensitivity of the relevant profit or loss item is the effect of the assumed changes in respective market risks. This is based on the financial assets and financial liabilities held as at March 31, 2025, March 31, 2024 and April 01, 2023 including the effect of hedge accounting.

B) Currency Risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's export revenue and long-term foreign currency borrowings.

The Company manages its foreign currency risk by entering into forward contracts of its forecasted sales up to 24 months to the extent of 25%-65% on rolling basis. The Company keeps its long-term foreign currency borrowings un-hedged which will be naturally hedged by its uncovered export receivable as above.

The Company also manages foreign currency risk in relation to export receivable balances through forward exchange contracts.

The Company in order to mitigate the risk for purchases considered forward contract hedging wherever required. Further the risk of exposure to sale related contract is minimal.

As on 31 March 2025, there are outstanding forward contracts USD: 1 (2024: USD 102.00; 2023: USD 6.00) and EUR: 0.75 (2024: EUR 42.00; 2023: EUR Nil) (refer Note 26(10))

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The summary quantitative data about the Company's gross exposure to currency risk is as follows:

Particulars	As at March 31, 2025	As at March 31, 2024	As at April 01, 2023
Currency: USD			
Borrowings	4.60	6.65	10.23
Payables	6.73	7.84	7.02
Receivables	(42.06)	(37.49)	(35.91)
Net Exposure to USD	(30.73)	(23.00)	(18.66)

Particulars	As at March 31, 2025	As at March 31, 2024	As at April 01, 2023
Currency: EURO			
Borrowings	9.34	11.48	10.79
Payables	0.57	2.46	3.74
Receivables	(11.71)	(10.73)	(8.52)
Net Exposure to EURO	(1.80)	3.21	6.01

Sensitivity analysis:

A reasonably possible strengthening (weakening) of the INR, against USD and EURO would have affected the measurement of financial instruments denominated in foreign currency and affected equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecasts sales and purchases.

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Particulars	Impact on Profit		
	As at March 31, 2025	As at March 31, 2024	As at April 31, 2023
USD – Increase by 5%	(131.52)	(95.87)	(76.70)
USD – Decrease by 5%	131.52	95.87	76.70
EURO – Increase by 5%	8.29	(14.47)	(26.94)
EURO – Decrease by 5%	(8.29)	14.47	26.94

C) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's long-term debt obligations with floating interest rates. There is no quantification of the risk associated such interest rate variations.

The total secured loans of the company as at March 31, 2025, amounts to ₹ 7,986.70 . If the rate of interest were to go up / down by 1%, the impact on the profit of the company will be to the tune of ₹ 79.87.

D) Variable Rate Borrowing

The company has been sanctioned a Term Loan with outstanding balance of ₹ 35.48 as on 31st March 2025 (2024: ₹39.40; 2023: ₹ 27.23) . Interest rate is fixed at range of 8.15% to 9.15 % p.a. as on 31st March 2025

In addition the company has been sanctioned a working capital limit of ₹ 7,200.00 (2024: ₹ 3,550.00;2023: ₹ 1,530) .The outstanding balance as on 31st March 2025 is ₹ 4,449.77 (2024: ₹ 2,405.65; 2023: ₹ 1162.55). The interest is payable based on MCLR rate plus agreed premium. The impact on likely change in interest rates is not significant to the operation of the company.

E) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company manages its liquidity risk by ensuring, that it will always have sufficient liquidity to meet its liabilities when due. The Company's Management is responsible for liquidity and fund management.

The Company aims to maintain the level of its cash and cash equivalents at an amount in excess of expected cash outflows on financial liabilities over the next six months. The Company also monitors the level of expected cash inflows on trade receivables together with expected cash outflows on trade payables and other financial liabilities.

Following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted.

As at March 31, 2025	within 12 months	1-5 Years	Total carrying amount
Borrowings	7,251.07	5,220.88	12,471.95
Trade payables	2,175.67	-	2,175.67
Lease liability	39.53	153.47	193.00
Other financial liabilities	843.34	-	843.34
Total	10,309.61	5,374.35	15,683.96

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As at March 31, 2024	within 12 months	1-5 Years	Total carrying amount
Borrowings	4,972.50	5,876.05	10,848.55
Trade payables	1,840.64	-	1,840.64
Lease liability	47.33	193.00	240.33
Other financial liabilities	291.66	83.14	374.80
Total	7,152.13	6,152.19	13,304.32

As at April 01, 2023	within 12 months	1-5 Years	Total carrying amount
Borrowing	3,248.31	4,830.77	8,079.08
Trade payables	2,037.00	-	2,037.00
Lease liability	56.12	229.00	285.12
Other financial liabilities	65.76	-	65.76
Derivative instruments	8.07	-	8.07
Total	5,415.26	5,059.78	10,475.03

F) Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks and financial institutions, investment in mutual funds, other receivables and deposits, foreign exchange transactions and other financial instruments.

(a) Trade receivables

Customer and vendor credit risk is managed by business through the Company's established policy, procedures and control relating to credit risk management. Credit quality of each customer is assessed and credit limits are defined in accordance with this assessment. Outstanding customer receivables are regularly monitored.

An impairment analysis is performed for all major customers at each reporting date on an individual basis. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets disclosed in note 6. The Company evaluates the concentration of risk with respect to trade receivables as low, as its customers are located in several industries and operate in largely independent markets.

(b) Other receivables

With regards to all the financial assets with contractual cashflows other than trade receivables, management believes these to be high quality assets with negligible credit risk. The management believes that the parties from which these financial assets are recoverable, have strong capacity to meet the obligations and where the risk of default is negligible. The maximum exposure to credit risk at the reporting date in each class of financial assets is disclosed in note 3 and 4.

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G) Commodity price risk

The Company is affected by the price volatility of certain commodities. Its operating activities require on-going purchase of metals. Due to significant volatility of the price of metals, the Company has agreed with its customers for pass-through of increase/decrease in prices of steel. There may be lag effect in case of such pass-through arrangements.

Commodity price sensitivity

The Company has back to back pass through arrangements for volatility in raw material prices for most of the customers. However, in few cases there may be lag effect in case of such pass-through arrangements and might have some effect on the Company's profit and equity.

H) Capital Management

The Company being in a capital-intensive industry, maintains a strong credit rating and healthy capital ratios and establish a capital structure that would maximize the return to stakeholders through optimum mix of debt and equity. The Company's capital requirement is mainly to fund its capacity expansion, and strategic acquisitions. The principal source of funding of the Company has been, borrowings from banks duly supplemented by internal accruals. The Company closely monitors judicious allocation of resources amongst competing capital expansion projects and strategic acquisitions, to capture market opportunities at minimum risk. The Company monitors its capital, using gearing ratio.

Gearing Ratio:

Particulars	As at March 31, 2025	As at March 31, 2024	As at April 01, 2023
Net Debt	12,471.95	10,848.55	8,079.08
Total Equity	17,948.73	16,893.37	16,505.56
Net Debt to Equity Ratio	0.69 : 1	0.64 : 1	0.49 : 1

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Note 30

Additional Regulatory Information

a. Details of Benami Property held

Company does not hold any benami property. No proceedings have been initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and the rules made thereunder.

b. Borrowings secured against Current Assets

Monthly returns or statements of current assets filed by the company with banks are in agreement with the books of accounts and no material discrepancies have been noticed by the company except for the below

Particulars	Amount Reported in Quarterly returns	Amount as per books of accounts	Difference	Remarks for differences
Trade Receivables - June 2024	4,804.36	3,946.87	857.48	The difference is majorly due to reporting of goods in transit related receivable in the quarterly returns.
Inventory - June 2024	3,338.49	5,213.91	(1,875.42)	The difference is majorly due to non-reporting of good in transit, non-reporting of work-in-progress related to powder plant and aero plant and non-reporting of consumables in stock.
Trade Receivables - September 2024	4,980.68	4,093.57	887.11	The difference is majorly due to reporting of goods in transit related receivable in the quarterly returns.
Inventory - September 2024	4,798.47	5,710.56	(912.08)	The difference is majorly due to non-reporting consumables in stock.
Trade Receivables - December 2024	4,581.07	3,775.87	805.20	The difference is majorly due to reporting of goods in transit related receivable in the quarterly returns.
Inventory - December 2024	5,597.50	6,460.97	(863.48)	The difference is majorly due to non-reporting consumables in stock.
Trade Receivables - March 2025	5,713.26	5,796.58	(83.32)	The difference is majorly due to reporting of goods in transit related receivable in the quarterly returns.
Inventory - March 2025	5,862.16	6,961.96	(1,099.80)	The difference is majorly due to non-reporting of raw material amounting to ₹446.69 and valuation related adjustments.

c. Wilful Defaulter

The Company is not declared wilful defaulter by any bank in accordance with the guidelines on wilful defaulters issued by the RBI.

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d. Relationship with Struck off Companies

The company do not have any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956.

e. Registration of charges or satisfaction with Registrar of Companies (ROC)

The Company has registered all charges or satisfaction with Registrar of Companies (ROC) within the statutory period.

f. Compliance with number of layers of companies

The number of layers prescribed under clause (87) section 2 of the Companies Act, 2013 read with Companies (Restriction on number of Layers) Rules, 2017 is not applicable to the Company.

g. Compliance with approved Scheme(s) of Arrangements

During the year, no scheme of arrangements has been approved by the competent authority in terms of sections 230 to 237 of the Companies Act, 2013.

h. Utilisation of Borrowed Funds and Share Premium

The Company has not advanced (or) loaned (or) invested funds (either borrowed funds or Share Premium or any other sources or kind of funds) to any other person or entity, including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) anytime during the financial year 2024-25.

The company has not received any fund from any person or entity, including foreign entity (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company has to directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

i. Disclosures as required by the Indian Accounting Standards and the ammended Schedule III of the Companies Act, 2013 to the extent applicable have been disclosed.

j. Undisclosed Income

Company does not have any transaction which are not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

k. Details of Crypto Currency or Virtual Currency

Company has not traded or invested in crypto currency or virtual currency during the year.

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L. Ratios

Disclosure of following ratios	Numerator	Denominator	Year ended 2024-25	Year ended 2023-24	% of variance	Reason for major variance
(a) Current Ratio	Current Assets	Current Liabilities	1.43	1.69	-15.09%	No significant variance observed.
(b) Debt-Equity Ratio	Total Debt	Shareholder's equity	0.69	0.64	8.20%	No significant variance observed.
(c) Debt Service Coverage Ratio	Earnings for debt service = Net profit after taxes + Non-cash operating expenses like depreciation and other amortizations Interest & other adjustments like gain on disposal of property, plant and equipment, impairment on investments etc	Debt service = Interest + Principal Repayments	1.85	1.29	42.68%	Increase in earnings and reduction in the interest and principal repayments in the current year.
(d) Return on Equity Ratio	Net Profits after taxes	Average Shareholder's Equity	0.23	0.17	34.17%	The profit went up marginally by 2%. However, dividend aligned to profit ensured that this ratio went up.
(e) Inventory turnover ratio	Cost of Goods Sold	Average inventory	0.70	0.74	-4.90%	No significant variance observed.
(f) Trade Receivables turnover ratio	Net credit sales = Gross credit sales - sales return	Average Trade Receivable	5.23	5.17	1.28%	No significant variance observed.
(g) Trade payables turnover ratio	Cost of materials consumed	Average Trade Payables	2.51	1.98	26.29%	In view of the general economic conditions the suppliers are offering lesser credit period
(h) Net capital turnover ratio	Net sales = Total sales - sales return	Working capital = Current Assets- Current liabilities	5.33	4.12	29.29%	Better utilisation of working capital resulted in increase in this ratio
(i) Net profit ratio	Net profit after tax	Total Sales	0.14	0.12	20.78%	No significant variance observed.
(j) Return on Capital employed	Earnings before interest and taxes and Exceptional items	Capital Employed= Tangible Net worth+Total debt+Deferred Tax	0.25	0.21	19.45%	No significant variance observed.
(k) Return on investment	Interest (Finance Income)	Investment	NA	NA	NA	No income generated from investments

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Company Information

INDO-MIM Limited ("the company") is a public limited company and incorporated in India on 12th April 1996. The company's Corporate Identification Number is (CIN) U28110KA1996PLC137499 and registered office of the company is at No. 45(P), KIADB Industrial Area, Hoskote, Bangalore, India 562114. The company is a leading global supplier of components using various technologies such as Metal Injection Molding (MIM), Investment Casting, Precision Machining, 3D printing etc. The company has manufacturing facilities at Karnataka and Andhra Pradesh.

The Standalone financial statements were authorised for issue by the Company's Board of directors on 28th August 2025.

Note No. 31– Material Accounting Policies:

This note provides a list of the material accounting policy information adopted in the preparation of this standalone financial statement. These policies have consistently applied to all the years presented unless otherwise stated.

1. Basis of Preparation

The standalone financial statements are prepared and presented in accordance with Generally Accepted Accounting Principles in India (GAAP) comprises the mandatory Indian Accounting Standards (Ind AS) [as notified under section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015], as amended from time to time, to the extent applicable, the provisions of the Companies Act, 2013.

2. Use of estimates and judgments

The preparation of the standalone financial statements in conformity with Ind AS requires that the company's management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets and liabilities, disclosure of contingent liability and contingent assets as at the date of standalone financial statements and the reported amounts of revenue and expenses during the reporting period. Estimates and underlying assumptions are reviewed on a ongoing basis. Although such estimates are made on a reasonable and prudent basis taking into account of all available information, actual results could differ from these estimates and such differences are recognised in the period in which the results are ascertained and in any future periods affected.

Accounting estimates and judgements are used in various line items in the standalone financial statements such as:

- (i) Business model measurement
- (ii) Effective interest rate
- (iii) Impairment of assets

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- (iv) Provision for tax expense
- (v) Residual Value and useful life of Property, Plant and Equipment and other intangible assets.
- (vi) Derivate financial instruments
- (vii) Determination of lease term

Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Company and that are believed to be reasonable under the circumstances.

3. Basis of Measurement

The standalone financial statements have been prepared on a historical cost basis except for certain financial instruments that are measured at fair value at the end of each reporting period:

- Derivative financial instruments, if any
- Financial assets and liabilities that are qualified to be measured at fair value
- The defined benefit asset / liability is recognised as the present value of defined benefit obligation less fair value of plan assets.

These standalone financial statements have been prepared on a going concern basis.

4. Functional and Presentation Currency

The standalone financial statements are presented in Indian Rupee (INR) which is the functional and the presentation currency of the Company and all the values are rounded to the nearest millions, except when otherwise indicated.

5. Current/ non-current classification

All assets and liabilities are classified into current and non-current as per the Company's normal operating cycle and other criteria set out in the Schedule III to the Companies Act, 2013.

Assets

An asset is classified as current when it satisfies any of the following criteria:

- i) It is expected to be realised in the Company's normal operating cycle;
- ii) it is held primarily for the purpose of being traded;
- iii) it is expected to be realised within 12 months after the reporting date; or
- iv) it is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting date.

Current assets include the current portion of non-current financial assets. All other assets are classified as non-current.

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Liabilities

A liability is classified as current when it satisfies any of the following criteria:

- i) it is expected to be settled in the Company's normal operating cycle;
- ii) it is held primarily for the purpose of being traded;
- iii) it is due to be settled within 12 months after the reporting date; or
- iv) The Company does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Current liabilities include current portion of non-current financial liabilities. All other liabilities are classified as non-current.

Operating cycle is the time between the acquisition of assets for processing and their realisation in cash or cash equivalents.

6. Property, Plant and Equipment (PPE) and Capital Work in-Progress

Initial Recognition and Measurement:

Property, plant, and equipment is initially measured at cost and subsequently at cost less accumulated depreciation and cumulative impairment losses, if any. Cost for this purpose includes all attributable costs for bringing the asset to its location and condition. The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for provision is met.

Subsequent expenditure related to property, plant and equipment is capitalized only when it is probable that the future economic benefit associated with these flow to the company and the cost of item can be measured reliably. Other repairs and maintenance costs are exposed off as and when incurred.

The cost item of property, plant and equipment which is not ready for their intended use as at each reporting date is disclosed as capital work-in-progress.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss when the asset is derecognised.

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Capital work-in-progress includes cost of fixed assets that are not available for use. Advances paid towards the acquisition of property, plant and equipment outstanding at each Balance Sheet Date is classified as capital advances under other non-current assets.

7. Intangible Assets and Intangible Asset under Development

Intangible assets acquired separately are measured on initial recognition at the cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and cumulative impairment losses, if any.

The cost of software (which is not an integral part of the related hardware) acquired for internal use and resulting in significant future economic benefits, is recognised as an Intangible Asset in the books of accounts when the same is ready for use.

Intangible Assets that are not ready for its intended use as at the reporting date are classified as "Intangible Assets under Development".

Gain or loss arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit and loss when the asset is derecognised.

8. Depreciation and Amortization

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets. Depreciation on tangible assets is provided as per the provisions of Schedule II of the Companies Act, 2013.

The estimated useful life of various categories of tangible assets is as follows:

Asset Class	Years
Buildings	30
Roads	30
Plant & Machinery	15
Furniture & Fittings	10
Office Equipment	05
Vehicles	08
Computers & servers	03
Electrical Installations	10

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Where cost of a part of the asset is significant to total cost of the asset and estimated useful life of that part is different from the estimated useful life of the remaining asset, estimated useful life of that significant part is determined separately and the significant part is depreciated on straight-line basis over its estimated useful life.

The residual values, useful life and method of depreciation of an item of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Depreciation on item of Property, plant & equipment added/disposed off during the year is provided on pro-rata basis with respect to date of acquisition/disposal.

Extra Shift depreciation for Plant & Machinery is calculated as per Schedule II of the Companies Act, 2013 as below:

- Double Shift – 50% of the Depreciation claimed as per Single Shift and
- Triple Shift – 100% of the Depreciation claimed as per Single Shift.

Intangible assets are amortised over the estimated useful on a straight-line basis, from the date that they are available for use. The residual values, useful life and amortisation methods, are reviewed at each financial year end and adjusted prospectively, if appropriate.

The estimated useful life of various categories of intangible assets is as follows:

Asset Class		Years
Computer software		3

9. Asset held for sale

An non-current asset is classified as held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continuing use. The asset held for sale is measured at the lower of its carrying amount and fair value less costs to sell.

10. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. General borrowing costs are capitalised to qualifying assets by applying a capitalisation rate to the expenditure on that asset.

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The capitalisation rate is the weighted average of the borrowing costs applicable to general borrowings outstanding, other than specific borrowings. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

11. Investment in subsidiaries

The Company recognizes its investments in subsidiary and associate companies at cost less accumulated impairment loss, if any. Cost represents amount paid for acquisition of the said investments.

On disposal of an investment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the Statement of Profit and Loss.

12. Impairment of Non-Financial Assets

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or Cash Generating Unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset in determining fair value less costs of disposal.

Reversal of impairment provision is made when there is an increase in the estimated service potential of an asset or Cash Generating Unit (CGU), either from use or sale, on reassessment after the date when impairment loss for that asset was last recognised.

13. Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks and on hand and demand deposits with an original maturity of three months or less and highly liquid investments that are readily

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convertible into known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts, if any, are classified as borrowings under current liabilities in the balance sheet.

14. Inventories

All the inventories of the company other than disposable scrap are valued at lower of cost and net realisable value. Disposable scrap is valued at estimated net realisable value.

Cost of inventories includes cost of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. The cost of materials is ascertained by using weighted average method and inventories of stores, spare parts, fuel and loose tools is ascertained by using FIFO method.

Work in progress and finished goods are valued at lower of cost and net realisable value. The cost of work-in progress and finished goods includes materials, Direct labour and appropriate manufacturing overheads based on normal operating capacity.

Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

15. Revenue recognition

A. Revenue from Contract with Customers

Revenue is recognised when (or as) the company satisfies a performance obligation by transferring a promised goods or services (i.e., an Asset) to a Customer,

Revenue from sale of goods:

Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the asset. The indicators for transfer of control include the following:

- the company has transferred physical possession of the asset.
- the customer has legal title to the asset
- the customer has accepted the asset
- when the company has a present right to payment for the asset
- the customer has the significant risks and rewards of ownership of the asset. The transfer of significant risks and rewards ownership is assessed based on the Inco- terms of the contracts.

Ex-Works contract – In case of Ex-works contract, revenue is recognised when the specified goods are unconditionally appropriated to the contract.

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FOR Contracts – In the case of FOR contracts, revenue is recognised when the goods are handed over to the carrier for transmission to the buyer and in the case of FOR destination contracts, revenue is recognised when the physical possession is transferred.

The normal credit terms is 7 to 120 days upon delivery.

Tooling income – Revenue from tooling income is recognised when the performance obligation is satisfied and usually coincides with the point in time when the control of the tool is transferred, which is generally on receipt of the customers approval as per the terms of the contract.

Measurement:

Revenue is recognised at the amount of the transaction price that is allocated to the performance obligation.

The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amount collected on behalf of third parties.

B. Other income

- i) Interest income is recognised using the effective interest rate method.
- ii) Dividend income is recognised when the company's right to receive the payment is established, which is generally when shareholders approve the dividend.
- iii) Rental income arising from operating leases is accounted for on a straight-line basis over the lease term unless increase in rentals are in line with expected inflation or otherwise justified.
- iv) Income from export incentives is accounted for on the export of goods if the entitlements can be estimated with reasonable assurance and conditions precedent to claim are fulfilled and
- v) Other income not specifically stated above is recognised on accrual basis.

16. Foreign currency transactions

Transactions in foreign currencies are initially recorded by the Company at their respective currency exchange rates at the date the transaction qualifies for recognition. Monetary assets and liabilities denominated in foreign currencies are translated to the functional currency by using the closing exchange rate at the reporting date. Differences arising on settlement or translation of monetary items are recognised in statement of profit and loss.

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Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the dates of the initial transactions.

17. Employee benefits

Short term employee benefits:

(i) All employee benefits payable wholly within twelve months of rendering the related services are classified as short-term employee benefits and they mainly include:

- (a) Wages & salaries.
- (b) Short-term compensated absences.
- (c) Profit-sharing, incentives and bonuses and
- (d) Non-monetary benefits such as subsidised transport, canteen facilities, are valued on undiscounted basis and recognised during the period in which the related services are rendered.

Defined benefit plan

(iii) The incremental gratuity liability is determined as the difference between the present value of the obligation, assessed annually based on an actuarial valuation using the Projected Unit Credit Method, and the fair value of the plan assets maintained to fund the obligation.

(iv) Actuarial gains and losses and the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognised immediately in other comprehensive income (OCI). Net interest expense (income) on the net defined liability (asset) is computed by applying the discount rate, used to measure the net defined liability (asset), to the net defined liability (asset) at the start of the financial year after taking into account any changes as a result of contribution and benefit payments during the year. Net interest expense and other expenses related to defined benefit plans are recognised in statement of profit and loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in statement of profit and loss.

Other long term-term benefits

(ii) The liability for long-term compensated absences is determined annually based on an actuarial valuation using the Projected Unit Credit method, and is measured at the present value of the expected future obligations.

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Actuarial gains/losses are immediately taken to the statement of profit and loss and are not deferred

(v) Defined Contribution Plan

a. Provident fund, and employee's state insurance

The company has defined contribution plans for employees comprising of provident fund, and employee's state insurance. The contributions paid/payable to these plans during the year are charged to the Statement of Profit and Loss for the year when the contributions are due. The Company's liability is limited to the extent of contributions made to these funds.

b. Superannuation plan

The Company contributes 15% of the basic pay subject to a maximum of Rs. 150,000/- p.a. in respect of those employees who opted for it. The Superannuation Fund is administered by trustees and managed by Birla Sun-life Insurance Company Limited. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

c. National pension scheme

The Company contributes 10% of the basic pay in respect of those employees who opted for it. The Company contributes the amount payable in respect of a month in the following month. The Company is liable to the extent of its monthly contribution and recognizes such contributions as an expense for the year incurred on accrual basis.

18. Share-based payment arrangements:

Equity-settled share based payments to employees and other providing similar services are measured at the fair value of the equity instruments at the grant date. The fair value determined at the grant date of the equity-settled share based payments is expensed as employee benefit expenses over the vesting period, based on the Company's estimate of equity instruments that will eventually vest, with a corresponding increase in equity. At the end of each reporting period, the Company revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognized in statement of profit and loss such that the cumulative expenses reflects the revised estimate, with a corresponding adjustment to the Share based payments reserve.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

19. Taxation

Income tax comprises of current and deferred tax.

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(i) Current Income Tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities in accordance with Income Tax Act, 1961. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date. Current tax relating to items recognised directly in other comprehensive income or equity is recognised in other comprehensive income or equity respectively and not in the statement of profit and loss.

(ii) Deferred Tax

Deferred tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilised. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax asset and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or liability is settled, based on tax rates and tax laws that have been enacted or substantially enacted at the reporting date.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Deferred tax relating to items recognised directly in other comprehensive income or equity is recognised in other comprehensive income or equity respectively and not in the statement of profit and loss.

20. Provisions and Contingent liabilities

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is

virtually certain. The expense relating to a provision is presented in the Statement of profit and loss net of any reimbursement.

Provision for onerous contracts is recognised when the expected benefits to be derived by the Company from a contract are lower than the unavoidable cost of meeting its obligations under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract. Before a provision is established, the Company recognizes any impairment loss on the assets associated with that contract.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Contingent Liabilities/Assets

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Company does not recognize a Contingent liability but discloses its existence in the financial statements.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the company. The Company does not recognize a Contingent asset but discloses its existence in the standalone financial statements where an inflow of economic benefits is probable.

21. Cash Flow Statement

Cash flow statement has been prepared in accordance with the indirect method prescribed in Ind AS 7 -Statement of Cash Flows.

22. Fair value measurement

The Company measures certain financial instruments, such as derivatives and other items in it's standalone financial statements at fair value at each reporting date.

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All assets and liabilities for which fair value is measured or disclosed in the standalone financial statements are categorised within the fair value hierarchy based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).

Level 3 - Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy

23. Non-derivative financial instruments

A. Financial Assets

The Company classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income, or through profit or loss)
- those to be measured at amortised cost.

The classification depends on the Company's business model for managing the financial assets and the contractual terms of the cash flows. For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income.

(i) Initial Recognition and Measurement

The company recognizes financial assets when it enters into the contractual provisions of an instrument. Upon initial recognition, all financial assets are recorded at fair value, with the exception of trade receivables, which are initially measured at their transaction price.

(ii) Subsequent Measurement:

For the purpose of subsequent measurement, financial assets are classified into three categories:

- Amortized cost
- Fair value through other comprehensive income (FVTOCI)
- Fair value through profit or loss (FVTPL)

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Financial assets at amortized cost

Financial assets are subsequently measured at amortized cost if the business model's objective is to hold these assets to collect contractual cash flows, and the financial asset's contractual terms result in cash flows on specified dates that are solely payments of principal and interest on the outstanding principal. This amortized cost measurement is determined using an effective interest method, with any impairment losses subtracted.

Financial assets at fair value through other comprehensive income: (FVTOCI)

Financial assets are subsequently measured at fair value through other comprehensive income (FVOCI) when they are held within a business model that aims to both collect contractual cash flows and sell the financial assets. Additionally, the contractual terms of these assets must result in cash flows on specified dates that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through profit or loss: (FVTPL)

Any financial asset not subsequently measured at amortized cost or at fair value through other comprehensive income, is subsequently measured at fair value through profit or loss. Financial assets falling in this category are measured at fair value and all changes are recognized in the Statement of Profit and Loss.

(iii) Derecognition of financial assets

The company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for de-recognition under Ind AS 109.

A financial asset is derecognized only when.

- the Company has transferred the rights to receive cash flows from the financial asset or
- retains the contractual rights to receive the cash flows of the financial asset but assumes a contractual obligation to pay the cash flows to one or more recipients.

Where the Company has transferred an asset, the Company evaluates whether it has transferred substantially all risks and rewards of ownership of the financial asset. In such cases, the financial asset is derecognized.

B. Financial Liabilities

(i) Initial Recognition and Measurement

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Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, or as loans, borrowings, and payables, as appropriate. Loans, borrowings, and payables are initially measured at fair value, net of transaction costs that are directly attributable to the issuance of such financial liabilities.

(ii) Subsequent Measurement

The measurement of financial liabilities depends on their classification, as described below:

• **Financial Liabilities at fair value through Profit or Loss:**

Financial liabilities at fair value through profit or loss include financial liabilities designated upon initial recognition as at fair value through profit or loss. This category also includes derivative financial instruments entered into by the Company that are not designated as hedging instruments in hedge relationships as defined in Ind AS 109. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognised in the statement of profit and loss.

(iii) Loans and Borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the Effective Interest Rate method (EIR). The EIR amortisation is included as finance cost in the statement of Profit and loss. A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

(iv) Trade and Other Payables

Liabilities are recognised for amounts to be paid in future for goods or services received, whether billed by the supplier or not.

C. Reclassification of Financial Instruments

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. Reclassification of financial assets are made in exceptional circumstances in which the company acquires, disposes of, or terminates a business line.

D. Offsetting of Financial Instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

24. Derivative financial instruments and hedge accounting

The Company uses derivative financial instruments such as forward currency contracts to hedge its foreign currency risks. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

For the purpose of hedge accounting, hedges are classified as:

- (i) Fair value hedges when hedging the exposure to changes in the fair value of a recognised asset or liability or an unrecognised firm commitment.
- (ii) Cash flow hedges when hedging the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognised firm commitment.

Any gains or losses arising from changes in the fair value of forward currency contracts are taken directly to statement of profit and loss, except for the effective portion of cash flow hedges, which is recognised in OCI and later reclassified to profit or loss when the hedge item affects profit or loss.

The embedded derivative, if required, is separated from host contract and measured at fair value.

25. Impairment of Financial Assets

Receivables: The Company follows a 'simplified approach' for recognition of impairment loss on trade receivables, whereby, it recognizes impairment loss allowances based on lifetime expected credit loss at each reporting period from its initial recognition.

Other financial assets: For all other financial assets, expected credit losses (ECL) are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition in which case the same is measured at lifetime ECL. Impairment gain or loss recognized in the Statement of Profit and Loss is the difference between loss allowance reassessed on the reporting date and that determined on the immediately preceding reporting date.

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26. Leases

Company as a Lessee: -

The company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of identified asset for a period of time in exchange for consideration.

Contracts with third party, which gives the company the right to use of an asset, is accounted in line with the provisions of "Ind AS 116 – Leases" if the recognition criteria as specified in the accounting standard are met.

Lease payments associated with short terms leases and leases in respect of low value assets are charged off as expenses on straight line basis over lease term or other systematic basis, as applicable.

At commencement date, the value of "right of use" is capitalised at the present value of outstanding lease payments plus any initial direct cost and estimated cost, if any, of dismantling and removing the underlying asset and presented as part of an item of Plant, property and equipment. Liability for lease is created for an amount equivalent to the present value of outstanding lease payments and presented as Borrowing. Subsequent measurement, if any, is made using cost model.

Each lease payment is allocated between the liability created and finance cost. The finance cost is charged to the Statement of Profit and loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

The right-of-use asset is depreciated over the lease term on a straight-line basis.

The lease payments are discounted using the interest rate implicit in the lease, if that rate can be determined, or the company's incremental borrowing rate. Lease modifications, if any are accounted as a separate lease if the recognition criteria specified in the standard are met.

Company as a lessor: -

Leases are classified as operating lease, or a finance lease based on the recognition criteria specified in Ind AS 116.

a) Finance lease:

At commencement date, amount equivalent to the "net investment in the lease" is presented as a Receivable.

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The implicit interest rate is used to measure the value of the "net investment in Lease". Each lease payment is allocated between the receivable created and finance income. The finance income is recognised in the Statement of Profit and loss over the lease period so as to reflect a constant periodic rate of return on the net investment in lease.

The asset is tested for de-recognition and impairment requirements as per Ind AS 109 – Financial Instruments.

Lease modifications, if any are accounted as a separate lease if the recognition criteria specified in the standard are met.

b) Operating lease:

The company recognises lease payments from operating leases as income on either a straight-line basis or another systematic basis, if required.

Lease modifications, if any are accounted as a separate lease if the recognition criteria specified in the standard are met.

27. Earnings Per Share

The Company presents basic and diluted earnings per share data for its ordinary shares. Basic earnings per share is calculated by dividing the profit or loss attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held.

Diluted earnings per share is determined by adjusting the profit or loss attributable to ordinary equity holders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

28. Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The company has identified the business as single operating segment (i.e) Manufacturing of Engineering Components, having similar risks and returns for the purpose of Ind AS 108 as "operating segments".

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Note 32: Material Adjustments in statement of Profit & Loss Account:

Particulars	Note No.	March 31, 2024	April 01, 2023
Net Profit after tax as per audited financial statements (A)		3,573.66	4,157.76
Add/(Less) : Adjustments on account of -			
Difference on Account of Inventories	1	(206.95)	148.52
Difference on Account of Property, Plant and Equipment - Depreciation	2	43.17	70.08
Adjustment on account of Long term compensated absence	3	(9.15)	(47.38)
Adjustment on account of Gratuity	4	17.72	(13.05)
Adjustment on Currency swap accounting	5	16.54	(221.74)
Adjustment on finance cost on deferred consideration	6	(8.73)	-
Adjustment on account of borrowing cost	7	30.24	-
Adjustment on account of impairment loss	8	(764.74)	-
Adjustment on account of Deferred Tax	11	191.14	(111.47)
Total Adjustments (B)		(690.76)	(175.05)
Restated Profit/ (Loss) (A+B)		2,882.90	3,982.71

Material Adjustments in Restated Other comprehensive income

Particulars	Note No.	March 31, 2024	April 01, 2023
Other comprehensive income as per audited financial statements (A)		(173.56)	(61.42)
Add/(Less) : Adjustments on account of -			
Adjustment on Remeasurements of the defined benefit plans	4	247.74	76.04
Adjustment on Equity Instruments through Other comprehensive Income	9	4.19	0.39
Adjustment on Cash flow hedge reserve	10	219.16	(8.07)
Adjustment on account of Deferred Tax	11	(118.56)	(17.21)
Total Adjustments (B)		352.53	51.16
Restated Other comprehensive income (A+B)		178.97	(10.26)

Material Adjustments in Restated Other equity

Particulars	March 31, 2024	April 01, 2023
Other equity as per audited financial statements (A)	16,776.12	16,040.50
Add/(Less) : Adjustments on account of -		
Difference on Account of Items relating to Profit & Loss and OCI [As above]	(338.23)	(123.89)
Previous year tax adjustment reclassified to Profit and loss	(11.72)	109.06
Difference on Account adjustment to Opening Balance	(14.83)	-
Total Adjustments (B)	(364.78)	(14.83)
Restated Other equity (A+B)	16,411.34	16,025.67

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

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Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Explanation for the Material Adjustments:

1. In respect of valuation of finished goods and work-in-progress, the company has identified and Included certain direct overhead Incurred for manufacturing process and removed administrative related overhead for the purpose of valuation of work-in-progress and finished goods in accordance with Ind AS 2. The company in accordance with Ind AS 8, has adjusted the same in the earliest prior period reported being 01st April 2023 in the standalone financial statements and further differential Impact is considered for year ended 31st March 2024 standalone financial statements.

2. In respect of additions made to the property, plant and equipment and other intangible assets, depreciation/amortisation is charged for the entire year without considering the date from which the concerned property, plant and equipment/other intangible assets is available for its intended use. The company in accordance with Ind AS 10 and Ind AS 38, has Identified such excess depreciation/amortisation and the same is reversed for year ended 31st March 2024 standalone financial statements.

3. The company has obtained actuarial valuation In respect of compensated leave balances in accordance with Ind AS 19. The company has accounted for the obligation towards compensated leave balances for the year ended 31st March 2024 standalone financial statements.

4. In respect of estimating the provision for gratuity, the company has accounted the obligations with a vesting condition of 5 years as per the Payment of Gratuity Act, 1972 though there is no vesting conditions applicable as per the policy of the company and accordingly, revised actuarial report is obtained without vesting conditions and obligation is accounted in the standalone financial statements. The company in accordance with Ind AS 8, has adjusted the same in the earliest prior period reported being 01st April 2023 and further differential Impact is considered in statement of profit and loss and other comprehensive income for year ended 31st March 2024.

5. The company continued to apply the exemptions given in Para D13AA for currency swap contracts entered after its transition to Ind AS financial reporting framework. Hence the amount carried in property, plant and equipment towards currency translation difference are adjusted in the opening reserve in accordance with Ind AS 8 and translation differences arising for the year ended 31st March 2024 are charged to statement of profit and loss.

6. The company during July 2023 acquired 100% equity Interest in Conway Marsh Garrett Technologies Limited. The acquisition was executed for a total consideration of GBP 10.03 with cash consideration of GBP 8.32 and deferred consideration of GBP 1.71. The company has now accounted the present value of deferred consideration and related finance cost in accordance with Ind AS 103, Business combination for the year ended 31st March 2024 in standalone financial statements.

7. The company has obtained long term borrowings in the form of term loan from Banks for financial assistance towards new capital projects. For the year ended 31st March 2024, the company has Identified qualifying assets in accordance with Ind AS 23 borrowing costs and accordingly capitalised the related interest cost in standalone financial statement.

8. The company has equity Interest in subsidiary company Triax Industries, LLC, USA for value amounting to ₹ 2,980.47. The company has tested the carrying value of investment for impairment and accordingly accounted the Impairment loss for the year ended 31st March 2024 based on the best estimate of earning projection from the subsidiary company. This Impairment loss is considered as exceptional Item in the standalone financial statement.

9. The company in accordance with Ind AS 109, Financial Instruments has accounted for equity Instruments which are designated as fair value through other comprehensive Income as on 01st April 2023 and 31st March 2024.

10. The company in accordance with Ind AS 109, Financial Instruments has accounted for cash flow hedge reserve for the outstanding forward contracts as on 01st April 2023 and 31st March 2024.

11. The company in accordance with Ind AS 12, Income taxes has recomputed the deferred tax Impact on account of all of the above adjustments. The timing differences arising on account of above adjustments are accounted in accordance with Ind AS 12 in the statement of profit and loss and restated other comprehensive income for year ended 31st March 2024.

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Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

The company has grouped/reclassified certain account balances in the statement of standalone balance sheet, standalone statement of profit and loss & standalone cash flows statements, wherever required in line with the accounting policies and for better presentation for enabling user in making economic decisions and to comply with in all material respects with the applicable Accounting Standards prescribed under section 133 of the Companies Act, 2013 ("Act") read with relevant rules .

Impact on financial information line items:

Particulars	Note No.	As at 31st March, 2024(Reported)	Reclassification /restatement adjustments	As at 31st March, 2024(Restated)
Property, plant and equipment	1(a)	9,584.67	(113.09)	9,471.58
Capital work-in-progress	1(b)	1,286.78	(318.00)	968.78
Other intangible assets	1(c)	-	22.82	22.82
Intangible assets under development	1(d)	-	346.55	346.55
Right-of-use assets	2(a)	523.54	9.80	533.34
(i) Investments	3	6,271.86	(779.57)	5,492.29
(ii) Other financial assets	4A	157.78	(24.58)	133.19
Other non-current assets	9(a)	4,518.71	(4,174.84)	343.87
Inventories	5	5,306.56	(58.42)	5,248.13
(i) Trade receivables	6	3,789.25	1,094.27	4,883.52
(ii) Cash and cash equivalents	7	585.29	113.19	698.48
(iii) Bank balances other than above (ii)	8	234.58	(14.56)	220.03
(iv) Other financial assets	4A	-	68.58	68.58
(v) Derivative instruments	4B	-	211.09	211.09
Current tax assets(Net)	16(b)	-	180.16	180.16
Other current assets	9(b)	420.42	2,416.88	2,837.30
Equity Share capital	10(a)	482.03	-	482.03
Other equity	10(b)	16,776.12	(364.78)	16,411.34
(i) Borrowings	11	5,489.39	386.65	5,876.05
(ia) Lease liabilities	2(b)	157.44	35.56	193.00
(ii) Other financial liabilities	15	-	83.14	83.14
Provisions	12	74.40	(81.20)	(6.80)
Deferred tax liabilities (Net)	13	170.12	(41.27)	128.85
Other liabilities	16(a)	354.43	(354.43)	-
(i) Borrowings	11	5,215.19	(242.69)	4,972.50
(ia) Lease liabilities	2(b)	82.90	(35.57)	47.33
(ii) Trade Payables				
> total outstanding dues of micro enterprises and small enterprises; and	14	127.89	(1.06)	126.84
> total outstanding dues of creditors other than micro enterprises and small enterprises		1,735.53	(21.74)	1,713.80
(iii) Other financial liabilities	15	-	291.66	291.66
Other current liabilities	16(a)	125.84	1,090.39	1,216.23
Provisions	12	356.05	(232.31)	123.74
Current tax Liabilities (Net)	16(b)	1,532.09	(1,532.09)	-

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Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Particulars	Note No.	Amount for the year ended 31st March, 2024(Reported)	Reclassification /restatement adjustments	Amount for the year ended 31st March, 2024(Restated)
Revenue from operations	17	24,173.61	(50.81)	24,122.80
Other Income	18	219.61	41.40	261.01
Cost of materials consumed	19	3,846.99	-	3,846.99
Changes in inventories of finished goods, work in progress and stock-in-trade	20	(255.14)	206.96	(48.19)
Employee benefits expense	21	4,211.40	(41.68)	4,169.72
Finance costs	22(a)	831.35	(47.47)	783.88
Depreciation and amortisation expense	22(b)	1,344.48	(39.09)	1,305.39
Other expenses	23	9,309.43	29.04	9,338.47
Exceptional items	23(b)	-	764.74	764.74

INDO-MIM LIMITED (formerly known as INDO-MIM Private Limited)

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Notes to the Standalone Financial statements

(Amounts in INR million, unless otherwise stated)

Particulars	Note No.	As at 01st April, 2023(Reported)	Reclassification /restatement adjustments	As at 01st April, 2023(Restated)
Property, plant and equipment	1(a)	9,020.59	(156.77)	8,863.82
Capital work-in-progress	1(b)	489.91	(290.62)	199.29
Other intangible assets	1(c)	-	5.98	5.98
Intangible assets under development	1(d)	-	289.73	289.73
Right-of-use assets	2(a)	579.90	12.60	592.50
(i) Investments	3	4,340.00	0.40	4,340.40
(ii) Other financial assets	4A	140.29	(18.86)	121.42
Other non-current assets	9(a)	2,306.24	(1,941.09)	365.14
Inventories	5	4,939.59	148.52	5,088.11
(i) Trade receivables	6	3,750.73	699.64	4,450.37
(ii) Cash and cash equivalents	7	1,436.53	18.78	1,455.31
(iii) Bank balances other than above (ii)	8	3.63	(0.10)	3.53
(iv) Other financial assets	4A	-	22.76	22.76
Current tax assets(Net)	16(b)	-	52.97	52.97
Other current assets	9(b)	434.86	1,865.38	2,300.24
Equity Share capital	10(a)	479.89	-	479.89
Other equity	10(b)	16,040.50	(14.83)	16,025.67
(i) Borrowings	11	4,999.22	(168.45)	4,830.77
(ia) Lease liabilities	2(b)	204.05	24.95	229.00
Provisions	12	59.99	(27.67)	32.31
Deferred tax liabilities (Net)	13	229.52	19.61	249.13
(i) Borrowings	11	3,042.75	205.56	3,248.31
(ia) Lease liabilities	2(b)	81.08	(24.95)	56.12
(ii) Trade Payables				
> total outstanding dues of micro enterprises and small enterprises; and	14	174.73	(9.43)	165.30
> total outstanding dues of creditors other than micro enterprises and small enterprises		1,767.05	104.64	1,871.69
(iii) Other financial liabilities	15	-	65.76	65.76
(iv) Derivative instruments	4B	-	8.07	8.07
Other current liabilities	16(a)	46.06	724.36	770.42
Provisions	12	317.43	(198.30)	119.13

As per our report of even date attached

For Suri & Co.,
Chartered Accountants
Firm Registration no. 0042835

V. Natarajan
Natarajan, V.

Partner
Membership no. 223118
Place: Bengaluru, India
Date: 28.08.2025



For and on behalf of the Board of Directors

Krishna Chivukula
Chairman & Managing
Director

DIN: 01625119
Place: Warsaw, Poland
Date: 28.08.2025

P Balasubramanian
Chief Financial Officer
Place: Bengaluru, India
Date: 28.08.2025

Krishna Chivukula Jr
Director & Chief
Executive Officer

DIN: 02483835
Place: Florida, USA
Date: 28.08.2025

Santosh Dash
Company Secretary
F11798
Place: Bengaluru, India
Date: 28.08.2025

